



**Zululand**  
District Municipality

**SERVICE DELIVERY AND BUDGET  
IMPLEMENTATION PLAN (SDBIP) FOR THE  
QUARTER ENDED 30 JUNE 2024**

**2023/2024**

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## **Introduction**

### **1.1. Background to the SDBIP**

In terms of Section 69 (3) (a) of the Municipal Finance Management Act, the Municipal Manager must submit the SDBIP to the Mayor within 14 days after the approval of the Budget. The mayor must subsequently approve the SDBIP within 28 days after the approval of the Budget in terms of Section 53 (1) (c) (ii) of the Municipal Finance Management Act. In terms of section 69 (1) (a) the accounting officer of a municipality is responsible for implementing the municipality's approved budget, including taking all reasonable steps to ensure that the spending of funds is in accordance with the budget and is reduced as necessary when revenue is anticipated to be less than projected in the budget or in the service delivery and budget implementation plan. The Final Budget for the 2023/24 financial year was tabled to Council on the 26 of May 2023 for approval. The SDBIP for the Zululand District Municipality was approved by the mayor within 28 days after approval of budget as stated in S53 (1) (c) (ii) and it will be monitored and revised quarterly.

### **1.2. Purpose of the SDBIP**

The purpose of the SDBIP can be summarized as follows:

1. It is a vital link between the mayor and the administration of the municipality.
2. It facilitates the process for holding management accountable for its performance.
3. It is a tool for implementation, management, and monitoring; and
4. It further serves as the basis for the performance measurement in service delivery against the year-end targets and the implementation of the budget.

### **1.3. Importance of the SDBIP**

A properly formulated SDBIP will ensure that appropriate information is circulated internally and externally for purposes of monitoring the execution of the budget, and it:

- *Enables the Mayor to monitor the performance of the Municipal Manager,*
- Municipal Manager to monitor the performance of the senior managers; and*
- The community to monitor the performance of the municipality.*

It is the excellent mechanism that produces monthly targets that are reported to ensure implementation of the IDP. The SDBIP will also empower all councillors specifically facilitating engagement at ward level and allow them to undertake the appropriate oversight and monitoring of programs. The SDBIP will also measure in-year progress in the implementation of the budget; under spending of budget will be dealt with at early stages because it is reviewed quarterly.

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#### **1.4. The Role of Council with regards to the SDBIP**

It is vitally important for Council to note that the components of the SDBIP are primary indicators of the municipality's performance on the annual Budget. In this regard, Councillors are encouraged to scrutinize the various components of the SDBIP and to pose questions where it is deemed necessary. This form of in-year reporting should uncover major problems and is aimed at ensuring that the Mayor and the Municipal Manager take the corrective steps when any unanticipated problems arise.

#### **1.5. Role of the Accounting Officer in respect of the SDBIP**

The Accounting Officer must:

1. Implement the Budget.
2. Ensure that spending is in accordance with the Budget and ensure that the expenditure is reduced when revenue is anticipated to be less than projected in the Budget or the SDBIP.
3. Ensure that revenue and expenditure is properly monitored.
4. Prepare an adjustments Budget when necessary; and
5. Submit the draft SDBIP and draft annual performance agreements for the Municipal Manager and all senior managers.

#### **1.6. The key components of the 2023/24 SDBIP**

In terms of Circular No. 13 of the MFMA No. 56 of 2003, the SDBIP must contain:

- Monthly projections of revenue to be collected for each source.
- Monthly projections of expenditure by source (not required in terms of this Act).
- Monthly projections of expenditure (operating and capital) and revenue for each vote.
- Quarterly projections of service delivery targets and performance indicators of each vote.
- Detailed capital works plan broken down by ward over three years.  
(Capital Plan)

These components of the SDBIP are discussed below.

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## **2 MONTHLY PROJECTIONS OF REVENUE PER SOURCE**

In terms of Section 15 of the MFMA, a municipality may, except where otherwise provided in this Act,

- incur expenditure only in terms of the approved Budget; and
- Within the limits of the amounts appropriated for the different votes in the approved Budget.

One of the most important and basic priorities of a municipality is to collect all its revenue as budgeted for, failure to collect the revenue will undermine the municipality's ability to deliver services. The SDBIP contains the monthly projections of revenue to be collected per source for the 2023/24 financial year. The reason for the inclusion of this component of the SDBIP is to ensure that the municipality monitors revenue collected during the quarter as all expenditure to be incurred in terms of the approved Budget must be financed from realistically anticipated revenues to be collected.

The Accounting Officer must monitor the actual revenues received against those projected in the SDBIP and submit explanations of any remedial action to be taken to ensure that projected revenue and expenditure remain within the municipality's approved Budget. This type of information requires the municipality to take urgent remedial steps to ensure it improves on its revenue-collection capacity if it wants to maintain its levels of service delivery and expenditure. The revenue for the financial year 2023/24 is indicated below as follows:

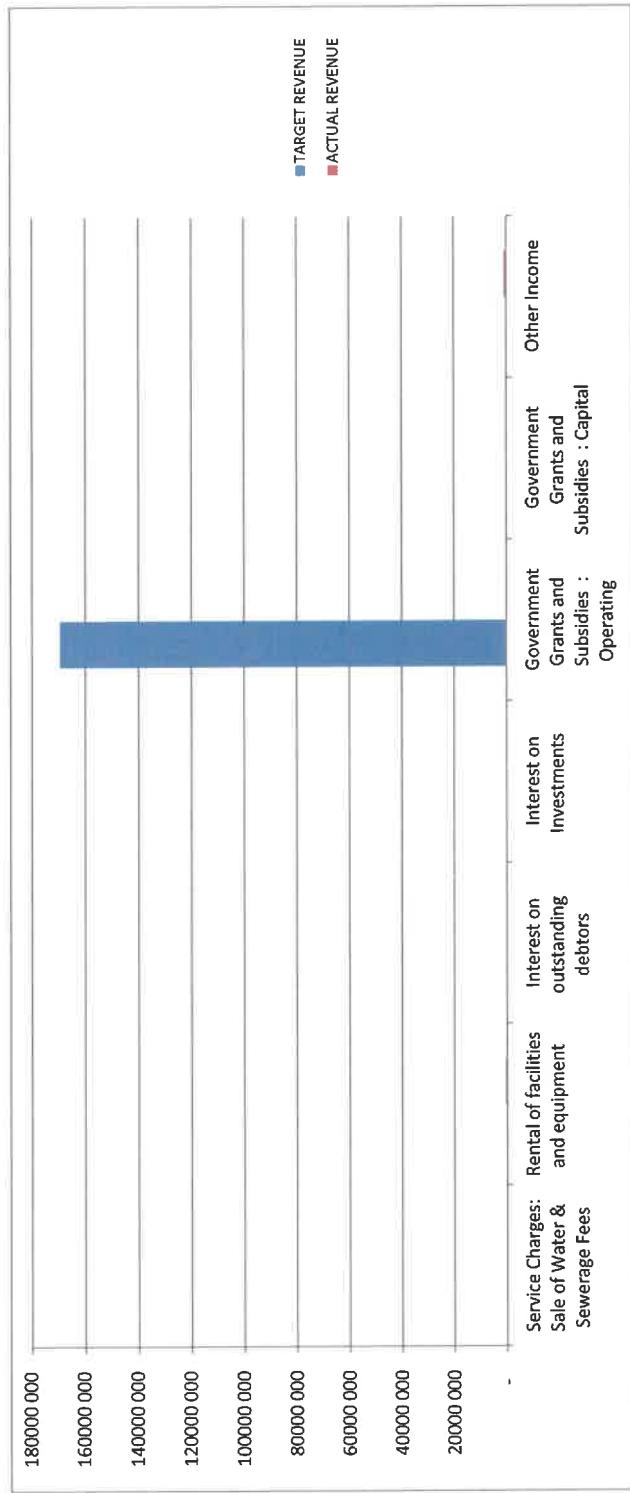
### **Monthly projections of total Revenue per Source**

The municipality will ensure that it has instituted measures to achieve monthly revenue targets for each revenue source. In order to ensure realistic revenue projections and ultimately balanced budgets, the Zululand District Municipality has to have comprehensive, coherent revenue policies that take into account appropriate service delivery levels, standards, ability to pay and collection efforts.

**Monthly projections of Revenue by Source of  
Zululand District Municipality for the Quarter  
ended 30 June 2024**

Revenue by Source	APRIL			MAY			JUNE			Totals for Q_3		
	Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual	Variance	
Service charges - electricity revenue	4 459 839	6 696 854	4 459 839	4 471 174	4 459 839	5 655 299	13 379 517	-	16 823 328	-	-	-3 443 811
Service charges - water revenue	1 299 712	2 348 285	1 289 712	1 353 993	1 289 712	1 519 855	3 899 135	5 222 134	-	-	-	-1 322 999
Service charges - sanitation revenue	62 859	12 666	62 899	28	62 899	2 560	188 697	15 254	173 444	-	-	-
Sale of Goods and Rendering of Services	65 371	58 722	65 371	60 980	65 371	65 371	196 113	119 212	76 901	-	-	-
Interest earned - outstanding debtors/ Receivables	625 000	496 889	625 000	109 694	625 000	3 955 983	1 875 000	4 562 566	-2 687 566	-	-	-
Interest earned - external investments (Current & Non Asset)	38 182	167 204	38 182	41 754	38 182	36 632	114 545	245 651	-131 106	-	-	-
Rental from Fixed Assets	8 602	20 830	8 602	4 104	8 602	8 602	7 157	25 805	32 091	-	-	-6 286
Licences and permits	36 851	141 059	36 851	1 978	36 851	36 851	1 212	110 554	144 249	-	-	-33 695
Other revenue/ Operational Revenue	71 121	76 709	71 121	278 114	71 121	4 173	213 362	358 996	-145 634	-	-	-
Fines, penalties and forfeits	53 654 917	17 941	53 654 917	-	650 000	-	62 203 713	-	169 513 547	17 941	169 495 606	-
Transfers and subsidies - Operational	-	-	-	-	-	-	29 653	-	679 653	-	-679 653	-
Gains/Losses									0	0	-	-
Other Gains											-	-
<b>TOTALS</b>	<b>60 322 493</b>	<b>10 037 160</b>	<b>60 322 493</b>	<b>6 971 819</b>	<b>68 871 289</b>	<b>11 212 096</b>	<b>189 516 275</b>	<b>28 221 075</b>	<b>161 295 199</b>	<b>0</b>	<b>0</b>	<b>-</b>

**Q4 Chart - Monthly Projections of Revenue by Source**



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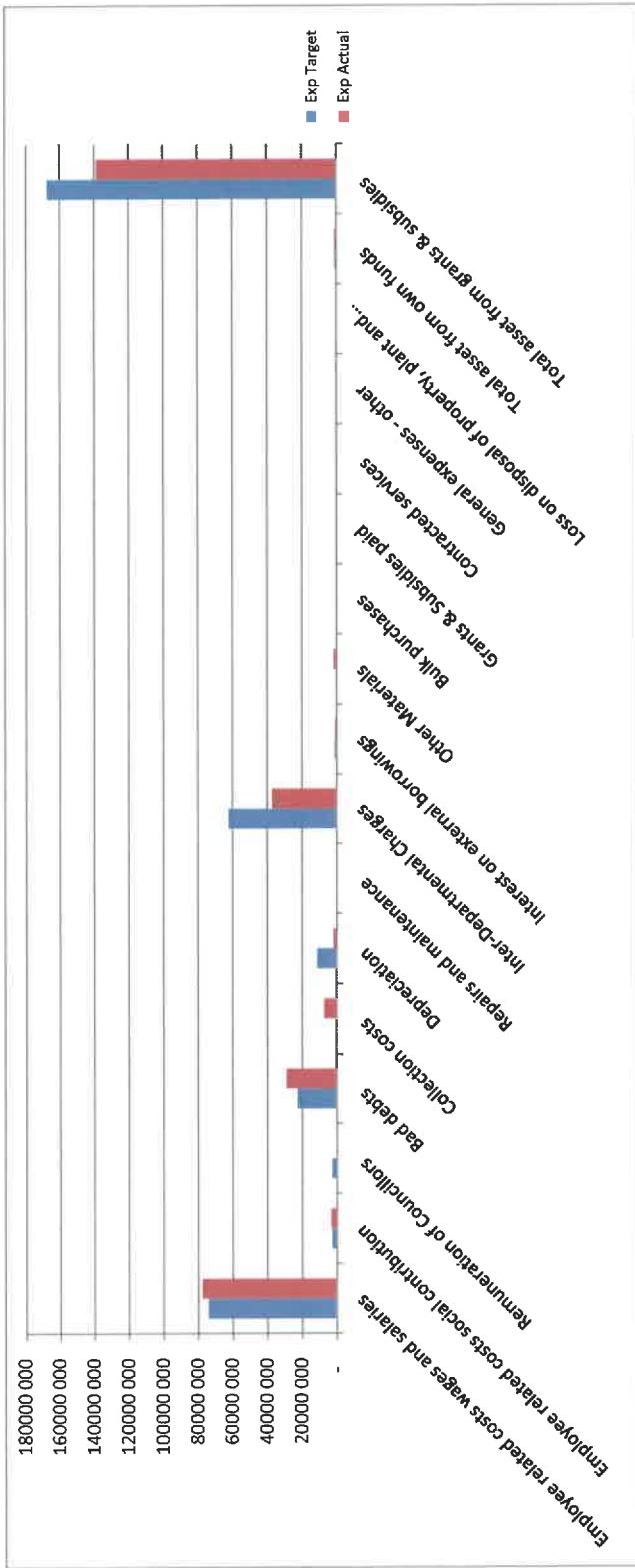
### **3 MONTHLY PROJECTIONS OF EXPENDITURE PER SOURCE**

The monthly projections of expenditure per source is not included in terms of circular No 13 of the MFMA, but we as Zululand District Municipality have decided to add this component in order to see the movement of expenditure per source on monthly basis to be able to respond promptly and to initiate any remedial steps when necessary.

**Monthly Projections of Expenditure by Source of  
Zululand District Municipality for the Quarter ended 30 June 2024**

Monthly Projections of Expenditure by Source			APRIL			MAY			JUNE			Totals for Q1 <sup>a</sup>		
Expenditure by Source	Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual	Variance	
<b>Operating Expenditure</b>														
Employee related costs	24 468 011	25 111 072	24 468 011	24 068 484	25 095 161	26 281 628	74 031 184	77 491 184	-	-3 460 000	-	-	-	
Remuneration of councillors	815 326	784 049	815 326	741 924	815 326	1 457 602	2 445 979	2 983 575	-537 596	-	-	-	-	
Inventory consumed	3 708 221	48 181	3 708 221	1 565 930	3 812 633	76 527	11 229 074	17 220 638	9 508 436	-	-	-	-	
Debt impairment	833 334	-	833 334	-	833 334	-	-	-	2 500 001	-	-	-	2 500 001	
Depreciation & asset impairment	7 500 000	11 611 081	7 500 000	8 677 543	7 500 000	8 746 703	22 500 001	29 035 327	-	-6 535 326	-	-	-	
Interest	93 333	996	83 333	-	83 333	7 193 309	250 000	7 194 305	-	-6 944 305	-	-	-	
Contracted services	19 663 835	8 082 356	19 663 835	14 877 412	22 841 201	14 254 538	62 168 917	37 224 306	-	-24 944 611	-	-	-	
Transfers and subsidies	316 982	-	316 982	562 200	355 327	252 000	987 231	814 200	-	-1 532 937	-	-1 532 937	-	
Irrecoverable debts written off	-	-	-	-	-	-	-	-	-	-	-	-	-	
Operational costs	11 382 495	12 686 742	11 382 495	13 098 144	16 899 579	17 404 678	39 684 570	-	-	-	-	-	-	
Losses on Disposal of Assets	-	-	-	-	-	-	-	-	-	-	-	-	-	
Total Operating Expenditure	<b>68 770 631</b>	<b>68 344 476</b>	<b>68 770 631</b>	<b>63 651 638</b>	<b>78 235 894</b>	<b>79 236 220</b>	<b>215 776 955</b>	<b>158 016 472</b>	<b>18 095 913</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	
<b>Capital Expenditure</b>														
Total asset from own funds	265 833	-	265 833	650 000	265 833	106 902	797 500	797 500	-	-	-	-	-	
Total asset from grants & subsidies	55 644 775	53 993 295	55 644 775	590 451	56 187 629	84 144 275	167 477 180	138 728 021	-	-40 568	-	-	-	
Prov. Department Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educ Institutions	7 246 377	-	7 246 377	-	7 246 377	44 246 337	21 739 131	44 246 337	-22 507 206	-	-	-	-	
<b>Total Capital Expenditure</b>	<b>63 156 986</b>	<b>63 993 295</b>	<b>63 156 986</b>	<b>1 240 451</b>	<b>63 659 840</b>	<b>128 526 380</b>	<b>190 013 811</b>	<b>183 731 259</b>	<b>6 282 551</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	
<b>TOTAL EXPENDITURE</b>	<b>131 927 616</b>	<b>112 337 771</b>	<b>131 927 616</b>	<b>64 882 089</b>	<b>141 935 733</b>	<b>207 761 681</b>	<b>405 790 768</b>	<b>341 747 731</b>	<b>24 378 465</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	

#### Q4 Chart - Monthly Projections of Expenditure by Source



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#### **4 ANNUAL PROJECTIONS OF REVENUE & EXPENDITURE PER VOTE**

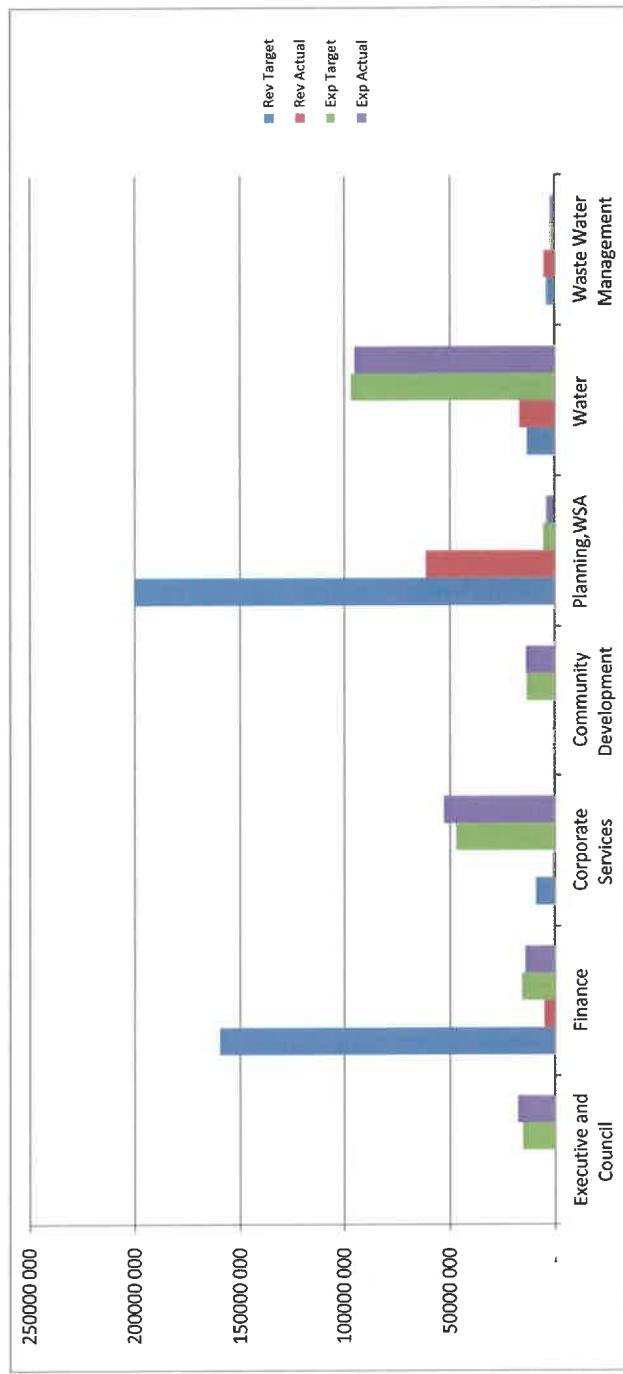
It is important to view expenditure in relation to revenue used to finance it. In this context, it is easy to see when expenditure exceeds Revenue, and the necessary remedial steps can then be taken to correct this situation. Failure to monitor expenditure in relation to Revenue will seriously hamper the municipality's ability to achieve its strategic goals for the year.

Monthly Projections of Expenditure & Revenue by Vote  
for Zuidland District Municipality for the Quarter  
ended 30 June 2024

Revenue by vote												Expenditure by expenditure and											
Department			APRIL			MAY			JUNE			TOTALS			Q4			Revenue			Expenditure		
	OPEX	CAPEX	Actual	Revenue	Actual	OPEX	Actual	CAPEX	Actual	Revenue	Actual	OPEX	Actual	CAPEX	Actual	Variance	Revenue	Actual	Variance	CAPEX	Actual	Variance	
Administration and Culture	15.402.124,-	5.072.129,-	16.492.319,37	4.492.319,37	15.122.373,-	16.019,9	5.111.941,32	5.145.967,75	51.917,15	51.917,15	15.402.319,37	15.402.319,37	5.072.319,-	5.072.319,-	-5.187.160,-	15.000,-	-15.000,-	15.000,-	15.000,-	15.000,-	15.000,-		
Finance	13.311.131,-	4.871.803,-	5.4. 6	1.161.351,-	1.161.351,-	105.333,-	1.161.351,-	1.161.351,-	1.161.351,-	1.161.351,-	1.161.351,-	15.402.015,-	15.402.015,-	5.072.015,-	5.072.015,-	-5.187.160,-	15.000,-	-15.000,-	15.000,-	15.000,-	15.000,-	15.000,-	
Land, Estate Affairs & Geospatial	1.456.465,-	1.215.851,-	1.456.465,-	1.121.851,-	1.121.851,-	106.333,-	1.121.851,-	1.121.851,-	1.121.851,-	1.121.851,-	1.121.851,-	15.402.015,-	15.402.015,-	5.072.015,-	5.072.015,-	-5.187.160,-	15.000,-	-15.000,-	15.000,-	15.000,-	15.000,-	15.000,-	
Community Development	1.118.298,-	2.012.012,-	2.118.116,-	1.110.208,-	1.110.208,-	30.000,-	1.110.208,-	1.110.208,-	1.110.208,-	1.110.208,-	1.110.208,-	15.402.015,-	15.402.015,-	5.072.015,-	5.072.015,-	-5.187.160,-	15.000,-	-15.000,-	15.000,-	15.000,-	15.000,-	15.000,-	
Planning and Environment	1.118.298,-	2.012.012,-	2.118.116,-	1.110.208,-	1.110.208,-	30.000,-	1.110.208,-	1.110.208,-	1.110.208,-	1.110.208,-	1.110.208,-	15.402.015,-	15.402.015,-	5.072.015,-	5.072.015,-	-5.187.160,-	15.000,-	-15.000,-	15.000,-	15.000,-	15.000,-	15.000,-	
Transport and Infrastructure	1.118.298,-	2.012.012,-	2.118.116,-	1.110.208,-	1.110.208,-	30.000,-	1.110.208,-	1.110.208,-	1.110.208,-	1.110.208,-	1.110.208,-	15.402.015,-	15.402.015,-	5.072.015,-	5.072.015,-	-5.187.160,-	15.000,-	-15.000,-	15.000,-	15.000,-	15.000,-	15.000,-	
Local Government	1.118.298,-	2.012.012,-	2.118.116,-	1.110.208,-	1.110.208,-	30.000,-	1.110.208,-	1.110.208,-	1.110.208,-	1.110.208,-	1.110.208,-	15.402.015,-	15.402.015,-	5.072.015,-	5.072.015,-	-5.187.160,-	15.000,-	-15.000,-	15.000,-	15.000,-	15.000,-	15.000,-	
Healthcare	1.118.298,-	2.012.012,-	2.118.116,-	1.110.208,-	1.110.208,-	30.000,-	1.110.208,-	1.110.208,-	1.110.208,-	1.110.208,-	1.110.208,-	15.402.015,-	15.402.015,-	5.072.015,-	5.072.015,-	-5.187.160,-	15.000,-	-15.000,-	15.000,-	15.000,-	15.000,-	15.000,-	
Education and Training	1.118.298,-	2.012.012,-	2.118.116,-	1.110.208,-	1.110.208,-	30.000,-	1.110.208,-	1.110.208,-	1.110.208,-	1.110.208,-	1.110.208,-	15.402.015,-	15.402.015,-	5.072.015,-	5.072.015,-	-5.187.160,-	15.000,-	-15.000,-	15.000,-	15.000,-	15.000,-	15.000,-	
Waste Management	1.118.298,-	2.012.012,-	2.118.116,-	1.110.208,-	1.110.208,-	30.000,-	1.110.208,-	1.110.208,-	1.110.208,-	1.110.208,-	1.110.208,-	15.402.015,-	15.402.015,-	5.072.015,-	5.072.015,-	-5.187.160,-	15.000,-	-15.000,-	15.000,-	15.000,-	15.000,-	15.000,-	
Other	60.175.178,-	68.344.479,-	66.868.694,-	53.993.265,-	128.947.075,-	71.519.194,-	60.175.177,92	63.465.839,-	68.868.696,-	120.465,-	120.465,-	60.175.177,92	60.175.177,92	68.344.479,-	68.344.479,-	-2.645.065,-	185.425.913,-	185.425.913,-	11.228.843,-	11.228.843,-	11.228.843,-	11.228.843,-	
Total	60.175.178,-	68.344.479,-	66.868.694,-	53.993.265,-	128.947.075,-	71.519.194,-	60.175.177,92	63.465.839,-	68.868.696,-	120.465,-	120.465,-	60.175.177,92	60.175.177,92	68.344.479,-	68.344.479,-	-2.645.065,-	185.425.913,-	185.425.913,-	11.228.843,-	11.228.843,-	11.228.843,-	11.228.843,-	

2024

### **Q4 Chart - Monthly Projections of Revenue and Expenditure by Vote**



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## **5 QUARTERLY PROJECTIONS OF SERVICE DELIVERY TARGETS AND PERFORMANCE INDICATORS OF EACH VOTE**

In terms of the SDBIP, Zululand District Municipality is required to provide non-financial measurable performance objectives in the form of service delivery targets and other performance indicators. Service delivery targets relate to the level and standards of service being provided to the community and include targets for the reductions in backlogs of basic services.

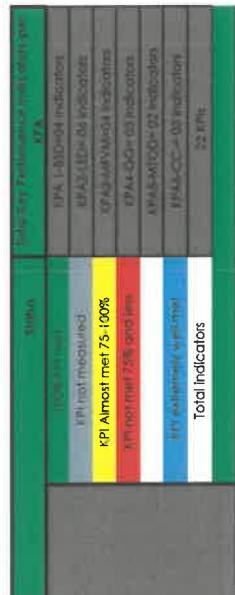
The goals and objectives set by Council as quantifiable outcomes that should be implemented by the administration over the next financial year are indicated on the sheet below.







22	DSCs are preventively installed where they occur with effectiveness where they occur and detail	SO 6.1.3	Number of lightning conductors installed in identified rural households within ZDM per quarter	100 of lightning conductors installed in identified rural households within ZDM by 30 June 2024	Number	25 of lightning conductors installed in identified rural households within ZDM per quarter	0 lightning conductors installed in identified rural households within ZDM	Not achieved	The prolonged process of appointing the service provider affect the installation of lighting conductors. This consequently led to delay in installation of lighting conductors	The matter has been presented to MANCO, which was scheduled to sit on the 15th of April 2024, MANCO has taken the resolution that in order to cut the SCM processes, there will be an appointment of the Panel of contractors to improve the selection of service providers so that lighting conductors will be installed in new financial year	Certificate of compliance and Beneficiary list with GPS coordinates
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**6. DETAILED CAPITAL WORKS PLAN AND WARD INFORMATION**

DC26 Zululand DM MECS July 2024 (002)

IMPLEMENTATION OF MIG PROJECTS 3-year Cash flow	
Financial Year	Allocation
2023/24	R26 323 234
Total MIG Allocation	R26 513 000.00
Total Committed	R26 512 000.00
Total Variance	R24 615 000.00
Total Variance	R24 615 000.00
Years Committed	0.0%
Years Approved	0.0%
Technical Director?	Yes

**Zuluiland District Municipality**  
**IMPLEMENTATION PROJECTS 3-year Cash Flow**  
**Financial year:** 2023/24  
**Reporting Month:** June 2024  
**Compiled by:** M. Nkosi Masondo  
**Validated and approved by:** Technical Director  
**Date:** 10/06/2024

Table 1: HIG Baseline and Projects

DC26 Zululand DM MECS July 2024 (002)

DC26 Zululand DM MECS July 2024 (002)

-15 171 000,00	271 083 000,00	234 011 000,00	359 054 000,00
15 171 000,00	271 083 000,00	234 011 000,00	359 054 000,00

Allocation & Commitment Summary	
Financial Year	2013/2014
Total MIG Allocation	286 615 000.00
Total Committed	286 615 000.00
Total Variance	0.00
Total % Commitment	0.00

**Disdistrict Municipality  
STATEMENT OF MIG PROJECTS 3-year Cash flow**  
Year: 2023/24      Month: June 2024  
By: **Mileki Madondo**  
Approved by:  
**Yemi**

Table 1: 1995 Estimated Exports

## PROVINCIAL ACCUMULATIVE EXPENDITURE TAKEN

MUNICIPAL ACCUMULATIVE CERTIFIED EXPENDITURE

DC26 Zululand DM MECS July 2024 (002)

0246 Zuidland District Municipality		IMPLEMENTATION OF MIGS PROJECTS 3-year Cash Flow	
		Financial year: 2023/24	
		Reporting Month: June 2024	
Completed By:	Millet Madondo	Approved by:	Wim
Technician or Director?			
Actual Project	Approved MIGS	Approved MIGS	Potential Staffing
Total Pending New MIGS	Total Pending (Renewal)	Total Pending (Renewal)	Audit
<b>ALLOCATION &amp; COMMITMENT SUMMARY</b>			
Financial Year:	2023/24	2023/24	2023/24
Total MIG Allocation	R52 510 000.00	R52 510 000.00	R52 510 000.00
Total Commitment	R52 510 000.00	R52 510 000.00	R52 510 000.00
Total	0.00	0.00	0.00
Total Z/Grossing	0.00	0(0) 6 022.56	29 711 445.56

DC26 Zululand DM MECS July 2024 (002)

Zululand District Municipality		IMPLEMENTATION OF MIG PROJECTS 3-year Cash flow	
Financial Year:	2023/24	Reporting Month:	June 2024
Compiled By:	Muniel Mfundo	Verified and Approved by:	Techical Director?
Initial Budget	R 201 715 000.00	Actual Total	R 205 576 245
Financial year*	2023/24	Total Allocated	R 258 512 000.00
Total Committed	256 512 000.00	Total Variance	R 0.00
Total Disbursements	R 201 715 000.00	Final Balance	R 20 716 457.76

Table 1: MIG B registered Projects

**PROVINCIAL ACCUMULATIVE EXPENDITURE TARGET (NET)  
MUNICIPAL ACCOUNT PAYABLE PAYMENT SCHEDULE  
FY 2010/11 TRANSFER PAYMENT (GRANT/OWNER SCHEDULE)**





ZULULAND DISTRICT MUNICIPALITY  
REGIONAL BULK INFRASTRUCTURE GRANT FUNDING

REGIONAL BULK INFRASTRUCTURE GRANT FUNDING

EXPENDITURE REPORT MONTHLY PROGRAM REPORT : JUNE 2004

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**APPROVAL OF THE ZULULAND DISTRICT MUNICIPALITY'S SERVICE DELIVERY  
AND BUDGET IMPLEMENTATION PLAN (SDBIP) FOR THE QUARTER ENDED 30  
JUNE 2024**

The Zululand District Municipality's final SDBIP for the year ending 30 June 2024 has been reviewed and approved by the Honourable Mayor: Cllr. MB. Khumalo as said in S54 (3) of the Municipal Finance Management Act.

**Date received:** 15/07/2024

**Date Approved:** 22/07/2024

**Signature:** 