



**Zululand**  
District Municipality

**QUARTERLY SERVICE DELIVERY AND BUDGET  
IMPLEMENTATION PLAN (SDBIP) FOR THE YEAR  
ENDED 31 DECEMBER 2024**

**2024/2025**

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## **Introduction**

### **1.1. Background to the SDBIP**

In terms of Section 69 (3) (a) of the Municipal Finance Management Act, the Municipal Manager must submit the SDBIP to the Mayor within 14 days after the approval of the Budget. The mayor must subsequently approve the SDBIP within 28 days after the approval of the Budget in terms of Section 53 (1) (c) (ii) of the Municipal Finance Management Act. The Final Budget for the 2024/25 financial year was tabled to Council on the 24<sup>th</sup> of May 2024 for approval. The SDBIP for the Zululand District Municipality was approved by the mayor within 28 days after approval of budget as stated in S53 (1) (c) (ii) and it will be monitored and revised quarterly.

### **1.2. Purpose of the SDBIP**

The purpose of the SDBIP can be summarized as follows:

1. It is a vital link between the mayor and the administration of the municipality.
2. It facilitates the process for holding management accountable for its performance.
3. It is a tool for implementation, management, and monitoring; and
4. It further serves as the basis for the performance measurement in service delivery against the year-end targets and the implementation of the budget.

### **1.3. Importance of the SDBIP**

A properly formulated SDBIP will ensure that appropriate information is circulated internally and externally for purposes of monitoring the execution of the budget, and it:

- *Enables the Mayor to monitor the performance of the Municipal Manager,*
- Municipal Manager to monitor the performance of the senior managers; and*
- The community to monitor the performance of the municipality.*

It is the excellent mechanism that produces monthly targets that are reported to ensure implementation of the IDP. The SDBIP will also empower all councillors specifically facilitating engagement at ward level and allow them to undertake the appropriate oversight and monitoring of programs. The SDBIP will also measure in-year progress in the implementation of the budget; under spending of budget will be dealt with at early stages because it is reviewed quarterly.

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#### **1.4. The Role of Council with regards to the SDBIP**

It is vitally important for Council to note that the components of the SDBIP are primary indicators of the municipality's performance on the annual Budget. In this regard, Councillors are encouraged to scrutinize the various components of the SDBIP and to pose questions where it is deemed necessary. This form of in-year reporting should uncover major problems and is aimed at ensuring that the Mayor and the Municipal Manager take the corrective steps when any unanticipated problems arise.

#### **1.5. Role of the Accounting Officer in respect of the SDBIP**

The Accounting Officer must:

1. Implement the Budget.
2. Ensure that spending is in accordance with the Budget and ensure that the expenditure is reduced when revenue is anticipated to be less than projected in the Budget or the SDBIP.
3. Ensure that revenue and expenditure is properly monitored.
4. Prepare an adjustments Budget when necessary; and
5. Submit the draft SDBIP and draft annual performance agreements for the Municipal Manager and all senior managers.

#### **1.6. The key components of the 2024/25 SDBIP**

In terms of Circular No. 13 of the MFMA No. 56 of 2003, the SDBIP must contain:

- Monthly projections of revenue to be collected for each source.
- Monthly projections of expenditure by source (not required in terms of this Act).
- Monthly projections of expenditure (operating and capital) and revenue for each vote.
- Quarterly projections of service delivery targets and performance indicators of each vote.
- Detailed capital works plan broken down by ward over three years.  
(Capital Plan)

These components of the SDBIP are discussed below.

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## **2 MONTHLY PROJECTIONS OF REVENUE PER SOURCE**

In terms of Section 15 of the MFMA, a municipality may, except where otherwise provided in this Act,

- incur expenditure only in terms of the approved Budget; and
- Within the limits of the amounts appropriated for the different votes in the approved Budget.

One of the most important and basic priorities of a municipality is to collect all its revenue as budgeted for, failure to collect the revenue will undermine the municipality's ability to deliver services. The SDBIP contains the monthly projections of revenue to be collected per source for the 2024/25 financial year. The reason for the inclusion of this component of the SDBIP is to ensure that the municipality monitors revenue collected during the quarter as all expenditure to be incurred in terms of the approved Budget must be financed from realistically anticipated revenues to be collected.

The Accounting Officer must monitor the actual revenues received against those projected in the SDBIP and submit explanations of any remedial action to be taken to ensure that projected revenue and expenditure remain within the municipality's approved Budget. This type of information requires the municipality to take urgent remedial steps to ensure it improves on its revenue-collection capacity if it wants to maintain its levels of service delivery and expenditure. The revenue for the financial year 2024/25 is indicated below as follows:

### **Monthly projections of total Revenue per Source**

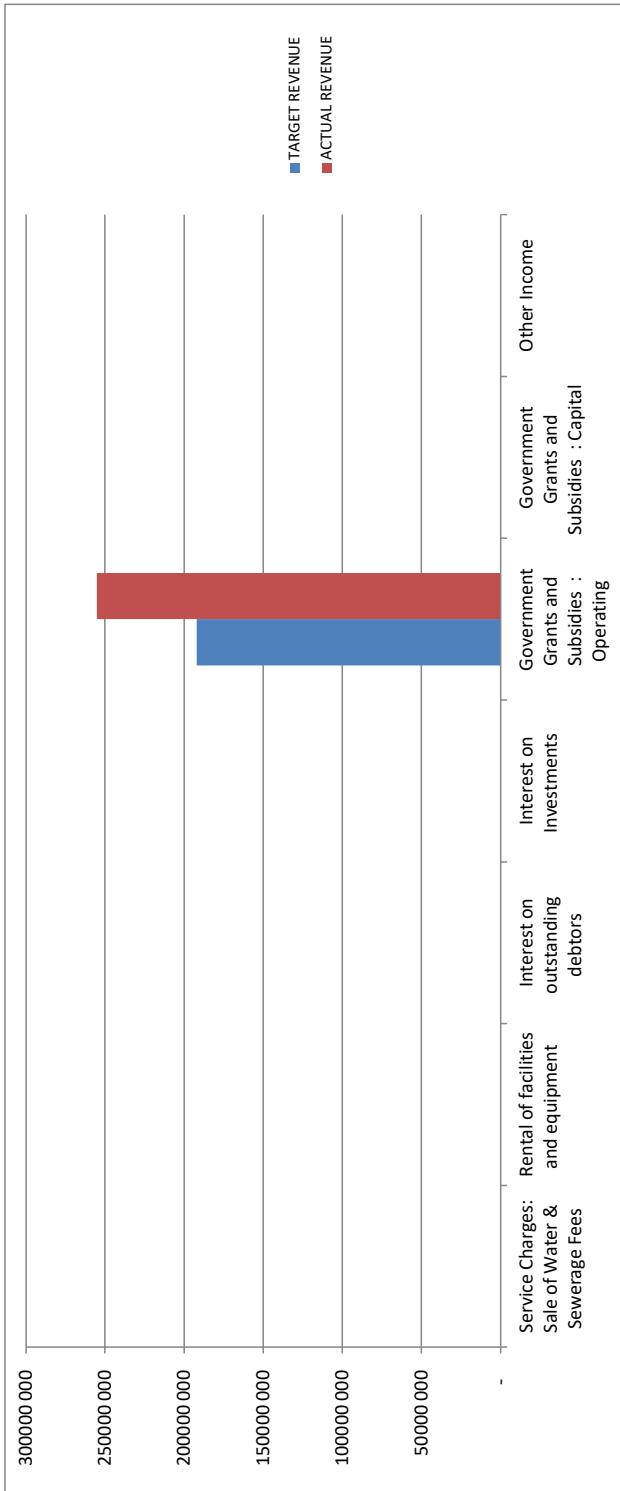
The municipality will ensure that it has instituted measures to achieve monthly revenue targets for each revenue source. In order to ensure realistic revenue projections and ultimately balanced budgets, the Zululand District Municipality has to have comprehensive, coherent revenue policies that take into account appropriate service delivery levels, standards, ability to pay and collection efforts.

**Monthly projections of Revenue by Source of  
Zululand District Municipality for the Quarter  
ended 31 December 2024**

**Monthly Projections of Revenue by Source**

Revenue by Source	OCTOBER		NOVEMBER		DECEMBER		Totals for Q. 1	
	Target	Actual	Target	Actual	Actual	Target	Actual	Variance
Service charges - electricity revenue	-	-	5 691 187	5 691 187	5 864 435	5 691 187	-	-
Service charges - water revenue	5 691 187	4 341 085	1 369 085	1 477 667	1 607 691	1 477 667	5 431 232	17 073 561
Service charges - sanitation revenue	1 477 667	-	-	-	-	-	4 433 001	15 636 752
Sale of Goods and Rendering of Services	48 192	114 400	48 192	48 192	48 192	48 192	144 575	143 809
Interest earned - outstanding debtors/ Receivables	68 565	62 358	68 565	63 419	68 565	62 537	205 695	143 618
Interest earned - external investments(Current & Non Asset)	625 000	2 472 651	625 000	44 471	625 000	152 963	1 875 000	17 381
Rental from Fixed Assets	42 000	40 965	42 000	40 965	42 000	40 965	126 000	2 670 085
Licences and permits	14 690	16 222	14 690	58 419	14 690	26 848	44 069	122 896
Other revenue Operational Revenue	47 105	145 632	47 105	81 446	47 105	8 274	141 316	57 421
Fines, penalties and forfeits	98 208	122 239	8 697	122 239	36 335	36 335	235 352	-94 036
Transfers and subsidies - Operational	64 002 505	801 694	64 002 505	11 867 053	64 002 505	242 541 775	192 007 514	223 478
Gains/Losses	-	-	-	-	-	-	-	-63 203 008
<b>TOTALS</b>	<b>72 139 149</b>	<b>9 462 300</b>	<b>72 139 149</b>	<b>19 636 597</b>	<b>72 139 149</b>	<b>249 866 773</b>	<b>216 417 448</b>	<b>278 965 670</b>
								<b>-62 548 222</b>

### **Q1 Chart - Monthly Projections of Revenue by Source**



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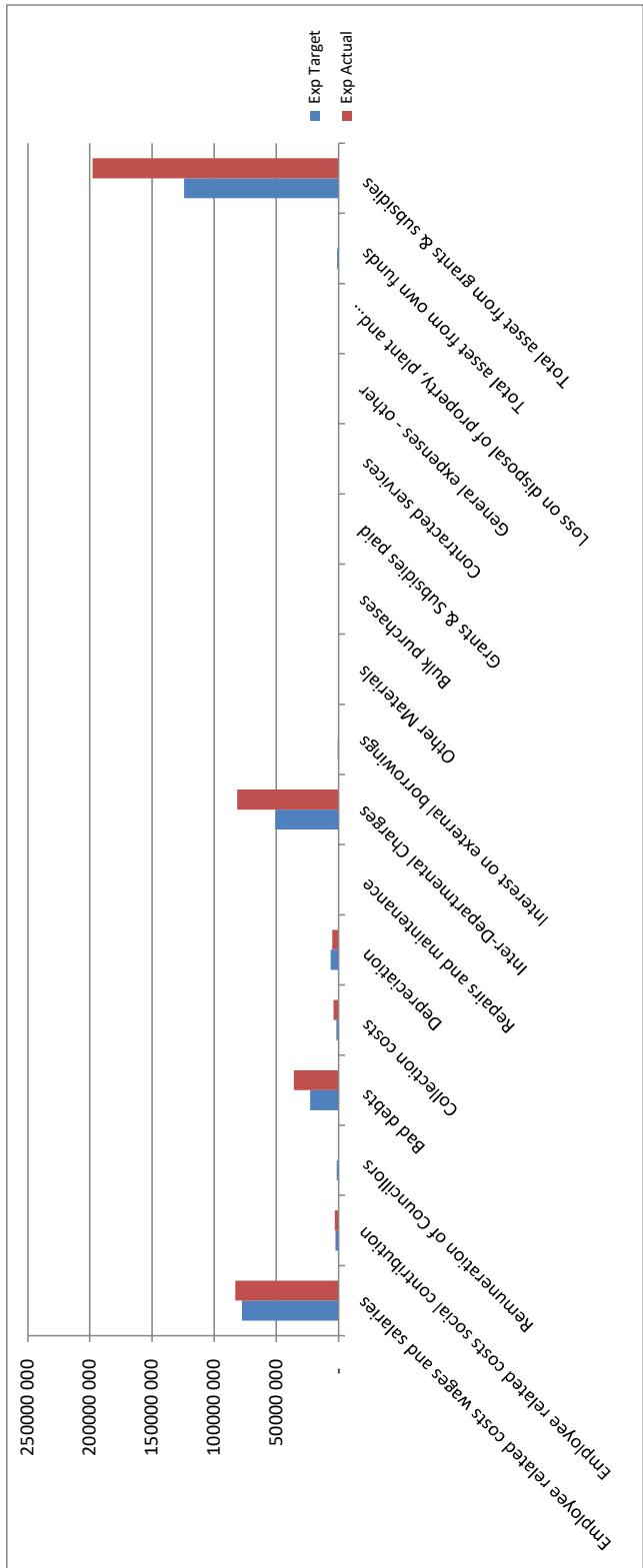
### **3 MONTHLY PROJECTIONS OF EXPENDITURE PER SOURCE**

The monthly projections of expenditure per source is not included in terms of circular No 13 of the MFMA, but we as Zululand District Municipality have decided to add this component in order to see the movement of expenditure per source on monthly basis to be able to respond promptly and to initiate any remedial steps when necessary.

**Monthly Projections of Expenditure by Source of  
Zululand District Municipality for the Quarter ended 31 December 2024**

Expenditure by Source	OCTOBER		NOVEMBER		DECEMBER		Totals for Q_2	
	Target	Actual	Target	Actual	Target	Actual	Target	Actual
<b>Operating Expenditure</b>								
Employee related costs	25 847 053	27 369 091	25 847 653	27 479 578	25 847 653	28 205 600	77 542 660	83 054 269
Remuneration of councillors	788 791	1 175 093	788 791	926 032	788 791	875 101	2 366 374	2 976 226
Inventory consumed	2 102 167	191 748	2 102 167	-1 039 579	2 102 167	5 740 889	6 306 500	4 893 059
Debt impairment	500 000	-	500 000	-	500 000	-	1 500 000	1 500 000
Depreciation & asset impairment	7 609 544	6 666 667	7 609 544	6 666 667	7 609 544	22 659 044	22 823 631	36 032 378
Interest	584 433	6 280	584 433	5 362	584 433	4 031 635	1 753 299	4 043 277
Contracted services	16 946 470	37 777	16 946 470	8 587 724	16 946 470	35 158 971	50 839 111	81 523 812
Transfers and subsidies	175 000	23 000	175 000	-	175 000	23 500	525 000	46 500
Irrecoverable debts written off	-	-	-	-	-	-	-	-
Operational costs	9 415 633	23 076 489	9 415 633	15 799 042	9 415 633	18 710 681	28 246 000	57 586 211
<b>Total Operating Expenditure</b>	<b>63 969 692</b>	<b>96 285 484</b>	<b>63 969 692</b>	<b>58 424 827</b>	<b>63 969 692</b>	<b>115 445 421</b>	<b>191 909 075</b>	<b>270 155 732</b>
<b>Capital Expenditure</b>								
Total asset from own funds	362 319	-	362 319	-	362 319	-	1 086 957	-
Total asset from grants & subsidies	41 353 920	74 888 590	41 353 920	54 559 511	41 353 920	68 273 267	124 061 760	197 721 369
Borrowing	-	-	-	-	-	-	-	-
<b>Total Capital Expenditure</b>	<b>41 716 239</b>	<b>74 888 590</b>	<b>41 716 239</b>	<b>54 559 511</b>	<b>41 716 239</b>	<b>68 273 267</b>	<b>125 148 717</b>	<b>197 721 369</b>
<b>TOTAL EXPENDITURE</b>	<b>105 685 931</b>	<b>171 174 074</b>	<b>105 685 931</b>	<b>112 984 338</b>	<b>105 685 931</b>	<b>183 718 689</b>	<b>317 057 792</b>	<b>467 877 101</b>
								<b>-121 479 998</b>

## Q1 Chart - Monthly Projections of Expenditure by Source



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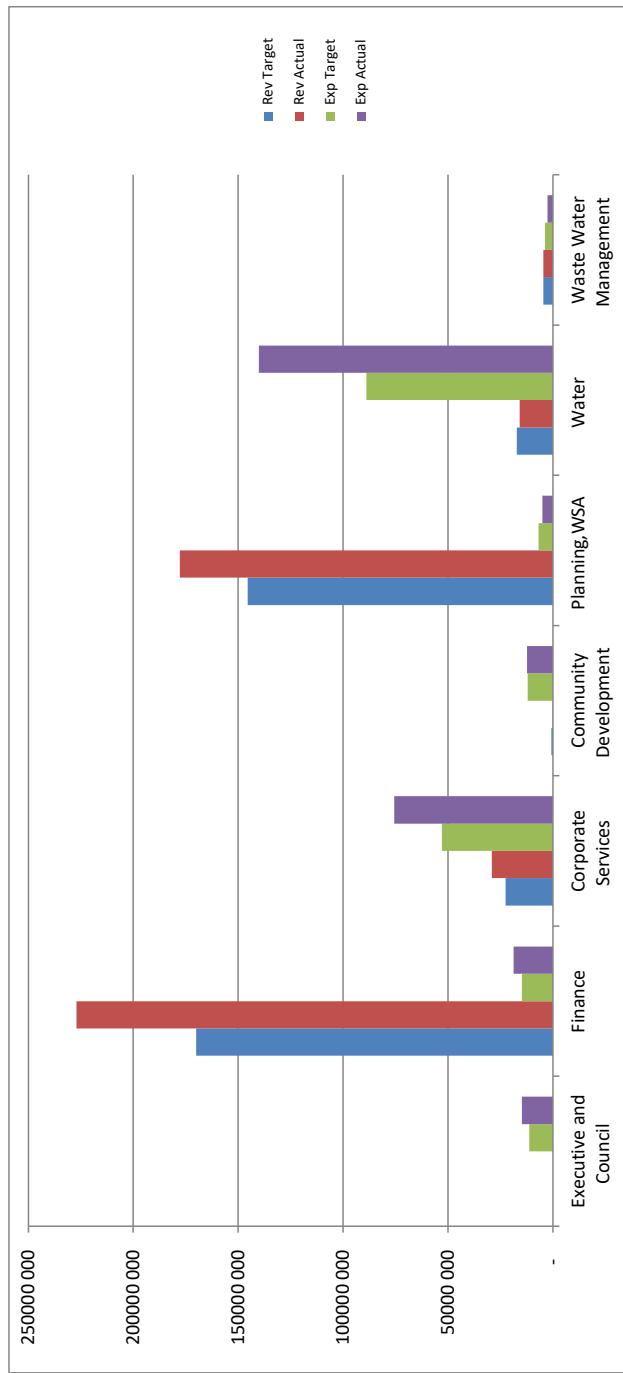
#### **4 ANNUAL PROJECTIONS OF REVENUE & EXPENDITURE PER VOTE**

It is important to view expenditure in relation to revenue used to finance it. In this context, it is easy to see when expenditure exceeds Revenue, and the necessary remedial steps can then be taken to correct this situation. Failure to monitor expenditure in relation to Revenue will seriously hamper the municipality's ability to achieve its strategic goals for the year.

**Monthly Projections of Expenditure & Revenue by Vote  
for Zuidland District Municipality for the Quarter  
ended 31 December 2024**

Month/Project/Expenditure and Revenue code #/date	OCTOBER						NOVEMBER						DECEMBER						TOTALS			Q3				
	Actual	CAPEX	Actual	Revenue	Actual	OPEX	Actual	CAPEX	Actual	Revenue	Actual	OPEX	Actual	CAPEX	Actual	Revenue	Actual	VARIANCE	ACTUAL	VARIANCE	REVENUE	ACTUAL	VARIANCE			
Department:																										
Executive and Council	3 775 968	5 044 820	-	-	3 775 938	5 420 522	-	-	3 775 938	5 420 611	-	-	11 327 874	14 191 860	-	-	3 302 086	-	-	-	-	-				
Corporate Services	1 760 196	20 044 615	20 044 615	20 044 615	17 691 06	6 698 055	13 399 302	13 399 302	17 691 06	7 698 034	9 163 963	7 697 106	31 968 026	7 698 055	52 821 689	75 826 237	22 864 469	869 965	22 460 551	29 120 016	46 641 393	-	-			
Finance	4 942 405	4 078 341	72 84	-	5 016 651 128	2 765 535	4 942 405	5 326 515	72 454	56 699 128	59 993 093	59 2 205	77 464	16 877 214	18 794 178	3 968 085	22 707 396	56 961 128	217 392	17 027 385	227 559 051	56 989 516	-	-		
Community Development	3 985 391	3 957 810	1 443 3	-	20 7448	16 222	3 985 391	4 203 239	14 493	26 7448	3 985 391	4 125 960	14 493	26 7448	26 868	11 950 172	12 286 722	3 968 080	45 478	43 378	803 945	10 490	70 255			
Planning & VWA	2 286 473	1 321 039	48 457 910	74 885 910	48 457 910	1 891 613	43 921 961	54 599 511	48 457 500	3 345 3465	48 457 500	48 457 500	1 891 613	40 021 981	68 275 267	48 457 500	8 819 193	6 865 252	4 840 291	9 681 291	12 471 944	197 721 365	75 546 425	-		
Technical Services	479 853	3 017 712	51 444 6	-	479 853	310 712	51 444 6	479 853	310 712	51 444 6	529 092	51 444 6	479 853	51 444 6	1 439 689	1 146 477	269 932	1 541 339	-	1 543 338	-	-	-			
Water Purification and Distribution	2 962 3702	63 940 070	-	-	5 750 062	4 394 060	29 462 702	26 871 063	-	5 750 062	5 918 721	26 871 372	59 319 864	-	5 750 062	5 494 133	49 133 447	51 262 727	-	-	17 265 247	15 750 068	1 467 119	-		
Waste Water Management	1 269 955	-	762 398	-	1 397 313	-	1 395 967	-	1 269 955	811 790	-	1 509 867	1 614 914	1 288 615	891 031	-	1 509 867	1 572 976	3 805 965	2 488 209	-	-	4 526 651	-5 572 205	-41 605	-
Other	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-			
Total	6 396 992	36 204 462	417 18 239	74 885 891	121 15 393	71 126 372	53 289 891 07	56 424 327	4 171 238	54 899 811	120 15 393	61 632 443	53 289 892	11 544 422	41 712 238	66 277 367	120 15 393	31 862 986	191 899 071	73 3 867	121 15 371	197 721 365	72 177 002	369 447 752	-36 971 983	

### Q1 Chart - Monthly Projections of Revenue and Expenditure by Vote



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## **5 QUARTERLY PROJECTIONS OF SERVICE DELIVERY TARGETS AND PERFORMANCE INDICATORS OF EACH VOTE**

In terms of the SDBIP, Zululand District Municipality is required to provide non-financial measurable performance objectives in the form of service delivery targets and other performance indicators. Service delivery targets relate to the level and standards of service being provided to the community and include targets for the reductions in backlogs of basic services.

The goals and objectives set by Council as quantifiable outcomes that should be implemented by the administration over the next financial year are indicated on the sheet below.

TOP LAYER - SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN (SDBIP) - ZULULAND DISTRICT MUNICIPALITY - 2024/2025							
KPI NO.	PROGRAM DRIVER	OUTCOME	STRATEGY	INDICATOR	UNIT OF MEASURE	REASON FOR VARIANCE	MEASURE OF IMPROVEMENT
				ANNUAL TARGET	Q2 Actual	Q2 Status	PORTFOLIO OF EVIDENCE
1	HOD (PLANNING)	Objectives Ref No.	SO 1.2.1	Number of households within ZDM to be provided with access to water within RDP standard by 30 June 2025	200 households within ZDM to be provided with access to water within RDP standard per quarter	319 households within ZDM to be provided with access to water within RDP standard	List of beneficiaries and GPS co-ordinates
2	HOD (Tech)	Objectives Ref No.	SO 1.1.1	Percentage of kilolitres produced by ZDM water treatment plants per quarter	70% kilolitres produced by ZDM water treatment plants per quarter	80% kilolitres produced by ZDM water treatment plants	Monthly production report
3	HOD (TECH)	Objectives Ref No.	SO 1.1.1	Percentage of ZDM Water determinants that pass laboratory tests per quarter	85% ZDM Water determinants that pass laboratory tests by 30 June 2025	94% ZDM Water determinants that pass laboratory tests per quarter	Lab results
4	HOD (TECH)	Objectives Ref No.	SO 1.1.1	The average time taken to fix spillages per quarter	48hrs average time taken to fix spillages by 30 June 2025	48Hrs average time taken to fix spillages per quarter	Job card summary report
B2B PILLAR 2: BASIC SERVICE DELIVERY = 04 indicators							
1	HOD (PLANNING)	Objectives Ref No.	SO 1.2.1	Number of households within ZDM to be provided with access to water within RDP standard by 30 June 2025	200 households within ZDM to be provided with access to water within RDP standard per quarter	319 households within ZDM to be provided with access to water within RDP standard	List of beneficiaries and GPS co-ordinates
2	HOD (Tech)	Objectives Ref No.	SO 1.1.1	Percentage of kilolitres produced by ZDM water treatment plants per quarter	70% kilolitres produced by ZDM water treatment plants per quarter	80% kilolitres produced by ZDM water treatment plants	Monthly production report
3	HOD (TECH)	Objectives Ref No.	SO 1.1.1	Percentage of ZDM Water determinants that pass laboratory tests per quarter	85% ZDM Water determinants that pass laboratory tests by 30 June 2025	94% ZDM Water determinants that pass laboratory tests per quarter	Lab results
4	HOD (TECH)	Objectives Ref No.	SO 1.1.1	The average time taken to fix spillages per quarter	48hrs average time taken to fix spillages by 30 June 2025	48Hrs average time taken to fix spillages per quarter	Job card summary report
B2B PILLAR 5: BUILDING CAPABLE LOCAL GOVERNMENT INSTITUTIONS = 06 indicators							
5	HOD (COMMUNITY)	Objectives Ref No.	SO 2.1.1	Number of SMEs / Co-operatives supported annually	10 SMEs / Co-operatives supported by 30 June 2025	N/A	List of supported SMEs and signed distribution form
6	HOD (COMMUNITY)	Objectives Ref No.	SO 2.4.1	Number of tourism awareness campaigns held per quarter	4 tourism awareness campaigns held by 30 June 2025	1 tourism awareness campaigns held	OOP and Attendance Register
7	COO	Objectives Ref No.	SO 2.2.1	Number of Special Programmes implemented annually	2 Special Programmes implemented by 30 June 2025	N/A	Programmes; Attendance registers and Pictures
KPA1: BASIC SERVICE DELIVERY= 04 indicators							
1	HOD (PLANNING)	Objectives Ref No.	SO 1.2.1	Number of households within ZDM to be provided with access to water within RDP standard by 30 June 2025	200 households within ZDM to be provided with access to water within RDP standard per quarter	319 households within ZDM to be provided with access to water within RDP standard	List of beneficiaries and GPS co-ordinates
2	HOD (Tech)	Objectives Ref No.	SO 1.1.1	Percentage of kilolitres produced by ZDM water treatment plants per quarter	70% kilolitres produced by ZDM water treatment plants per quarter	80% kilolitres produced by ZDM water treatment plants	Monthly production report
3	HOD (TECH)	Objectives Ref No.	SO 1.1.1	Percentage of ZDM Water determinants that pass laboratory tests per quarter	85% ZDM Water determinants that pass laboratory tests by 30 June 2025	94% ZDM Water determinants that pass laboratory tests per quarter	Lab results
4	HOD (TECH)	Objectives Ref No.	SO 1.1.1	The average time taken to fix spillages per quarter	48hrs average time taken to fix spillages by 30 June 2025	48Hrs average time taken to fix spillages per quarter	Job card summary report
KPA2: LOCAL ECONOMIC & SOCIAL DEVELOPMENT = 06 indicators							
5	HOD (COMMUNITY)	Objectives Ref No.	SO 2.1.1	Number of SMEs / Co-operatives supported annually	10 SMEs / Co-operatives supported by 30 June 2025	N/A	List of supported SMEs and signed distribution form
6	HOD (COMMUNITY)	Objectives Ref No.	SO 2.4.1	Number of tourism awareness campaigns held per quarter	4 tourism awareness campaigns held by 30 June 2025	1 tourism awareness campaigns held	OOP and Attendance Register
7	COO	Objectives Ref No.	SO 2.2.1	Number of Special Programmes implemented annually	2 Special Programmes implemented by 30 June 2025	N/A	Programmes; Attendance registers and Pictures
KPA3: CULTURE & HERITAGE = 03 indicators							
1	HOD (COMMUNITY)	Objectives Ref No.	SO 3.1.1	Number of tourism awareness campaigns held per quarter	4 tourism awareness campaigns held by 30 June 2025	1 tourism awareness campaigns held	OOP and Attendance Register
2	HOD (COMMUNITY)	Objectives Ref No.	SO 3.1.1	Number of Special Programmes implemented annually	2 Special Programmes implemented by 30 June 2025	N/A	Programmes; Attendance registers and Pictures
KPA4: ENVIRONMENT & CLIMATE CHANGE = 03 indicators							
1	HOD (ENVIRONMENT)	Objectives Ref No.	SO 4.1.1	Number of environmental awareness campaigns held per quarter	4 environmental awareness campaigns held by 30 June 2025	1 environmental awareness campaigns held	OOP and Attendance Register
2	HOD (ENVIRONMENT)	Objectives Ref No.	SO 4.1.1	Number of Special Programmes implemented annually	2 Special Programmes implemented by 30 June 2025	N/A	Programmes; Attendance registers and Pictures
KPA5: ECONOMIC & SOCIAL DEVELOPMENT = 06 indicators							
1	HOD (ECONOMIC)	Objectives Ref No.	SO 5.1.1	Number of tourism awareness campaigns held per quarter	4 tourism awareness campaigns held by 30 June 2025	1 tourism awareness campaigns held	OOP and Attendance Register
2	HOD (ECONOMIC)	Objectives Ref No.	SO 5.1.1	Number of Special Programmes implemented annually	2 Special Programmes implemented by 30 June 2025	N/A	Programmes; Attendance registers and Pictures
KPA6: GOVERNANCE & INSTITUTIONS = 03 indicators							
1	HOD (GOVERNANCE)	Objectives Ref No.	SO 6.1.1	Number of tourism awareness campaigns held per quarter	4 tourism awareness campaigns held by 30 June 2025	1 tourism awareness campaigns held	OOP and Attendance Register
2	HOD (GOVERNANCE)	Objectives Ref No.	SO 6.1.1	Number of Special Programmes implemented annually	2 Special Programmes implemented by 30 June 2025	N/A	Programmes; Attendance registers and Pictures

8	HOD (FINANCE)	Promoting and maximising social and economic development	SO 2.2.5	Objectives Ref No.	IPD Strategic Ref No.	OUTCOME	STRATEGY	ANNUAL TARGET	MEASURE OF	Q2 Status	Q2 Actual	31.12.2024	Q2-Target	UNIT OF MEASURE	REASON FOR VARIANCE	MEASURE OF PROGRESS	PORTFOLIO OF EVIDENCE	OOP and Attendance Register	Report retrieved from the EPWP system	Copy of Indigent Policy Implementation report and proof of submission
9	HOD (COMMUNITY)	The health and well-being of citizens is improved	SO 2.3.1	The health and well-being of citizens is improved	Objectives Ref No.	OUTCOME	STRATEGY	ANNUAL TARGET	MEASURE OF	Q2 Status	Q2 Actual	31.12.2024	Q2-Target	UNIT OF MEASURE	REASON FOR VARIANCE	MEASURE OF PROGRESS	PORTFOLIO OF EVIDENCE	OOP and Attendance Register	Report retrieved from the EPWP system	Copy of Indigent Policy Implementation report and proof of submission
10	HOD (COMMUNITY)	Supporting the well-being through vulnerable groups through short and long term initiatives		Number of implementation reports on Indigent Policy submitted to EXCO per quarter	4 implementation reports on Indigent Policy submitted to EXCO by 30 June 2025	Number	1370 jobs created through the ZDM municipal EPWP initiatives including capital projects by 30 June 2025	Number	1370 jobs created through the ZDM municipal EPWP initiatives including capital projects by 30 June 2025	Due in Q4	Due in Q4	20 ZDM Municipal Health awareness campaigns held by 30 June 2025	5 ZDM Municipal Health awareness campaigns held per quarter	Achieved	1 implementation report on Indigent Policy submitted to EXCO per quarter	1 implementation report on Indigent Policy submitted to EXCO	1 implementation report on Indigent Policy submitted to EXCO	Copy of Indigent Policy Implementation report and proof of submission		
11	HOD (FINANCE)	The Municipality is financially viable with sound financial management		Percentage of Collection Rate achieved per quarter	Rate achieved per quarter	60% Collection Rate achieved by 30 June 2025	Percentage	60% Collection Rate achieved per quarter	60% Collection Rate achieved	Not achieved	The Consumers are not paying on time for water bills.	Management has drafted another debt incentive programme to encourage consumers to pay for water services which still needs to be approved by Council.	45% Collection Rate achieved	45% Collection Rate achieved	The Consumers are not paying on time for water bills.	Collection Report	Copy of Collection Report	Copy of Collection Report	Copy of Collection Report	
12	HOD(CORP)	SO 3.1.1	SO 3.1.1	Establishing and maintaining a sound and sustainable management of the fiscal and financial affairs of the municipality and its entities.	Establishing and maintaining a sound and sustainable management of the fiscal and financial affairs of the municipality and its entities.	Percentage of budget spent on implementing WSP	100% of budget spent on implementing WSP by 30 June 2025	Percentage	100% of budget spent on implementing WSP by 30 June 2025	Not achieved	Date Report on Sec 13 of the MFMA submitted to AG by 31 July 2024	Date Report on Sec 13 of the MFMA submitted to AG by 31 July 2024	N/A	Completed in Q1	Completed in Q1	Expenditure report	Proof of submission and copy of Sec 13 report	Proof of submission and copy of Sec 13 report	Proof of submission and copy of Sec 13 report	
13	HOD (FINANCE)	SO 3.1.2	SO 3.1.2	Applying sound financial management to keep a positive cash balance.	Applying sound financial management to keep a positive cash balance.	Percentage of budget spent on implementing WSP	100% of budget spent on implementing WSP by 30 June 2025	Percentage	100% of budget spent on implementing WSP by 30 June 2025	Not achieved	Report on Sec 13 of the MFMA submitted to AG by 31 July 2024	Report on Sec 13 of the MFMA submitted to AG by 31 July 2024	N/A	Completed in Q1	Completed in Q1	Expenditure report	Proof of submission and copy of Sec 13 report	Proof of submission and copy of Sec 13 report	Proof of submission and copy of Sec 13 report	
14	HOD (FINANCE)	SO 3.1.3	SO 3.1.3	Accurate and timely reporting of financial systems to support credible budgeting, monitoring and reporting.	Accurate and timely reporting of financial systems to support credible budgeting, monitoring and reporting.	Date Report on Sec 13 of the MFMA submitted to AG by 31 July 2024	Date Report on Sec 13 of the MFMA submitted to AG by 31 July 2024	Date	Date Report on Sec 13 of the MFMA submitted to AG by 31 July 2024	Not achieved	1 Sec 52 report submitted to Council and Provincial Treasury per quarter	1 Sec 52 report submitted to Council and Provincial Treasury per quarter	1 Sec 52 report submitted to Council and Provincial Treasury	Completed in Q1	Completed in Q1	Expenditure report	Proof of submission and copy of Sec 13 report	Proof of submission and copy of Sec 13 report	Proof of submission and copy of Sec 13 report	
15	HOD (FINANCE)	SO 3.1.4	SO 3.1.4	Review existing financial systems to support credible budgeting, monitoring and reporting.	Review existing financial systems to support credible budgeting, monitoring and reporting.	Number of SCM quarterly reports submitted to EXCO per quarter	4 SCM quarterly reports submitted to EXCO by 30 June 2025	Number	4 Sec 52 reports submitted to Council and Provincial Treasury by 30 June 2025	Not achieved	1 Sec 52 report submitted to EXCO per quarter	1 Sec 52 report submitted to EXCO per quarter	1 Sec 52 report submitted to EXCO	Completed in Q1	Completed in Q1	Expenditure report	Proof of submission and copy of Sec 13 report	Proof of submission and copy of Sec 13 report	Proof of submission and copy of Sec 13 report	

KPA 4: GOOD GOVERNANCE AND PUBLIC PARTICIPATION = 03 indicators		B2B PILLAR 3: GOOD GOVERNANCE		KPA 5: MUNICIPAL TRANSFORMATION & ORGANIZATIONAL DEVELOPMENT = 02 indicators	
INDICATOR	ANNUAL TARGET	UNIT OF MEASURE	Q2 Actual	Q2 Status	Q2 Status
STRATEGY	SO4.1.2	Number of reports on legal functions submitted to MM per quarter	4 report on legal functions submitted to MM by 30 June 2025	Number	1 report on legal functions submitted to MM per quarter
OUTCOME	SO 4.1.4	Number of Community engagements held Biannual	8 Community engagements held Bi annual	Number	1 report on legal functions submitted to MM
PROGRAM DRIVER	SO 5.1.	Number of reports tabled by the Audit Comm Chairperson to Council by 30 June 2025	2 reports tabled by the Audit Comm Chairperson to Council by 30 June 2025	Number	1 reports tabled by the Audit Comm Chairperson to Council by 31 December 2024
KPI NO.	OS 5.1.5	Number of MPAC meetings coordinated per quarter	4 MPAC meetings coordinated by 30 June 2025	Number	1 MPAC meeting coordinated per quarter
STRATEGY	SO 4.1.2	Monitoring, review and delivery performance through accountable government and effective engagement	Improving service delivery performance through improvement of business processes and systems, performance auditing, risk management and oversight	UNIT OF MEASURE	Q2-Target 31.12.2024
OUTCOME	SO 4.1.4	Promoting transparent and accountable government through regular community engagement and effective administration	Improving transparency and accountability through improved performance management, risk management, audit, and oversight	ANNUAL TARGET	Q2 Actual
PROGRAM DRIVER	SO 5.1.1	Investing in a workforce to meet demand through service delivery	Investing in a workforce to meet demand through service delivery	UNIT OF MEASURE	Q2 Status
KPI NO.	20	Number of EAP health awareness campaign conducted per quarter	4 EAP health awareness campaign conducted by 30 June 2025	Number	1 EAP health awareness campaign conducted per quarter
DRIVER	COO	Number of Municipal Manager Technical IGR/DDM meetings coordinated per quarter	4 Municipal Manager Technical IGR/DDM meetings coordinated by 30 June 2025	Number	1 Municipal Manager Technical IGR/DDM meeting coordinated per quarter
OUTCOME	HOD (CORP)	Number of EAP health awareness campaign conducted per quarter	4 EAP health awareness campaign conducted by 30 June 2025	Number	1 EAP health awareness campaign conducted per quarter
PROGRAM DRIVER	HOD (CORP)	Number of Municipal Manager Technical IGR/DDM meetings coordinated per quarter	4 Municipal Manager Technical IGR/DDM meetings coordinated by 30 June 2025	Number	1 Municipal Manager Technical IGR/DDM meeting coordinated per quarter
KPI NO.	21	Notice, OOP, And copy of report	Notice, OOP, And copy of report	Notice, OOP, Attendance register and Copy of Presentation	Notice, Agenda and Attendance Register
DRIVER	COO	Proof of submission and report	Proof of submission and report	Notice, OOP, Attendance register and Copy of Presentation	Notice, Agenda and Attendance Register
OUTCOME	Q2 Status	Portfolio of Improvement	Portfolio of Improvement	Portfolio of Improvement	Portfolio of Improvement
PROGRAM DRIVER	Q2 Status	Evidence	Evidence	Evidence	Evidence

KPI NO.	PROGRAM DRIVER	OUTCOME	STRATEGY	INDICATOR	ANNUAL TARGET	UNIT OF MEASURE	Q2-Target	Q2 Actual	Q2 Status	REASON FOR VARIANCE	MEASURE TO IMPROVE	PORTFOLIO OF EVIDENCE
22	HOD (CORP)	SO 6.1.3	Disasters are prevented and effectively where they occur	To minimize the vulnerability of communities by building a culture of risk reduction (Disaster preparedness)	Number of lightning conductors installed in identified rural households within ZDM per quarter	60 of lightning conductors installed in identified rural households within ZDM by 30 June 2025	31.12.2024					

Spatial Planning & Environmental Management

### KPA 6: CROSS CUTTING INTERVENTIONS = 03 indicators

Total Key Performance Indicators per KPA
100% KPI met
KPI not measured
KPI Almost met 75-100%
KPI not met 75% and less
KPI extremely well met
Total Indicators 22 KPIs

MR RN HLONGWA
Municipal Manager

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## **6. DETAILED CAPITAL WORKS PLAN AND WARD INFORMATION**

## DC26 Zululand DM MECS

Zululand District Municipality  
12 IMPLEMENTATION OF MIG PROJECTS 3-year Cash flow  
Financial Year: 2024/25      2025/26      2026/27  
Reporting Month: December 2024  
Compiled and Approved by Technical Director / Project Manager

Table 1: MIG Register Projects

Agent	Provincial Reference Number	Project Title (as per MIG 1 form)	Actual Project Status	Approved MIG (MIGs - New & Existing)	Actual Cost (Notes 1, 2, 3, 4, 5)	Potential Savings (Notes 1, 2, 3, 4, 5)	Total Previous Expenditure (MIG, Existing & available)	2024/25														
								Ju	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May			
DC26	PAU/2024/26 PAU	Khomozi (BWS) Water Supply AFA	Committed: 81.98%	100 890 117.33	73 013 635.65	0.00	99 867 154.68	57 363 929.47	3 961 070.43	4 162 137.62	0.00	0.00	1 169 638.79	2 216 905.00	2 303 660.03	1 716 905.09	12 158 785.00	1 716 905.09	Projected Balance against Approved MIG Planning E-H-U -533 933.41			
DC26	2024/25/GF/2023/33	Khomozi (BWS) Water Supply AFA	Committed: 81.98%	74 785 687.00	74 457 121.14	3 28 504.86	12 258 637.00	3 901 070.42	611 167.92	2 354 488.16	2 140 146.00	0.00	1 985 875.00	1 258 785.00	1 145 131.51	0.00	0.00	0.00	0.00	17 103 888.68	328 504.45	
DC26	2024/25/GF/2023/34	Hatherdale/Mokosha Regional Water Supply	Committed: 81.98%	167 579 860.00	167 578 903.52	0.00	167 579 860.00	167 578 903.52	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	5 688 986.38	12 488 444.64	
DC26	2024/25/GF/2023/601	Gumbi Emergency Water Supply	Committed: 81.98%	26 458 362.00	25 34 073.98	-107 028.02	25 34 073.98	25 34 073.98	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1 070 232.02
DC26	2024/25/GF/2023/602	Simunyanya East Water Supply - Phase 2 (AFA) MIG 4/9/2023	Committed: 81.98%	122 054 230.00	122 054 000.00	260.00	122 054 230.00	122 054 000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	7 099 354.13
DC26	2024/25/GF/2023/609	Stundengitha Crutin Water Supply Project, Phase 3 20/10/2016 Partial Commitment	Committed: 81.98%	148 006 868.34	148 006 868.34	0.00	141 345 820.95	289 199.43	366 18 67	2 363 803.10	619 41 28	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	6 660 207.38
DC26	2024/25/GF/2023/610	Zululand Duthumeyi Water Supply Programme - Phase 1 (AFA) MIG 4/9/2023	Committed: 81.98%	218 918 225.92	218 910 113.99	90 111 53	218 910 113.99	90 111 53	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	428 889.98
DC26	2024/25/GF/2023/611	Zululand Duthumeyi Water Supply Scheme - Phase 2 (AFA) MIG 4/9/2023	Committed: 81.98%	12 815 000.00	12 817 04 99	91 055 01	4 144 303.95	161 654 205.95	161 654 205.95	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	90 111.62
DC26	2024/25/GF/2023/612	Actual Revised Schedule	Committed: 81.98%	147 768 410.25	447 768 410.20	10 25	87 125	147 768 410.25	147 768 410.25	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	319 342 590.45
DC26	2024/25/GF/2023/613	Actual Revised Schedule	Committed: 81.98%	289 199.43	289 199.43	0.00	661 702.00	366 18 67	619 41 28	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	18.40
DC26	2024/25/GF/2023/614	Actual Revised Schedule	Committed: 81.98%	218 910 113.99	218 910 113.99	0.00	141 345 820.95	3 961 070.42	141 345 820.95	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	41 112 339.72
DC26	2024/25/GF/2023/615	Actual Revised Schedule	Committed: 81.98%	161 654 205.95	161 654 205.95	0.00	161 654 205.95	161 654 205.95	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	3 321 083.00
DC26	2024/25/GF/2023/616	Actual Revised Schedule	Committed: 81.98%	179 055 120.01	501 865 61 91.95	500 36	179 055 120.01	501 865 61 91.95	501 865 61 91.95	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1 689 866.00
DC26	2024/25/GF/2023/617	Actual Revised Schedule	Committed: 81.98%	161 654 205.95	161 654 205.95	0.00	84 270 850.00	55 843 74.74	3 263 803.00	3 263 803.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	2 440 882.05
DC26	2024/25/GF/2023/618	Actual Revised Schedule	Committed: 81.98%	161 654 205.95	161 654 205.95	0.00	11 061 619.13	3 263 803.00	3 263 803.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	42 934 688.35
DC26	2024/25/GF/2023/619	Actual Revised Schedule	Committed: 81.98%	161 654 205.95	161 654 205.95	0.00	161 654 205.95	161 654 205.95	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	41 682 318.72
DC26	2024/25/GF/2023/620	Actual Revised Schedule	Committed: 81.98%	161 654 205.95	161 654 205.95	0.00	161 654 205.95	161 654 205.95	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	17 755 442.73
DC26	2024/25/GF/2023/621	Actual Revised Schedule	Committed: 81.98%	161 654 205.95	161 654 205.95	0.00	161 654 205.95	161 654 205.95	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	2 15 581 223.37
DC26	2024/25/GF/2023/622	Actual Revised Schedule	Committed: 81.98%	161 654 205.95	161 654 205.95	0.00	161 654 205.95	161 654 205.95	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1 689 866.00
DC26	2024/25/GF/2023/623	Actual Revised Schedule	Committed: 81.98%	161 654 205.95	161 654 205.95	0.00	161 654 205.95	161 654 205.95	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1 689 866.00
DC26	2024/25/GF/2023/624	Actual Revised Schedule	Committed: 81.98%	161 654 205.95	161 654 205.95	0.00	161 654 205.95	161 654 205.95	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1 689 866.00
DC26	2024/25/GF/2023/625	Actual Revised Schedule	Committed: 81.98%	161 654 205.95	161 654 205.95	0.00	161 654 205.95	161 654 205.95	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1 689 866.00
DC26	2024/25/GF/2023/626	Actual Revised Schedule	Committed: 81.98%	161 654 205.95	161 654 205.95	0.00	161 654 205.95	161 654 205.95	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1 689 866.00
DC26	2024/25/GF/2023/627	Actual Revised Schedule</																				

DC26 Zululand DM MECS

Allocation & Commitment Summary						
Financial Year	2024/25	2025/26	2026/27	Total		
Total MIG Allocation	255 639 000.00	272 856 000.00	297 634 000.00	725 130 000.00		
Total Committee	255 639 000.00	272 856 000.00	297 634 000.00	725 130 000.00		
Total Variance	-4 000.00	0.00	0.00	-4 000.00		
<b>Total 2 Committed</b>	<b>177 891 056.15</b>	<b>20 316 455.82</b>	<b>51 668 780.10</b>			

Table 1: MIG Registered Projects

Project Title (as per MIG 1 form)	Actual Project Status	Approved MIG Funding (Rands + An/s)	Actual Project Cost (Total sum - fees)	Potential Savings (Balance as Approved minus Actual sum)	Total Expenditure	Baseline
C26						Baseline
C26						Baseline
C26						Baseline

2012-32: APPROVED ROLLOVER			
2012-32: Allocation (Current + Carried over)			
Certified Expenditure Year to Date	96.15%		
AMOUNT LEFT TO SPEND	2012-425		
Total Amount for 024725			

Allocation & Commitment Summary			
Initial year	2024/25	2025/26	2026/27
Wing Allocation	256 836 000.00	272 856 000.00	297 634 000.00
Committed	256 939 000.06	272 856 000.00	297 634 000.00
Variance	0.06	0.00	0.00

How do you become a Technical Director?

Category	Period	2025/26 Budget												Total Projected W/(A/H)	Projected Balance V-A)
		Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun		
Revenue	(Projected)	100000	100000	100000	100000	100000	100000	100000	100000	100000	100000	100000	100000	1200000	100000
Expenses	(Projected)	80000	80000	80000	80000	80000	80000	80000	80000	80000	80000	80000	80000	960000	120000

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ZULULAND DISTRICT MUNICIPALITY IMPLEMENTATION OF MIG PROJECTS 3-year Cash flow									
Financial year: 2024/25									
Reporting Month:	December 2024								
Compiled by:									
Verified and Approved by: Technical Director / Project Manager:									
14.	Table 1: MIG Register and Projects								
Allocation & Commitment Summary									
Financial Year	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33
Total MIG Allocation	252 935 000,00	272 855 000,00	297 634 000,00	289 542 000,00	272 855 000,00	287 634 000,00	289 542 000,00	297 634 000,00	289 542 000,00
Total Committed	255 039 000,00	272 855 000,00	297 634 000,00	289 542 000,00	272 855 000,00	287 634 000,00	289 542 000,00	297 634 000,00	289 542 000,00
Total Variance	-0,00	0,00	0,00	0,00	0,00	0,00	0,00	0,00	0,00
Total 2 Committed	17 780 000,00	20 310 445,50	51 108 780,50	51 108 780,50	51 108 780,50	51 108 780,50	51 108 780,50	51 108 780,50	51 108 780,50

Allocation & Commitment Summary									
Financial Year	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33
Total MIG Allocation	252 935 000,00	272 855 000,00	297 634 000,00	289 542 000,00	272 855 000,00	287 634 000,00	289 542 000,00	297 634 000,00	289 542 000,00
Total Committed	255 039 000,00	272 855 000,00	297 634 000,00	289 542 000,00	272 855 000,00	287 634 000,00	289 542 000,00	297 634 000,00	289 542 000,00
Total Variance	-0,00	0,00	0,00	0,00	0,00	0,00	0,00	0,00	0,00
Total 2 Committed	17 780 000,00	20 310 445,50	51 108 780,50	51 108 780,50	51 108 780,50	51 108 780,50	51 108 780,50	51 108 780,50	51 108 780,50

Allocation & Commitment Summary									
Financial Year	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33
Total MIG Allocation	252 935 000,00	272 855 000,00	297 634 000,00	289 542 000,00	272 855 000,00	287 634 000,00	289 542 000,00	297 634 000,00	289 542 000,00
Total Committed	255 039 000,00	272 855 000,00	297 634 000,00	289 542 000,00	272 855 000,00	287 634 000,00	289 542 000,00	297 634 000,00	289 542 000,00
Total Variance	-0,00	0,00	0,00	0,00	0,00	0,00	0,00	0,00	0,00
Total 2 Committed	17 780 000,00	20 310 445,50	51 108 780,50	51 108 780,50	51 108 780,50	51 108 780,50	51 108 780,50	51 108 780,50	51 108 780,50

Allocation & Commitment Summary									
Financial Year	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33
Total MIG Allocation	252 935 000,00	272 855 000,00	297 634 000,00	289 542 000,00	272 855 000,00	287 634 000,00	289 542 000,00	297 634 000,00	289 542 000,00
Total Committed	255 039 000,00	272 855 000,00	297 634 000,00	289 542 000,00	272 855 000,00	287 634 000,00	289 542 000,00	297 634 000,00	289 542 000,00
Total Variance	-0,00	0,00	0,00	0,00	0,00	0,00	0,00	0,00	0,00
Total 2 Committed	17 780 000,00	20 310 445,50	51 108 780,50	51 108 780,50	51 108 780,50	51 108 780,50	51 108 780,50	51 108 780,50	51 108 780,50



Allocation & Commitment Summary						
Financial year	2024/25	2025/26	2026/27			
Date MIG Allocation	25/03/2024 00:00	27/05/2025 00:00	29/06/2026 00:00			
Date Committee	25/03/2024 00:00	27/05/2025 00:00	29/06/2026 00:00			
Date Approved				01/06	01/06	01/06
Total 2. Committed	177 891 095.16	29 319 445.92	51 608 780.10			

Table 1: MIG Registered Projects

Project Title (as per MIG 1 form)	Actual Project Status	Approved MIG Funding [in Rands x Xxxx]	Actual Project Cost [Total sum - fees]	Potential Savings [Balance as Approved minus available]
12 IMPLEMENTATION OF THE PROJECTS 3-year Cash flow				
Financial Year:				
Reporting Month:				
Complied By:				
We declare that the information contained in this document has been approved by Technical Director?				

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## **APPROVAL OF THE ZULULAND DISTRICT MUNICIPALITY'S SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN (SDBIP) FOR THE QUARTER ENDING 31 SEPTEMBER 2024**

The Zululand District Municipality's SDBIP for the year ending 31 December 2024 has been reviewed and approved by the Honourable Mayor: Cllr. MB Khumalo as said in S69 (3) (a) and S54 (3) of the Municipal Finance Management Act.

**Date received:** 13/01/2025

**Date Approved:** 17/01/2025

**Signature:** 