



ZULULAND DISTRICT MUNICIPALITY

SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN

FOR THE QUARTER ENDED 30 SEPTEMBER 2022

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1. Introduction

1.1. Background to the SDBIP

In terms of Section 69 (3) (a) of the Municipal Finance Management Act, the Municipal Manager must submit the SDBIP to the Mayor within 14 days after the approval of the Budget. The mayor must subsequently approve the SDBIP within 28 days after the approval of the Budget in terms of Section 53 (1) (c) (ii) of the Municipal Finance Management Act. The Annual Budget for the 2020/21 financial year was approved by Council on 25 May 2022. The SDBIP for the Zululand District Municipality was approved by the mayor within 28 days after approval of budget as stated in S53 (1) (c) (ii) and it will be monitored and revised quarterly.

1.2. Purpose of the SDBIP

The purpose of the SDBIP can be summarized as follows:

1. It is a vital link between the mayor and the administration of the municipality;
2. It facilitates the process for holding management accountable for its performance;
3. It is a tool for implementation, management and monitoring; and
4. It further serves as the basis for the performance measurement in service delivery against the year-end targets and the implementation of the budget.

1.3. Importance of the SDBIP

A properly formulated SDBIP will ensure that appropriate information is circulated internally and externally for purposes of monitoring the execution of the budget, and it:

- *Enables the Mayor to monitor the performance of the Municipal Manager,*
- *Municipal Manager to monitor the performance of the senior managers; and*
- *The community to monitor the performance of the municipality.*

It is the excellent mechanism that produces quarterly targets that are reported to ensure implementation of the IDP. The SDBIP will also empower all councillors specifically facilitating engagement at ward level and allow them to undertake the appropriate oversight and monitoring of programs. The SDBIP will also measure in-year progress in the implementation of the budget; under spending of budget will be dealt with at early stages because it is reviewed quarterly.

1.4. The Role of Council with regards to the SDBIP

It is vitally important for Council to note that the components of the SDBIP are primary indicators of the municipality's performance on the annual Budget. In this regard, Councillors are encouraged to scrutinize the various components of the SDBIP and to pose questions where it is deemed necessary. This form of in-year reporting should uncover major problems and is aimed at ensuring that the Mayor and the Municipal Manager take the corrective steps when any unanticipated problems arise.

1.5. Role of the Accounting Officer in respect of the SDBIP

The Accounting Officer must:

1. Implement the Budget;
2. Ensure that spending is in accordance with the Budget and ensure that the expenditure is reduced when revenue is anticipated to be less than projected in the Budget or the SDBIP
3. Ensure that revenue and expenditure is properly monitored;
4. Prepare an adjustments Budget when necessary; and
5. Submit the draft SDBIP and draft annual performance agreements for the Municipal Manager and all senior managers.

1.6. The key components of the 2022/2023 SDBIP

In terms of Circular No. 13 of the MFMA No. 56 of 2003, the SDBIP must contain:

- Monthly projections of revenue to be collected for each source;
- Monthly projections of expenditure by source (not required in terms of this Act);
- Monthly projections of expenditure (operating and capital) and revenue for each vote;
- Quarterly projections of service delivery targets and performance indicators of each vote;
- Detailed capital works plan broken down by ward over three years (Capital Plan – MIG)

These components of the SDBIP are discussed below.

2. MONTHLY PROJECTIONS OF REVENUE PER SOURCE

In terms of Section 15 of the MFMA, a municipality may, except where otherwise provided in this Act,

- incur expenditure only in terms of the approved Budget; and
- Within the limits of the amounts appropriated for the different votes in the approved Budget.

One of the most important and basic priorities of a municipality is to collect all its revenue as budgeted for, failure to collect the revenue will undermine the municipality's ability to deliver services. The SDBIP contains the monthly projections of revenue to be collected per source for the 2022/2023 financial year. The reason for the inclusion of this component of the SDBIP is to ensure that the municipality monitors revenue collected during the quarter as all expenditure to be incurred in terms of the approved Budget must be financed from realistically anticipated revenues to be collected.

The Accounting Officer must monitor the actual revenues received against those projected in the SDBIP and submit explanations of any remedial action to be taken to ensure that projected revenue and expenditure remain within the municipality's approved Budget. This type of information requires the municipality to take urgent remedial steps to ensure it improves on its revenue-collection capacity if it wants to maintain its levels of service delivery and expenditure.

The revenue for the quarter ended 30 September 2022 is indicated below as follows:

Monthly projections of total Revenue per Source

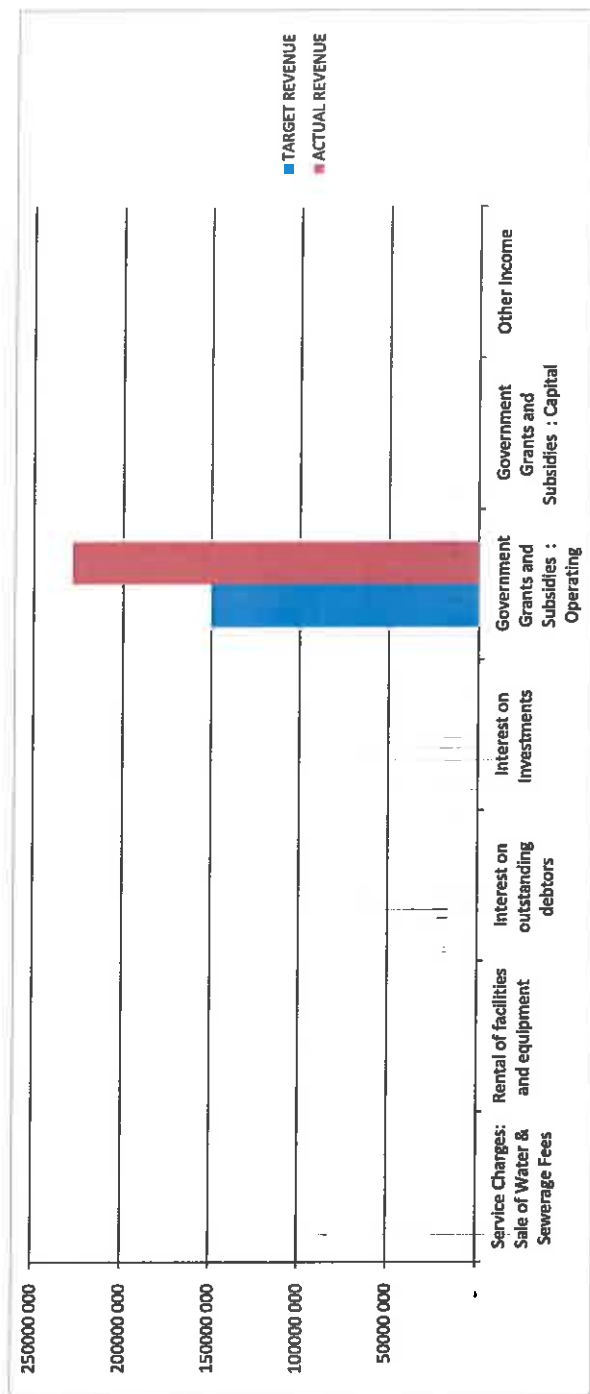
The municipality must ensure that it has instituted measures to achieve monthly revenue targets for each revenue source. In order to ensure realistic revenue projections and ultimately balanced budgets, the Zululand District Municipality has to have comprehensive, coherent revenue policies that take into account appropriate service delivery levels, standards, ability to pay and collection efforts.

Monthly projections of Revenue by Source of
Zululand District Municipality for the Quarter
ended 30 September 2021

Monthly Projections of Revenue by Source

Revenue by Source	JULY		AUGUST		SEPTEMBER		Totals for Q 1	
	Target	Actual	Target	Actual	Target	Actual	Target	Variance
Property rates	-	-	-	-	-	-	-	-
Service charges - electricity revenue	-	-	-	-	-	-	-	-
Service charges - water revenue	5 866 667	3 207 424	5 866 667	3 621 170	5 866 667	10 007 159	10 007 159	6 892 841
Service charges - sanitation revenue	1 041 667	1 263 625	1 041 667	1 388 000	1 041 667	3 995 809	3 995 809	-870 809
Service charges - refuse revenue	-	-	-	-	-	-	-	-
Rental of facilities and equipment	15 291	16 503	15 291	17 079	15 291	50 924	50 924	-5 052
Interest earned - external investments	500 000	-	500 000	530 252	500 000	838 746	838 746	661 254
Interest earned - outstanding debtors	7 083	11 481	7 083	12 501	7 083	39 127	39 127	-17 877
Fines, penalties and forfeits	12 500	9 946	12 500	4 640	12 500	10 930	10 930	26 570
Licences and permits	-	610	-	5 525	-	11 145	11 145	-11 145
Agency services	-	-	-	-	-	-	-	-
Transfers and subsidies	50 108 833	228 682 000	50 108 833	3 330 000	50 108 833	228 682 000	228 682 000	-78 385 500
Other revenue	59 208	279 696	59 208	-272 822	59 208	197 695	197 695	-20 070
Gains	-	-	-	-	-	-	-	-
TOTALS	57 411 249	233 481 484	57 411 249	8 636 345	57 411 249	1 725 704	243 843 534	-71 609 787

Q1 Chart - Monthly Projections of Revenue by Source



3. MONTHLY PROJECTIONS OF EXPENDITURE PER SOURCE

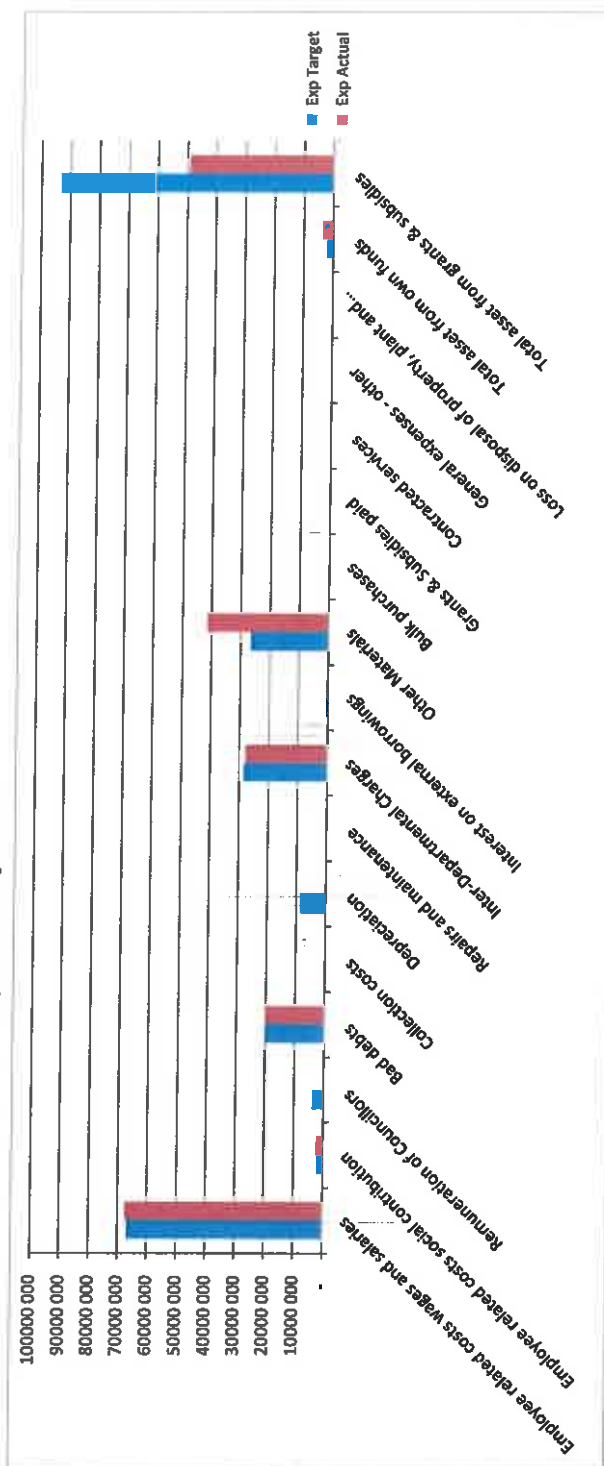
The monthly projections of expenditure per source is not included in terms of circular No 13 of the MFMA, but we as Zululand District Municipality have decided to add this component in order to see the movement of expenditure per source on monthly basis to be able to respond promptly and to initiate any remedial steps when necessary.

Monthly Projections of Expenditure by Source of
Zululand District Municipality for the Quarter ended 30 September 2022

Monthly Projections of Expenditure by Source

	JULY		AUGUST		SEPTEMBER		Totals for Q 1		Variance
	Target	Actual	Target	Actual	Target	Actual	Target	Actual	
Operating Expenditure									
Employee related costs	22 546 004	9 910 338	22 546 004	35 061 454	22 717 507	67 038 012	67 038 012	87 688 298	-651 287
Remuneration of councillors	730 894	889 600	730 894	941 331	718 177	2 182 681	2 182 681	2 349 109	-166 428
Debt Impairment	1 188 667	-	1 188 667	-	-	3 500 000	3 500 000	-	3 500 000
Depreciation & asset impairment	6 666 667	-	6 666 667	13 333 334	6 666 667	20 000 001	20 000 001	-	0
Finance charges	-	-	-	-	-	-	-	-	-
Inventory consumed	2 820 267	23 825	2 820 267	23 502	33 410	8 480 802	8 480 802	80 837	8 379 966
Contracted services	9 523 375	3 366	9 523 375	7 003 970	17 570 576	28 570 128	27 830 119	640 007	-739 909
Transfers and subsidies	117 494	-	117 494	180 000	188 000	362 481	362 481	378 000	-15 519
Other expenditure	8 358 307	8 924 270	8 358 307	15 028 941	17 565 506	26 574 921	26 574 921	41 518 817	-14 943 896
Losses	-	-	-	-	-	-	-	-	-
Total Operating Expenditure	52 228 675	22 903 706	52 228 675	71 572 531	85 489 944	156 689 025	156 689 025	159 946 181	-3 257 157
Capital Expenditure									
Total asset from own funds	755 130	1 445 115	755 130	1 432 487	759 782	2 265 391	2 265 391	3 837 393	-1 572 002
Total asset from grants & subsidies	31 025 500	4 057 444	31 025 500	12 840 546	32 235 491	93 076 500	93 076 500	49 133 481	43 943 019
Total Operating Expenditure	31 780 630	5 502 559	31 780 630	14 273 033	32 995 233	95 341 891	95 341 891	52 778 874	42 571 017
TOTAL EXPENDITURE	84 010 305	28 406 265	84 010 305	85 845 564	98 485 227	252 030 916	252 030 916	212 717 056	39 313 860

Q1 Chart - Monthly Projections of Expenditure by Source



4. PROJECTIONS OF REVENUE & EXPENDITURE PER VOTE

It is important to view expenditure in relation to the revenue used to finance it. In this context, it is easy to see when expenditure exceeds Revenue and the necessary remedial steps can then be taken to correct this situation. Failure to monitor expenditure in relation to Revenue will seriously hamper the municipality's ability to achieve its strategic goals for the year.

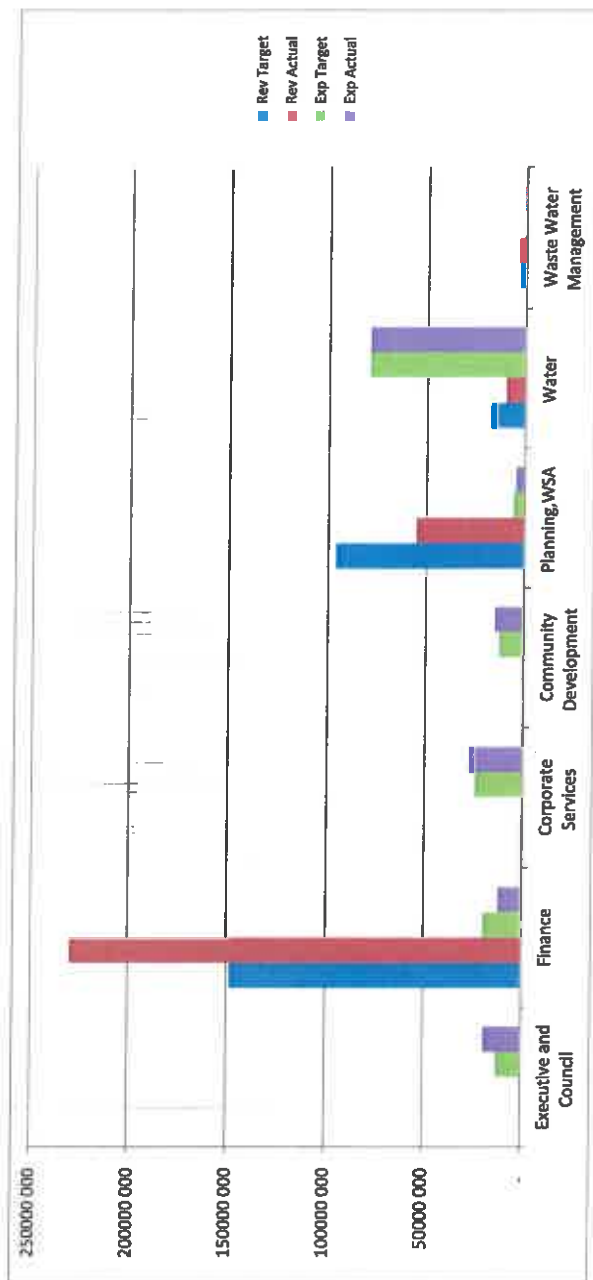
Projections of Expenditure and Revenue per Vote

Compares the planned revenue and expenditure for the quarter ended 30 September 2022. It is clear that Zululand District Municipality will spend a lot in the provision of water to the community that it serves.

Monthly Projections of Expenditure & Revenue by Vote
for Zambesi District Municipality for the Quarter
ended 30 September 2022

WORLDWIDE PROJECTS AND REVENUE BY SECTOR	JULY										AUGUST										SEPTEMBER										TOTALS										Q 1																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																									
	EXPENSE		CAP/EXP		Revenue		EXPENSE		CAP/EXP		Revenue		EXPENSE		CAP/EXP		Revenue		EXPENSE		CAP/EXP		Revenue		EXPENSE		CAP/EXP		Revenue		EXPENSE		CAP/EXP		Revenue		EXPENSE		CAP/EXP		Revenue		EXPENSE		CAP/EXP		Revenue		EXPENSE		CAP/EXP		Revenue		EXPENSE		CAP/EXP		Revenue		EXPENSE		CAP/EXP		Revenue		EXPENSE		CAP/EXP		Revenue		EXPENSE		CAP/EXP		Revenue		EXPENSE		CAP/EXP		Revenue		EXPENSE		CAP/EXP		Revenue		EXPENSE		CAP/EXP		Revenue		EXPENSE		CAP/EXP		Revenue		EXPENSE		CAP/EXP		Revenue		EXPENSE		CAP/EXP		Revenue		EXPENSE		CAP/EXP		Revenue		EXPENSE		CAP/EXP		Revenue		EXPENSE		CAP/EXP		Revenue		EXPENSE		CAP/EXP		Revenue		EXPENSE		CAP/EXP		Revenue		EXPENSE		CAP/EXP		Revenue		EXPENSE		CAP/EXP		Revenue		EXPENSE		CAP/EXP		Revenue		EXPENSE		CAP/EXP		Revenue		EXPENSE		CAP/EXP		Revenue		EXPENSE		CAP/EXP		Revenue		EXPENSE		CAP/EXP		Revenue		EXPENSE		CAP/EXP		Revenue		EXPENSE		CAP/EXP		Revenue		EXPENSE		CAP/EXP		Revenue		EXPENSE		CAP/EXP		Revenue		EXPENSE		CAP/EXP		Revenue		EXPENSE		CAP/EXP		Revenue		EXPENSE		CAP/EXP		Revenue		EXPENSE		CAP/EXP		Revenue		EXPENSE		CAP/EXP		Revenue		EXPENSE		CAP/EXP		Revenue		EXPENSE		CAP/EXP		Revenue		EXPENSE		CAP/EXP		Revenue		EXPENSE		CAP/EXP		Revenue		EXPENSE		CAP/EXP		Revenue		EXPENSE		CAP/EXP		Revenue		EXPENSE		CAP/EXP		Revenue		EXPENSE		CAP/EXP		Revenue		EXPENSE		CAP/EXP		Revenue		EXPENSE		CAP/EXP		Revenue		EXPENSE		CAP/EXP		Revenue		EXPENSE		CAP/EXP		Revenue		EXPENSE		CAP/EXP		Revenue		EXPENSE		CAP/EXP		Revenue		EXPENSE		CAP/EXP		Revenue		EXPENSE		CAP/EXP		Revenue		EXPENSE		CAP/EXP		Revenue		EXPENSE		CAP/EXP		Revenue		EXPENSE		CAP/EXP		Revenue		EXPENSE		CAP/EXP		Revenue		EXPENSE		CAP/EXP		Revenue		EXPENSE		CAP/EXP		Revenue		EXPENSE		CAP/EXP		Revenue		EXPENSE		CAP/EXP		Revenue		EXPENSE		CAP/EXP		Revenue		EXPENSE		CAP/EXP		Revenue		EXPENSE		CAP/EXP		Revenue		EXPENSE		CAP/EXP		Revenue		EXPENSE		CAP/EXP		Revenue		EXPENSE		CAP/EXP		Revenue		EXPENSE		CAP/EXP		Revenue		EXPENSE		CAP/EXP		Revenue		EXPENSE		CAP/EXP		Revenue		EXPENSE		CAP/EXP		Revenue		EXPENSE		CAP/EXP		Revenue		EXPENSE		CAP/EXP		Revenue		EXPENSE		CAP/EXP		Revenue		EXPENSE		CAP/EXP		Revenue		EXPENSE		CAP/EXP		Revenue		EXPENSE		CAP/EXP		Revenue		EXPENSE		CAP/EXP		Revenue		EXPENSE		CAP/EXP		Revenue		EXPENSE		CAP/EXP		Revenue		EXPENSE		CAP/EXP		Revenue		EXPENSE		CAP/EXP		Revenue		EXPENSE		CAP/EXP		Revenue		EXPENSE		CAP/EXP		Revenue		EXPENSE		CAP/EXP		Revenue		EXPENSE		CAP/EXP		Revenue		EXPENSE		CAP/EXP		Revenue		EXPENSE		CAP/EXP		Revenue		EXPENSE		CAP/EXP		Revenue		EXPENSE		CAP/EXP		Revenue		EXPENSE		CAP/EXP		Revenue		EXPENSE		CAP/EXP		Revenue		EXPENSE		CAP/EXP		Revenue		EXPENSE		CAP/EXP		Revenue		EXPENSE		CAP/EXP		Revenue		EXPENSE		CAP/EXP		Revenue		EXPENSE		CAP/EXP		Revenue		EXPENSE		CAP/EXP		Revenue		EXPENSE		CAP/EXP		Revenue		EXPENSE		CAP/EXP		Revenue		EXPENSE		CAP/EXP		Revenue		EXPENSE		CAP/EXP		Revenue		EXPENSE		CAP/EXP		Revenue		EXPENSE		CAP/EXP		Revenue		EXPENSE		CAP/EXP		Revenue		EXPENSE		CAP/EXP		Revenue		EXPENSE		CAP/EXP		Revenue		EXPENSE		CAP/EXP		Revenue		EXPENSE		CAP/EXP		Revenue		EXPENSE		CAP/EXP		Revenue		EXPENSE		CAP/EXP		Revenue		EXPENSE		CAP/EXP		Revenue		EXPENSE		CAP/EXP		Revenue		EXPENSE		CAP/EXP		Revenue		EXPENSE		CAP/EXP		Revenue		EXPENSE		CAP/EXP		Revenue		EXPENSE		CAP/EXP		Revenue		EXPENSE		CAP/EXP		Revenue		EXPENSE		CAP/EXP		Revenue		EXPENSE		CAP/EXP		Revenue		EXPENSE		CAP/EXP		Revenue		EXPENSE		CAP/EXP		Revenue		EXPENSE		CAP/EXP		Revenue		EXPENSE		CAP/EXP		Revenue		EXPENSE		CAP/EXP		Revenue		EXPENSE		CAP/EXP		Revenue		EXPENSE		CAP/EXP		Revenue		EXPENSE		CAP/EXP		Revenue		EXPENSE		CAP/EXP		Revenue		EXPENSE		CAP/EXP		Revenue		EXPENSE		CAP/EXP		Revenue		EXPENSE		CAP/EXP		Revenue		EXPENSE		CAP/EXP		Revenue		EXPENSE		CAP/EXP		Revenue		EXPENSE		CAP/EXP		Revenue		EXPENSE		CAP/EXP		Revenue		EXPENSE		CAP/EXP		Revenue		EXPENSE		CAP/EXP		Revenue		EXPENSE		CAP/EXP		Revenue		EXPENSE		CAP/EXP		Revenue		EXPENSE		CAP/EXP		Revenue			

Q1 Chart - Monthly Projections of Revenue and Expenditure by Vote



5. QUARTERLY PROJECTIONS OF SERVICE DELIVERY TARGETS AND PERFORMANCE INDICATORS OF EACH VOTE

In terms of the SDBIP, Zululand District Municipality is required to provide non-financial measurable performance objectives in the form of service delivery targets and other performance indicators. Service delivery targets relate to the level and standards of service being provided to the community, and include targets for the reductions in backlogs of basic services.

The goals and objectives set by Council as quantifiable outcomes that should be implemented by the administration over the next financial year are indicated on the sheet below.

DEPARTMENTAL SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN

Strategic Objective(S)		FINANCIAL YEAR: 2022/2023						Portfolio of Evidence
		QUARTERLY TARGETS		Target date / Reporting frequency	Responsible Department	STATUS	REASON FOR VARIANCE	
KPI No.	Key Performance Indicator	Unit of Measure	RDP Strategic Objective Ref No.	Target Q1 - 30 Sep 2022	Actual Q1 30 Sep 2022	Quarterly	Corporate Services	Certificate of compliance and Beneficiary list with GPS coordinates
1	Number of lightning conductors installed in identified rural households within ZDM per quarter	Number	SO 1.1.1	36	36	Quarterly	Corporate Services	Certificate of compliance and Beneficiary list with GPS coordinates
2	Ratio of water supply infrastructure assets performed	Ratio		200%	200%	Quarterly	Water & Sewerage	Ratio of water supply infrastructure assets performed
3	Number of ZDM water contracts under construction per quarter	Number		23	23	Quarterly	Planning Services	Contract List and Appointment letters of service providers
4	Number of ZDM sanitation contracts under construction per quarter	Number		2	2	Quarterly	Planning Services	Contracts list or Progress reports and Appointment letters for service providers
5	Number of ZDM water contracts completed per quarter	Number		2	2	Quarterly	Planning Services	Certificate of completion
6	Percentage of ZDM Water determinants that pass laboratory tests per quarter	Percentage		96%	96%	Quarterly	Technical Services	Lab results
7	The average time taken to fix spillages per quarter	Hours		80hrs	80hrs	Quarterly	Technical Services	Job card summary report
8	Number of domestic water meters installed per quarter	Number		0	0	Quarterly	Budget & Treasury	Certificate of completion and Beneficiary list with GPS coordinates
9	Number of households within ZDM to be provided with access to water within RDP standard per quarter	Number	SO 1.1	332	332	30 Jun 23	Planning Services	List of beneficiaries and GPS co-ordinates
10	Number of households within ZDM to be provided with sanitation facilities within RDP standard per quarter	Number		456	456	Quarterly	Planning Services	List of beneficiaries and GPS co-ordinates
11	Number of evaluation reports of ZDM water service provider (consultants) performed per quarter	Number		1	1	Quarterly	Planning Services	Evaluation reports and Proof of submission

Strategic Objective(SO)	KPI No.	Key Performance Indicator	Unit of Measure	SD Strategic Objective Ref No.	Target Q1 - 30 Sep 2022	Actual Q1 30 Sep 2021	Target date / reporting frequency	Responsible Department	IF / A / N	REASON FOR VARIANCE	HEADLINES TAKEN TO IMPROVE PERFORMANCE	Portfolio of Evidence	
Building the capacity of the people to engage in the economy	12	Number of reports on the Emerging Farmers and SMEs's as per the approved ZDM support plan submitted to Community Services Portfolio Committee per quarter	Date	SD 2.1.2	1 report on the Emerging Farmers and SMEs's as per the approved ZDM support plan submitted to Community Services Portfolio Committee per quarter	0	Quarterly	Community Services	IF / A / N	Due to LED budget being frozen in 1st & 2nd quarter the emerging farmers and SMEE's plan could not be implemented		Report and proof of submission	
	13	Number of reports on the Emerging Farmers and SMEs's as per the approved ZDM support plan submitted to Community Services Portfolio Committee per quarter	Date		1 report on the Emerging Farmers and SMEs's as per the approved ZDM support plan submitted to Community Services Portfolio Committee per quarter	0	Quarterly	Community Services	IF / A / N				
	14	Number of students within ZDM trained in vocational annually	Number			Due in Q4	Due in Q4	Community Services	Due in Q4				Graduation ceremony list
	15	Number of students within ZDM trained in fashion design annually	Number			Due in Q4	Due in Q4	Community Services	Due in Q4				Graduation ceremony list

DEPARTMENTAL SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN
TOP LAYER - ORGANIZATIONAL
FINANCIAL YEAR: 2022/2023

Strategic Objective(S)	KPI No.	Key Performance Indicator	Unit of Measure	SP Strategic Objective Ref No.	Quarterly Targets	Target date / reporting frequency	Responsible Department	Status	Reason for Variance	Measures Taken to Improve Performance	Portfolio of Evidence
Consolidating and expanding tourism	16	Number of ZDM LED Forum meetings held per quarter	Number	SO 2.1.3	1 ZDM LED Forum meeting held per quarter	30-Jan-23	Community Services	Not Achieved			Notice, Agenda, Attendance register and minutes
	17	Number of Implementation reports on Tourism & Marketing Strategy submitted to Community Services Portfolio Committee	Number	SO 2.1.1	1 Implementation report on Tourism & Marketing Strategy submitted to Community Services Portfolio Committee per quarter	Quarterly	Community Services	Not Achieved			Copy of implementation reports on Tourism & Marketing Strategy and proof of submission
	18	Number of grant applications submitted to the ZDM municipal EMP project	Number	SO 2.1.5	1 grant application submitted to the ZDM municipal EMP project	31-Mar-23	Community Services	Not Achieved			Copy of grant applications submitted to the ZDM municipal EMP project
Supporting the well-being of vulnerable groups through short and long term initiatives	19	Number of Implementation reports on Indigent Policy submitted to Finance Portfolio Committee per quarter	Number		3 Implementation reports on Indigent Policy submitted to Finance Portfolio Committee per quarter	Quarterly	Budget & Treasury	Not Achieved			Copy of Indigent Policy Implementation report and proof of submission
	20	Percentage of LEDS-RI achieved through ZDM EMP grant projects	Percentage		100% LEDS-RI achieved through ZDM EMP grant projects	31-Mar-23	Community Services	Not Achieved			List of participants received from HR system

RPA 03 - MUNICIPAL FINANCIAL VARIABILITY AND MANAGEMENT

Strategic Objective(S)	KPI No.	Key Performance Indicator	Unit of Measure	Strategic Objective	Target Q1	Target date / reporting frequency	Responsible Department	Status	Reason for Variance	Measures Taken to Improve Performance	Portfolio of Evidence
Establishing and maintaining a sound and sustainable management of the fiscal and financial affairs of the municipality and its entities	21	Mid Year Budget & Performance Assessment to the Council	Percentage	SO 3.1.1	100%	31-Mar-23	Budget & Treasury	Not Achieved			Council resolution and Copy of Sec 54.44p Year Budget & Performance Assessment
	22	Percentage of disconnections implemented to identified non-paying ZDM customers per quarter	Percentage		100% disconnections implemented to identified non-paying ZDM customers per quarter	Quarterly	Budget & Treasury	Not Achieved			Disconnection report and debtors age analysis report
	23	Number of reports on Irregular Expenditure submitted to Finance Portfolio Committee per quarter	Number		1 report on Irregular Expenditure submitted to Finance Portfolio Committee per quarter	Quarterly	Budget & Treasury	Not Achieved			Proof of submission and Copy of Irregular Expenditure Report
	24	Date consolidated procurement plan submitted to MANCO	Date		Consolidated procurement plan submitted to MANCO by 31 Aug 2022	31-Aug-22	Budget & Treasury	Not Achieved			Copy of consolidated procurement plan and proof of submission
	25	Date reports on Sec 13 of the MFMA submitted to AG	Date	SO 3.1.2	Reports on Sec 13 of the MFMA submitted to AG by 31 July 2022	31-Jul-22	Budget & Treasury	Not Achieved			Proof of submission and copy of Sec 13 reports
Apply sound financial management practices to keep a positive cash balance, coverage and liquidity ratios	26	Number of grant applications submitted to Finance Portfolio Committee	Number	SO 3.1.3	1 grant application submitted to Finance Portfolio Committee	31-Mar-23	Budget & Treasury	Not Achieved			Copy of grant applications submitted to Finance Portfolio Committee and proof of submission
	27	Date adjustment Budget submitted to council	Date		Adjustment Budget submitted to council	28-Feb-2023	Budget & Treasury	Not Achieved			Council resolution and copy of adjustment Budget
	28	Number of updates performed on the ZDM municipal Budget assets register per quarter	Number		1 update performed on the ZDM municipal Budget assets register per quarter	30-Jun-2023	Budget & Treasury	Not Achieved			Updated FAR
	29	Number of updated grant registers submitted to Finance Portfolio Committee per quarter	Number		1 updated grant register submitted to Finance Portfolio Committee per quarter	Quarterly	Budget & Treasury	Not Achieved			Copy of grant register and Finance Portfolio Agenda
	30	Percentage of Collection Rate achieved per quarter	Percentage		60% Collection Rate achieved per quarter	Quarterly	Budget & Treasury	Not Achieved			Copy of Collection Report

DEPARTMENTAL SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN
TOP LAYER - ORGANIZATIONAL
FINANCIAL YEAR: 2022/2023

Strategic Objective(s)	Key Performance Indicator	Date of Measure	TOP Strategic Objective Ref No.	Quarterly Targets	Target date / reporting frequency	Responsible Department	Status	Reason for Variance	Measures Taken to Improve Performance	Portfolio of Evidence
Refine procurement systems and processes to respond to the demand for services	31. Date 2022/2023 (DP Process Plan including Budget time table submitted to Council)	Date		30/08/2022 Including Budget time table submitted to Council by 31-Aug-22	31 August 2022	Budget & Treasury and Planning Services				Council Resolution and copy of DP Process Plan including Budget time table
	32. Budget and Treasury and Planning Services			30/08/2022	31 August 2022	Budget & Treasury and Planning Services				Council Resolution and copy of DP Process Plan including Budget time table
	33. Date Final Budget approved by Council	Date		30/08/2022	31 August 2022	Budget & Treasury				Council Resolution and copy of approved budget
	34. Date draft budget related policies submitted to Council	Date		30/08/2022	31 August 2022	Budget & Treasury				Council Resolution and copy of draft budget related policies
	35. Date Final Budget related policies submitted to Council	Date		30/08/2022	31 August 2022	Budget & Treasury				Council Resolution and copy of Final Budget related policies
	36. Number of MSCM data strings uploaded to Local Government portal per quarter	Number		3	Quarterly	Budget & Treasury				Print screen of system upload and copy of data strings
	37. Number of Sec 52 reports submitted to Council per quarter	Number		1	Quarterly	Budget & Treasury				Proof of submission and copy of Sec 52 report
	38. Number of Sec 66 reports submitted to Council per quarter	Number		3	Quarterly	Budget & Treasury				Proof of submission and copy of Sec 66 report
	39. Number of Sec 11 reports submitted to Council per quarter	Number		1	Quarterly	Budget & Treasury				Council Resolution: Proof of submission and copy of Sec 11 reports
	40. Number of reports based on updated Grants Register submitted to Finance Portfolio Committee per quarter	Number		3	Quarterly	Budget & Treasury				Updated grant register and Finance Portfolio Agenda
	41. Number of monthly budget statements (Sec 71 reports) submitted to Mayor and Provincial Treasury per quarter	Number		3	Quarterly	Budget & Treasury				Proof of submission and soft copy of Sec 71 report
	42. Percentage of tenders finalized within 3 months after date of advertisement per quarter	Percentage		100%	Quarterly	Budget & Treasury				Adverts and appointment letters
	43. Number of stock taking reports submitted to Finance Portfolio Committee	Number		1	Quarterly	Budget & Treasury				Copy of stock taking report and proof of submission
	44. Number of SCM quarterly reports submitted to EXCO per quarter	Number		1	Quarterly	Budget & Treasury				Proof of submission and copy of SCM Quarterly reports
	45. Number of SCM quarterly reports submitted to EXCO per quarter	Number		1	Quarterly	Budget & Treasury				Proof of submission and copy of SCM Quarterly reports

DEPARTMENTAL SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN
TOP LAYER - ORGANIZATIONAL
FINANCIAL YEAR: 2022/2023

Strategic Objective(SO)	KPI No.	Key Performance Indicator	Unit of Measure	RSP Strategic Objective Ref No.	QUARTERLY TARGETS			Responsible Department	STATUS	REASON FOR VARIANCE	MEASURES TAKEN TO IMPROVE PERFORMANCE	Portfolio of Evidence
					Target Q1	30 Sep 2022	Actual Q1 30 Sep 2022					
Promoting transparent and accountable governance through regular community engagements and effective administration.	KPI No.	Key Performance Indicator	Unit of Measure	Responsible Department	Target Q1	30 Sep 2022	Actual Q1 30 Sep 2022	Responsible Department	STATUS	REASON FOR VARIANCE	MEASURES TAKEN TO IMPROVE PERFORMANCE	Portfolio of Evidence
	46	Number of LED awareness events held per quarter	Number	SO 4.1.2	1 LED awareness event held per quarter		1	Community Services				Portfolio of Evidence
	47	Number of ZDM Municipal Health awareness campaigns held per quarter	Number		2 ZDM Municipal Health awareness campaigns held per quarter		2	Community Services				Portfolio of Evidence
	48	Number of ZDM disaster awareness campaign held per quarter	Number		1 ZDM disaster awareness campaign held per quarter		1	Corporate Services				Portfolio of Evidence
	49	Number of ZDM District Civil Society Forum meetings held per quarter	Number		1 ZDM District Civil Society Forum meeting held per quarter		1	Community Services				Portfolio of Evidence
Systematic development and/or review and monitoring implementation of all municipal policies, bylaws, strategies, plans and frameworks in line with any applicable legislation	50	Number of implementation reports on the ZDM LED strategy submitted to Community Services Portfolio Committee per quarter	Date	SO 4.1.4	1 implementation report on the ZDM LED strategy submitted to Community Services Portfolio Committee per quarter		1	Community Services				Portfolio of Evidence
	51	Number of implementation reports on Indonesia Arts & Craft Centre business strategy submitted to Community Services Portfolio Committee per quarter	Date		1 implementation report on Indonesia Arts & Craft Centre business strategy submitted to Community Services Portfolio Committee per quarter		1	Community Services				Portfolio of Evidence
	52	Date ZDM Service Delivery Charter adopted by Audit Committee	Date					Finance				Portfolio of Evidence
	53	Date ZDM Service Delivery Charter adopted by Council	Date					Corporate Services				Portfolio of Evidence
	54	Date WSG and WSG Annual Implementation Plan submitted to Department of Water and Sanitation	Date					Planning Services				Portfolio of Evidence
Investing in a workforce to meet service delivery demand through implementing a culture of continuous learning and improvement	55	Date PHU Business Plan submitted to KZN-COSTA	Date					Planning Services				Portfolio of Evidence
	56	Date Three Year Performance Implementation Plan submitted to KZN-COSTA	Date					Planning Services				Portfolio of Evidence
	57	Date MSA Sec 11(3)(a) MPAA 16(1), 14(2), 53(1)(a), 62(1)(f), 79(1)(c) Policies and bylaws submitted to the Council	Date					Corporate Services				Portfolio of Evidence
	58	Number of policy workshops conducted for ZDM employees per quarter	Number	SO 5.1.1	1 policy workshop conducted for ZDM employees per quarter		1	Corporate Services				Portfolio of Evidence
	59	Number of ZDM employees trained on Ethics & Principles per quarter	Number		30 ZDM employees trained on Ethics & Principles per quarter		45	Corporate Services				Portfolio of Evidence

KPI 05 - MUNICIPAL TRANSFORMATION & ORGANIZATIONAL DEVELOPMENT

Strategic Objective(SO)	KPI No.	Key Performance Indicator	Unit of Measure	Responsible Department	QUARTERLY TARGETS			Responsible Department	STATUS	REASON FOR VARIANCE	MEASURES TAKEN TO IMPROVE PERFORMANCE	Portfolio of Evidence
					Target Q1	30 Sep 2022	Actual Q1 30 Sep 2022					
Investing in a workforce to meet service delivery demand through implementing a culture of continuous learning and improvement	58	Number of policy workshops conducted for ZDM employees per quarter	Number	SO 5.1.1	1 policy workshop conducted for ZDM employees per quarter		1	Corporate Services				Portfolio of Evidence
	59	Number of ZDM employees trained on Ethics & Principles per quarter	Number		30 ZDM employees trained on Ethics & Principles per quarter		45	Corporate Services				Portfolio of Evidence

DEPARTMENTAL SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN
TOP LAYER - ORGANIZATIONAL

FINANCIAL YEAR: 2022/2023

Strategic Objective(S)	KPI No.	Key Performance Indicator	Unit of Measure	KPI Strategic Objective Ref No.	QUARTERLY TARGETS		Target date / reporting frequency	Responsible Department	STATUS	REASON FOR VARIANCE	MEASURES TAKEN TO IMPROVE PERFORMANCE	Portfolio of Evidence
					Target Q1 23 Sep 2022	Actual Q1 30 Sep 2022						
Promoting sound labour relations through promoting effective human resources practices	60	Number workshops conducted on labour relations matters to ZDM employees per quarter	Number		1	1	Quarterly	Corporate Services				Notice, Attendance register and copy of presentations made
	61	3000 WSGP in-Support matter: WSGP (as LOSETA)	6000			8500 (as of 1)	15-Jul-22	Departmental Services	Over in Q4			Copy of WSGP Report and Proof of submission
	62	Data employee equity plan reports submitted to Department of Labour	Date	SO 5.1.2		Due in Q3	31-Mar-23	Corporate Services	Due in Q3			Proof of submission and copy of employment equity plan report
	63	Data employee equity plan reports submitted to Council	Date			Due in Q4	31-Mar-22	Corporate Services	Due in Q4			Council resolution and Employment equity Plan
	64	Data 2023/2024 ZDM Organogram approved by Council	Date			Due in Q4	30-Jun-23	Corporate Services	Due in Q4			Council Resolution and Organogram
Optimize workforce productivity by enforcing a sound organizational culture	65	Number of District monthly statistics report submissions to Provincial Department of Health per quarter	Number	SO 5.1.3	7		Quarterly	Community Services				Proof of submission and self copy of district monthly statistics report
	66	Number of Quarterly evaluation reports on Integrated grant EPWP submitted to Department of Public Works per quarter	Number		1		Quarterly	Community Services				Proof of submission and Quarterly evaluation reports
	67	Number of Integrated grant expenditure reports submitted to the Department of Public Works per quarter	Number		3		Quarterly	Community service				Acknowledgment of receipts and copies of expenditure reports
	68	Date of submission of narrative EPWP to Department of Public Works	Date				15-Jul-22	Community Services				Proof of submission and copy of report
	69	Number of MIG Claims uploads onto MIG MIS and submission of the MIG Expenditure and Commitments Schedule (MECS) to KZN-COGTA per quarter	Number		3		Quarterly	Planning Services				Print screen of system upload
	70	Number of WSGP and RBIG OPE Reports submitted to Department of Water & Sanitation per quarter	Number		2		Quarterly	Planning Services				Proof of Submission and copy of report
	71	Date MIG Annual Performance Evaluation Report submitted to KZN-COGTA	Date			31 August 2022	30-Sep-22	Planning Services				Proof of Submission and copy of MIG Annual Performance Evaluation Report
	72	Number of MIG Expenditure Proof of Payments uploaded to KZN-COGTA on MIG MIS per quarter	Number		3		Quarterly	Planning Services				Proof of Submission and proof of payments
	73	Number of WSGP and RBIG Monthly Reports (e-0) submitted to Department of Water & Sanitation per quarter	Number		3		Quarterly	Planning Services				Proof of Submission and copy WSGP and RBIG monthly report
	84	2023-2024 WSGP (e-0) submitted to Council for approval	10000			Due in Q4	30-Jun-23	Planning Services	Due in Q4			Submit WSGP and copy of WSGP

Strategic Objective(SO)		FINANCIAL YEAR: 2022/2023									
KPI No.	Key Performance Indicator	Unit of Measure	IDP Strategic Objective Ref No.	QUARTERLY TARGETS		Report date / reporting frequency	Responsible Department	STATUS	REASON FOR VARIANCE	MEASURES TAKEN TO IMPROVE PERFORMANCE	Portfolio of Evidence
				Target Q3 30 Sep 2022	Actual Q1 30 Sep 2022						
54	Review the ZDM 2022/2023 submitted to the Mayor	Yes/No			27 Aug 2022	27 Aug 2022	27 Aug 2022	27 Aug 2022			Proof of submission and signed SOBP
55	Date Annual Report adopted by Council	Date			Due in Q3	31 Aug 2022	Planning Services	Due in Q3			Council Resolution and copy of annual report
56	Date AFS submitted to AG	Date			31 Aug 2022	31 Aug 2022	Budget & Treasury				Proof of submission and copy of AFS
57	Review the external audit report submitted to the Mayor	Yes/No			27 Aug 2022	27 Aug 2022	27 Aug 2022	27 Aug 2022			Audit Report
58	Date AG's unaudited audit opinion 2021/2022 achieved	Date			Due in Q2	31 Dec 2022	OMM	Due in Q2			Audit Report
59	Date AG corrective action plan developed	Date			Due in Q2	31 Dec 2022	OMM	Due in Q3			Copy Action Plan
60	Percentage of resolved issues as per corrective action plan targets	Percentage			Due in Q4	30 Nov 23	Budget & Treasury	Due in Q4			Updated action plan
61	Monitor, review and progressively improve service delivery performance through improvement of business processes and systems, performance auditing, risk management and oversight	Number	SO 5.1.4		1	Quarterly	OMM				Attendance Register, Assessment report and signed zoning sheets
62	Date Performance Agreements for ZDM Senior Managers submitted to KDN-COGTA	Date			12 Aug 22	14 Aug 22	OMM				Proof of submission and signed performance agreements
63	Date Performance Agreements for ZDM Senior Managers published in print and electronic platforms	Date			12 Aug 22 & 15 Aug 2022	15 Aug 22	OMM				Copy of advert and print screen of ZDM website
64	Date Internal Audit Plan 2022/2023 submitted to Audit Committee for adoption	Date			16 Sep 2022	16 Sep 2022	OMM				Internal Audit Plan and Audit Committee minutes
65	Number of Consolidated Internal Audit reports submitted to the Audit committees per quarter	Number			1	Quarterly	OMM				IA reports and Audit Committee minutes
66	Number of Audit Committee meetings coordinated per quarter	Number			2	Quarterly	OMM				Notice, Agenda, Minutes and attendance register
67	Date ZDM Annual Performance Report submitted to AG	Date			31 Aug 2022	31 Aug 2022	OMM				Proof of submission and copy of the APR
68	Number of NPAAR Sec 14 (2)(a) meetings in relation to Audit Committee secretariat services provided held per quarter	Number			1	Quarterly	Corporate Services				Notice, Agenda and attendance register
69	Number of EMCO Meetings coordinated per quarter	Number			3	Quarterly	Corporate Services				Notice, Agenda and attendance register

Strategic Objective(SO)		FINANCIAL YEAR: 2022/2023									
KPI No.	Key Performance Indicator	Unit of Measure	IDP Strategic Objective Ref No.	QUARTERLY TARGETS		Report date / reporting frequency	Responsible Department	STATUS	REASON FOR VARIANCE	MEASURES TAKEN TO IMPROVE PERFORMANCE	Portfolio of Evidence
				Target Q3 30 Sep 2022	Actual Q1 30 Sep 2022						
54	Review the ZDM 2022/2023 submitted to the Mayor	Yes/No			27 Aug 2022	27 Aug 2022	27 Aug 2022	27 Aug 2022			Proof of submission and signed SOBP
55	Date Annual Report adopted by Council	Date			Due in Q3	31 Aug 2022	Planning Services	Due in Q3			Council Resolution and copy of annual report
56	Date AFS submitted to AG	Date			31 Aug 2022	31 Aug 2022	Budget & Treasury				Proof of submission and copy of AFS
57	Review the external audit report submitted to the Mayor	Yes/No			27 Aug 2022	27 Aug 2022	27 Aug 2022	27 Aug 2022			Audit Report
58	Date AG's unaudited audit opinion 2021/2022 achieved	Date			Due in Q2	31 Dec 2022	OMM	Due in Q2			Audit Report
59	Date AG corrective action plan developed	Date			Due in Q2	31 Dec 2022	OMM	Due in Q3			Copy Action Plan
60	Percentage of resolved issues as per corrective action plan targets	Percentage			Due in Q4	30 Nov 23	Budget & Treasury	Due in Q4			Updated action plan
61	Monitor, review and progressively improve service delivery performance through improvement of business processes and systems, performance auditing, risk management and oversight	Number	SO 5.1.4		1	Quarterly	OMM				Attendance Register, Assessment report and signed zoning sheets
62	Date Performance Agreements for ZDM Senior Managers submitted to KDN-COGTA	Date			12 Aug 22	14 Aug 22	OMM				Proof of submission and signed performance agreements
63	Date Performance Agreements for ZDM Senior Managers published in print and electronic platforms	Date			12 Aug 22 & 15 Aug 2022	15 Aug 2022	OMM				Copy of advert and print screen of ZDM website
64	Date Internal Audit Plan 2022/2023 submitted to Audit Committee for adoption	Date			16 Sep 2022	16 Sep 2022	OMM				Internal Audit Plan and Audit Committee minutes
65	Number of Consolidated Internal Audit reports submitted to the Audit committees per quarter	Number			1	Quarterly	OMM				IA reports and Audit Committee minutes
66	Number of Audit Committee meetings coordinated per quarter	Number			2	Quarterly	OMM				Notice, Agenda, Minutes and attendance register
67	Date ZDM Annual Performance Report submitted to AG	Date			31 Aug 2022	31 Aug 2022	OMM				Proof of submission and copy of the APR
68	Number of NPAAR Sec 14 (2)(a) meetings in relation to Audit Committee secretariat services provided held per quarter	Number			2	Quarterly	Corporate Services				Notice, Agenda and attendance register
69	Number of EMCO Meetings coordinated per quarter	Number			3	Quarterly	Corporate Services				Notice, Agenda and attendance register

DEPARTMENTAL SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN
TOP LAYER - ORGANIZATIONAL

FINANCIAL YEAR: 2022/2023

Strategic Objective(s)	Key Performance Indicator	Unit of Measure	IPSP Strategic Objective Ref No.	DELIVERABLE TARGETS	Target date / report date / frequency	Responsible Department	STATUS	REASON FOR VARIANCE	MEASURES TAKEN TO IMPROVE PERFORMANCE	Portfolio of Evidence
	Key No.			Target Q1, 30 Sep 2022	Actual Q1 28 Sep 2022					
Establishing consistency and alignment between the district and local by regular coordination of intergovernmental relations	91	Number of NSA Sec 79 (1) Number of portfolio committee meetings coordinated per quarter	Number	5	Quarterly	Corporate Services	Not Achieved			Notice, Agenda and attendance register
	92	Number of NPAC meetings coordinated per quarter	Number	2	Quarterly	Corporate Services	Not Achieved			Notice, Agenda and attendance register
	93	Number of Council Meetings coordinated per quarter	Number	1	Quarterly	Corporate Services	Not Achieved			Notice, Agenda and attendance register
	94	Number of Revenue Steering Committee meetings conducted per quarter	Number	1	Quarterly	Budget & Treasury	Not Achieved			Notice, Agenda, Minutes and Attendance Register
	95	Number of ICT steering committee meetings held per quarter	Number	1	Quarterly	Corporate Services	Not Achieved			Notice, Agenda and attendance register
	96	Number of Municipal Manager Technical GSD/DOM meetings coordinated per quarter	Number	0	Quarterly	OMM	Not Achieved			Notice, Agenda, Minutes and Attendance Register
	97	Number of Provincial Council for AIDS (PCA) presentations submitted to Office of the Premier by ZDM per quarter	Number	1	Quarterly	Community Services	Not Achieved			Copy of PCA presentations and proof submission
	98	Number of reports submitted to Community Services Portfolio Committee on Civil Society Forum per quarter	Number	0	Quarterly	Community Services	Not Achieved			Proof of submission and copy of the report
	99	Number of ZDM EPWP forum meetings conducted per quarter	Number	1	Quarterly	Community Services	Not Achieved			Notice, Agenda, Attendance register and minutes
	100	Number of ZDM Tourism Forum meetings held per quarter	Number	1	Quarterly	Community Services	Not Achieved			Notice, Agenda, Attendance register and minutes
Monitor and enhance compliance with health and safety standards to improve employee working conditions and the public	101	Number of ZDM District Youth Committee Meetings held per quarter	Number	0	Quarterly	OMM	Not Achieved			Notice, Agenda and Attendance register
	102	Date ZDM Youth in Business Seminar held	Date	30 Sep 2022	30 Sep 2022	OMM	Not Achieved			Notice, Agenda and Attendance register
	103	Date ZDM Youth Camp held	Date	30 Sep 2022	30 Sep 2022	OMM	Not Achieved			Attendance register and Programme
	104	Number of ZDM Youth Skills Development Program held	Number	15/1	15/1	OMM	Not Achieved			Attendance register and Programme
	105	Number of Favourable partners inspected within ZDM per quarter	Number	38	Quarterly	Community Services	Not Achieved			Summary of Inspection Register
	106	Number of water samples within ZDM collected for independent laboratory testing per quarter	Number	21	Quarterly	Community Services	Not Achieved			Copy of Lab results
	107	Number of food premises inspected within ZDM per quarter	Number	109	Quarterly	Community Services	Not Achieved			Summary of Inspection Register

DEPARTMENTAL SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN

TOP LAYER - ORGANIZATIONAL

FINANCIAL YEAR: 2022/2023

Strategic Objective(s)	IDP No.	Key Performance Indicator	Unit of Measure	IDP Strategic Objective Ref No.	QUARTERLY TARGETS		Report date / reporting frequency	Responsible Department	STATUS	REASON FOR VARIANCE	MEASURES TAKEN TO IMPROVE PERFORMANCE	Portfolio of Evidence
					Target Q1 30-Sep-2022	Actual Q1 30-Sep-2021						
	108	Number of food samples within ZSM collected for independent laboratory testing per quarter	Number		20 food samples within ZSM collected for independent laboratory testing per quarter	21	Quarterly	Community Services				Copy of Lab Results

MUNICIPAL MANAGER

SUMMARY REPORT FOR QUARTER 1 2022/20

KEY PERFORMANCE AREAS	Achieved
KPA 1 - BASIC SERVICE DELIVERY AND INFRASTRUCTURE	6
KPA 2- LOCAL ECONOMIC DEVELOPMENT	2
KPA 3 - MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT	14
KPA 4 - GOOD GOVERNANCE AND PUBLIC PARTICIPATION	6
KPA 05 -Municipal Transformation & Organizational Development	34
TOTAL:	62
Percentage:	83%

Allocation & Commitment Summary				
Period	year	2002-03	2003-04	2004-05
total NCI Allocation		299,939,000.00	271,710,000.00	291,664,000.00
total Committed		298,939,000.00	271,710,000.00	291,664,000.00
total Variance		0.00	0.00	83,016,000.00

[illegible]

Table 1. 2020 Regional Projects										2022/23												2023/24											
Project Number	Project Name	Project Title (or per MTR 1 item)	Approved MTR Funding (M€) + ERM	Actual Project Funding (M€) + ERM	Estimated Savings	Total Previous MTR Expenditure	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Total (Cumulative) Projected														
DC28	MAU RWS2723	MAU RWS2723	24,435,000.00	24,435,000.00	0.00	24,435,000.00	0.00	79,863.58	2,136,902.95	979,159.07	0.00	454,874.59	1,131,172.11	631,726.67	1,631,726.67	1,137,571.33	1,571,870.00	1,381,276.00	15,822,841.00														
DC28	MAU RWS2723	MAU RWS2723	24,435,000.00	24,435,000.00	0.00	24,435,000.00	0.00	79,863.58	2,136,902.95	979,159.07	0.00	454,874.59	1,131,172.11	631,726.67	1,631,726.67	1,137,571.33	1,571,870.00	1,381,276.00	15,822,841.00														
DC28	MAU RWS2723	MAU RWS2723	24,435,000.00	24,435,000.00	0.00	24,435,000.00	0.00	79,863.58	2,136,902.95	979,159.07	0.00	454,874.59	1,131,172.11	631,726.67	1,631,726.67	1,137,571.33	1,571,870.00	1,381,276.00	15,822,841.00														
DC28	MAU RWS2723	MAU RWS2723	24,435,000.00	24,435,000.00	0.00	24,435,000.00	0.00	79,863.58	2,136,902.95	979,159.07	0.00	454,874.59	1,131,172.11	631,726.67	1,631,726.67	1,137,571.33	1,571,870.00	1,381,276.00	15,822,841.00														
DC28	MAU RWS2723	MAU RWS2723	24,435,000.00	24,435,000.00	0.00	24,435,000.00	0.00	79,863.58	2,136,902.95	979,159.07	0.00	454,874.59	1,131,172.11	631,726.67	1,631,726.67	1,137,571.33	1,571,870.00	1,381,276.00	15,822,841.00														
DC28	MAU RWS2723	MAU RWS2723	24,435,000.00	24,435,000.00	0.00	24,435,000.00	0.00	79,863.58	2,136,902.95	979,159.07	0.00	454,874.59	1,131,172.11	631,726.67	1,631,726.67	1,137,571.33	1,571,870.00	1,381,276.00	15,822,841.00														
DC28	MAU RWS2723	MAU RWS2723	24,435,000.00	24,435,000.00	0.00	24,435,000.00	0.00	79,863.58	2,136,902.95	979,159.07	0.00	454,874.59	1,131,172.11	631,726.67	1,631,726.67	1,137,571.33	1,571,870.00	1,381,276.00	15,822,841.00														
DC28	MAU RWS2723	MAU RWS2723	24,435,000.00	24,435,000.00	0.00	24,435,000.00	0.00	79,863.58	2,136,902.95	979,159.07	0.00	454,874.59	1,131,172.11	631,726.67	1,631,726.67	1,137,571.33	1,571,870.00	1,381,276.00	15,822,841.00														
DC28	MAU RWS2723	MAU RWS2723	24,435,000.00	24,435,000.00	0.00	24,435,000.00	0.00	79,863.58	2,136,902.95	979,159.07	0.00	454,874.59	1,131,172.11	631,726.67	1,631,726.67	1,137,571.33	1,571,870.00	1,381,276.00	15,822,841.00														
DC28	MAU RWS2723	MAU RWS2723	24,435,000.00	24,435,000.00	0.00	24,435,000.00	0.00	79,863.58	2,136,902.95	979,159.07	0.00	454,874.59	1,131,172.11	631,726.67	1,631,726.67	1,137,571.33	1,571,870.00	1,381,276.00	15,822,841.00														
DC28	MAU RWS2723	MAU RWS2723	24,435,000.00	24,435,000.00	0.00	24,435,000.00	0.00	79,863.58	2,136,902.95	979,159.07	0.00	454,874.59	1,131,172.11	631,726.67	1,631,726.67	1,137,571.33	1,571,870.00	1,381,276.00	15,822,841.00														
DC28	MAU RWS2723	MAU RWS2723	24,435,000.00	24,435,000.00	0.00	24,435,000.00	0.00	79,863.58	2,136,902.95	979,159.07	0.00	454,874.59	1,131,172.11	631,726.67	1,631,726.67	1,137,571.33	1,571,870.00	1,381,276.00	15,822,841.00														
DC28	MAU RWS2723	MAU RWS2723	24,435,000.00	24,435,000.00	0.00	24,435,000.00	0.00	79,863.58	2,136,902.95	979,159.07	0.00	454,874.59	1,131,172.11	631,726.67	1,631,726.67	1,137,571.33	1,571,870.00	1,381,276.00	15,822,841.00														
DC28	MAU RWS2723	MAU RWS2723	24,435,000.00	24,435,000.00	0.00	24,435,000.00	0.00	79,863.58	2,136,902.95	979,159.07	0.00	454,874.59	1,131,172.11	631,726.67	1,631,726.67	1,137,571.33	1,571,870.00	1,381,276.00	15,822,841.00														
DC28	MAU RWS2723	MAU RWS2723	24,435,000.00	24,435,000.00	0.00	24,435,000.00	0.00	79,863.58	2,136,902.95	979,159.07	0.00	454,874.59	1,131,172.11	631,726.67	1,631,726.67	1,137,571.33	1,571,870.00	1,381,276.00	15,822,841.00														
DC28	MAU RWS2723	MAU RWS2723	24,435,000.00	24,435,000.00	0.00	24,435,000.00	0.00	79,863.58	2,136,902.95	979,159.07	0.00	454,874.59	1,131,172.11	631,726.67	1,631,726.67	1,137,571.33	1,571,870.00	1,381,276.00	15,822,841.00														
DC28	MAU RWS2723	MAU RWS2723	24,435,000.00	24,435,000.00	0.00	24,435,000.00	0.00	79,863.58	2,136,902.95	979,159.07	0.00	454,874.59	1,131,172.11	631,726.67	1,631,726.67	1,137,571.33	1,571,870.00	1,381,276.00	15,822,841.00														
DC28	MAU RWS2723	MAU RWS2723	24,435,000.00	24,435,000.00	0.00	24,435,000.00	0.00	79,863.58	2,136,902.95	979,159.07	0.00	454,874.59	1,131,172.11	631,726.67	1,631,726.67	1,137,571.33	1,571,870.00	1,381,276.00	15,822,841.00														
DC28	MAU RWS2723	MAU RWS2723	24,435,000.00	24,435,000.00	0.00	24,435,000.00	0.00	79,863.58	2,136,902.95	979,159.07	0.00	454,874.59	1,131,172.11	631,726.67	1,631,726.67	1,137,571.33	1,571,870.00	1,381,276.00	15,822,841.00														
DC28	MAU RWS2723	MAU RWS2723	24,435,000.00	24,435,000.00	0.00	24,435,000.00	0.00	79,863.58	2,136,902.95	979,159.07	0.00	454,874.59	1,131,172.11	631,726.67	1,631,726.67	1,137,571.33	1,571,870.00	1,381,276.00	15,822,841.00														
DC28	MAU RWS2723	MAU RWS2723	24,435,000.00	24,435,000.00	0.00	24,435,000.00	0.00	79,863.58	2,136,902.95	979,159.07	0.00	454,874.59	1,131,172.11	631,726.67	1,631,726.67	1,137,571.33	1,571,870.00	1,381,276.00	15,822,841.00														
DC28	MAU RWS2723	MAU RWS2723	24,435,000.00	24,435,000.00	0.00	24,435,000.00	0.00	79,863.58	2,136,902.95	979,159.07	0.00	454,874.59	1,131,172.11	631,726.67	1,631,726.67	1,137,571.33	1,571,870.00	1,381,276.00	15,822,841.00														
DC28	MAU RWS2723	MAU RWS2723	24,435,000.00	24,435,000.00	0.00	24,435,000.00	0.00	79,863.58	2,136,902.95	979,159.07	0.00	454,874.59	1,131,172.11	631,726.67	1,631,726.67	1,137,571.33	1,571,870.00	1,381,276.00	15,822,841.00														
DC28	MAU RWS2723	MAU RWS2723	24,435,000.00	24,435,000.00	0.00	24,435,000.00	0.00	79,863.58	2,136,902.95	979,159.07	0.00	454,874.59	1,131,172.11	631,726.67	1,631,726.67	1,137,571.33	1,571,870.00	1,381,276.00	15,822,841.00														
DC28	MAU RWS2723	MAU RWS2723	24,435,000.00	24,435,000.00	0.00	24,435,000.00	0.00	79,863.58	2,136,902.95	979,159.07	0.00	454,874.59	1,131,172.11	631,726.67	1,631,726.67	1,137,571.33	1,571,870.00	1,381,276.00	15,822,841.00														
DC28	MAU RWS2723	MAU RWS2723	24,435,000.00	24,435,000.00	0.00	24,435,000.00	0.00	79,863.58	2,136,902.95	979,159.07	0.00	454,874.59	1,131,172.11	631,726.67	1,631,726.67	1,137,571.33	1,571,870.00	1,381,276.00	15,822,841.00														
DC28	MAU RWS2723	MAU RWS2723	24,435,000.00	24,435,000.00	0.00	24,435,000.00	0.00	79,863.58	2,136,902.95	979,159.07	0.00	454,874.59	1,131,172.11	631,726.67	1,631,726.67	1,137,571.33	1,571,870.00	1,381,276.00	15,822,841.00														
DC28	MAU RWS2723	MAU RWS2723	24,435,000.00	24,435,000.00	0.00	24,435,000.00	0.00	79,863.58	2,136,902.95	979,159.07	0.00	454,874.59	1,131,172.11	631,726.67	1,631,726.67	1,137,571.33	1,571,870.00	1,381,276.00	15,822,841.00														
DC28	MAU RWS2723	MAU RWS2723	24,435,000.00	24,435,000.00	0.00	24,435,000.00	0.00	79,863.58	2,136,902.95	979,159.07	0.00	454,874.59	1,131,172.11	631,726.67	1,631,726.67	1,137,571.33	1,571,870.00	1,381,276.00	15,822,841.00														
DC28	MAU RWS2723	MAU RWS2723	24,435,000.00	24,435,000.00	0.00	24,435,000.00	0.00	79,863.58	2,136,902.95	979,159.07	0.00	454,874.59	1,131,172.11	631,726.67	1,631,726.67	1,137,571.33	1,571,870.00	1,381,276.00	15,822,841.00														
DC28	MAU RWS2723	MAU RWS2723	24,435,000.00	24,435,000.00	0.00	24,435,000.00	0.00	79,863.58	2,136,902.95	979,159.07	0.00	454,874.59	1,131,172.11	631,726.67	1,631,726.67	1,137,571.33	1,571,870.00	1,381,276.00	15,822,841.00														
DC28	MAU RWS2723	MAU RWS2723	24,435,000.00	24,435,000.00	0.00	24,435,000.00	0.00	79,863.58	2,136,902.95	979,159.07	0.00	454,874.59	1,131,172.11	631,726.67	1,631,726.67	1,137,571.33	1,571,870.00	1,381,276.00	15,822,841.00														
DC28	MAU RWS2723	MAU RWS2723	24,435,000.00	24,435,000.00	0.00	24,435,000.00	0.00	79,863.58	2,136,902.95	979,159.07	0.00	454,874.59	1,131,172.11	631,726.67	1,631,726.67	1,137,571.33	1,571,870.00	1,381,276.00	15,822,841.00														
DC28	MAU RWS2723	MAU RWS2723	24,435,000.00	24,435,000.00	0.00	24,435,000.00	0.00	79,863.58	2,136,902.95	979,159.07	0.00	454,874.59	1,131,172.11	631,726.67	1,631,726.67	1,137,571.33	1,571,870.00	1,381,276.00	15,822,841.00														
DC28	MAU RWS2723	MAU RWS2723	24,435,000.00	24,435,000.00	0.00	24,435,000.00	0.00	79,863.58	2,136,902.95	979,159.07	0.00	454,874.59	1,131,172.11	631,726.67	1,631,726.67	1,137,571.33	1,571,870.00	1,381,276.00	15,822,841.00														
DC28	MAU RWS2723	MAU RWS2723	24,435,000.00	24,435,000.00	0.00	24,435,000.00	0.00	79,863.58	2,136,902.95	979,159.07	0.00	454,874.59	1,131,172.11	631,726.67	1,631,726.67	1,137,571.33	1,571,870.00	1,381,276.00	15,822,841.00														
DC28	MAU RWS2723	MAU RWS2723	24,435,000.00	24,435,000.00	0.00	24,435,000.00	0.00	79,863.58	2,136,902.95	979,159.07	0.00	454,874.59	1,131,172.11	631,726.67	1,631,726.67	1,137,571.33	1,571,870.00	1,381,276.00	15,822,841.00														
DC28	MAU RWS2723	MAU RWS2723	24,435,000.00	24,435,000.00	0.00	24,435,000.00	0.00	79,863.58	2,136,902.95	979,159.07	0.00	454,874.59	1,131,172.11	631,726.67	1,631,726.67	1,137,571.33	1,571,870.00	1,381,276.00	15,822,841.00														
DC28	MAU RWS2723	MAU RWS2723	24,435,000.00	24,435,000.00	0.00	24,435,000.00	0.00	79,863.58	2,136,902.95	979,159.07	0.00	454,874.59	1,131,172.11	631,726.67	1,631,726.67	1,137,571.33	1,571,870.00	1,381,276.00	15,822,841.00														
DC28	MAU RWS2723	MAU RWS2723	24,435,000.00	24,435,000.00	0.00	24,435,000.00	0.00	79,863.58	2,136,902.95	979,159.07	0.00	454,874.59	1,131,172.11	631,726.67	1,631,726.67	1,137,571.33	1,571,870.00	1,381,276.00	15,822,841.00														
DC28	MAU RWS2723	MAU RWS2723	24,435,000.00	24,435,000.00	0.00	24,435,000.00	0.00	79,863.58	2,136,902.95	979,159.07	0.00	454,874.59	1,131,172.11	631,726.67	1,631,726.67	1,137,571.33																	

[illegible]

	ALLOCATION & COMMITMENT SUMMARY			
	2022/23	2023/24	2024/25	2025/26
Financial year	2022/23	2023/24	2024/25	2025/26
17500 MAC Allocation	230 435 000.00	271 718 000.00	284 804 000.00	284 804 000.00
Total Commitment	230 435 000.00	271 718 000.00	281 488 187.85	281 488 187.85
Total Variance	0.00	0.00	0.00	83 315 812.15
	0.00	0.00	0.00	0.00

2022/23 ADJUSTMENTS	2022/23 DCPWA MTG ADOPTED	2022/23 DCPWA MTG ADOPTED	2022/23 DCPWA MTG ADOPTED
	200	530	444.00
	277	715	693.35
	254	55	695.00

[illegible]

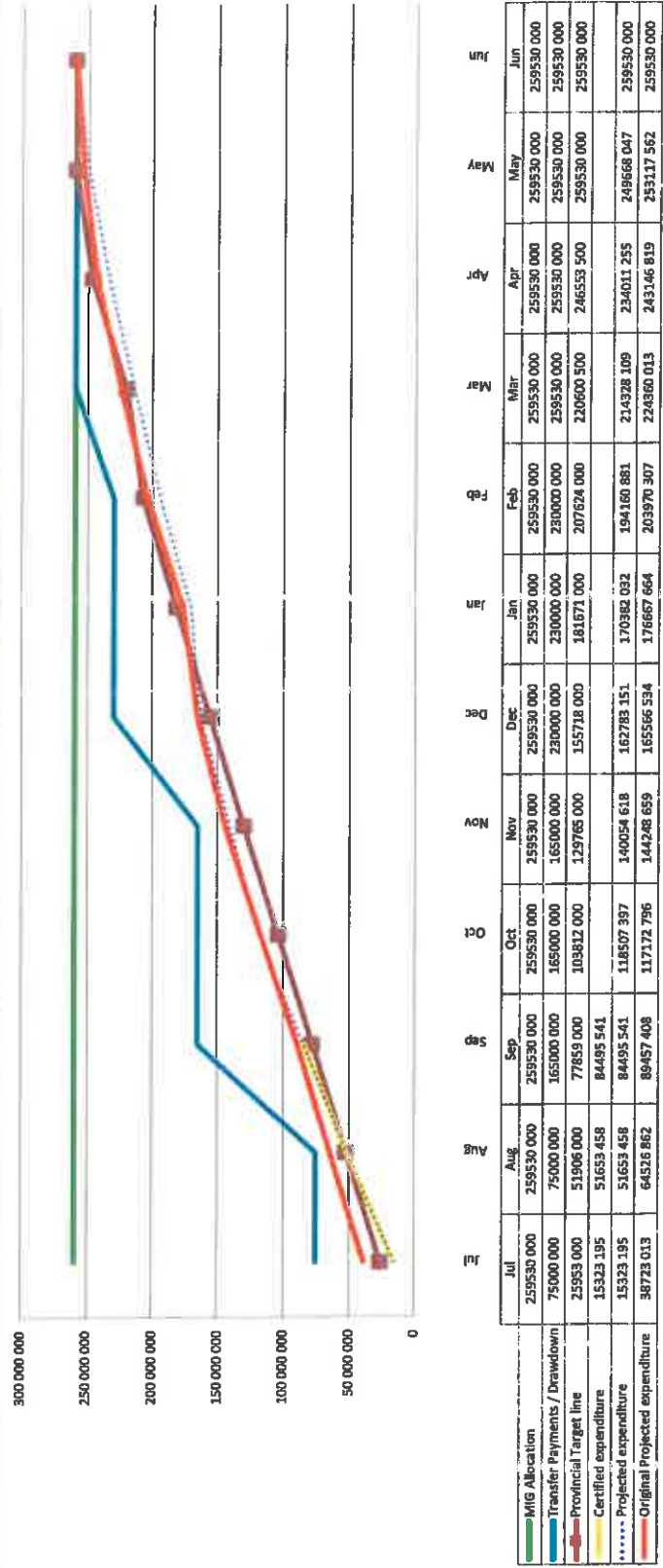
Table 2: 2025 Projects to be Reopened												
Project	Project Title (to be used on BMS - if any)	Project Status	Projected M&S Funding	2025	2026	2027	2028	2029	2030	2031	2032	2033
0025	Approved	2025-2026	2025-2026	2025-2026	2025-2026	2025-2026	2025-2026	2025-2026	2025-2026	2025-2026	2025-2026	2025-2026
0026	Approved	2025-2026	2025-2026	2025-2026	2025-2026	2025-2026	2025-2026	2025-2026	2025-2026	2025-2026	2025-2026	2025-2026

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Project Title (as per MSB / Item)			Project Status	Approved MSB Funding (Rs. in Lakhs)	Actual Project Cost (Rs. in Lakhs)	Potential Savings	Total Previous MSB Expenditure (Rs. in Lakhs)	July		Aug		Sep		Oct		Nov		Dec		Jan		Feb		Mar		Apr		May		Jun		Jul		Aug		Sep		Oct		Nov		Dec		Jan		Feb		Mar		Apr		May		Jun		Jul		Aug		Sep		Oct		Nov		Dec		Jan		Feb		Mar		Apr		May		Jun		Jul		Aug		Sep		Oct		Nov		Dec		Jan		Feb		Mar		Apr		May		Jun		Jul		Aug		Sep		Oct		Nov		Dec		Jan		Feb		Mar		Apr		May		Jun		Jul		Aug		Sep		Oct		Nov		Dec		Jan		Feb		Mar		Apr		May		Jun		Jul		Aug		Sep		Oct		Nov		Dec		Jan		Feb		Mar		Apr		May		Jun		Jul		Aug		Sep		Oct		Nov		Dec		Jan		Feb		Mar		Apr		May		Jun		Jul		Aug		Sep		Oct		Nov		Dec		Jan		Feb		Mar		Apr		May		Jun		Jul		Aug		Sep		Oct		Nov		Dec		Jan		Feb		Mar		Apr		May		Jun		Jul		Aug		Sep		Oct		Nov		Dec		Jan		Feb		Mar		Apr		May		Jun		Jul		Aug		Sep		Oct		Nov		Dec		Jan		Feb		Mar		Apr		May		Jun		Jul		Aug		Sep		Oct		Nov		Dec		Jan		Feb		Mar		Apr		May		Jun		Jul		Aug		Sep		Oct		Nov		Dec		Jan		Feb		Mar		Apr		May		Jun		Jul		Aug		Sep		Oct		Nov		Dec		Jan		Feb		Mar		Apr		May		Jun		Jul		Aug		Sep		Oct		Nov		Dec		Jan		Feb		Mar		Apr		May		Jun		Jul		Aug		Sep		Oct		Nov		Dec		Jan		Feb		Mar		Apr		May		Jun		Jul		Aug		Sep		Oct		Nov		Dec		Jan		Feb		Mar		Apr		May		Jun		Jul		Aug		Sep		Oct		Nov		Dec		Jan		Feb		Mar		Apr		May		Jun		Jul		Aug		Sep		Oct		Nov		Dec		Jan		Feb		Mar		Apr		May		Jun		Jul		Aug		Sep		Oct		Nov		Dec		Jan		Feb		Mar		Apr		May		Jun		Jul		Aug		Sep		Oct		Nov		Dec		Jan		Feb		Mar		Apr		May		Jun		Jul		Aug		Sep		Oct		Nov		Dec		Jan		Feb		Mar		Apr		May		Jun		Jul		Aug		Sep		Oct		Nov		Dec		Jan		Feb		Mar		Apr		May		Jun		Jul		Aug		Sep		Oct		Nov		Dec		Jan		Feb		Mar		Apr		May		Jun		Jul		Aug		Sep		Oct		Nov		Dec		Jan		Feb		Mar		Apr		May		Jun		Jul		Aug		Sep		Oct		Nov		Dec		Jan		Feb		Mar		Apr		May		Jun		Jul		Aug		Sep		Oct		Nov		Dec		Jan		Feb		Mar		Apr		May		Jun		Jul		Aug		Sep		Oct		Nov		Dec		Jan		Feb		Mar		Apr		May		Jun		Jul		Aug		Sep		Oct		Nov		Dec		Jan		Feb		Mar		Apr		May		Jun		Jul		Aug		Sep		Oct		Nov		Dec		Jan		Feb		Mar		Apr		May		Jun		Jul		Aug		Sep		Oct		Nov		Dec		Jan		Feb		Mar		Apr		May		Jun		Jul		Aug		Sep		Oct		Nov		Dec		Jan		Feb		Mar		Apr		May		Jun		Jul		Aug		Sep		Oct		Nov		Dec		Jan		Feb		Mar		Apr		May		Jun		Jul		Aug		Sep		Oct		Nov		Dec		Jan		Feb		Mar		Apr		May		Jun		Jul		Aug		Sep		Oct		Nov		Dec		Jan		Feb		Mar		Apr		May		Jun		Jul		Aug		Sep		Oct		Nov		Dec		Jan		Feb		Mar		Apr		May		Jun		Jul		Aug		Sep		Oct		Nov		Dec		Jan		Feb		Mar		Apr		May		Jun		Jul		Aug		Sep		Oct		Nov		Dec		Jan		Feb		Mar		Apr		May		Jun		Jul		Aug		Sep		Oct		Nov		Dec		Jan		Feb		Mar		Apr		May		Jun		Jul		Aug		Sep		Oct		Nov		Dec		Jan		Feb		Mar		Apr		May		Jun		Jul		Aug		Sep		Oct		Nov		Dec		Jan		Feb		Mar		Apr		May		Jun		Jul		Aug		Sep		Oct		Nov		Dec		Jan		Feb		Mar		Apr		May		Jun		Jul		Aug		Sep		Oct		Nov		Dec		Jan		Feb		Mar		Apr		May		Jun		Jul		Aug		Sep		Oct		Nov		Dec		Jan		Feb		Mar		Apr		May		Jun		Jul		Aug		Sep		Oct		Nov		Dec		Jan		Feb		Mar		Apr		May		Jun		Jul		Aug		Sep		Oct		Nov		Dec		Jan		Feb		Mar		Apr		May		Jun		Jul		Aug		Sep		Oct		Nov		Dec		Jan		Feb		Mar		Apr		May		Jun		Jul		Aug		Sep		Oct		Nov		Dec		Jan		Feb		Mar		Apr		May		Jun		Jul		Aug		Sep		Oct		Nov		Dec		Jan		Feb		Mar		Apr		May		Jun		Jul		Aug		Sep		Oct		Nov		Dec		Jan		Feb		Mar		Apr		May		Jun		Jul		Aug		Sep		Oct		Nov		Dec		Jan		Feb		Mar		Apr		May		Jun		Jul		Aug		Sep		Oct		Nov		Dec		Jan		Feb		Mar		Apr		May		Jun		Jul		Aug		Sep		Oct		Nov		Dec		Jan		Feb		Mar		Apr		May		Jun		Jul		Aug		Sep		Oct		Nov		Dec		Jan		Feb		Mar		Apr		May		Jun		Jul		Aug		Sep		Oct		Nov		Dec		Jan		Feb		Mar		Apr		May		Jun		Jul		Aug		Sep		Oct		Nov		Dec		Jan		Feb		Mar		Apr		May		Jun		Jul		Aug		Sep		Oct		Nov		Dec		Jan		Feb		Mar		Apr		May		Jun		Jul		Aug		Sep		Oct		Nov		Dec		Jan		Feb		Mar		Apr		May		Jun		Jul		Aug		Sep		Oct		Nov		Dec		Jan		Feb		Mar		Apr		May		Jun		Jul		Aug		Sep		Oct		Nov		Dec		Jan		Feb		Mar		Apr		May		Jun		Jul		Aug		Sep		Oct		Nov		Dec		Jan		Feb		Mar		Apr		May		Jun		Jul		Aug		Sep		Oct		Nov		Dec		Jan		Feb		Mar		Apr		May		Jun		Jul		Aug		Sep		Oct		Nov		Dec		Jan		Feb		Mar		Apr		May		Jun		Jul		Aug		Sep		Oct		Nov		Dec		Jan		Feb		Mar		Apr		May		Jun		Jul		Aug		Sep		Oct		Nov		Dec		Jan		Feb		Mar		Apr		May		Jun		Jul		Aug		Sep		Oct		Nov		Dec		Jan		Feb		Mar		Apr		May		Jun		Jul		Aug		Sep		Oct		Nov		Dec		Jan		Feb		Mar		Apr		May		Jun		Jul		Aug		Sep		Oct		Nov		Dec		Jan		Feb		Mar		Apr		May		Jun		Jul		Aug		Sep		Oct		Nov		Dec		Jan		Feb		Mar		Apr		May		Jun		Jul		Aug		Sep		Oct		Nov		Dec		Jan		Feb		Mar		Apr		May		Jun		Jul		Aug		Sep		Oct		Nov		Dec		Jan		Feb		Mar		Apr		May		Jun		Jul		Aug		Sep		Oct		Nov		Dec		Jan		Feb		Mar		Apr		May		Jun		Jul		Aug		Sep		Oct		Nov		Dec		Jan		Feb		Mar		Apr		May		Jun		Jul		Aug		Sep		Oct		Nov		Dec		Jan		Feb		Mar		Apr		May		Jun		Jul		Aug		Sep		Oct		Nov		Dec		Jan		Feb		Mar		Apr		May		Jun		Jul		Aug		Sep		Oct		Nov		Dec		Jan		Feb		Mar		Apr		May		Jun		Jul		Aug		Sep		Oct		Nov		Dec		Jan		Feb		Mar		Apr		May		Jun		Jul		Aug		Sep		Oct		Nov		Dec		Jan		Feb		Mar		Apr		May		Jun		Jul		Aug		Sep		Oct		Nov		Dec		Jan		Feb		Mar		Apr		May		Jun		Jul		Aug		Sep		Oct		Nov		Dec		Jan		Feb		Mar		Apr		May		Jun		Jul		Aug		Sep		Oct		Nov		Dec		Jan		Feb		Mar		Apr		May		Jun		Jul		Aug		Sep		Oct		Nov		Dec		Jan		Feb		Mar		Apr		May		Jun		Jul		Aug		Se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[illegible]

Zikhuleni District Municipality R100 Cash Flow Statement for 2022/23



6. APPROVAL OF THE ZULULAND DISTRICT MUNICIPALITY'S SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN FOR THE QUARTER ENDED 30 SEPTEMBER 2022.

The Zululand District Municipality's SDBIP for the quarter ending 30 September 2022 has been reviewed and approved by the Honourable Mayor: Cllr. T.D Buthelezi as said in S69 (3) (a) and S54 (3) of the Municipal Finance Management Act.

Date Received:

2022/10/14

Date Approved:

2022/10/24

Signature:

