



ZULULAND DISTRICT MUNICIPALITY
SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN
FOR THE QUARTER ENDED 30 JUNE 2022

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1. Introduction

1.1. Background to the SDBIP

In terms of Section 69 (3) (a) of the Municipal Finance Management Act, the Municipal Manager must submit the SDBIP to the Mayor within 14 days after the approval of the Budget. The mayor must subsequently approve the SDBIP within 28 days after the approval of the Budget in terms of Section 53 (1) (c) (ii) of the Municipal Finance Management Act. The Annual Budget for the 2021/2022 financial year was approved by Council on 25 May 2021. The SDBIP for the Zululand District Municipality was approved by the mayor within 28 days after approval of budget as stated in S53 (1) (c) (ii) and it is being monitored and revised quarterly.

1.2. Purpose of the SDBIP

The purpose of the SDBIP can be summarized as follows:

1. It is a vital link between the mayor and the administration of the municipality.
2. It facilitates the process for holding management accountable for its performance.
3. It is a tool for implementation, management and monitoring; and
4. It further serves as the basis for the performance measurement in service delivery against the year-end targets and the implementation of the budget.

1.3. Importance of the SDBIP

A properly formulated SDBIP will ensure that appropriate information is circulated internally and externally for purposes of monitoring the execution of the budget, and it:

- *Enables the Mayor to monitor the performance of the Municipal Manager,*
- *Municipal Manager to monitor the performance of the senior managers; and*
- *The community to monitor the performance of the municipality.*

It is the excellent mechanism that produces quarterly targets that are reported to ensure implementation of the IDP. The SDBIP will also empower all councillors specifically facilitating engagement at ward level and allow them to undertake the appropriate oversight and monitoring of programs. The SDBIP will also measure in-year progress in the implementation of the budget; under spending of budget will be dealt with at early stages because it is reviewed quarterly.

1.4. The Role of Council with regards to the SDBIP

It is vitally important for Council to note that the components of the SDBIP are primary indicators of the municipality's performance on the annual Budget. In this regard, Councillors are encouraged to scrutinize the various components of the SDBIP and to pose questions where it is deemed necessary. This form of in-year reporting should uncover major problems and is aimed at ensuring that the Mayor and the Municipal Manager take the corrective steps when any unanticipated problems arise.

1.5. Role of the Accounting Officer in respect of the SDBIP

The Accounting Officer must:

1. Implement the Budget.
2. Ensure that spending is in accordance with the Budget and ensure that the expenditure is reduced when revenue is anticipated to be less than projected in the Budget or the SDBIP
3. Ensure that revenue and expenditure is properly monitored.
4. Prepare an adjustments Budget when necessary; and
5. Submit the draft SDBIP and draft annual performance agreements for the Municipal Manager and all senior managers.

1.6. The key components of the 2021/2022 SDBIP

In terms of Circular No. 13 of the MFMA No. 56 of 2003, the SDBIP must contain:

- Monthly projections of revenue to be collected for each source.
- Monthly projections of expenditure by source (not required in terms of this Act).
- Monthly projections of expenditure (operating and capital) and revenue for each vote.
- Quarterly projections of service delivery targets and performance indicators of each vote.
- Detailed capital works plan broken down by ward over three years
(Capital Plan – MIG)

These components of the SDBIP are discussed below.

2. MONTHLY PROJECTIONS OF REVENUE PER SOURCE

In terms of Section 15 of the MFMA, a municipality may, except where otherwise provided in this Act,

- incur expenditure only in terms of the approved Budget; and
- Within the limits of the amounts appropriated for the different votes in the approved Budget.

One of the most important and basic priorities of a municipality is to collect all its revenue as budgeted for, failure to collect the revenue will undermine the municipality's ability to deliver services. The SDBIP contains the monthly projections of revenue to be collected per source for the 2021/2022 financial year. The reason for the inclusion of this component of the SDBIP is to ensure that the municipality monitors revenue collected during the quarter as all expenditure to be incurred in terms of the approved Budget must be financed from realistically anticipated revenues to be collected.

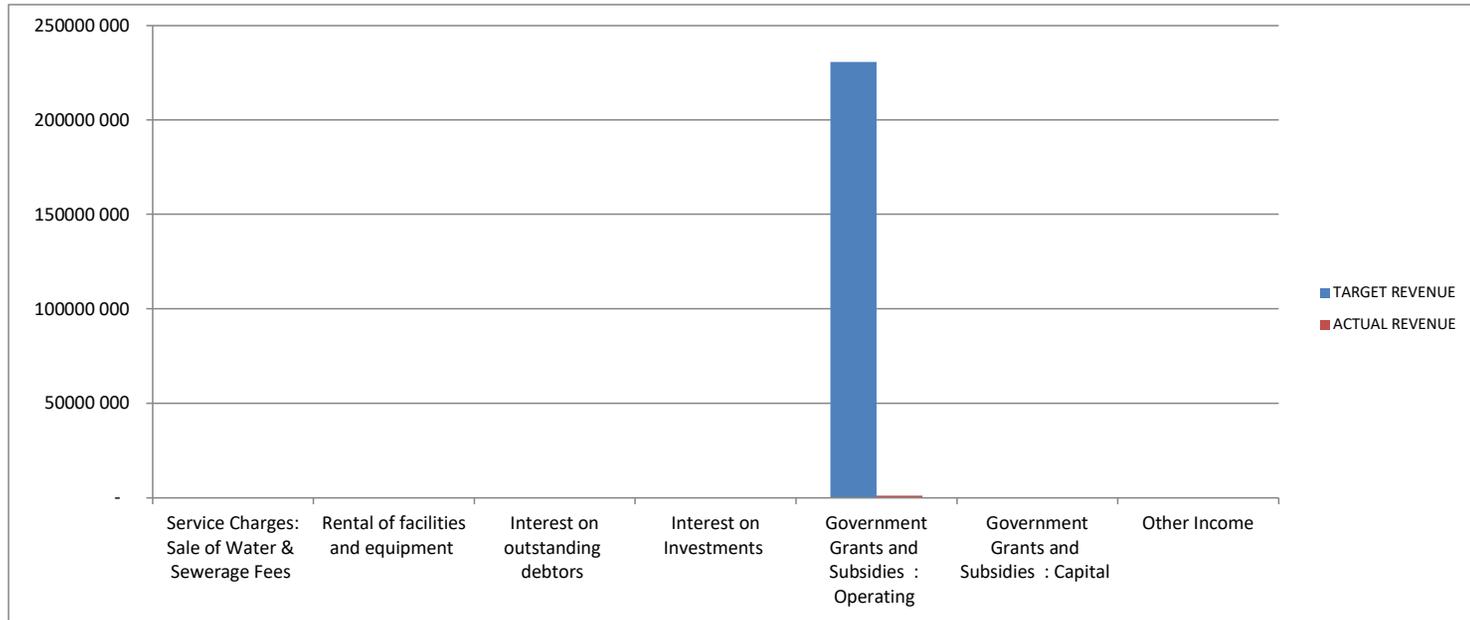
The Accounting Officer must monitor the actual revenues received against those projected in the SDBIP and submit explanations of any remedial action to be taken to ensure that projected revenue and expenditure remain within the municipality's approved Budget. This type of information requires the municipality to take urgent remedial steps to ensure it improves on its revenue-collection capacity if it wants to maintain its levels of service delivery and expenditure.

The revenue for the quarter ended 30 June 2022 is indicated below as follows:

Monthly projections of total Revenue per Source

The municipality must ensure that it has instituted measures to achieve monthly revenue targets for each revenue source. In order to ensure realistic revenue projections and ultimately balanced budgets, the Zululand District Municipality must have comprehensive, coherent revenue policies that consider appropriate service delivery levels, standards, ability to pay and collection efforts.

Q4 Chart - Monthly Projections of Revenue by Source



**Monthly projections of Revenue by Source of
Zululand District Municipality for the Quarter
ended 30 June 2022**

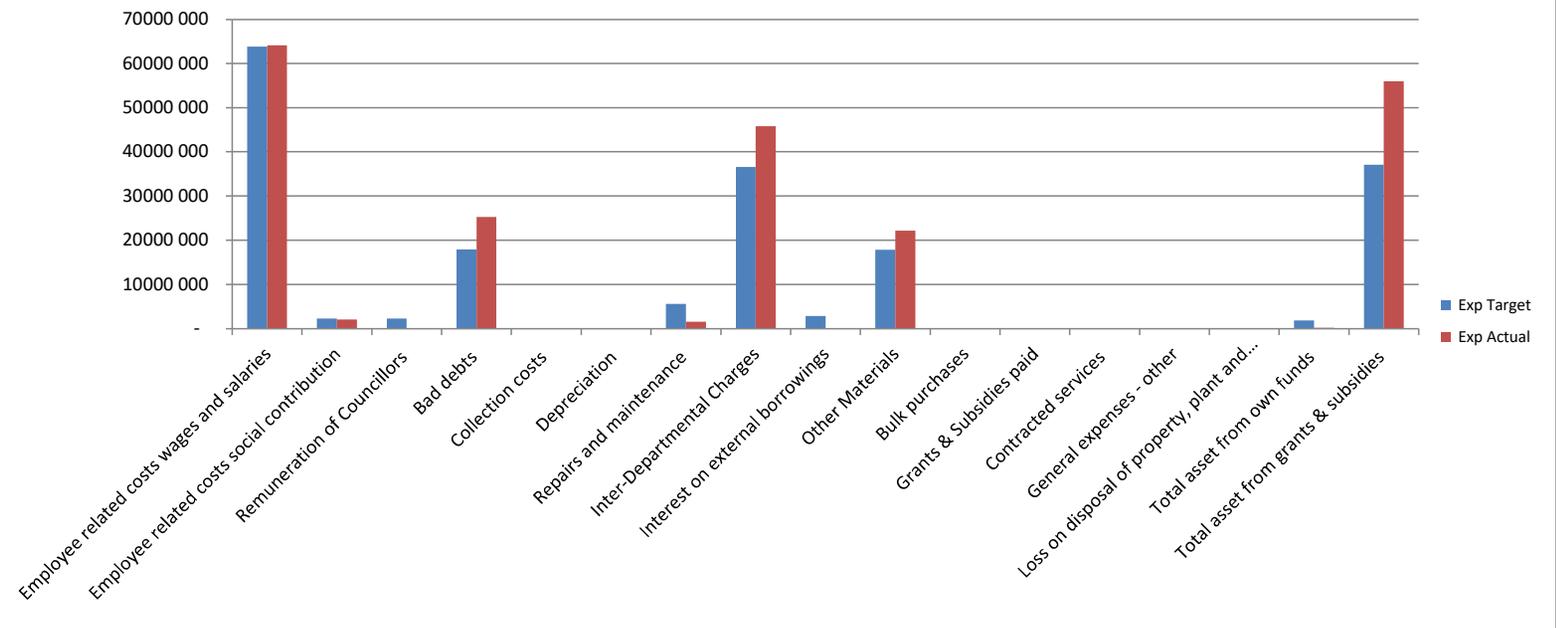
Monthly Projections of Revenue by Source

Revenue by Source	APRIL		MAY		JUNE		Totals for Q_4		Variance
	Target	Actual	Target	Actual	Target	Actual	Target	Actual	
Property rates	-	-	-	-	-	-	-	-	-
Service charges - electricity revenue	-	-	-	-	-	-	-	-	-
Service charges - water revenue	3 515 533	3 186 323	3 833 333	3 295 798	3 833 333	3 379 834	11 182 200	9 861 955	1 320 245
Service charges - sanitation revenue	1 025 386	1 017 349	916 667	1 147 899	916 667	1 163 270	2 858 719	3 328 518	-469 799
Service charges - refuse revenue	-	-	-	-	-	-	-	-	-
Rental of facilities and equipment	15 291	15 291	7 083	25 833	7 083	16 503	29 457	57 626	-28 169
Interest earned - external investments	500 000	228 078	500 000	756 508	500 000	200 536	1 500 000	1 185 121	314 879
Interest earned - outstanding debtors	7 083	11 650	17 500	171 495	17 500	26 178	42 083	209 323	-167 240
Dividends received	-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits	4 000	13 419	53 167	1 170	53 167	78 140	110 333	92 730	17 604
Licences and permits	833	-	-	-	-	-	833	-	833
Agency services	-	-	-	-	-	-	-	-	-
Transfers and subsidies	45 159 177	999 108	92 704 750	143 608	92 704 750	-	230 568 677	1 142 716	229 425 961
Other revenue	52 124	705	42 500	635	42 500	151 827	137 124	153 167	-16 042
Gains	-	-	-	-	-	-	-	-	-
TOTALS	50 279 427	5 471 922	98 075 000	5 542 946	98 075 000	5 016 288	246 429 427	16 031 156	230 398 271

3. MONTHLY PROJECTIONS OF EXPENDITURE PER SOURCE

The monthly projections of expenditure per source is not included in terms of circular No 13 of the MFMA, but we as Zululand District Municipality have decided to add this component in order to see the movement of expenditure per source on monthly basis to be able to respond promptly and to initiate any remedial steps when necessary.

Q4 Chart - Monthly Projections of Expenditure by Source



**Monthly Projections of Expenditure by Source of
Zululand District Municipality for the Quarter ended 30 June 2022**

Monthly Projections of Expenditure by Source

Expenditure by Source	APRIL		MAY		JUNE		Totals for Q_4		Variance
	Target	Actual	Target	Actual	Target	Actual	Target	Actual	
Operating Expenditure									
Employee related costs	21 272 432	20 380 282	21 272 432	20 597 532	21 272 432	23 111 275	63 817 296	64 089 089	-271 794
council remuneration	753 110	630 455	753 110	621 629	753 110	823 621	2 259 331	2 075 705	183 626
Debt impairment	750 000	-	750 000	-	750 000	-	2 250 000	-	2 250 000
Depreciation & asset impairment	5 968 302	10 682 487	5 968 302	7 411 534	5 968 302	7 149 256	17 904 907	25 243 277	-7 338 370
Finance charges	-	-	-	-	-	-	-	-	-
Bulk purchases	-	-	-	-	-	-	-	-	-
Other materials	1 851 018	923 086	1 851 018	586 489	1 851 018	4 650	5 553 054	1 514 225	4 038 829
Contracted services	12 190 745	16 079 512	12 190 745	13 786 553	12 190 745	15 947 346	36 572 234	45 813 411	-9 241 177
Transfers and subsidies	949 666	50 000	949 666	-	949 666	-	2 848 999	50 000	2 798 999
Other expenditure	5 952 228	8 372 149	5 952 228	6 178 174	5 952 228	7 625 367	17 856 684	22 175 690	-4 319 006
Losses	-	-	-	-	-	-	-	-	-
Total Operating Expenditure	49 687 501	57 117 971	49 687 501	49 181 911	49 687 501	54 661 513	149 062 504	160 961 396	-11 898 892
Capital Expenditure									
Total asset from own funds	607 083	-	607 083	156 894	607 083	-	1 821 250	156 894	1 664 356
Total asset from grants & subsidies	42 448 592	48 450 950	42 448 592	6 696 476	42 448 592	842 213	37 086 833	55 989 639	-18 902 805
Total Operating Expenditure	43 055 675	48 450 950	43 055 675	6 853 370	43 055 675	842 213	38 908 083	56 146 533	-17 238 450
TOTAL EXPENDITURE	92 743 177	105 568 921	92 743 177	56 035 282	92 743 177	55 503 727	187 970 587	217 107 929	-29 137 342

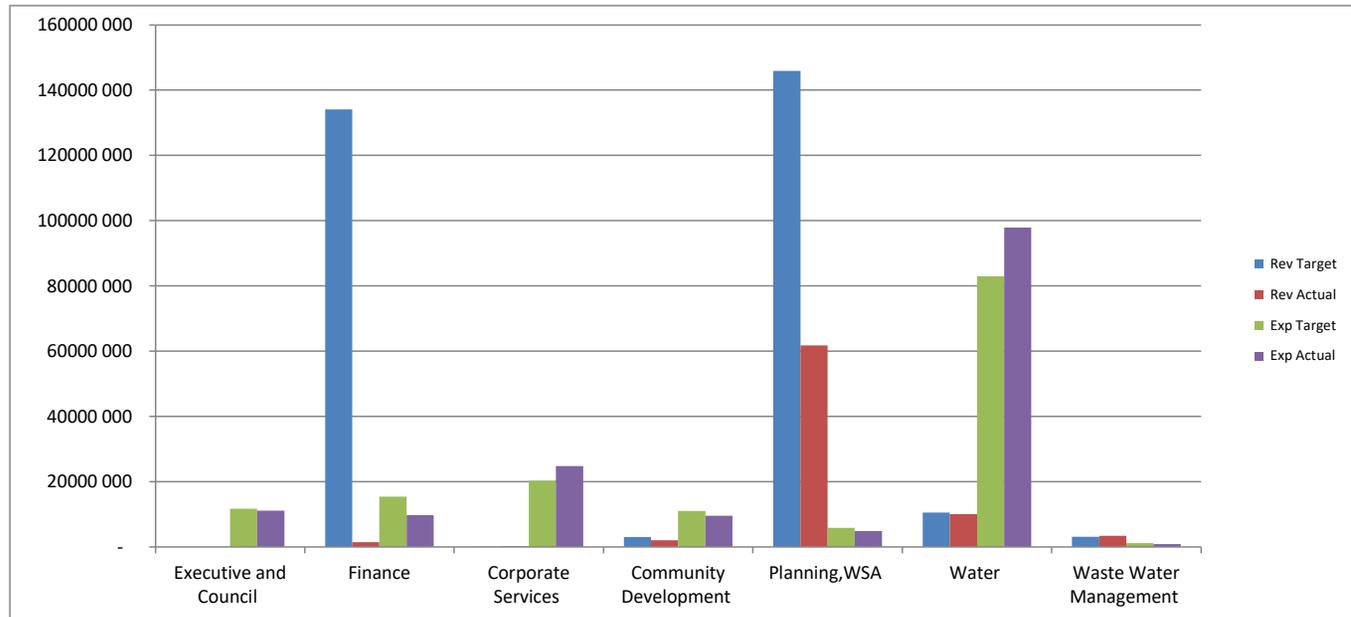
4. PROJECTIONS OF REVENUE & EXPENDITURE PER VOTE

It is important to view expenditure in relation to the revenue used to finance it. In this context, it is easy to see when expenditure exceeds Revenue, and the necessary remedial steps can then be taken to correct this situation. Failure to monitor expenditure in relation to Revenue will seriously hamper the municipality's ability to achieve its strategic goals for the year.

Projections of Expenditure and Revenue per Vote

Compares the planned revenue and expenditure for the quarter ended 30 June 2022, Zululand District Municipality will spend a lot in the provision of water to the community that it serves.

Q4 Chart - Monthly Projections of Revenue and Expenditure by Vote



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Monthly Projections of Expenditure & Revenue by Vote
for Zululand District Municipality for the Quarter
ended 30 June 2022

Monthly Projections for expenditure and revenue by vote	APRIL						MAY						JUNE						TOTALS						Q_4		
	OPEX	Actual	CAPEX	Actual	Revenue	Actual	OPEX	Actual	CAPEX	Actual	Revenue	Actual	OPEX	Actual	CAPEX	Actual	Revenue	Actual	OPEX	ACTUAL	VARIANCE	CAPEX	ACTUAL	VARIANCE	REVENUE	ACTUAL	VARIANCE
Executive and Council	3 906 499	4 397 655	558 333	-	-	-	3 906 499	2 875 073	558 333	-98 362	-	-	3 906 499	3 799 140	558 333	647 629	-	-	11 719 497	11 071 868	647 629	1 675 000	-98 362	1 773 362	-	-	-
Finance	5 140 611	4 264 555	32 083	-	44 701 533	293 779	5 140 611	2 616 591	32 083	120 391	44 701 533	826 583	5 140 611	2 852 329	32 083	-	44 701 533	282 138	15 421 833	9 733 476	5 688 357	96 280	120 391	-24 141	134 104 599	1 402 500	132 702 099
Corporate Services	6 760 534	8 484 205	13 333	-	26 215	-	6 760 534	8 253 858	13 333	134 865	26 215	-	6 760 534	8 016 730	13 333	-	26 215	151 162	20 281 801	24 784 792	-4 473 191	40 000	134 865	-94 885	78 648	151 162	-72 517
Community Development	3 668 405	3 599 254	850 186	844 103	1 002 704	1 736 300	3 668 405	2 694 908	850 186	505 216	1 002 704	272 024	3 668 405	3 235 345	850 186	-	1 002 704	-	11 005 214	9 529 907	1 475 708	2 580 589	1 349 320	1 201 239	3 008 111	2 008 323	999 788
Planning & WSA	1 958 427	1 863 198	41 598 406	47 606 848	48 639 167	54 665 890	1 958 427	1 396 519	41 598 406	6 191 260	48 639 167	7 107 936	1 958 427	1 645 487	41 598 406	842 213	48 639 167	-	5 675 282	4 905 204	970 079	124 795 218	54 640 319	70 154 899	145 917 500	61 773 826	84 143 674
Technical Services	215 747	669 372	-	-	-	-	215 747	668 497	-	-	-	-	215 747	847 109	-	-	-	-	647 240	2 184 979	-1 537 739	-	-	-	-	-	-
Water purification and Distribution	27 640 867	33 576 250	3 333	-	3 522 616	3 197 972	27 640 867	30 407 918	3 333	-	3 522 616	3 467 293	27 640 867	33 910 808	3 333	-	3 522 616	3 408 012	82 922 602	97 894 975	-14 972 373	10 000	-	10 000	10 567 849	10 071 278	496 571
Waste Water Management	396 412	263 484	-	-	1 025 386	1 024 670	396 412	268 546	-	-	1 025 386	1 149 069	396 412	354 566	-	-	1 025 386	1 176 976	1 189 235	886 596	302 639	-	-	-	3 076 157	3 350 715	-274 558
Other	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total	49 687 501	57 117 971	43 055 675	48 450 950	98 917 620	60 918 611	49 687 501	49 181 911	43 055 675	6 853 370	98 917 620	12 822 905	49 687 501	54 661 513	43 055 675	842 213	98 917 620	5 016 288	149 062 504	160 961 396	-11 898 892	129 167 026	56 146 533	73 020 493	296 752 861	78 757 805	217 995 056

5. QUARTERLY PROJECTIONS OF SERVICE DELIVERY TARGETS AND PERFORMANCE INDICATORS OF EACH VOTE

In terms of the SDBIP, Zululand District Municipality is required to provide non-financial measurable performance objectives in the form of service delivery targets and other performance indicators. Service delivery targets relate to the level and standards of service being provided to the community and include targets for the reductions in backlogs of basic services.

The goals and objectives set by Council as quantifiable outcomes that should be implemented by the administration over the next financial year are indicated on the sheet below.

**DEPARTMENTAL SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN
TOP LAYER - ORGANIZATIONAL
FINANCIAL YEAR: 2021/2022**

Strategic Objective(SO)	KPI No.	Key Performance Indicator	Unit of Measure	Formula	IDP Strategic Objective Ref No.	Baseline	QUARTERLY TARGETS			Responsible Department	STATUS	REASON FOR VARIANCE	MEASURES TAKEN TO IMPROVE PERFORMANCE	Portfolio of Evidence															
							Target Q4 30 June 2022	Actual Q4 30 June 2022	Annual Target Q1 July 2021 - 30 June 2022																				
Continuously managing all existing infrastructure capital assets to minimize the total cost of owning and operating these assets. (Effective Asset Management, Internal & community capacity building, collecting revenue, tariffs, monitoring & evaluation, environmental management)	1	Number of lightning conductors installed in identified rural households within ZDM per quarter	Number	N/A	SO 1.1.1	TBT	25 lightning conductors installed in identified rural households per quarter within ZDM	36	100 lightning conductors installed in identified rural households per quarter within ZDM by 30 June 2022	Corporate Services	Achieved		Certificate of completion																
	2	Date verification on ZDM infrastructure assets performed	Date	N/A			Verification on ZDM infrastructure assets performed by 30 June 2022	30-Jun-22	Verification on ZDM infrastructure assets performed by 30 June 2022	Budget & Treasury	Achieved		Engineers certificate																
	3	Number of ZDM water contracts under construction per quarter	Number	N/A			23 ZDM water contracts under construction per quarter	28	18 ZDM water contracts under construction by 30 June 2022	Planning services	Achieved		Contracts List and Appointment letters of service providers																
	4	Number of ZDM sanitation contracts under construction per quarter	Number	N/A			3 ZDM sanitation contracts under construction per quarter	2	2 ZDM sanitation contracts under construction by 30 June 2022	Planning services	Achieved		Contracts list or Progress reports and Appointment letters for service providers																
	5	Number of ZDM water contracts completed per quarter	Number	N/A			5 ZDM water contracts completed per quarter	6	15 ZDM water contracts completed by 30 June 2022	Planning services	Achieved		Certificate of completion																
	6	Percentage of ZDM Water determinants that pass laboratory tests per quarter	Percentage	N/A			85% ZDM Water determinants that pass laboratory tests per quarter	87%	85% ZDM Water determinants that pass laboratory tests by 30 June 2022	Technical Services	Achieved		Lab results																
	7	The average time taken to fix spillages per quarter	Hours	N/A			48Hrs average time taken to fix spillages per quarter	62,57 hrs	48Hrs average time taken to fix spillages by 30 June 2022	Technical Services	Not achieved		Job card summary report																
	8	Number of households within ZDM to be provided with access to water within RDP standard	Number	N/A		SO 1.2.1		300 households within ZDM to be provided with access to water within RDP standard	21	900 households within ZDM to be provided with access to water within RDP standard by 30 June 2022	Planning Services	Not achieved		List of beneficiaries and GPS co-ordinates															
	9	Number of households within ZDM to be provided with sanitation facilities within RDP standard per quarter	Number	N/A				485 households within ZDM to be provided with sanitation facilities within RDP standard per quarter	82	1537 households within ZDM to be provided with sanitation facilities within RDP standard by 30 June 2022	Planning Services	Not achieved		List of beneficiaries and GPS co-ordinates															
	10	Number of report on evaluation of ZDM water service provider (consultants) performed and submitted to General Manager: Planning Services per quarter	Number	N/A				1 report on evaluation of ZDM water service provider (consultants) performed and submitted to General Manager: Planning Services per quarter	1	4 report on evaluation of ZDM water service provider (consultants) performed and submitted to General Manager: Planning Services by 30 June 2022	Planning Services	Achieved		Evaluation report															
KPA 02 - MUNICIPAL TRANSFORMATION AND ORGANIZATIONAL DEVELOPMENT																													
Strategic Objective(SO)	Investing in a workforce to meet service delivery demand through implementing a culture of continuous learning and improvement	Number of students trained in music within ZDM annually	Number	N/A	SO 5.1.1		8 Students trained in music within ZDM by 30 June 2022	14	8 Students trained in music within ZDM by 30 June 2022	Community Services	Achieved		Graduation ceremony list	Portfolio of Evidence															
															KPI No.	Key Performance Indicator	Unit of Measure	Formula	IDP Strategic Objective Ref No.	Baseline	Target Q4 30 JUNE 2022	Actual Q4	Annual Target Q1 July 2021 - 30 June 2022	target date / reporting frequency	Responsible Department	STATUS	REASON FOR VARIANCE	MEASURES TAKEN TO IMPROVE PERFORMANCE	Portfolio of Evidence
															11	Number of students trained in music within ZDM annually	Number	N/A						Community Services	Achieved		Graduation ceremony list	Portfolio of Evidence	
															12	Date ZDM Local Economic Development strategy is adopted by the council by 30 June 2022	Date	N/A		SO 5.1.4		ZDM Local Economic Development strategy is adopted by 30 June 2022	Reported in Q 3	Community Services	Reported in Q 3		Council Resolution and LED Strategy	Council Resolution and LED Strategy	
13	Number of MRRT meetings conducted per quarter	Number	N/A				1 MRRT meeting conducted per quarter	1	4 MRRT meetings conducted by 30 June 2022	Community Services	Achieved		Notice, Agenda, Minutes and attendance register	Notice, Agenda, Minutes and attendance register															
14	Date Indonsa Arts & Craft Centre business strategy is adopted by the council	Date	N/A		SO 5.1.4		Indonsa Arts & Craft centre business strategy is adopted by 30 June 2022	22-Jun-22	Indonsa Arts & Craft centre business strategy is adopted by 30 June 2022	Community Services	Achieved		Council Resolution and Indonsa Arts and Craft centre business strategy	Council Resolution and Indonsa Arts and Craft centre business strategy															

**DEPARTMENTAL SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN
TOP LAYER - ORGANIZATIONAL
FINANCIAL YEAR: 2021/2022**

Strategic Objective(SO)	KPI No.	Key Performance Indicator	Unit of Measure	Formula	IDP Strategic Objective Ref No.	Baseline	QUARTERLY TARGETS		Responsible Department	STATUS	REASON FOR VARIANCE	MEASURES TAKEN TO IMPROVE PERFORMANCE	Portfolio of Evidence
							Target Q4 30 June 2022	Actual Q4 30 June 2022					
Investing in a workforce to meet service delivery demand through implementing a culture of continuous learning and improvement	15	Date revised ZDM internal audit charter adopted by Audit committee	Date	N/A			1 Revised ZDM internal audit charter adopted by Audit committee by 30 June 2022	Revised ZDM internal audit charter adopted by Audit committee by 30 June 2022	OMM			Copy of Internal Audit Charter and Audit Committee minutes	
	16	Number of Quarterly SDBIP reports submitted to Internal Audit per quarter	Number	N/A			1 Quarterly SDBIP report submitted to Internal Audit per quarter	4 Quarterly SDBIP report submitted to Internal Audit by 30 June 2022	OMM	Achieved		Proof of submission	
	17	Number of students within ZDM trained in visual art annually	Number	N/A	SO 5.1.1		10 students within ZDM trained in visual art by 30 June 2022	10 students within ZDM trained in visual art by 30 June 2022	Community Services	Not achieved		Graduation ceremony list	
	18	Number of students within ZDM trained in fashion design annually	Number	N/A			15 students within ZDM trained in fashion design by 30 June 2022	15 students within ZDM trained in fashion design by 30 June 2022	Community Services	Achieved		Graduation ceremony list	
	19	Date internal Audit Plan 2021/2022 submitted to Audit Committee for adoption	Date	N/A	SO 5.1.3	NEW KPI	N/A	2 Internal Audit Plan 2021/2022 submitted to Council for adoption by 30 Sept 2022	Internal Audit Plan 2021/2022 submitted to Council for adoption by 30 Sept 2022	OMM	Reported in Quarter 2		Internal Audit Plan and Audit Committee minutes
	20	Number of Internal Audit reports submitted to the Audit committee per quarter	Number	N/A			1 Internal Audit reports submitted to the Audit committee per quarter	4 Internal Audit reports submitted to the Audit committee by 30 June 2022	OMM	Achieved			IA reports and Audit Committee minutes
	21	Date ZDM Service Delivery Charter adopted by council	Date	N/A			To be confirmed	25 ZDM Service Delivery Charter adopted council by 30 June 2022	ZDM Service Delivery Charter adopted council by 30 June 2022	Corporate Service	Achieved		Council resolution and Copy of Service delivery Charter
	22	Number of Audit Committee meetings coordinated per quarter	Number	N/A				2 Audit committee meetings coordinated per quarter	4 Audit committee meetings coordinated per quarter	OMM	Achieved		Notice, Agenda, Minutes and attendance register
Monitor, review and progressively improve service delivery performance through improvement of business processes and systems, performance auditing, risk management and oversight	23	Date employment equity plan reports submitted to Department of Labour	Date	N/A	SO 5.1.4		N/A	Reported in Q 3	Corporate Services	Reported in Q 3		Proof of submission and copy of employment equity plan report	
	24	Number of policy workshops conducted for ZDM employees per quarter	Number	N/A			1 policy workshops conducted for ZDM employees per quarter	4 policy workshops conducted for ZDM employees by 30 June 2022	Corporate Services	Achieved		Notice, Attendance Register and copy of presentations made	
	25	Number of ZDM employees trained on Batho Pele principles per quarter	Number	N/A			To be confirmed	25 ZDM employees trained on Batho Pele principles per quarter	120 ZDM employees trained on Batho Pele principles by 30 June 2022	Corporate services	Not achieved	Notice, Attendance Register and copy of presentations made	
	26	Date employment equity plan reports submitted to Council	Date	N/A			N/A	Reported in Q 2	Corporate Services	Reported in Q 2		Council resolution and Employment equity Plan	
	27	Number workshops conducted on labour relations matters to ZDM employees per quarter	Number	N/A			1 workshops conducted on labour relations matters to ZDM employees per quarter	4 workshops conducted on labour relations matters to ZDM employees by 30 June 2022	Corporate Services	Achieved		Notice, Attendance Register and copy of presentations made	
	28	Date 2022/2023 ZDM organogram approved by council	Date	N/A			2022/2023 ZDM organogram approved by council by 30 June 2022	2022/2023 ZDM organogram approved by council by 30 June 2022	Corporate Services	Achieved		Council Resolution and organogram	

**DEPARTMENTAL SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN
TOP LAYER - ORGANIZATIONAL
FINANCIAL YEAR: 2021/2022**

Strategic Objective(SO)	KPI No.	Key Performance Indicator	Unit of Measure	Formula	IDP Strategic Objective Ref No.	Baseline	QUARTERLY TARGETS		Responsible Department	STATUS	REASON FOR VARIANCE	MEASURES TAKEN TO IMPROVE PERFORMANCE	Portfolio of Evidence		
							Target Q4 30 June 2022	Actual Q4 30 June 2022							
KPA 03 - MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT															
Strategic Objective(SO) Establish and maintain a sound and sustainable management of the fiscal and financial affairs of the municipality and its entities.	KPI No.	Key Performance Indicator	Unit of Measure	Formula	Responsible Department	Baseline	Target Q4 30 June 2022	Actual Q4 30 June 2022	Annual Target 01 July 2021 - 30 June 2022	target date / reporting frequency	Responsible Department	STATUS	REASON FOR VARIANCE	MEASURES TAKEN TO IMPROVE PERFORMANCE	Portfolio of Evidence
	29	Date Submission of Sec 54 (f) Mid Year Budget & Performance Assessment to the Council	Date	N/A	SO 3.1.1		N/A	Reported in Q3	Submission of Sec 54(f) Mid Year Budget & Performance Assessment to the Council by 31 January 2022	31-Jan-22	All	Reported in Q3		Council resolution and Copy of Sec 54 Mid Year Budget & Performance Assessment	
	30	Percentage of disconnections implemented to identified non-paying ZDM customers per quarter	Percentage	N/A			100% disconnections implemented to identified non-paying ZDM customers per quarter	100%	100% disconnections implemented to identified non-paying ZDM customers by 30 June 2022	Quarterly	Budget & Treasury	Achieved		Disconnection report and debtors age analysis report	
	31	Date adjustment Budget submitted to council	Date	N/A			N/A	Reported in Q3	Adjustment Budget submitted to council by 28 February 2022	28-Feb-2022	Budget & Treasury	Reported in Q3		Council Resolution and copy of adjustment Budget	
	32	Number of reports on Irregular Expenditure submitted to council per quarter	Number	N/A			1 report on Irregular Expenditure submitted to council per quarter	1	4 reports on Irregular Expenditure submitted to council by 30 June 2022	Quarterly	Budget & Treasury	Achieved		Council resolution and Copy of Irregular Expenditure Report	
	33	Date consolidated procurement plan submitted to MANCO	Date	N/A			N/A	Reported in Q1	Consolidated procurement plan submitted to MANCO by 31 Aug 2021	31-Aug-21	Budget & Treasury	Reported in Q1		Copy of consolidated procurement plan and proof of submission	
	34	Number of SCM quarterly reports submitted to EXCO per quarter	Number	N/A		SO 3.1.4	1 SCM quarterly report submitted to EXCO per quarter	1	4 SCM quarterly reports submitted to EXCO by 30 June 2022	Quarterly	Budget & Treasury	Achieved		Proof of submission and Copy of SCM Quarterly reports	
	35	Date verification report on ZDM movable assets submitted to Finance Portfolio committee	Date	N/A		SO 3.1.3	Verification reports on ZDM movable assets conducted by 30 June 2022	30-Jun-22	Verification reports on ZDM movable assets conducted by 30 June 2022	30 Jun 2022	Budget & Treasury	Achieved		Copy of Verification report on ZDM movable assets	
Manage, monitor and review existing financial systems to support accurate and credible reporting, budget monitoring and compliance	36	Date updates performed on the ZDM municipal fixed assets register	Date	N/A			Updates performed on the ZDM municipal fixed assets register by 30 June 2022	Updates performed on the ZDM municipal fixed assets register by 30 June 2022	30 Jun 2022	Budget & Treasury	Achieved		Updated FAR		
	37	Percentage of expenditure on conditional grants per quarter	Percentage	N/A			25% expenditure on conditional grants per quarter	100% expenditure on conditional grants by 30 June 2022	100% expenditure on conditional grants by 30 June 2022	Quarterly	Budget & Treasury			Copy of Expenditure report and copy of grant register	
Refine procurement systems and processes to respond to the demand for services	38	Percentage of Collection Rate achieved per quarter	Percentage	N/A			90% Collection Rate achieved per quarter	65%	90% Collection Rate achieved by 30 June 2022	Quarterly	Budget & Treasury	Not achieved	It is due to the fact that most of our customers are not restricted due to shortage of stock in meters. Where we have replaced with new meters, we have discovered that most people have tempered with their meters. ZDM is in the process of disconnecting those that has tempered.	The debt collector has been appointed for the period of 36 months, whom we are hoping the collection rate will improve.	
KPA 04 - GOOD GOVERNANCE AND PUBLIC PARTICIPATION															
Strategic Objective(SO)	KPI No.	Key Performance Indicator	Unit of Measure	Formula	Responsible Department	Baseline	Target Q4 30 June 2022	Actual Q4 30 June 2022	Annual Target 01 July 2021 - 30 June 2022	target date / reporting frequency	Responsible Department	STATUS	REASON FOR VARIANCE	MEASURES TAKEN TO IMPROVE PERFORMANCE	Portfolio of Evidence

**DEPARTMENTAL SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN
TOP LAYER - ORGANIZATIONAL
FINANCIAL YEAR: 2021/2022**

Strategic Objective(SO)	KPI No.	Key Performance Indicator	Unit of Measure	Formula	IDP Strategic Objective Ref No.	Baseline	QUARTERLY TARGETS		Responsible Department	STATUS	REASON FOR VARIANCE	MEASURES TAKEN TO IMPROVE PERFORMANCE	Portfolio of Evidence
							Target Q4 30 June 2022	Actual Q4 30 June 2022					
Promoting transparent and accountable governance through regular community engagements and effective administration.	39	Number of LED awareness events held to market ZDM municipal programmes per quarter	Number	N/A	SO 4.1.2		1 LED awareness event held to market ZDM municipal programmes per quarter	1	Community Services	Achieved		OOP and Attendance Register	
	40	Number of ZDM Municipal Health awareness campaigns conducted per quarter	Number	N/A			1 ZDM Municipal Health awareness campaign conducted per quarter	1	Community Services	Achieved		OOP and Attendance Register	
	41	Number of ZDM disaster awareness campaigns held	Number	N/A			1 ZDM disaster awareness campaign held per quarter	2	Corporate Services	Achieved		OOP and Attendance Register	
	42	Number of funeral parlours inspected within ZDM per quarter	Number	N/A			12 funeral parlours inspected within ZDM per quarter	35	Community Services	Achieved		Summary of Inspection Register	
	43	Number of water samples within ZDM collected for independent laboratory testing per quarter	Number	N/A			15 water samples within ZDM collected for independent laboratory testing per quarter	21	Community Service	Achieved		Copy of Lab results	
	44	Number of food premises inspected within ZDM per quarter	Number	N/A			45 food premises inspected within ZDM per quarter	71	Community Services	Achieved		Summary of Inspection Register	
	45	Number of food samples within ZDM collected for independent laboratory testing per quarter	Number				15 food samples within ZDM collected for independent laboratory testing per quarter	12	Community Services	Not achieved		Copy of Lab Results	
	46	Number of District monthly statistics reports submitted to Provincial Department of Health per quarter	Number	N/A			3 District monthly statistics reports submitted to Provincial Department of Health per quarter	0	Community Services	Not achieved		Proof of Submission and soft copy of district monthly statistics report	
	Systematic development and or review and monitoring implementation of all municipal policies, bylaws, strategies, plans and frameworks in line with any applicable legislation	47	Date 2021/2022 IDP Process Plan including Budget time table submitted to Council	Date	N/A	SO 4.1.4		N/A	Reported in Q1	Budget & Treasury and Planning Services	Reported in Q1		Council Resolution and copy of IDP Process Plan including Budget time table
		48	Date Final Budget approved by Council	Date	N/A			Final Budget approved by Council by 31 May 2022	27-May-22	Budget & Treasury	Achieved		Council Resolution and copy of approved budget
		49	Number of integrated grant expenditure reports submitted to the Department of Public Works per quarter	Number	N/A			3 integrated grant expenditure reports submitted to the Department of Public Works per quarter	0	Community service	Not achieved		Proof of submission and copies of expenditure reports
		50	Date WSP report submitted to LGSETA	Date	N/A			WSP report submitted to LGSETA by 30 June 2022	29-Apr-22	Corporate services	Achieved		Copy of WSP Report and Proof of submission
		51	Date of Submission of Sec 72 Mid - Year Budget & Performance Assessment to the Mayor & Provincial Treasury	Date	N/A			N/A	Reported in Q3	Budget & Treasury	Reported in Q3		Proof of submission and copy of Sec72 Mid-Year Budget & Performance Assessment

**DEPARTMENTAL SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN
TOP LAYER - ORGANIZATIONAL
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Strategic Objective(SO)	KPI No.	Key Performance Indicator	Unit of Measure	Formula	IDP Strategic Objective Ref No.	Baseline	QUARTERLY TARGETS		Responsible Department	STATUS	REASON FOR VARIANCE	MEASURES TAKEN TO IMPROVE PERFORMANCE	Portfolio of Evidence
							Target Q4 30 June 2022	Actual Q4 30 June 2022					
Promoting transparent and accountable governance through regular community engagements	52	Number of ZDM District Civil Society Forum held per quarter	Number	N/A		new KPI	1 ZDM District Civil Society Forum held per quarter	1	Community Services	Achieved		Notice, Agenda, Minutes and attendance register	
	53	Number of monthly budget statements (Sec 71 reports) submitted to Mayor and Provincial Treasury per quarter	Number	N/A			3 monthly budget statements (Sec 71 reports) submitted to Mayor and Provincial Treasury per quarter	3	Budget & Treasury	Achieved		Proof of submission and soft copy of Sec 71 report	
	54	Date AFS submitted to AG	Date	N/A			N/A	Reported in Q1	Budget & Treasury	Reported in Q1		Proof of submission and copy of AFS	
	55	Number of MSCOA data strings uploaded to Local Government portal per quarter	Number	N/A				3 MSCOA data strings uploaded to Local Government portal per quarter	Budget & Treasury	Achieved		Print screen of system upload and copy of data strings	
Promoting transparent and accountable governance through regular community engagements and effective administration	56	Number of Sec 52 reports submitted to Council per quarter	Number	N/A			1 Sec 52 report submitted to Council per quarter (previous quarter)	1	Budget & Treasury	Achieved		Proof of submission and copy of Sec 52 report	
	57	Number of Sec 66 reports submitted to Council per quarter	Number	N/A			3 Sec 66 reports submitted to Council per quarter (previous quarter)	3	Budget & Treasury	Achieved		Proof of submission and copy of Sec 66 report	
	58	Number of Municipal Manager Technical IGR/DDM meetings coordinated per quarter	Number	N/A	SO 4.1.2	NEW KPI	1 Municipal Manager Technical IGR/DDM meetings coordinated per quarter		OMM			Notice, Agenda, Minutes and Attendance Register	
	59	Date WSIG and RBIG Annual Implementation Plan submitted to Department of Water and Sanitation	Date				WSIG and RBIG Annual Implementation Plan submitted to Department of Water and Sanitation by 15 Jun 2022	15-Jun-22	Planning Services	Achieved		Proof of Submission and copy of WSIG and RBIG Annual Implementation Plan report	
	60	Date PMU Business Plan submitted to KZN-COGTA	Date				PMU Business Plan submitted to KZN-COGTA by 30 April 2022	26-Mar-22	Planning Services	Achieved		Proof of Submission and copy of PMU Business Plan report	
	61	Date Three Year Proforma Implementation Plan submitted to KZN-COGTA	Date				N/A	Reported in Q3	Planning Services	Reported in Q3		Proof of Submission and copy of three year proforma Implementation plan	
	62	Number of MIG Claims uploads onto MIG MIS and submission of the MIG Expenditure and Commitments Schedule [MECS] to KZN-COGTA per quarter	Number				3 MIG Claims uploads onto MIG MIS and submission of the MIG Expenditure and Commitments Schedule [MECS] to KZN-COGTA per quarter	2	Planning Services	Not achieved	ZDM has achieved 100% of the spending	Print screen of system upload	
	63	Number of WSIG and RBIG OPE Reports submitted to Department of Water & Sanitation per quarter	Number				1 WSIG and RBIG OPE Report submitted to DWS per quarter		Planning Services			Proof of Submission and copy of report	
	64	Date MIG Annual Performance Evaluation Report submitted to KZN-COGTA	Date				N/A	Reported in Q1	Planning Services	Reported in Q1		Proof of Submission and copy of MIG Annual Performance Evaluation Report	

**DEPARTMENTAL SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN
TOP LAYER - ORGANIZATIONAL
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Strategic Objective(SO)	KPI No.	Key Performance Indicator	Unit of Measure	Formula	IDP Strategic Objective Ref No.	Baseline	QUARTERLY TARGETS		Responsible Department	STATUS	REASON FOR VARIANCE	MEASURES TAKEN TO IMPROVE PERFORMANCE	Portfolio of Evidence
							Target Q4 30 June 2022	Actual Q4 30 June 2022					
Systematic development and or review and monitoring implementation of all municipal policies, bylaws, strategies, plans and frameworks in line with any applicable legislation	65	Number of MIG Expenditure Proof of Payments to KZN-COGTA on MIG MIS per quarter	Number				3 MIG Expenditure Proof of Payments to KZN-COGTA on MIG MIS per quarter	2	Planning Services	Not achieved	ZDM has achieved 100% of the spending	Proof of Submission and proof of payments	
	66	Number of WSIG and RBIG Monthly Reports (58) submitted to Department of Water & Sanitation per quarter	Number				3 WSIG and RBIG Monthly Reports (58) submitted to Department of Water & Sanitation per quarter	3	Planning Services	Achieved		Proof of Submission and copy WSIG and RBIG monthly report	
	67	Number of Provincial Council for AIDS (PCA) presentations generated for submission to Office the Premier by ZDM per quarter	Number				1 Provincial Council for AIDS (PCA) presentation generated for submission to Office the Premier by ZDM per quarter	0	Community Services	Not achieved		Copy of PCA presentations and proof submission	
	68	Number of ZDM EPWP forums conducted per quarter	Number	N/A			1 ZDM EPWP forum conducted per quarter	1	Community Services	Achieved		Notice, Agenda, Attendance register and minutes	
	69	Date of submission of narrative 2020/2021 Annual Report on EPWP to Department of Public Works	Date	N/A			N/A	Reported in Q1	Community Services	Reported in Q1		Proof of submission and copy of report	
	70	Date Annual Report adopted by Council	Date	N/A			N/A	Reported in Q3	Planning Services	Reported in Q3		Council Resolution and copy of annual report	
	71	Date final SDBIP 2022/2023 submitted to the Mayor	Date	N/A			Final SDBIP 2022/2023 submitted to the Mayor by 28 June 2022	22-Jun-22	OMM	Achieved		Proof of Submission and signed SDBIP by Mayor 2022/2023 by the Mayor	
	72	Date Performance Agreements for ZDM Senior Managers submitted to KZN-COGTA	Date	N/A	SO 4.1.4		N/A	Reported in Q1	OMM	Reported in Q1		Proof of submission and signed performance agreements	
	73	Date Performance Agreements for ZDM Senior managers published in print and electronic platforms	Date	N/A			N/A	Reported in Q1	OMM	Reported in Q1		Copy of advert and print screen of ZDM website	
	74	Date ZDM Annual Performance Report submitted to AG	Date	N/A	SO 4.1.2		N/A	Reported in Q1	OMM	Reported in Q1		Proof of submission and copy of the APR	
Systematic development and or review and monitoring implementation of all municipal policies, bylaws, strategies, plans and frameworks in line with any applicable legislation	75	Number of MPMR Sec 14 (2)(g) meetings in relation to Audit Committee secretariat services provided per quarter	Number	N/A	SO 4.1.4		1 MPMR Sec 14 (2)(g) meeting in relation to Audit Committee secretariat services provided per quarter	2	Corporate Services	Achieved		Notice, Agenda and attendance register	
	76	Number of EXCO Meetings coordinated per quarter	Number	N/A			1 EXCO Meeting coordinated per quarter	3	Corporate Services	Achieved		Notice, Agenda and attendance register	
	77	Number of MSA Sec 79 (1) committee meetings coordinated per quarter	Number	N/A			4 MSA Sec 79 (1) portfolio committee meetings coordinated per quarter	5	Corporate Services	Achieved		Notice, Agenda and attendance register	

**DEPARTMENTAL SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN
TOP LAYER - ORGANIZATIONAL
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Strategic Objective(SO)	KPI No.	Key Performance Indicator	Unit of Measure	Formula	IDP Strategic Objective Ref No.	Baseline	QUARTERLY TARGETS		Responsible Department	STATUS	REASON FOR VARIANCE	MEASURES TAKEN TO IMPROVE PERFORMANCE	Portfolio of Evidence
							Target Q4 30 June 2022	Actual Q4 30 June 2022					
	78	Number of MPAC meetings coordinated per quarter	Number	N/A			1 MPAC meeting coordinated per quarter	2	Corporate Services	Achieved		Notice, Agenda and attendance register	
	79	Number of Council Meetings coordinated per quarter	Number	N/A		To be confirmed	1 Council Meeting coordinated per quarter	2	Corporate Services	Achieved		Notice, Agenda and attendance register	
	80	Date MSA Sec 11(3)(a) MFMA 16(1), 24(2), 53(1)(c)(i), 62(1)(f), 79(1)(c) Policies and bylaws submitted to the Council	Date	N/A		To be confirmed	MSA Sec 11(3)(a) MFMA 16(1), 24(2), 53(1)(c)(i), 62(1)(f), 79(1)(c) Policies and bylaws submitted to the Council by 30 June 2022	05-Feb-22	Corporate Services	Achieved		Council resolutions and copy of policies and bylaws	
	81	Number of reports submitted to Office of the Premier on Civil Society Forum per quarter	Number	N/A			1 report submitted to Office of the Premier on Civil Society Forum per quarter	0	Community Services	Not achieved		Proof of submission and copy of the report	
Systematic development and or review and monitoring implementation of all municipal policies, bylaws, strategies, plans and frameworks in line with any applicable legislation	82	Number of ICT steering committee meetings held per quarter	Number	N/A	SO 4.1.4		1 ICT steering committee meeting held per quarter	1	Corporate Services	Achieved		Notice, Agenda and attendance register	
	83	Number of Tourism Forums held within ZDM per quarter	Number	N/A			1 Tourism Forum held within ZDM per quarter	1	Community Services	Achieved		Notice, Agenda and Minutes	
	84	Number of Quarterly evaluation reports on integrated grant EPWP submitted to Department of Public Works per quarter	Number	N/A		new KPI	1 Quarterly evaluation report on integrated grant EPWP submitted to Department of Public Works per quarter	1	Community Services	Achieved		Proof of submission and Quarterly evaluation reports	
	85	Date draft Budget submitted to Council	Date	N/A			N/A	Reported in Q3	Budget & Treasury	Reported in Q3		Council Resolution and copy of the draft budget	
Promoting transparent and accountable governance through regular community engagements and effective administration	86	Date draft budget related policies submitted to Council	Date	N/A			N/A	Reported in Q3	Budget & Treasury	Reported in Q3		Council Resolution and copy of draft budget related policies	
	87	Date final budget related policies submitted to Council	Date	N/A			Final budget related policies submitted to Council by 30 June 2022	30-Jun-22	Budget & Treasury	Achieved		Council Resolution and copy final budget related policies	
	88	Number of Sec 11 reports submitted to Council, Provincial Treasury and Auditor General per quarter	Number	N/A			1 Sec 11 report submitted to Council, Provincial Treasury and Auditor General per quarter (previous quarter)	1	Budget & Treasury	Achieved		Council Resolution; Proof of submission and copy of Sec 11 reports	
	89	Percentage of tenders finalised within 3 months after date of advertisement per quarter	Percentage	N/A	SO 3.1.4		100% of tenders finalised within 3 months after date of advertisement per quarter	100%	Budget & Treasury	Achieved		Adverts and appointment letters	
Systematic development and or review and monitoring implementation of all municipal policies, bylaws, strategies, plans and frameworks in line with any applicable legislation	90	Number of Revenue Steering Committee meetings conducted per quarter	Number	N/A	SO 4.1.4		1 Revenue Steering Committee meeting conducted per quarter	1	Budget & Treasury	Achieved		Notice, Agenda, Minutes and Attendance Register	
	91	Date of ZDM stock taking report performed per quarter	Number	N/A			ZDM stock taking report performed by 30 Jun 2022	28-Jun-22	Budget & Treasury	Achieved		Copy of Stock taking reports	
	92	Date reports on Sec 13 of the MFMA submitted to AG	Number	N/A			N/A	Reported in Q1	Budget & Treasury	Reported in Q1		Proof of submission and copy of Sec 13 reports	

**DEPARTMENTAL SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN
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Strategic Objective(SO)	KPI No.	Key Performance Indicator	Unit of Measure	Formula	IDP Strategic Objective Ref No.	Baseline	QUARTERLY TARGETS		Responsible Department	STATUS	REASON FOR VARIANCE	MEASURES TAKEN TO IMPROVE PERFORMANCE	Portfolio of Evidence
							Target Q4 30 June 2022	Actual Q4 30 June 2022					
Promoting transparent and accountable governance through regular community engagements and effective administration	93	Date AG corrective action plan developed	Date	N/A			N/A	Reported in Q2	OMM	Reported in Q2		Copy Action Plan	
	94	Number of reports based on updated Grants Register submitted to Finance Portfolio committee per quarter	Number	N/A			3 reports based on updated Grants Register submitted to Finance Portfolio committee per quarter	0	Budget & Treasury	Not achieved		Updated grant register	
	95	Date AFS unqualified "clean" audit report achieved	Date	N/A			N/A	Reported in Q2	Budget & Treasury	Reported in Q2		Audit Report	
	96	Percentage of resolved issues as per corrective action plan targets	Percentage	N/A			100% resolved issues as per corrective action plan targets by 30 June 2022	65%	Budget & Treasury	Not achieved	Most of the outstanding issues are from the IT unit, since there was a vacant position of the IT Manager, issues were not resolved	The municipality has appointed the IT manager, by this reason issues will be solved in the first quarter of the new financial year.	Updated action plan
	97	Date APR unqualified audit achieved	Date	N/A			N/A	Reported in Q2	OMM	Reported in Q2		Audit Report	
	98	Date Final 2022/2023 IDP submitted to Council for adoption	Date	N/A			Final 2022/2023 IDP submitted to Council for adoption by 31 May 2022	27-May-22	Planning Services	Achieved			Council Resolution and copy of final IDP

KPA 05 - LOCAL ECONOMIC DEVELOPMENT

Strategic Objective(SO)	KPI No.	Key Performance Indicator	Unit of Measure	Formula	Responsible Department	Baseline	QUARTERLY TARGETS		Responsible Department	STATUS	REASON FOR VARIANCE	Portfolio of Evidence
							Target Q4 30 June 2022	Actual Q4 30 June 2022				
Consolidating and expanding Tourism	99	Date Tourism & Marketing Strategy submitted to Council for adoption	Date	N/A	SO 2.2.1		Tourism & Marketing Strategy submitted to Council for adoption by 30 June 2022	Reported in Q3	Community Services	Reported in Q3		Council Resolution and copy of Tourism & Marketing Strategy
	100	Number of ZDM Co-operatives trained per quarter	Number	N/A	SO 2.2.2		25 ZDM Co-operatives trained per quarter	25	Community services	Achieved		List of trained Co-operatives and attendance register
Supporting the well-being of vulnerable groups through short and long term initiatives	101	Number of jobs created through the ZDM municipal EPWP initiatives including capital projects	Number	N/A	SO 2.2.5		1370 jobs created through the ZDM municipal EPWP initiatives including capital projects by 30 June 2022	0	Community Services	Not achieved		Report retrieved from the EPWP system
	102	Number of Reports on implementation of Indigent Policy submitted to Council per quarter	Number	N/A			3 Reports on implementation of Indigent Policy submitted to Council per quarter	0	Budget & Treasury	Not achieved		Copy of Indigent Policy implementation report and proof of submission
Building the capacity of the people to engage in the economy	103	Number of jobs maintained through ZDM EPWP integrated grant projects	Number	N/A			300 jobs maintained through ZDM EPWP integrated grant projects by 30 June 2022	368	Community Services	Achieved		List of participants retrieved from HR system
	104	Date support plan of Emerging farmer and SMME tabled to Council for adoption	Date	N/A	SO 2.1.2		Support plan of Emerging farmer and SMME tabled to Council by 30 June 2022	29 March 2022	Community services	Achieved		Council Resolution and copy of the support plan of Emerging farmer and SMME report

6. DETAILED CAPITAL WORKS PLAN

DC26 Zululand DM_Implementation Plan Claim Register- July 2022

ALLOCATION & COMMITMENT SUMMARY		2023/24	
Financial year	2021/22	2022/23	2023/24
Total MIG Allocation	269 111 000.00	259 530 000.00	271 718 000.00
Total Committed	269 111 000.00	259 530 000.00	271 718 000.00
Total Variance	0.00	0.00	0.00

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2020/21 APPROVED ROLLOVER		2021/22 Allocation (Current + Carried over)	
Financial year	2021/22	2022/23	2023/24
Certified Expenditure Year to Date	269 111 000.00	259 530 000.00	271 718 000.00
AMOUNT LEFT TO SPEND - 2021/22	0.00	0.00	0.00
Total Commitment for 2021/22	269 111 000.00	269 111 000.00	269 111 000.00

Table 1: MIG Registered Projects

Agent	Provincial Reference Number	Project Title (as per MIG 1 form)	Project Status	Approved MIG Funding (R + AFA)	Actual Project Cost (Tender sum + fees)	Potential Savings	Total Previous MIG Expenditure	2021/22												Total (Certified + Projected)								
								Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun									
DC26	2006MIGFDC265328	Usuthu RWSS Phase 2	Construct. 80%	32 483 514.00	32 483 514.00	0.00	3 723 690.26	0.00	0.00	2 089 796.46	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	5 813 486.72					
DC26	2006MIGFDC265333	Khambi RWSS Water Supply/AFA	Construct. 60%	74 765 687.00	74 765 687.00	0.00	40 045 518.69	0.00	0.00	0.00	765 256.77	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	6 762 711.27				
DC26	2006MIGFDC265334	Hlanhlanh Regional Water Supply	Construct. 80%	167 579 680.00	167 579 680.00	0.00	166 525 620.45	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00				
DC26	2006MIGFDC265336	Simlangatsha East RWSS Phase 1	Construct. 80%	25 683 733.70	25 683 733.70	0.00	22 128 382.51	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00				
DC26	2006MIGFDC265339	Simlangatsha West RWSS Phase 2.1 (AFA) MIS 342635	Completed	229 829 490.00	229 829 490.00	0.00	229 829 490.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00				
DC26	2006MIGFDC26165801	Gumbi Emergency Water Supply	Construct. 80%	26 464 362.00	26 464 362.00	0.00	23 862 885.30	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00				
DC26	2009MIGFDC26171056	Usuthu Regional Water Supply Scheme Phase 05	Construct. 80%	665 847 909.96	463 237 000.00	202 610 909.96	395 126 292.09	0.00	0.00	3 664 702.82	311 198.00	8 809 209.29	0.00	467 306.98	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	28 373 028.41			
DC26	2009MIGFDC26171057	Nkonjeni Regional Water Supply Scheme Phase 04	Construct. 80%	310 103 665.51	310 103 665.51	0.00	6 761 844.45	0.00	0.00	35 116 722.15	17 515 853.01	1 964 351.81	6 940 780.91	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	77 906 210.84			
DC26	2012MIGFDC26207602	Simlangatsha East Water Supply - Phase 2 (AFA) MIS 419563	Construct. 80%	122 054 260.08	122 054 260.08	0.00	92 152 907.40	0.00	0.00	78 875.25	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1 266 861.25			
DC26	2013MIGFDC26213508	Simlangatsha Central Water Supply Project Phase 3	Construct. 80%	148 006 808.34	148 006 808.34	0.00	1 683 847.94	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	3 271 985.29			
DC26	2013MIGFDC26211793	Coronation Regional water Supply Scheme: Planning Phase	Completed	2 884 800.00	2 626 068.79	259 741.21	2 096 023.54	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	786 406.42			
DC26	2013MIGFDC26220802	Zululand Rudimentary Water Supply Programme - Phase 4 (AFA) MIS	Construct. 80%	218 988 225.52	218 988 225.52	0.00	166 784 795.24	0.00	0.00	2 526 684.73	2 277 819.94	0.00	0.00	1 373 169.67	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	12 778 338.51			
DC26	2014MIGFDC26215437	Mandlalezi Regional Water Supply - Phase 5	Construct. 20%	447 768 410.25	447 768 410.25	0.00	72 652 940.45	0.00	0.00	342 266.77	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1 386 766.77			
DC26	2015MIGFDC26233042	Zululand Rural Sanitation - Phase 2D (AFA) MIS 308608 (AFA) MIS 4	Construct. 80%	289 064 443.72	289 064 443.72	0.00	6 762 407.90	0.00	0.00	6 841 300.18	3 204 023.16	1 219 537.63	3 080 498.83	3 482 371.37	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	49 666 256.09			
DC26	2017MIGFDC26241079	Zululand Small Water Supply Scheme	Contractor on Site	12 818 000.00	12 818 000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00			
DC26	2006MIGFDC265329	Usuthu RWSS Phase 1	Completed	96 259 653.00	95 936 579.48	322 473.52	95 936 579.48	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00			
DC26	2019MIGFDC2631822	Simlangatsha West RWSS Phase 3	Construct. 20%	500 857 120.01	500 857 120.01	0.00	49 831 441.14	0.00	0.00	5 786 857.48	12 089 314.01	2 740 861.60	7 972 015.13	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	40 732 940.35			
DC26	2020MIGFDC26371424	Zululand Rudimentary Water Supply Programme - Phase 5	Design & Tender	159 694 096.80	159 694 096.80	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00			
DC26	2021MIGFDC26419907	Upgrading of Ulundi Water Treatment Works: Phase 1	Construct. 40%	56 031 353.00	56 031 353.00	0.00	0.00	0.00	0.00	7 378 661.85	6 012 629.31	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	24 146 272.10			
DC26	2021MIGFDC26419908	Upgrading of Ulundi Water Treatment Works: Phase 2	Design & Tender	159 279 945.00	159 279 945.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00			
DC26																										0.00		
Insert table rows here ONLY								3 910 674 454.56	3 644 360 723.26	263 193 124.69	2 058 355 297.40	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	269 111 000.00		
Sub Total - Projects								112 000 000.00	28 287 651.31	70 998 808.72	35 487 938.12	15 780 460.33	27 086 573.34	14 975 995.66	26 111 000.00	30 000 000.00	28 998 115.80	4 065 226.05	3 251 426.51	269 111 000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	269 111 000.00
								10%	20%	30%	40%	50%	60%	70%	80%	85%	95%	100%	100%	100%	100%	100%	100%	100%	100%	269 111 000.00		
								14%	25%	51%	64%	70%	80%	86%	87%	97%	99%	100%	100%	100%	100%	100%	100%	100%	100%	269 111 000.00		

Table 2: MIG Projects to be Registered

Agent	Municipal Reference Number (IDP or Council Resolution No.)	Project Title (to be used on MIG 1 form)	Project Status	Projected MIG Funding	2021/22												Total Projected									
					Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun										
DC26	Approval	Zululand Rural Sanitation - Phase 3	Approval	180 749 935.00																					0.00	
DC26	2013MIGFDC26213508	Simlangatsha Central Water Supply Project: Phase 3																								0.00

DC26 Zululand DM_Implementation Plan Claim Register- July 2022

DC26 Zululand District Municipality
IMPLEMENTATION OF MIG PROJECTS 3-year Cash flow
 Financial year: 2021/22
 Reporting Month: June 2022
 Compiled by: Jeanine Bierman

ALLOCATION & COMMITMENT SUMMARY		Click here for Help!	
Financial year	2021/22	2022/23	2023/24
Total MIG Allocation	259 530 000.00	271 718 000.00	30 000 000.00
Total Committed	259 530 000.00	271 718 000.00	239 111 000.00
Total Variance	0.00	0.00	271 718 000.00

2021/22 ADJUSTMENTS		Click here for Help!	
Financial year	2021/22	2022/23	2023/24
Total MIG Allocation	259 530 000.00	271 718 000.00	30 000 000.00
Total Committed	259 530 000.00	271 718 000.00	239 111 000.00
Total Variance	0.00	0.00	271 718 000.00

Table 1: MIG Registered Projects

Agent	Provincial Reference Number	Project Title (as per MIG 1 form)	Project Status	Approved MIG Funding (MIG + AFA)	Actual Project Cost (Tender sum + fees)	Potential Savings	Total Previous MIG Expenditure	2022/23												Balance										
								Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun		Total Projected									
DC26	2006MIGFDC265328	Usuthu RWSS Phase 2	Construct. 80%	32 483 514.00	32 483 514.00	0.00	26 642 732.91	0.00	1 081 375.00	1 081 375.00	1 081 375.00	1 081 375.00	1 081 375.00	1 081 375.00	1 081 375.00	1 081 375.00	1 081 375.00	1 081 375.00	1 081 375.00	1 081 375.00	1 081 375.00	1 081 375.00	11 895 125.00	-11 894 525.03						
DC26	2006MIGFDC265333	Khambi RWSS Water Supply/AFA	Construct. 60%	74 765 687.00	74 765 687.00	0.00	40 049 518.69	0.00	1 081 375.00	1 081 375.00	1 081 375.00	1 081 375.00	1 081 375.00	1 081 375.00	1 081 375.00	1 081 375.00	1 081 375.00	1 081 375.00	1 081 375.00	1 081 375.00	1 081 375.00	1 081 375.00	1 081 375.00	1 081 375.00	7 935 757.19	0.00				
DC26	2006MIGFDC265334	Hlanhlabeni Mombi Regional Water Supply	Construct. 80%	167 579 680.00	167 579 680.00	0.00	146 525 620.45	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	27 294.37	0.00				
DC26	2006MIGFDC265336	Simdlangatsha East RWSS Phase 1	Construct. 80%	25 683 733.70	25 683 733.70	0.00	22 128 382.51	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	3 465 151.03	-0.00			
DC26	2006MIGFDC265339	Simdlangatsha West RWSS Phase 2.1 (AFA) MIS 342635	Completed	229 829 490.00	229 829 490.00	0.00	229 829 490.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00			
DC26	2006MIGFDC26165801	Gumbi Emergency Water Supply	Construct. 80%	26 464 382.00	26 464 382.00	0.00	23 862 885.30	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	2 601 476.70			
DC26	2009MIGFDC26171056	Usuthu Regional Water Supply Scheme Phase 05	Construct. 80%	665 847 909.96	463 237 000.00	202 610 909.96	395 129 292.09	0.00	1 668 654.59	1 266 554.00	1 266 554.00	1 266 554.00	1 266 554.00	1 266 554.00	1 266 554.00	1 266 554.00	1 266 554.00	1 266 554.00	1 266 554.00	1 266 554.00	1 266 554.00	1 266 554.00	1 266 554.00	1 266 554.00	1 266 554.00	20 042 267.68	222 306 321.78			
DC26	2009MIGFDC26171057	Nkonjeni Regional Water Supply Scheme Phase 04	Construct. 80%	310 103 565.51	310 103 565.51	0.00	231 151 189.59	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1 044 165.08	0.00		
DC26	2012MIGFDC26207602	Simdlangatsha East Water Supply - Phase 2 (AFA) MIS 419563	Construct. 80%	122 054 260.08	122 054 260.08	0.00	92 152 907.40	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	19 320 344.05		
DC26	2013MIGFDC26213508	Simdlangatsha Central Water Supply Project Phase 3	Construct. 80%	148 006 808.34	148 006 808.34	0.00	111 995 903.24	0.00	2 098 855.00	2 098 855.00	2 098 855.00	2 098 855.00	2 098 855.00	2 098 855.00	2 098 855.00	2 098 855.00	2 098 855.00	2 098 855.00	2 098 855.00	2 098 855.00	2 098 855.00	2 098 855.00	2 098 855.00	2 098 855.00	2 098 855.00	2 098 855.00	2 098 855.00	21 319 887.45	11 448 032.36	
DC26	2013MIGFDC26211753	Coronation Regional Water Supply Scheme: Planning Phase	Completed	2 884 800.00	2 625 068.79	259 741.21	2 095 023.54	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	370.04		
DC26	2013MIGFDC26220802	Zululand Rudimentary Water Supply Programme - Phase 4 (AFA) MIS	Construct. 80%	218 988 225.52	218 988 225.52	0.00	166 784 795.24	0.00	3 138 832.46	3 005 650.00	2 019 780.00	2 115 005.00	2 115 005.00	2 115 005.00	2 115 005.00	2 115 005.00	2 115 005.00	2 115 005.00	2 115 005.00	2 115 005.00	2 115 005.00	2 115 005.00	2 115 005.00	2 115 005.00	2 115 005.00	2 115 005.00	2 115 005.00	25 724 296.21	13 710 797.56	
DC26	2014MIGFDC26215437	Mandlalezi Regional Water Supply - Phase 5	Construct. 20%	447 768 410.25	447 768 410.25	0.00	22 562 940.45	0.00	453 855.95	559 112.34	1 008 575.00	2 311 750.18	1 102 668.00	1 102 668.00	1 102 668.00	1 102 668.00	1 102 668.00	1 102 668.00	1 102 668.00	1 102 668.00	1 102 668.00	1 102 668.00	1 102 668.00	1 102 668.00	1 102 668.00	1 102 668.00	1 102 668.00	9 639 216.25	364 177 486.78	
DC26	2015MIGFDC26233042	Zululand Rural Sanitation - Phase 2D (AFA) MIS 308608 (AFA) MIS	Construct. 80%	289 064 443.72	289 064 443.72	0.00	215 759 413.65	0.00	732 670.38	2 045 680.00	4 427 837.39	2 232 855.00	2 961 460.64	2 021 574.00	2 246 361.15	1 643 017.87	502 017.83	502 017.83	502 017.83	502 017.83	502 017.83	502 017.83	502 017.83	502 017.83	502 017.83	502 017.83	502 017.83	27 623 973.98	0.00	
DC26	2017MIGFDC26241079	Zululand Small Water Supply Scheme	Contractor on Site	12 818 000.00	12 818 000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	
DC26	2006MIGFDC265329	Usuthu RWSS Phase 1	Completed	96 259 053.00	95 936 579.48	322 473.52	95 936 579.48	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	322 473.52	
DC26	2019MIGFDC26331822	Simdlangatsha West RWSS Phase 3	Construct. 20%	500 857 120.01	500 857 120.01	0.00	49 831 441.14	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	
DC26	2020MIGFDC26371424	Zululand Rudimentary Water Supply Programme - Phase 5	Design & Tender	159 694 096.80	159 694 096.80	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	
DC26	2021MIGFDC26419907	Upgrading of Ujundi Water Treatment Works: Phase 1	Construct. 40%	56 031 353.00	56 031 353.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	
DC26	2021MIGFDC26419908	Upgrading of Ujundi Water Treatment Works: Phase 2	Design & Tender	159 279 945.00	159 279 945.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	
DC26																														0.00
Insert table rows here ONLY																														
Sub Total - Projects																														
				3 910 674 454.58	3 644 360 723.26	266 313 731.32	2 056 355 297.40	0.00	26 128 768.77	31 660 255.66	24 842 645.01	27 654 122.14	25 503 846.99	22 006 852.22	17 107 152.33	24 257 224.15	21 845 665.17	19 429 322.61	13 891 675.34	5 202 716.59	259 530 000.00	1 323 678 247.19	0.00	0.00	0.00	0.00	0.00	0.00	0.00	

NON TRILY DORA TRANSFER PAYMENT (DORADOWN) SCHEDULE
 MUNICIPAL ACCUMULATIVE EXPENDITURE TARGET (%)
 MUNICIPAL ACCUMULATIVE CERTIFIED EXPENDITURE (%)

Table 2: MIG Projects to be Registered

Agent	Municipal Reference Number (IDP or Council Resolution No.)	Project Title (to be used on MIG 1 form)	Project Status	Projected MIG Funding	2022/23												Balance														
					Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun		Total Projected													
DC26		Zululand Rural Sanitation - Phase 3	Approval	180 749 935.00																										0.00	180 749 935.00
DC26		Simdlangatsha Central Water Supply Project: Phase 3																													0.00

APPROVAL OF THE ZULULAND DISTRICT MUNICIPALITY'S SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN FOR THE QUARTER ENDED 30 JUNE 2022.

The Zululand District Municipality's SDBIP for the quarter ending 30 June 2022 has been reviewed and approved by the Honourable Mayor: Cllr. T.D Buthelezi as said in S69 (3) (a) and S54 (3) of the Municipal Finance Management Act.

Date Received: 2022/07/13

Date Approved: 2022/07/28

Signature: 