



Zululand
District Municipality

**SERVICE DELIVERY AND BUDGET
IMPLEMENTATION PLAN (SDBIP) FOR THE
QUARTER ENDED 31 DECEMBER 2023**

2023/2024

CONTENTS

- 1. Introduction**
 - 1.1 Background to the SDBIP**
 - 1.2. Purpose of the SDBIP**
 - 1.3. Importance of SDBIP**
 - 1.4. The Role of Council with regards to the SDBIP**
 - 1.5. Role of the Accounting Officer with regards to the SDBIP**
 - 1.6. Key components of the 2023/24 SDBIP**
- 2. Monthly Projections of Revenue to be collected by Source.**
- 3. Monthly Projections of Expenditure by Source**
- 4. Monthly Projections of Expenditure and Revenue for each vote**
- 5. Quarterly Projections of Service Delivery Targets and Performance Indicators for each vote**
- 6. Detailed Capital Works Plan**
- 7. Approval by the Honourable Mayor**

Introduction

1.1. Background to the SDBIP

In terms of Section 69 (3) (a) of the Municipal Finance Management Act, the Municipal Manager must submit the SDBIP to the Mayor within 14 days after the approval of the Budget. The mayor must subsequently approve the SDBIP within 28 days after the approval of the Budget in terms of Section 53 (1) (c) (ii) of the Municipal Finance Management Act. In terms of section 69 (1) (a) the accounting officer of a municipality is responsible for implementing the municipality's approved budget, including taking all reasonable steps to ensure that the spending of funds is in accordance with the budget and is reduced as necessary when revenue is anticipated to be less than projected in the budget or in the service delivery and budget implementation plan. The Final Budget for the 2023/24 financial year was tabled to Council on the 26 of May 2023 for approval. The SDBIP for the Zululand District Municipality was approved by the mayor within 28 days after approval of budget as stated in S53 (1) (c) (ii) and it will be monitored and revised quarterly.

1.2. Purpose of the SDBIP

The purpose of the SDBIP can be summarized as follows:

1. It is a vital link between the mayor and the administration of the municipality.
2. It facilitates the process for holding management accountable for its performance.
3. It is a tool for implementation, management, and monitoring; and
4. It further serves as the basis for the performance measurement in service delivery against the year-end targets and the implementation of the budget.

1.3. Importance of the SDBIP

A properly formulated SDBIP will ensure that appropriate information is circulated internally and externally for purposes of monitoring the execution of the budget, and it:

- Enables the Mayor to monitor the performance of the Municipal Manager,*
- Municipal Manager to monitor the performance of the senior managers; and*
- The community to monitor the performance of the municipality.*

It is the excellent mechanism that produces monthly targets that are reported to ensure implementation of the IDP. The SDBIP will also empower all councillors specifically facilitating engagement at ward level and allow them to undertake the appropriate oversight and monitoring of programs. The SDBIP will also measure in-year progress in the implementation of the budget; under spending of budget will be dealt with at early stages because it is reviewed quarterly.

1.4. The Role of Council with regards to the SDBIP

It is vitally important for Council to note that the components of the SDBIP are primary indicators of the municipality's performance on the annual Budget. In this regard, Councillors are encouraged to scrutinize the various components of the SDBIP and to pose questions where it is deemed necessary. This form of in-year reporting should uncover major problems and is aimed at ensuring that the Mayor and the Municipal Manager take the corrective steps when any unanticipated problems arise.

1.5. Role of the Accounting Officer in respect of the SDBIP

The Accounting Officer must:

1. Implement the Budget.
2. Ensure that spending is in accordance with the Budget and ensure that the expenditure is reduced when revenue is anticipated to be less than projected in the Budget or the SDBIP.
3. Ensure that revenue and expenditure is properly monitored.
4. Prepare an adjustments Budget when necessary; and
5. Submit the draft SDBIP and draft annual performance agreements for the Municipal Manager and all senior managers.

1.6. The key components of the 2023/24 SDBIP

In terms of Circular No. 13 of the MFMA No. 56 of 2003, the SDBIP must contain:

- Monthly projections of revenue to be collected for each source.
- Monthly projections of expenditure by source (not required in terms of this Act).
- Monthly projections of expenditure (operating and capital) and revenue for each vote.
- Quarterly projections of service delivery targets and performance indicators of each vote.
- Detailed capital works plan broken down by ward over three years.
(Capital Plan)

These components of the SDBIP are discussed below.

2 MONTHLY PROJECTIONS OF REVENUE PER SOURCE

In terms of Section 15 of the MFMA, a municipality may, except where otherwise provided in this Act,

- incur expenditure only in terms of the approved Budget; and
- Within the limits of the amounts appropriated for the different votes in the approved Budget.

One of the most important and basic priorities of a municipality is to collect all its revenue as budgeted for, failure to collect the revenue will undermine the municipality's ability to deliver services. The SDBIP contains the monthly projections of revenue to be collected per source for the 2023/24 financial year. The reason for the inclusion of this component of the SDBIP is to ensure that the municipality monitors revenue collected during the quarter as all expenditure to be incurred in terms of the approved Budget must be financed from realistically anticipated revenues to be collected.

The Accounting Officer must monitor the actual revenues received against those projected in the SDBIP and submit explanations of any remedial action to be taken to ensure that projected revenue and expenditure remain within the municipality's approved Budget. This type of information requires the municipality to take urgent remedial steps to ensure it improves on its revenue-collection capacity if it wants to maintain its levels of service delivery and expenditure. The revenue for the financial year 2023/24 is indicated below as follows:

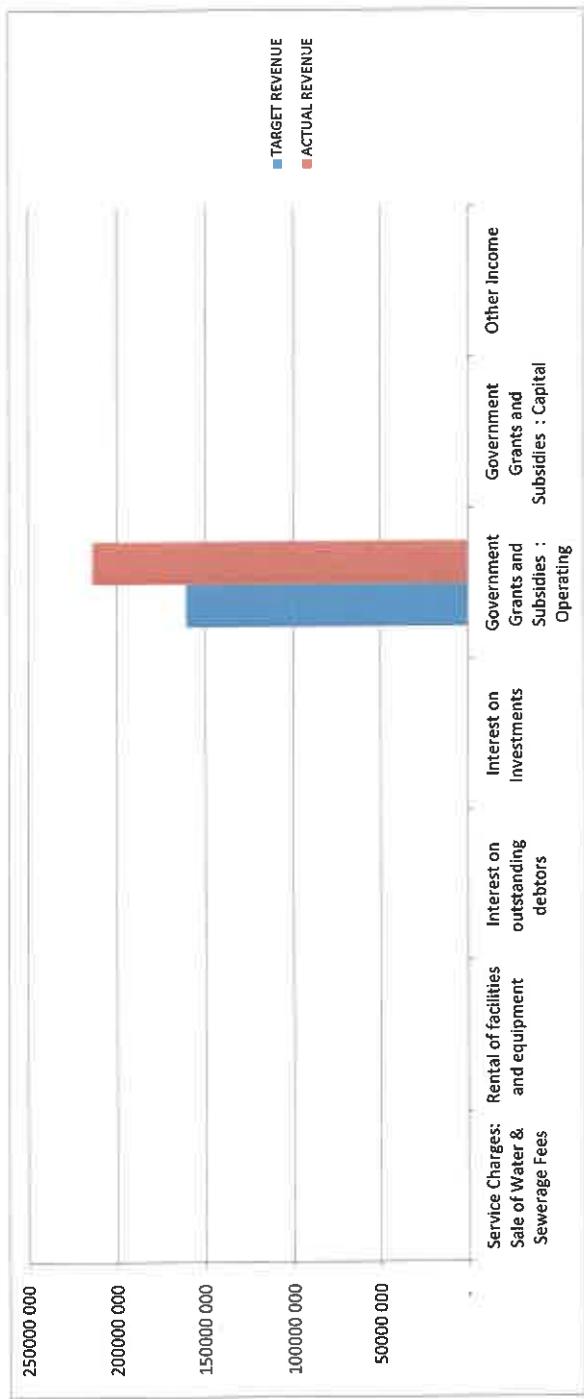
Monthly projections of total Revenue per Source

The municipality will ensure that it has instituted measures to achieve monthly revenue targets for each revenue source. In order to ensure realistic revenue projections and ultimately balanced budgets, the Zululand District Municipality has to have comprehensive, coherent revenue policies that take into account appropriate service delivery levels, standards, ability to pay and collection efforts.

**Monthly projections of Revenue by Source of
Zululand District Municipality for the Quarter
ended 31 December 2023**

Revenue by Source	OCTOBER			NOVEMBER			DECEMBER			Totals for Q_2	
	Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual	Variance
Service charges - electricity revenue	4 294 333	5 462 832	4 294 333	-2 308	4 294 333	5 016 974	12 883 000	10 477 498			-
Service charges - water revenue	1 367 167	1 258 057	1 367 167	1 367 167	1 367 167	1 288 019	4 101 500	2 652 915			2 406 502
Service charges - sanitation revenue	83 375	191 330	83 375	151 900	83 375	-	250 125	343 230			1 448 585
Sale of Goods and Rendering of Services	43 417	35 358	43 417	235 867	43 417	53 342	130 250	324 568			-93 105
Interest earned - outstanding debtors/ Receivables	250 000	2 843 166	250 000	171 625	250 000	26 921	750 000	3 282 712			-194 318
Interest earned - external investments/Current & Non Asset	41 667	35 704	41 667	-	41 667	35 704	125 000	71 409			-2 632 712
Rental from Fixed Assets	5 000	9 271	5 000	13 756	5 000	3 595	15 000	26 622			53 591
Licences and permits	30 750	8 434	30 750	43 516	30 750	-3	92 250	51 947			-11 622
Other revenue/ Operational Revenue	83 333	21 022	83 333	3 994	83 333	12 676	250 000	37 692			40 303
Fines, penalties and forfeits	53 654 917	127 873	53 654 917	3 339 037	53 654 917	210 557 000	160 964 750	214 023 910			-53 059 160
Transfers and subsidies - Operational	-	-	-	-	-	-	-	-			-
Gains/losses											
TOTALS	59 853 958	9 993 048	59 853 958	4 064 225	59 853 958	217 235 229	179 561 875	231 292 502	-51 730 627		

Q1 Chart - Monthly Projections of Revenue by Source



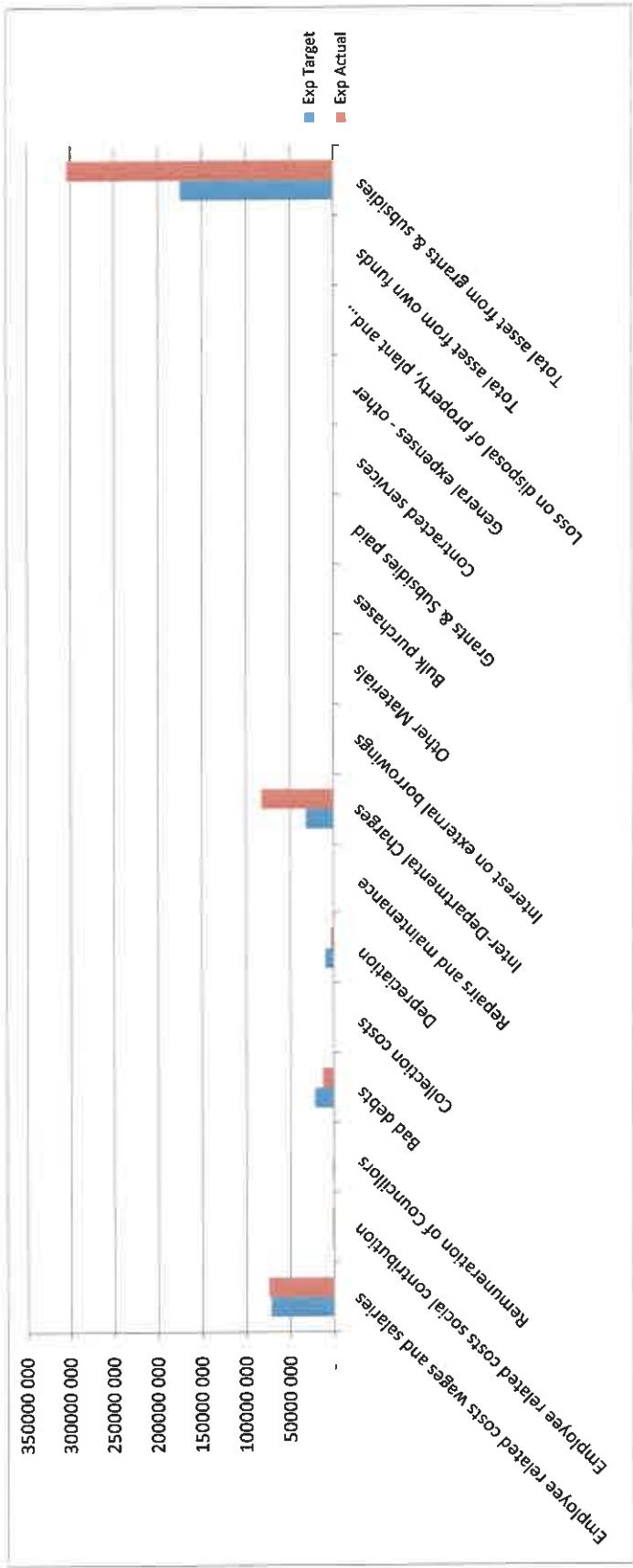
3 MONTHLY PROJECTIONS OF EXPENDITURE PER SOURCE

The monthly projections of expenditure per source is not included in terms of circular No 13 of the MFMA, but we as Zululand District Municipality have decided to add this component in order to see the movement of expenditure per source on monthly basis to be able to respond promptly and to initiate any remedial steps when necessary.

**Monthly Projections of Expenditure by Source of
Zululand District Municipality for the Quarter ended 31 December 2023**

Monthly Projections of Expenditure by Source									
Expenditure by Source		OCTOBER		NOVEMBER		DECEMBER		Totals for Q1	
	Target	Actual	Target	Actual	Target	Actual	Target	Actual	Variance
Operating Expenditure									
Employee related costs	24 227 346	24 804 442	24 227 346	24 157 721	24 227 346	25 867 199	72 682 037	74 829 363	-2 147 326
Remuneration of councilors	790 494	761 242	790 494	749 639	790 494	1 183 364	2 371 482	2 694 245	-227 763
Inventory consumed	3 510 833	70 791	3 510 833	2 670 981	3 510 833	866 524	10 532 500	3 608 286	6 924 204
Debt in arrears	833 334	-	833 334	-	833 334	-	2 500 001	-	2 500 001
De-recognition & asset impairment	7 500 000	6 566 667	7 500 000	-26 666 668	7 500 000	33 180 529	22 500 001	13 180 527	9 319 474
Interest	83 333	-	83 333	52 414	83 333	-	250 000	52 414	197 586
Contracted services	10 726 916	16 763 916	10 473 651	10 726 614	10 473 651	55 847 711	32 179 842	83 085 278	-50 905 436
Transfers and subsidies	500 000	1 958 439	500 000	-	500 000	165 000	1 500 000	2 123 439	-623 439
Irrecoverable debts written off	-	-	-	-	-	-	-	-	-
Operational costs	12 003 224	12 785 622	12 003 224	26 971 331	12 003 224	18 106 202	36 009 671	-	-
Total Operating Expenditure	60 175 178	63 811 119	60 175 178	38 309 069	60 175 178	135 216 530	180 525 534	179 573 562	-35 057 700
Capital Expenditure									
Total asset from own funds	241 667	241 667	553 501	241 667	241 667	725 000	725 000	582 501	142 499
Total asset from grants & subsidies	58 380 652	113 513 853	58 380 652	90 209 942	58 380 652	101 071 850	175 141 957	304 795 645	-129 653 688
Borrowings	7 246 377	-	7 246 377	-	7 246 377	-	21 739 131	-	21 739 131
Total Operating Expenditure	65 888 696	113 513 853	65 888 696	90 763 442	65 888 696	101 100 850	197 606 088	305 378 146	-107 772 058
TOTAL EXPENDITURE	126 043 874	177 324 973	126 043 874	129 072 511	126 043 874	236 317 380	378 131 622	484 981 708	-142 829 758

Q1 Chart - Monthly Projections of Expenditure by Source



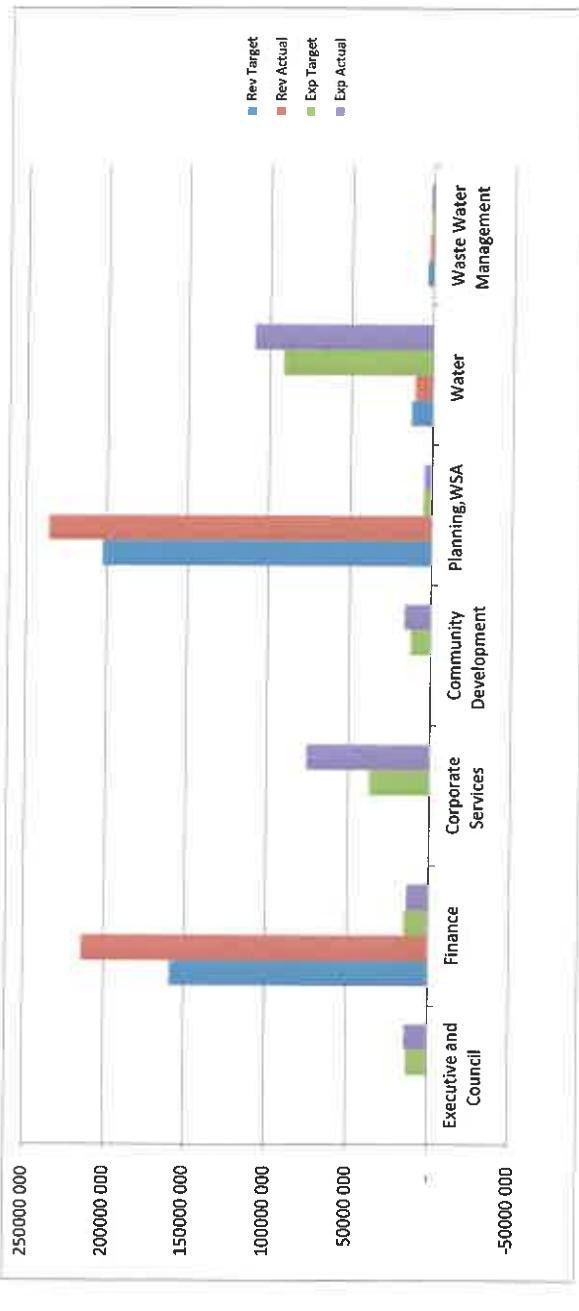
4 ANNUAL PROJECTIONS OF REVENUE & EXPENDITURE PER VOTE

It is important to view expenditure in relation to revenue used to finance it. In this context, it is easy to see when expenditure exceeds Revenue, and the necessary remedial steps can then be taken to correct this situation. Failure to monitor expenditure in relation to Revenue will seriously hamper the municipality's ability to achieve its strategic goals for the year.

Monthly Projections of Expenditure & Revenue by Vote for Zululand District Municipality for the Quarter

Q3 Performance Summary - Actual vs. Budget											Q4 Performance Summary - Actual vs. Budget												
October						November					December					January							
CAPEX			Revenue			OPEX		CAPEX			Revenue		OPEX		CAPEX			Revenue			OPEX		
Actual	Budget	Variance	Actual	Budget	Variance	Actual	Budget	Actual	Budget	Variance	Actual	Budget	Actual	Budget	Actual	Budget	Variance	Actual	Budget	Variance	Actual	Budget	Variance
4.5M	4.0M	+0.5M	1.2M	1.1M	+0.1M	5.6M	5.0M	1.7M	1.5M	+0.2M	1.8M	1.6M	1.1M	0.9M	2.0M	1.8M	+0.2M	1.5M	1.4M	+0.1M	5.5M	5.0M	+0.5M
Finance	1.1M	-0.1M	1.2M	1.3M	-0.1M	1.4M	1.5M	1.5M	1.6M	-0.1M	1.6M	1.7M	1.4M	1.3M	1.7M	1.8M	-0.1M	1.5M	1.6M	-0.1M	1.8M	1.9M	-0.1M
Customer Support Services	1.4M	-0.1M	1.5M	1.6M	-0.1M	1.6M	1.7M	1.7M	1.8M	-0.1M	1.8M	1.9M	1.5M	1.4M	1.9M	2.0M	-0.1M	1.7M	1.8M	-0.1M	2.0M	2.1M	-0.1M
Marketing & Sales	0.8M	-0.1M	0.9M	1.0M	-0.1M	1.0M	1.1M	1.1M	1.2M	-0.1M	1.2M	1.3M	1.0M	0.9M	1.3M	1.4M	-0.1M	1.1M	1.2M	-0.1M	1.4M	1.5M	-0.1M
Product Development	4.1M	-0.1M	4.2M	4.3M	-0.1M	4.4M	4.5M	4.5M	4.6M	-0.1M	4.6M	4.7M	4.3M	4.2M	4.7M	4.8M	-0.1M	4.5M	4.6M	-0.1M	4.8M	4.9M	-0.1M
Total Actual	16.5M	-0.5M	17.2M	17.8M	-0.6M	18.0M	18.5M	18.7M	19.0M	-0.3M	19.2M	19.5M	18.8M	18.5M	19.5M	19.8M	-0.3M	19.0M	19.2M	-0.2M	20.0M	20.5M	-0.5M
Total Variance	0.5M	-0.1M	0.7M	0.8M	-0.1M	0.8M	0.9M	0.9M	1.0M	-0.1M	1.0M	1.1M	0.8M	0.7M	1.1M	1.2M	-0.1M	0.9M	1.0M	-0.1M	1.2M	1.3M	-0.1M
Weeks Worked	8	-0.1	9	10	-0.1	10	11	10	11	-0.1	11	12	9	8	12	13	-0.1	10	11	-0.1	12	13	-0.1
Others	0.1M	-0.1M	0.1M	0.1M	-0.1M	0.1M	0.1M	0.1M	0.1M	-0.1M	0.1M	0.1M	0.1M	0.1M	0.1M	0.1M	-0.1M	0.1M	0.1M	-0.1M	0.1M	0.1M	-0.1M

Q1 Chart - Monthly Projections of Revenue and Expenditure by Vote



+

5 QUARTERLY PROJECTIONS OF SERVICE DELIVERY TARGETS AND PERFORMANCE INDICATORS OF EACH VOTE

In terms of the SDBIP, Zululand District Municipality is required to provide non-financial measurable performance objectives in the form of service delivery targets and other performance indicators. Service delivery targets relate to the level and standards of service being provided to the community and include targets for the reductions in backlogs of basic services.

The goals and objectives set by Council as quantifiable outcomes that should be implemented by the administration over the next financial year are indicated on the sheet below.

TOP LAYER - SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN (SDBIP) - ZULULAND DISTRICT MUNICIPALITY						
KPI NO.	PROGRAM DRIVER	IDP Strategic Objective Ref No.	IDP Strategic Objective Ref No.	PROGRAM DRIVER	STRATEGY	PROJECTS
INDICATOR	ACCUMLATIVE /NON-ACCUMULATIVE	UNIT OF MEASURE	ACCUMLATIVE /NON-ACCUMULATIVE	UNIT OF MEASURE	INDICATOR	PROJECTS
Q2 Status	Q2 Actual	31.12.2023	Q2 Target	Q2 Status	Q2 Actual	31.12.2023
Variables	Reason for Variance					
B2B PILLAR 2: BASIC SERVICE DELIVERY						
KPA 1: BASIC SERVICE DELIVERY = 04 indicators						
1 HOD (PLANNING)	SO 1.1	2 HOD (Tech)	3 HOD (TECH)	4 HOD (TECH)	STRATEGY	PROJECTS
Number of households within ZDM to be provided with access to water within RDP standard per quarter	Water Infrastructure Supply	Percentage of kilolitres produced by ZDM water treatment plants per quarter	Bulk Water	Percentage of ZDM Water determinants that pass laboratory tests per quarter	Water Quality Sampling	The average time taken to fix spillages per quarter
Accumulative Number	Accumulative Percentage	Non-Accumulative Percentage	Non-Accumulative Hours	Hours	Hours	Hours
283	ZDM to be provided with access to water within RDP standard per quarter	70% kilolitres produced by ZDM water treatment plants per quarter	80.33%	100%	50HRS	48Hrs average time taken to fix spillages per quarter
200 households within ZDM to be provided with access to water within RDP standard per quarter	70% kilolitres produced by ZDM water treatment plants per quarter	85% ZDM Water determinants that pass laboratory tests per quarter	100%	100%	50HRS	48Hrs average time taken to fix spillages per quarter
B2B PILLAR 5: BUILDING CAPABLE LOCAL GOVERNMENT INSTITUTIONS						
KPA2: LOCAL ECONOMIC & SOCIAL DEVELOPMENT = 06 indicators						
5 HOD (COMMUNITY)	SO 2.1.1	Objectives Ref No.	IDP Strategic Objective Ref No.	PROGRAM DRIVER	STRATEGY	PROJECTS
Number of SMMEs / Co-operatives supported annually	Non-Accumulative	Number	Number	Objectives Ref No.	Objectives Ref No.	Objectives Ref No.
LED	Accumulative	Due in Q4	Due in Q4	SO 2.1.1	SO 2.1.1	SO 2.1.1
create opportunities for growth	Accumulative	Due in Q4	Due in Q4	SO 2.1.1	SO 2.1.1	SO 2.1.1
Support SMMEs and	Accumulative	Due in Q4	Due in Q4	SO 2.1.1	SO 2.1.1	SO 2.1.1
create opportunities for growth	Accumulative	Due in Q4	Due in Q4	SO 2.1.1	SO 2.1.1	SO 2.1.1

B2B PILLAR 4: SOUND FINANCIAL MANAGEMENT			B2B PILLAR 4: SOUND FINANCIAL MANAGEMENT		
KPI NO.		DRIVERS PROGRAM	KPI NO.		Ref No.
HOD (COMMUNITY)	SO 2.2.5	Objectives Ref No.	HOD (FINANCE)	Objectives Ref No.	Ref No.
9	HOD (COMMUNITY)	SO 2.3.1	10	KPI NO.	PROGRAM DRIVER
Reduction of poverty	Number of jobs created through the ZDM municipal capital projects	Number of ZDM Municipal Health awareness campaigns held per quarter	11	HOD (FINANCE)	SO 3.1.1
Supporting the vulnerable groups and long term	Regulating, monitoring, evaluating and maintaining a comprehensive service of service providers to health standards	Health Awareness Campaigns	12	HOD (FINANCE)	SO 3.1.2
Supplementing the vulnerable groups and long term	Supporting the vulnerable groups and long term	STRATEGY	13	HOD (FINANCE)	SO 3.1.3
Number of jobs created through the ZDM municipal capital projects	Number of ZDM Municipal Health awareness campaigns held per quarter	INDICATOR	14	HOD (FINANCE)	SO 3.1.4
Non - Accumulative	Accumulative	MEASURE	15	MEASURE	Ref No.
Number	Number	UNIT OF MEASURE	Q2 Target	Q2 Actual	Q2 Status
Due in Q4	Due in Q4	Q2 Status	31.12.2023	Q2 Actual	Q2 Status
Due in Q4	Due in Q4	Reason for variance	5 ZDM Municipal Health awareness campaigns held per quarter	5	Due in Q4
Impact in the received in December, only few days before the target date. The Consumer water bills department has introduced encourage services.	System issue impact in the received in December, only few days before the target date. The Consumer water bills department has introduced encourage services.	Impact in the received in December, only few days before the target date. The Consumer water bills department has introduced encourage services.	The Consumer water bills department has introduced encourage services.	Impact in the received in December, only few days before the target date. The Consumer water bills department has introduced encourage services.	Impact in the received in December, only few days before the target date. The Consumer water bills department has introduced encourage services.
Non - Accumulative	Accumulative	Percentage	60% Collection Rate achieved per quarter	60%	Non -
Percentage	Percentage	Non -	Collection Rate achieved per quarter	Collection Rate achieved per quarter	Accumulative
Debt Collection	Debt Collection	Date Report on Sec 13 of the MFMA submitted to AG	Date Report on Sec 13 of the MFMA submitted to AG	Date	Non -
Establishing and maintaining a sound and sustainable financial management system to support a positive cash flow and liquidity ratios and its efficiency.	Establishing financial management systems to keep a sound and sustainable financial management of the fiscal and financial affairs of the municipality and its entities.	Financial Administration	Financial Administration	Report on Sec 13 of the MFMA submitted to AG by 31 July 2023	Accumulative
Applying sound financial management systems to support accurate and credible reporting, budget monitoring, budget reporting and compliance with financial regulations and standards for the municipality.	Establishing financial management systems to support accurate and credible reporting, budget monitoring, budget reporting and compliance with financial regulations and standards for the municipality.	Number of Sec 52 reports submitted to Council and Provincial Treasury per quarter	Number of Sec 52 reports submitted to Council and Provincial Treasury per quarter	Report on Sec 13 of the MFMA submitted to AG by 31 July 2023	Accumulative
Managing, monitor and review existing financial systems to support accurate and credible reporting, budget monitoring, budget reporting and compliance with financial regulations and standards for the municipality.	Managing, monitor and review existing financial systems to support accurate and credible reporting, budget monitoring, budget reporting and compliance with financial regulations and standards for the municipality.	Number of SCM quarterly reports submitted to EXCO per quarter	Number of SCM quarterly reports submitted to EXCO per quarter	1 Sec 52 report submitted to Council and Provincial Treasury per quarter	Accumulative
Refining procurement and systems to respond to demand for services to meet the needs of the community.	Refining procurement and systems to respond to demand for services to meet the needs of the community.	Revision of the SCM policy	Revision of the SCM policy	1 SCM quarterly report submitted to EXCO per quarter	Accumulative
Ref No.	Ref No.	Ref No.	Ref No.	Ref No.	Ref No.

MR RN HLONGWA	
	Municipal Manager

Financial Ind:	KPI 1-4SD=04 indications
KPI not measured	KPA2-HPI 03 indications
KPI Almost met 75-100%	KPA3-MVW=04 indications
Unmet met 75% or less	KPA4-CGZ= 03 indications
KPI not measured	KPA5-MTDR= 02 indications
KPI not measured well met	KPA6-GCA=03 indications
Total indications	22 KPIs

6. DETAILED CAPITAL WORKS PLAN AND WARD INFORMATION

DC26 Zululand DM MECS - January 2024

Zululand District Municipality
12 IMPLEMENTATION OF MIG PROJECTS 3-year Cash flow
 Financial year:
 2023/24
 From 01/03/2023
 To 28/02/2024
 Reporting Date: December 2023
 Mapped by: Municipal Manager
 Verified and Approved by: Technical Director?

Table 1: MIG Received Projects

Allocation & Commitment Summary											
Financial Year	Actual YTD	Approved YTD	Potential YTD	Total Previous Years MIG Expenditure	Total (Certified + Projected)	Projected Balance against Approved MIG Funding					
From MIG Allocation	261 013 000,00	254 470 000,00	250 050 000,00	263 412 000,00	263 412 000,00	151 472 325,00					
To MIG Committee	268 312 000,00	264 815 000,00	268 304 000,00	268 304 000,00	268 304 000,00	82 669 372,00					
To MIG Finance	0,00	0,00	0,00	253 112 000,00	253 112 000,00						
Total in 2 Committee	0,00	0,00	0,00	65 627 675,65	65 627 675,65						
Table 2: Committee											
Agent	Provincial Reference Number	Project Title (as per MIG 1 form)	Actual Project Status	Approved MIG Fluctuating [Previous sum + AFx4]	Actual Project Cost [Previous sum + AFx4]	Potential Status [MIG 0 to Approved MIG Existing Schedule]	Total Previous Years MIG Expenditure	Total (Certified + Projected)	Projected Balance against Approved MIG Funding	cost ..	
DC26			Contract: 51.46%	74 758 687,90	74 457 162,14	Besweme-Cashflow (Net IP) Actual / Revised Schedule Esakkilo S-cashflow	53 473 372,05	57 975 200,00	147 774 394,40		
DC26			Contract: 51.46%	197 579 889,00	197 578 900,82	Besweme-Cashflow (Net IP) Actual / Revised Schedule Esakkilo S-cashflow	149 402 905,90	162 675 800,00	908 560,00	13,16	
DC26			Contract: 51.46%	28 464 382,90	28 458 906,58	Besweme-Cashflow (Net IP) Actual / Revised Schedule Esakkilo S-cashflow	23 862 985,30	24 900 000,00	7 090 986,30		
DC26			Project Com	26 683 733,70	26 683 733,70	Besweme-Cashflow (Net IP) Actual / Revised Schedule Esakkilo S-cashflow	25 326 506,01	26 349 718,89	38,89		
DC26			Project Com	665 847 669,96	485 237 000,00	202 610 000,00	202 610 000,00	202 610 000,00	388 914 000,00		
DC26			Project Com	310 003 966,51	310 103 005,51	Besweme-Cashflow (Net IP) Actual / Revised Schedule Esakkilo S-cashflow	309 515 500,93	309 687 000,00	9 661,40		
DC26			Project Com	172 054 200,00	172 054 200,00	Besweme-Cashflow (Net IP) Actual / Revised Schedule Esakkilo S-cashflow	170 917 000,00	171 881 300,00	7 088 300,00		
DC26			Project Com	148 000 063,24	148 000 063,24	Besweme-Cashflow (Net IP) Actual / Revised Schedule Esakkilo S-cashflow	13 263 045,84	15 262 313,81	14 276 441,80	3 007 634,64	
DC26			Project Com	216 896 225,92	216 896 225,92	Besweme-Cashflow (Net IP) Actual / Revised Schedule Esakkilo S-cashflow	12 253,02	209 871 987,55	14 114 840,00	14 114 840,00	
DC26			Contract: 51.46%	447 708 410,20	447 708 400,30	Besweme-Cashflow (Net IP) Actual / Revised Schedule Esakkilo S-cashflow	10 125	457 561 707,22	13 805 151,17	359 811 651,36	
DC26			Contract: 51.46%	12 811 000,00	12 811 000,00	Besweme-Cashflow (Net IP) Actual / Revised Schedule Esakkilo S-cashflow	0,00	0,00	4 126 261,17		
DC26			Contract: 51.46%	500 857 120,01	500 856 619,95	Besweme-Cashflow (Net IP) Actual / Revised Schedule Esakkilo S-cashflow	493,72	502 720 821,70	1 494 170,00	41,36	
DC26			Contract: 41.56%	150 210 945,00	150 210 944,80	Besweme-Cashflow (Net IP) Actual / Revised Schedule Esakkilo S-cashflow	35,01	160 067 616,01	50 007 040,00	74 312 400,24	
DC26			Contract: 41.56%	50 031 315,00	50 031 215,00	Besweme-Cashflow (Net IP) Actual / Revised Schedule Esakkilo S-cashflow	0,00	0,00	41 462 318,72		
DC26			Contract: 41.56%	224 334 125,10	224 334 488,33	Besweme-Cashflow (Net IP) Actual / Revised Schedule Esakkilo S-cashflow		2 942 610,63			
Table 3: Monthly DRA Transfer Payment (Grandtotal SCHEDULE)											

PROVINCIAL ACCUMULATIVE EXPENDITURE TARGET (%):

271 683 000,00

32 637 371,00

Category	Description	Amount	Amount	Amount	Amount	Amount
GENERAL PURPOSE REVENUE						
Revenue from Taxes						
General Purposes Tax	General Purposes Tax	R 1 294 518.90	R 1 294 518.90	R 0.00	R 0.00	R 0.00
Interest on Tax	Interest on Tax	R 0.00	R 0.00	R 0.00	R 0.00	R 0.00
Surcharges	Surcharge	R 0.00	R 0.00	R 0.00	R 0.00	R 0.00
Revenue from Fines and Penalties	Revenue from Fines and Penalties	R 1 000.00	R 1 000.00	R 0.00	R 0.00	R 0.00
Interest on Fines and Penalties	Interest on Fines and Penalties	R 0.00	R 0.00	R 0.00	R 0.00	R 0.00
Revenue from Fees	Revenue from Fees	R 3 000.00	R 3 000.00	R 0.00	R 0.00	R 0.00
Interest on Fees	Interest on Fees	R 0.00	R 0.00	R 0.00	R 0.00	R 0.00
Revenue from Grants	Revenue from Grants	R 0.00	R 0.00	R 0.00	R 0.00	R 0.00
Interest on Grants	Interest on Grants	R 0.00	R 0.00	R 0.00	R 0.00	R 0.00
Revenue from Subsidies	Revenue from Subsidies	R 0.00	R 0.00	R 0.00	R 0.00	R 0.00
Interest on Subsidies	Interest on Subsidies	R 0.00	R 0.00	R 0.00	R 0.00	R 0.00
Revenue from Levies	Revenue from Levies	R 0.00	R 0.00	R 0.00	R 0.00	R 0.00
Interest on Levies	Interest on Levies	R 0.00	R 0.00	R 0.00	R 0.00	R 0.00
Revenue from Miscellaneous	Revenue from Miscellaneous	R 0.00	R 0.00	R 0.00	R 0.00	R 0.00
Interest on Miscellaneous	Interest on Miscellaneous	R 0.00	R 0.00	R 0.00	R 0.00	R 0.00
Other Revenue	Other Revenue	R 0.00	R 0.00	R 0.00	R 0.00	R 0.00
Revenue from Other Sources	Revenue from Other Sources	R 0.00	R 0.00	R 0.00	R 0.00	R 0.00
GRANT AND SUBSIDY REVENUE						
Grant and Subsidy Revenue	Grant and Subsidy Revenue	R 0.00	R 0.00	R 0.00	R 0.00	R 0.00
GRANT AND SUBSIDY EXPENDITURE						
Grant and Subsidy Expenditure	Grant and Subsidy Expenditure	R 0.00	R 0.00	R 0.00	R 0.00	R 0.00
NET GRANT AND SUBSIDY EXPENDITURE						
NET GRANT AND SUBSIDY EXPENDITURE	NET GRANT AND SUBSIDY EXPENDITURE	R 0.00	R 0.00	R 0.00	R 0.00	R 0.00
GENERAL EXPENDITURE						
Current Expenditure						
Expenditure on Goods and Services	Expenditure on Goods and Services	R 1 325 000.00	R 1 325 000.00	R 0.00	R 0.00	R 0.00
Salaries and Wages	Salaries and Wages	R 835 000.00	R 835 000.00	R 0.00	R 0.00	R 0.00
Employee Benefits	Employee Benefits	R 416 000.00	R 416 000.00	R 0.00	R 0.00	R 0.00
Office Expenses	Office Expenses	R 130 000.00	R 130 000.00	R 0.00	R 0.00	R 0.00
Travel Expenses	Travel Expenses	R 26 000.00	R 26 000.00	R 0.00	R 0.00	R 0.00
Consultant Fees	Consultant Fees	R 50 000.00	R 50 000.00	R 0.00	R 0.00	R 0.00
Professional Services	Professional Services	R 10 000.00	R 10 000.00	R 0.00	R 0.00	R 0.00
Training and Development	Training and Development	R 5 000.00	R 5 000.00	R 0.00	R 0.00	R 0.00
Office Equipment	Office Equipment	R 15 000.00	R 15 000.00	R 0.00	R 0.00	R 0.00
Transport	Transport	R 5 000.00	R 5 000.00	R 0.00	R 0.00	R 0.00
Bank Expenses	Bank Expenses	R 1 000.00	R 1 000.00	R 0.00	R 0.00	R 0.00
Postage	Postage	R 2 000.00	R 2 000.00	R 0.00	R 0.00	R 0.00
Meals and Entertainment	Meals and Entertainment	R 1 000.00	R 1 000.00	R 0.00	R 0.00	R 0.00
Communication	Communication	R 2 000.00	R 2 000.00	R 0.00	R 0.00	R 0.00
Advertising	Advertising	R 1 000.00	R 1 000.00	R 0.00	R 0.00	R 0.00
Marketing	Marketing	R 500.00	R 500.00	R 0.00	R 0.00	R 0.00
Other Current Expenditure	Other Current Expenditure	R 10 000.00	R 10 000.00	R 0.00	R 0.00	R 0.00
Expenditure on Capital Items	Expenditure on Capital Items	R 0.00	R 0.00	R 0.00	R 0.00	R 0.00
Capital Expenditure	Capital Expenditure	R 0.00	R 0.00	R 0.00	R 0.00	R 0.00
NON-GOVERNMENTAL ORGANISATION (NGO) EXPENDITURE						
Expenditure on NGO	Expenditure on NGO	R 0.00	R 0.00	R 0.00	R 0.00	R 0.00
NET EXPENDITURE						
Net Expenditure	Net Expenditure	R 1 325 000.00	R 1 325 000.00	R 0.00	R 0.00	R 0.00
NET POSITION AT BEGINNING OF PERIOD						
NET POSITION AT BEGINNING OF PERIOD	NET POSITION AT BEGINNING OF PERIOD	R 2 153 466.27	R 2 153 466.27	R 0.00	R 0.00	R 0.00
NET POSITION AT END OF PERIOD						
NET POSITION AT END OF PERIOD	NET POSITION AT END OF PERIOD	R 2 153 466.27	R 2 153 466.27	R 0.00	R 0.00	R 0.00



✓ 16/12/2022
Zéuland District Municipality

✓ 16/12/2022
Finance Department
Financial Control Officer
Accounting Officer

✓ 16/12/2022
Finance Department
Financial Control Officer
Accounting Officer

**APPROVAL OF THE ZULULAND DISTRICT MUNICIPALITY'S SERVICE DELIVERY
AND BUDGET IMPLEMENTATION PLAN (SDBIP) FOR THE QUARTER ENDED 31
DECEMBER 2023**

The Zululand District Municipality's final SDBIP for the year ending 31 December 2023 has been reviewed and approved by the Honourable Mayor: Cllr. T.D. Buthelezi as said in S69 (3) (a) and S54 (3) of the Municipal Finance Management Act.

Date received: 15/01/2024

Date Approved: 22/01/2024

Signature: 