



ZULULAND DISTRICT MUNICIPALITY
SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN
FOR THE QUARTER ENDED 31 DECEMBER 2021

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NGOBUQOTHO

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1. Introduction

1.1. Background to the SDBIP

In terms of Section 69 (3) (a) of the Municipal Finance Management Act, the Municipal Manager must submit the SDBIP to the Mayor within 14 days after the approval of the Budget. The mayor must subsequently approve the SDBIP within 28 days after the approval of the Budget in terms of Section 53 (1) (c) (ii) of the Municipal Finance Management Act. The Annual Budget for the 2021/2022 financial year was approved by Council on 25 May 2021. The SDBIP for the Zululand District Municipality was approved by the mayor within 28 days after approval of budget as stated in S53 (1) (c) (ii) and it is being monitored and revised quarterly.

1.2. Purpose of the SDBIP

The purpose of the SDBIP can be summarized as follows:

1. It is a vital link between the mayor and the administration of the municipality;
2. It facilitates the process for holding management accountable for its performance;
3. It is a tool for implementation, management and monitoring; and
4. It further serves as the basis for the performance measurement in service delivery against the year-end targets and the implementation of the budget.

1.3. Importance of the SDBIP

A properly formulated SDBIP will ensure that appropriate information is circulated internally and externally for purposes of monitoring the execution of the budget, and it:

- *Enables the Mayor to monitor the performance of the Municipal Manager,*
- *Municipal Manager to monitor the performance of the senior managers; and*
- *The community to monitor the performance of the municipality.*

It is the excellent mechanism that produces quarterly targets that are reported to ensure implementation of the IDP. The SDBIP will also empower all councillors specifically facilitating engagement at ward level and allow them to undertake the appropriate oversight and monitoring of programs. The SDBIP will also measure in-year progress in the implementation of the budget; under spending of budget will be dealt with at early stages because it is reviewed quarterly.

1.4. The Role of Council with regards to the SDBIP

It is vitally important for Council to note that the components of the SDBIP are primary indicators of the municipality's performance on the annual Budget. In this regard, Councillors are encouraged to scrutinize the various components of the SDBIP and to pose questions where it is deemed necessary. This form of in-year reporting should uncover major problems and is aimed at ensuring that the Mayor and the Municipal Manager take the corrective steps when any unanticipated problems arise.

1.5. Role of the Accounting Officer in respect of the SDBIP

The Accounting Officer must:

1. Implement the Budget;
2. Ensure that spending is in accordance with the Budget and ensure that the expenditure is reduced when revenue is anticipated to be less than projected in the Budget or the SDBIP
3. Ensure that revenue and expenditure is properly monitored;
4. Prepare an adjustments Budget when necessary; and
5. Submit the draft SDBIP and draft annual performance agreements for the Municipal Manager and all senior managers.

1.6. The key components of the 2021/2022 SDBIP

In terms of Circular No. 13 of the MFMA No. 56 of 2003, the SDBIP must contain:

- Monthly projections of revenue to be collected for each source;
- Monthly projections of expenditure by source (not required in terms of this Act);
- Monthly projections of expenditure (operating and capital) and revenue for each vote;
- Quarterly projections of service delivery targets and performance indicators of each vote;
- Detailed capital works plan broken down by ward over three years
(Capital Plan – MIG)

These components of the SDBIP are discussed below.

2. MONTHLY PROJECTIONS OF REVENUE PER SOURCE

In terms of Section 15 of the MFMA, a municipality may, except where otherwise provided in this Act,

- incur expenditure only in terms of the approved Budget; and
- Within the limits of the amounts appropriated for the different votes in the approved Budget.

One of the most important and basic priorities of a municipality is to collect all its revenue as budgeted for, failure to collect the revenue will undermine the municipality's ability to deliver services. The SDBIP contains the monthly projections of revenue to be collected per source for the 2021/2022 financial year. The reason for the inclusion of this component of the SDBIP is to ensure that the municipality monitors revenue collected during the quarter as all expenditure to be incurred in terms of the approved Budget must be financed from realistically anticipated revenues to be collected.

The Accounting Officer must monitor the actual revenues received against those projected in the SDBIP and submit explanations of any remedial action to be taken to ensure that projected revenue and expenditure remain within the municipality's approved Budget. This type of information requires the municipality to take urgent remedial steps to ensure it improves on its revenue-collection capacity if it wants to maintain its levels of service delivery and expenditure.

The revenue for the quarter ended 31 December 2021 is indicated below as follows:

Monthly projections of total Revenue per Source

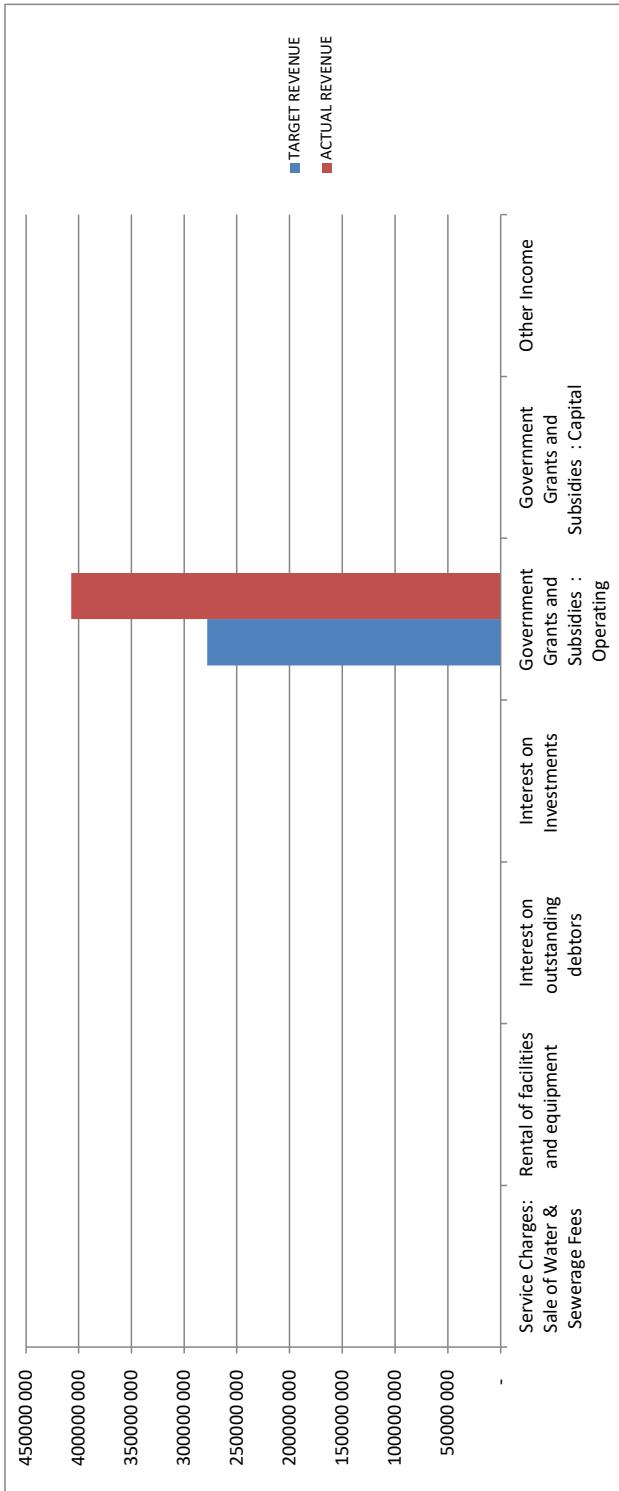
The municipality must ensure that it has instituted measures to achieve monthly revenue targets for each revenue source. In order to ensure realistic revenue projections and ultimately balanced budgets, the Zululand District Municipality has to have comprehensive, coherent revenue policies that take into account appropriate service delivery levels, standards, ability to pay and collection efforts.

**Monthly projections of Revenue by Source of
Zululand District Municipality for the Quarter
ended 31 December 2021**

Monthly Projections of Revenue by Source

Revenue by Source	OCTOBER		NOVEMBER		DECEMBER		Totals for Q. 2		
	Target	Actual	Target	Actual	Target	Actual	Target	Actual	Variance
Property rates	-	-	-	-	-	-	-	-	-
Service charges - electricity revenue	3 833 333	-189 494	3 833 333	6 579 712	3 833 333	3 279 904	11 500 000	9 670 122	1 829 878
Service charges - water revenue	916 667	33 656	916 667	1 904 720	916 667	973 674	2 750 000	2 912 050	-162 050
Service charges - sanitation revenue	-	-	-	-	-	-	-	-	-
Service charges - refuse revenue	-	-	-	-	-	-	-	-	-
Rental of facilities and equipment	7 083	-	7 083	30 581	-	15 291	21 250	45 872	-24 622
Interest earned - external investments	500 000	545 870	500 000	-	500 000	371 773	1 500 000	917 643	582 357
Interest earned - outstanding debtors	17 500	-	17 500	22 509	17 500	11 687	52 500	34 196	18 304
Dividends received	-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits	53 167	14 986	53 167	-	53 167	5 185	159 500	20 180	139 320
Licences and permits	-	-	-	10 637	-	-	-	-	-10 637
Agency services	-	-	-	-	-	-	-	-	-
Transfers and subsidies	92 704 750	104 565 847	92 704 750	-	92 704 750	302 385 288	278 114 250	406 951 134	-128 836 884
Other revenue	42 500	36 918	42 500	754	42 500	183 723	127 500	221 395	-93 895
Gains	-	-	-	-	-	-	-	-	-
TOTALS	98 075 000	105 007 792	98 075 000	8 548 914	98 075 000	307 226 523	294 225 000	420 783 229	-126 553 229

Q1 Chart - Monthly Projections of Revenue by Source



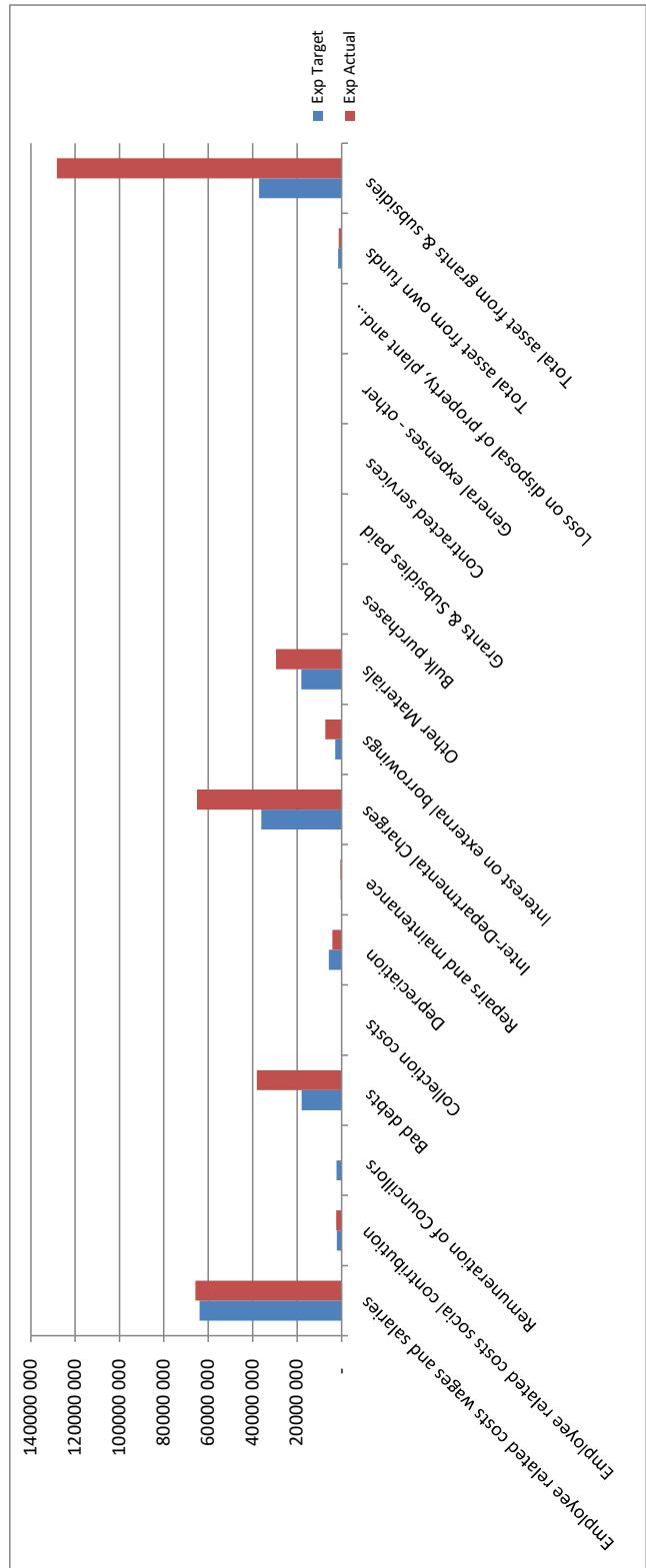
3. MONTHLY PROJECTIONS OF EXPENDITURE PER SOURCE

The monthly projections of expenditure per source is not included in terms of circular No 13 of the MFMA, but we as Zululand District Municipality have decided to add this component in order to see the movement of expenditure per source on monthly basis to be able to respond promptly and to initiate any remedial steps when necessary.

**Monthly Projections of Expenditure by Source of
Zululand District Municipality for the Quarter ended 31 December 2021**

Expenditure by Source	OCTOBER		NOVEMBER		DECEMBER		Totals for Q_2	
	Target	Actual	Target	Actual	Target	Actual	Target	Actual
Operating Expenditure								
Employee related costs	21 314 099	22 342 293	21 314 099	21 360 239	21 314 099	21 558 044	63 942 996	65 760 577
council remuneration	711 444	716 088	711 444	721 732	711 444	1 380 854	2 132 331	2 338 674
Debt impairment	750 000	-	750 000	-	750 000	-	2 250 000	-
Depreciation & asset impairment	5 968 052	19 043 126	5 968 052	-	5 968 052	19 043 126	17 904 157	38 086 253
Finance charges	-	-	-	-	-	-	-	-
Bulk purchases	1 916 667	3 548 271	1 916 667	581 115	1 916 667	-	5 750 000	4 129 386
Other materials	107 894	52 423	107 894	7 760	107 894	488 475	556 658	-234 977
Contracted services	12 023 322	24 853 477	12 023 322	9 627 974	12 023 322	30 577 048	36 063 966	-28 988 533
Transfers and subsidies	929 666	2 982 114	929 666	3 442 520	929 666	792 000	2 788 999	7 216 634
Other expenditure	6 020 719	8 573 643	6 020 719	8 554 480	6 020 719	12 354 472	18 062 58	-28 482 595
Losses	-	-	-	-	-	-	-	-11 420 437
Total Operating Expenditure	49 741 663	82 111 435	49 741 663	44 305 822	49 741 663	86 214 019	149 225 388	212 631 275
Capital Expenditure								
Total asset from own funds	518 250	-	518 250	1 296 934	518 250	-	1 554 750	1 296 934
Total asset from grants & subsidies	42 379 092	41 742 635	42 379 092	25 713 039	42 379 092	60 673 696	37 086 833	128 129 370
Total Operating Expenditure	42 897 342	41 742 635	42 897 342	27 009 972	42 897 342	60 673 696	38 641 583	129 426 304
TOTAL EXPENDITURE	92 639 205	123 854 069	92 639 205	71 315 794	92 639 205	146 887 776	187 867 172	342 057 579
	49 741 663	-	-	-	-	-	-	-154 190 407
	92 639 205	-	-	-	-	-	-	-

Q1 Chart - Monthly Projections of Expenditure by Source



4. PROJECTIONS OF REVENUE & EXPENDITURE PER VOTE

It is important to view expenditure in relation to the revenue used to finance it. In this context, it is easy to see when expenditure exceeds Revenue and the necessary remedial steps can then be taken to correct this situation. Failure to monitor expenditure in relation to Revenue will seriously hamper the municipality's ability to achieve its strategic goals for the year.

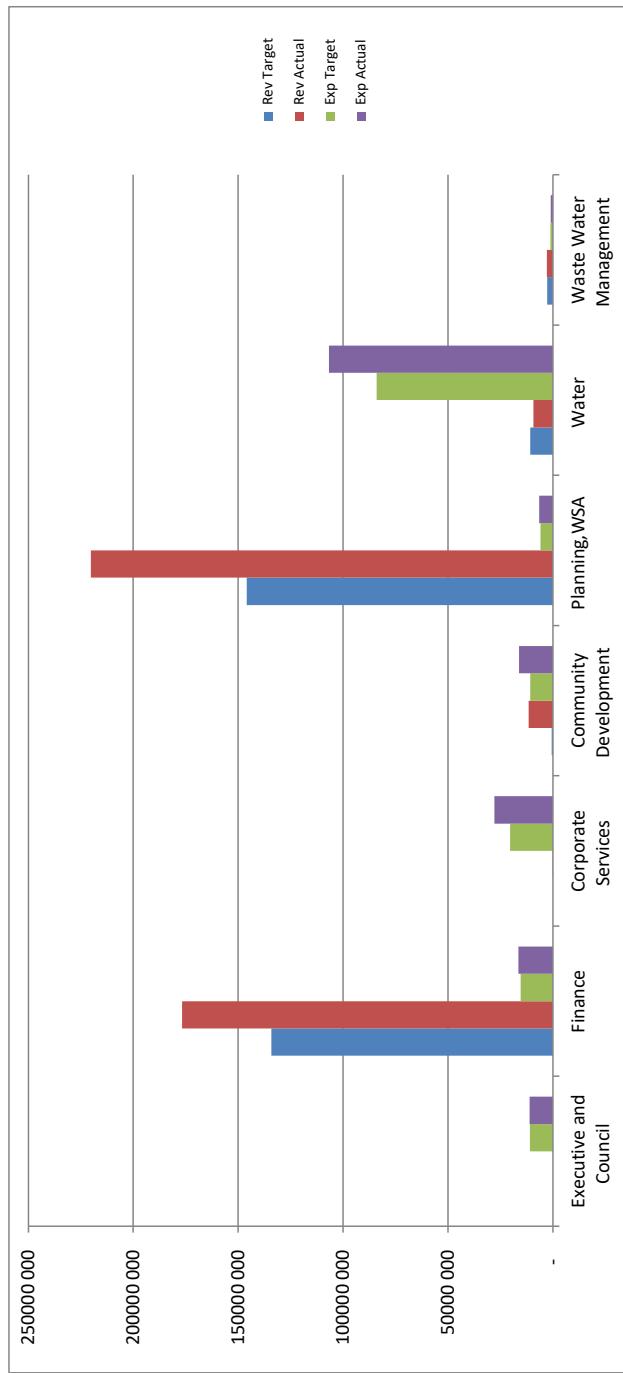
Projections of Expenditure and Revenue per Vote

Compares the planned revenue and expenditure for the quarter ended 31 December 2021. It is clear that Zululand District Municipality will spend a lot in the provision of water to the community that it serves.

**Monthly Projections of Expenditure & Revenue by Vote
for Zululand District Municipality for the Quarter
ended 31 December 2012**

Department	October						November						December						TOTALS			Q.2 ACTUAL					
	OPEx	Actual	CAPEX	Actual	Revenue	Actual	OPEx	Actual	CAPEX	Actual	Revenue	Actual	OPEx	Actual	CAPEX	Actual	Revenue	Actual	VARIANCE	REVENUE	ACTUAL						
Executive and Council	3 531 229	677 721	400 000	-	3 631 229	5 089 697	400 000	37 305	5 119 549	10 269 031	32 083	26 087	44 719 500	175 467 004	15 368 446	16 833 661	1 126 000	-	10 893 686	11 064 491	134 156 569	176 633 266	-42 477 66				
Finance	5 119 340	3 295 708	32 883	677 721	44 719 500	11 734 627	5 119 549	2 428 892	32 083	1266 324	44 719 500	-	6 820 413	10 149 720	-	-	-	-	115 506	26 481 339	27 886 435	7 255 196	-				
Corporate Services	6 120 313	9 841 349	-	-	-	-	6 120 313	-	-	-	-	-	3 592 149	3 944 685	850 186	445 112	17 784 477	16 214 871	5 445 024	16 214 871	10 784 477	127 750	11 534 509	-16 367 539			
Community Development	3 392 449	5 649 804	860 886	-	409 250	9 829 129	3 392 149	6 985 982	850 186	209 250	-	-	1 986 198	41 568 406	48 639 167	41 568 406	60 261 886	48 639 167	6 656 067	5 968 893	124 795 217	126 879 860	145 817 560	220 198 824			
Planning &USA	1 986 898	1 270 710	41 568 406	41 064 914	48 639 167	94 387 435	1 986 198	-	-	267 133 039	-	-	220 772	848 796	-	-	-	-	6 031 443	4 440 326	-	-	-				
Teacher's Services	220 772	5 649 804	-	-	269 043	-	220 772	-	-	3 598 417	4 656 281	27 975 142	16 887	3 598 417	4 656 281	27 975 142	52 108 095	16 887	3 598 417	4 656 281	22 817 729	50 000	50 000	10 771 250	9 299 913	-475 437	
Water, Drainage and Distribution	27 795 442	34 460 072	116 687	-	3 390 417	-189 494	27 795 442	19 702 457	-	-	916 607	1 915 357	334 965	-	916 607	1 915 357	334 965	916 607	1 118 535	1 118 535	1 135 534	153 701	-				
Water and Waste Management	396 412	353 374	-	-	316 667	46 095	396 412	-	-	916 607	-	-	347 194	-	-	-	-	-	-	-	2 750 000	2 846 311	-19 311				
Other	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-					
Total	49 741 363	52 779 092	42 897 342	41 742 635	98 075 000	105 007 792	49 741 363	44 305 822	42 897 342	27 009 972	98 075 000	8 548 914	49 741 363	86 214 019	42 897 342	60 673 866	98 075 000	307 226 523	149 225 888	192 688 332	-43 473 344	128 892 026	129 428 304	.734 277	294 225 000	142 783 229	-126 568 229

Q1 Chart - Monthly Projections of Revenue and Expenditure by Vote



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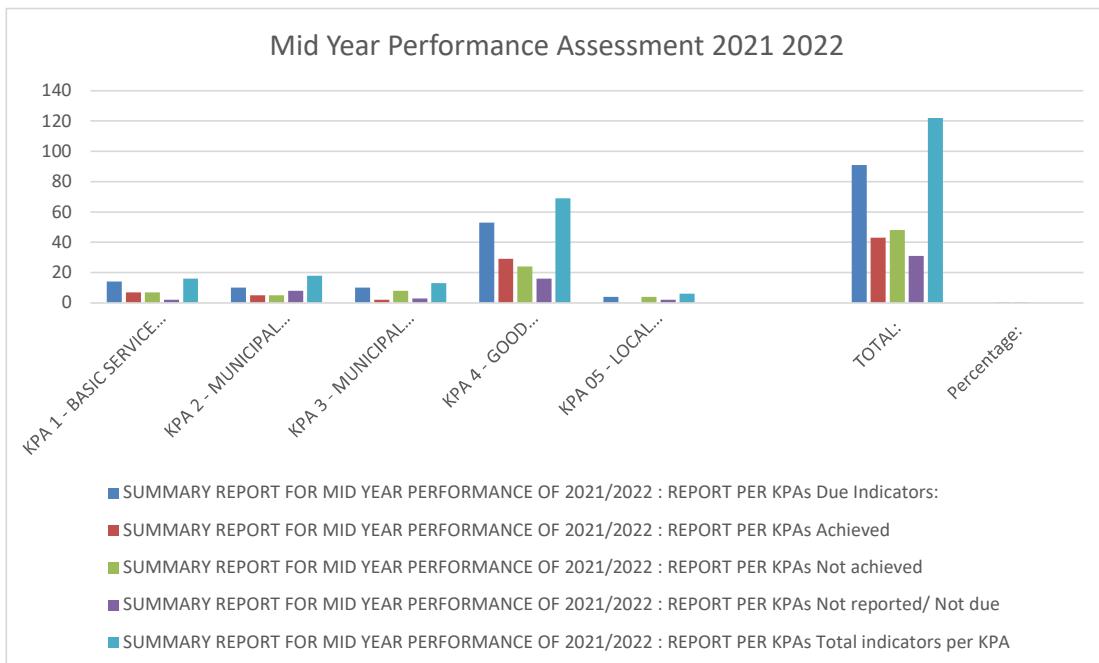
5. QUARTERLY PROJECTIONS OF SERVICE DELIVERY TARGETS AND PERFORMANCE INDICATORS OF EACH VOTE

In terms of the SDBIP, Zululand District Municipality is required to provide non-financial measurable performance objectives in the form of service delivery targets and other performance indicators. Service delivery targets relate to the level and standards of service being provided to the community, and include targets for the reductions in backlogs of basic services.

The goals and objectives set by Council as quantifiable outcomes that should be implemented by the administration over the next financial year are indicated on the sheet below.

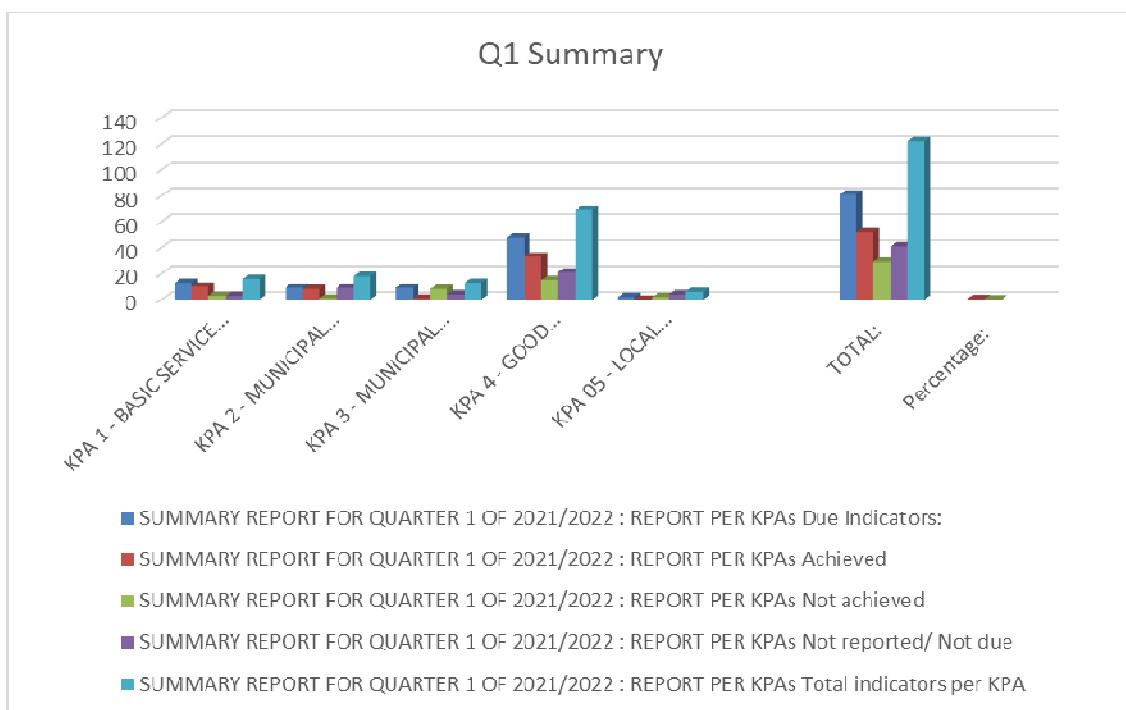
SUMMARY REPORT FOR MID YEAR PERFORMANCE OF 2021/2022 : REPORT PER KPAs

	Due Indicators:	Achieved	Not achieved	Not reported/ Not due	Total indicators per KPA
KPA 1 - BASIC SERVICE DELIVERY AND	14	7	7	2	16
KPA 2 - MUNICIPAL TRANSFORMATION AND ORGANIZATIONAL					
DEVELOPMENT	10	5	5	8	18
KPA 3 - MUNICIPAL FINANCIAL VIABILITY	10	2	8	3	13
KPA 4 - GOOD GOVERNANCE AND	53	29	24	16	69
KPA 05 - LOCAL ECONOMIC	4	0	4	2	6
TOTAL:	91	43	48	31	122
Percentage:		47%	53%		



SUMMARY REPORT FOR QUARTER 1 OF 2021/2022 : REPORT PER KPAs

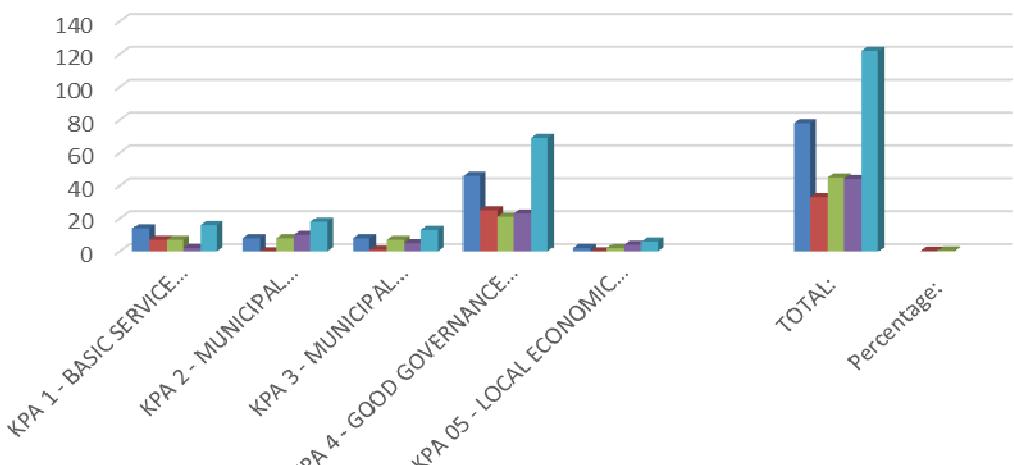
	Due Indicators:	Achieved	Not achieved	Not reported/ Not due	Total indicators per KPA
KPA 1 - BASIC SERVICE DELIVERY AND INFRASTRUCTURE	13	10	3	3	16
KPA 2 - MUNICIPAL TRANSFORMATION AND ORGANIZATIONAL DEVELOPMENT	9	8	1	9	18
KPA 3 - MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT	9	1	8	4	13
KPA 4 - GOOD GOVERNANCE AND PUBLIC PARTICIPATION	48	33	15	21	69
KPA 05 - LOCAL ECONOMIC DEVELOPMENT	2	0	2	4	6
TOTAL:	81	52	29	41	122
Percentage:		64%	36%		



SUMMARY REPORT FOR QUARTER 2 OF 2021/2022 : REPORT PER KPAs

	Due	Indica	Achieved	Not achiev	Not due	Total indicators per KPA
KPA 1 -						
BASIC	14	7	7	2	16	
KPA 2 -						
MUNICIP						
AL						
TRANSFO	8	0	8	10	18	
KPA 3 -						
MUNICIP	8	1	7	5	13	
KPA 4 -						
GOOD	46	25	21	23	69	
KPA 05 -						
LOCAL	2	0	2	4	6	
TOTAL:	78	33	45	44	122	
Percentag		42%	58%			

Q2 Summary



- SUMMARY REPORT FOR QUARTER 2 OF 2021/2022 : REPORT PER KPAs Due Indicators:
- SUMMARY REPORT FOR QUARTER 2 OF 2021/2022 : REPORT PER KPAs Achieved
- SUMMARY REPORT FOR QUARTER 2 OF 2021/2022 : REPORT PER KPAs Not achieved
- SUMMARY REPORT FOR QUARTER 2 OF 2021/2022 : REPORT PER KPAs Not reported/ Not due
- SUMMARY REPORT FOR QUARTER 2 OF 2021/2022 : REPORT PER KPAs Total indicators per KPA

MID-YEAR PERFORMANCE ASSESSMENT FOR 2021/ 2022

ZULULAND DISTRICT MUNICIPALITY 2021/2022

ORGANIZATIONAL SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN

KPA 1 - BASIC SERVICE DELIVERY AND INFRASTRUCTURE

Strategic Objective(SO)	KPI No.	Key Performance Indicator	Unit of Measure	IDP Strategic Objective Ref No.	QUARTERLY TARGETS				Responsible Department	Status	
					Target Q1 30 Sep 2021	Actual Q1 30 Sep 2021	Target Q2 31 Dec 2021	Actual Q2 31 Dec 2021	Mid Year Target 01 Jul 2021 - 31 Dec 2021		
Continuously managing all existing infrastructure capital assets to minimize the total cost of owning and operating these assets. (Effective Asset Management, internal & community capacity building, collecting revenue, tariffs, monitoring & evaluation, environmental management)	1	Number of lightning conductors installed in identified rural households per quarter within ZDM	Number	SO 1.1.1	25 lightning conductors installed in identified rural households per quarter within ZDM	44	25 lightning conductors installed in identified rural households per quarter within ZDM	36	50 lightning conductors installed in identified rural households per quarter within ZDM	Corporate Services	Achieved
Date of verification on ZDM infrastructure assets performed	2	Date			N/A	Q4	Due in Q4	Due in Quarter 4	Due in Quarter 4	Budget & Treasury	Due in Q4
Number of ZDM water contracts under construction per quarter	3	Number			SCM Process	0	37 ZDM water contracts under construction per quarter	22	37 ZDM water contracts under construction by 31 Dec 2021	Planning services	Not Achieved
Percentage of complaints/callouts responded to within 24 hrs (sanitation/wastewater) per quarter	4	Percentage			90% complaints/callouts responded to within 24 hrs (sanitation/wastewater) per quarter	92.85%	90% complaints/callouts responded to within 24 hrs (sanitation/wastewater) per quarter	88%	90% complaints/callouts responded to within 24 hrs (sanitation/wastewater) per quarter	Technical Services	Achieved
Number of ZDM sanitation contracts under construction per quarter	5	Number			2 ZDM sanitation contracts under construction per quarter	2	2 ZDM sanitation contracts under construction per quarter	2	2 ZDM sanitation contracts under construction per quarter	Planning services	Achieved
Number of ZDM water contracts completed	6	Number			N/A	Due in Q4	Due in Q4	Due in Quarter 4	Due in Quarter 4	Planning services	Due in Q4
Percentage of ZDM Water determinants that pass laboratory tests per quarter	7	Percentage			92% ZDM Water determinants that pass laboratory tests per quarter	97%	92% ZDM Water determinants that pass laboratory tests per quarter	98%	92% ZDM Water determinants that pass laboratory tests per quarter	Technical Services	Achieved

MID-YEAR PERFORMANCE ASSESSMENT FOR 2021/ 2022

Strategic Objective(SO)	KPI No.	Key Performance Indicator	Unit of Measure	IDP Strategic Objective Ref No.	QUARTERLY TARGETS				Responsible Department	Status
					Target Q1 30 Sep 2021	Actual Q 1 30 Sep 2021	Target Q2 31 Dec 2021	Actual Q2 31 Dec 2021		
					Mid Year Target 01 Jul 2021 - 31 Dec 2021	Mid Year Actual 01 Jul 2021 - 31 Dec 2021	Mid Year Target 01 Jul 2021 - 31 Dec 2021	Mid Year Actual 01 Jul 2021 - 31 Dec 2021		
					24Hrs average time taken to fix spillages per quarter	31Hrs	24Hrs average time taken to fix spillages per quarter	25, 53 hrs	24Hrs average time taken to fix spillages per quarter	28hrs
Establishing and maintaining partnerships with government and private sector to accelerate provision of universal, equitable & consistent access to the municipal services that local communities are entitled to.	8	The average time taken to fix spillages per quarter	Hours		24Hrs average time taken to fix spillages per quarter					Technical Services
	9	Number of households within ZDM to be provided with access to water within RDP standard	Number	SO 1.2.1	Finalization of SCM processes	0	650 households within ZDM to be provided with access to water within RDP standard per quarter	0	650 households within ZDM to be provided with access to water within RDP standard per quarter	0
	10	Number of households within ZDM to be provided with sanitation facilities within RDP standard per quarter	Number		538 households within ZDM to be provided with sanitation facilities within RDP standard per quarter	796	168 households within ZDM to be provided with sanitation facilities within RDP standard per quarter	964	706 households within ZDM to be provided with sanitation facilities within RDP standard per quarter	1760
	11	Number of report on evaluation of ZDM water service provider (consultants) per quarter	Number		1 report on evaluation of ZDM water service provider (consultants) per quarter	1	1 report on evaluation of ZDM water service provider (consultants) per quarter	1	2 report on evaluation of ZDM water service provider (consultants) per quarter	2
	12	Percentage of water schemes functional within ZDM, against total number of schemes per quarter	Percentage		90% water schemes functional within ZDM, against total number of schemes per quarter	91.57%	90% water schemes functional within ZDM, against total number of schemes per quarter	84%	90% water schemes functional within ZDM, against total number of schemes per quarter	87.8%
	13	The average time taken to fix sewerage spillages within ZDM (honeysucker) per quarter	Hours		24Hrs average time taken to fix sewerage spillages within ZDM (honeysucker) per quarter		24Hrs average time taken to fix sewerage spillages within ZDM (honeysucker) per quarter	19,5hrs	24Hrs average time taken to fix sewerage spillages within ZDM (honeysucker) per quarter	21,75hrs
	14	The average time taken to fix pipeline blockages within ZDM per quarter	Hours		24 hrs average time taken to fix pipeline blockages within ZDM per quarter	31hrs	24 hrs average time taken to fix pipeline blockages within ZDM per quarter	13,23hrs	24 hrs average time taken to fix pipeline blockages within ZDM per quarter	8,11hrs
	15	Average hours notification to community prior to planned interruptions every quarter	Hours		24hrs average hours notification to community prior to planned interruptions every quarter	31hrs	24hrs average hours notification to community prior to planned interruptions every quarter	22hrs	24hrs average hours notification to community prior to planned interruptions every quarter	26,5hrs

MID-YEAR PERFORMANCE ASSESSMENT FOR 2021/ 2022

Strategic Objective(SO)	KPI No.	Key Performance Indicator	Unit of Measure	IDP Strategic Objective Ref No.	QUARTERLY TARGETS				Responsible Department	Status
					Target Q1 30 Sep 2021	Actual Q1 30 Sep 2021	Target Q2 31 Dec 2021	Actual Q2 31 Dec 2021		
	16	Percentage of complaints/callouts within ZDM responded to within 24 hrs (water) per quarter	Percentage		100% complaints/callouts within ZDM responded to within 24 hrs (water) per quarter	89.94%	100% complaints/callouts within ZDM responded to within 24 hrs (water) per quarter	89%	100% complaints/callouts within ZDM responded to within 24 hrs (water) per quarter	89.47%
KPA 2 - MUNICIPAL TRANSFORMATION AND ORGANIZATIONAL DEVELOPMENT										

MUNICIPAL TRANSFORMATION AND ORGANIZATIONAL DEVELOPMENT

Strategic Objective(SO)	KPI No.	Key Performance Indicator	Unit of Measure	Responsible Department	Target Q1 30 Sep 2021	Actual Q1 30 Sep 2021	Target Q2 31 Dec 2021	Actual Q2 31 Dec 2021	Annual Target 01 July 2021 - 30 June 2022	Actual Annual 01 July 2021 - 30 June 2022	Responsible Department	Status
Investing in a workforce to meet service delivery demand through implementing a culture of continuous learning and improvement	17	Number of Students trained in music within ZDM annually	Number	SO 5.1.1	N/A	Due in Q4	N/A	Due in Q4	Due in Quarter 4	Due in Quarter 4	Community Services	Due in Q4
Monitor, review and progressively improve service delivery performance through improvement of business processes and systems, performance auditing, risk management and oversight	18	Date ZDM Local Economic Development strategy is adopted	Date	SO 5.1.4	N/A	Due in Q4	N/A	Due in Q4	Due in Quarter 4	Due in Quarter 4	Community Services	Due in Q4
Optimise workforce productivity by enforcing a sound organizational culture	19	Number of MRRT meetings conducted per quarter	Number	SO 5.1.3	1 MRRT meetings conducted per quarter	0	1 MRRT meetings conducted per quarter	0	2 MRRT meetings conducted by 30 June 2022	0	Community Services	Not Achieved
Monitor, review and progressively improve service delivery performance through improvement of business processes and systems, performance auditing, risk management and oversight	20	Date Indonsa Arts & craft centre business strategy is developed	Date	SO 5.1.4	N/A	Due in Q4	N/A	Due in Q4	Due in Quarter 4	Due in Quarter 4	Community Services	Due in Q4
	21	Date Revised ZDM internal audit charter submitted to audit committee for adoption	Date	Revised ZDM internal audit charter submitted to audit committee for adoption by 30 Sep 2021	N/A	Reported in Q1	Revised ZDM internal audit charter submitted to audit committee for adoption by 30 Sep 2021	20 Aug 2021	OMM	Achieved		

MID-YEAR PERFORMANCE ASSESSMENT FOR 2021/ 2022

Strategic Objective(SO)	KPI No.	Key Performance Indicator	Unit of Measure	IDP Strategic Objective Ref No.	QUARTERLY TARGETS				Responsible Department	Status
					Target Q1 30 Sep 2021	Actual Q1 30 Sep 2021	Target Q2 31 Dec 2021	Actual Q2 31 Dec 2021		
	22	Number of PMS assessments conducted for Senior Managers within ZDM per quarter	Number	1 PMS assessments conducted for Senior Managers within ZDM per quarter	1	1 PMS assessments conducted for Senior Managers within ZDM per quarter	0	2 PMs assessments conducted for Senior Managers by 31 Dec 2021	1	OMM Not Achieved
	23	Investing in a workforce to meet service delivery demand through implementing a culture of continuous learning and improvement	Number	SO 5.1.1 Number of students within ZDM trained in visual art annually	N/A	Due in Q4 N/A	Due in Q4 N/A	Due in Quarter 4 Community Services	Due in Quarter 4 Community Services	Due in Q4 Community Services
	24	Number of students within ZDM trained in fashion design annually	Number	N/A Number of students within ZDM trained in fashion design annually	N/A	Due in Q4 N/A	Due in Q4 N/A	Due in Quarter 4 Community Services	Due in Quarter 4 Community Services	Due in Q4 Community Services
	25	Optimise workforce productivity by enforcing a sound organizational culture	Date	SO 5.1.3 Date Internal Audit Plan 2021/2022 submitted to Audit Committee for adoption	20-Aug-21	N/A Internal Audit Plan 2020/2021 submitted to Council for adoption by 30 Sept 2022	Reported in Q1 Internal Audit Plan 2020/2021 submitted to Council for adoption by 30 Sept 2022	20 Aug 2021 Internal Audit Plan 2020/2021 submitted to Council for adoption by 30 Sept 2022	OMM Achieved	OMM Achieved
	26	Number of internal Audit reports submitted to the Audit committee per quarter	Number	1 Internal Audit reports submitted to the Audit committee per quarter	3	1 Internal Audit reports submitted to the Audit committee per quarter	0 2 Internal Audit reports submitted to the Audit committee by 31 Dec 2021	3 2 Internal Audit reports submitted to the Audit committee by 31 Dec 2021	OMM Achieved	OMM Achieved
	27	Date ZDM Service Delivery Charter submitted to council	Date	N/A Date	N/A Due in Q4	N/A Due in Q4	Due in Q4 Corporate Service	Due in Quarter 4 Corporate Service	Due in Q4 Corporate Service	Due in Q4 Corporate Service
	28	Number of Audit Committee meetings coordinated per quarter	Number	1 Audit committee meetings coordinated per quarter	3	1 Audit committee meetings coordinated per quarter	0 2 Audit committee meetings coordinated per quarter	4 2 Audit committee meetings coordinated per quarter	OMM Achieved	OMM Achieved
	29	Monitor, review and progressively improve service delivery performance through improvement of business processes and systems, performance auditing, risk management and oversight	Date	SO 5.1.4 Date employment equity plan reports submitted to Department of Labour	N/A Q3	N/A Due in Q3	Due in Quarter 3 Corporate Services	Due in Quarter 3 Corporate Services	Due in Quarter 3 Corporate Services	Due in Quarter 3 Corporate Services

MID-YEAR PERFORMANCE ASSESSMENT FOR 2021/ 2022

Strategic Objective(SO)	KPI No.	Key Performance Indicator	Unit of Measure	IDP Strategic Objective Ref No.	QUARTERLY TARGETS				Mid Year Actual 01 Jul 2021 - 31 Dec 2021	Mid Year Actual 01 Jul 2021 - 31 Dec 2021	Responsible Department	Status
					Target Q1 30 Sep 2021	Actual Q1 30 Sep 2021	Target Q2 31 Dec 2021	Actual Q2 31 Dec 2021				
	30	Number of policy workshops conducted for ZDM employees per quarter	Number		1 policy workshops conducted for ZDM employees per quarter	1	1 policy workshops conducted for ZDM employees per quarter	0	2 policy workshops conducted for ZDM employees by 31 Dec 2021	1	Corporate Services	Not Achieved
	31	Number of ZDM employees trained on Batho Pele principles per quarter	Number		30 ZDM employees trained on Batho Pele principles per quarter	126	30 ZDM employees trained on Batho Pele principles per quarter	29	60 ZDM employees trained on Batho Pele principles by 31 Dec 2021	155	Corporate services	Achieved
	32	Date employment equity plan reports submitted to Council	Date		N/A	Q2	1 employment equity report submitted to council by 31 Dec 2021	0	1 employment equity report submitted to council by 31 Dec 2021	0	Corporate Services	Not Achieved
	33	Number workshops conducted on labour relations matters to ZDM employees per quarter	Number		1 workshops conducted on labour relations matters to ZDM employees per quarter	1	1 workshops conducted on labour relations matters to ZDM employees per quarter	0	2 workshops conducted on labour relations matters to ZDM employees by 31 dec 2021	1	Corporate Services	Not Achieved
	34	Date 2022/2023 ZDM organogram approved by council	Date		N/A	Q4	N/A	Due in Q4	Due in Quarter 4	Due in Quarter 4	Corporate Services	Due in Q4

MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT

Strategic Objective(SO)	KPI No.	Key Performance Indicator	Unit of Measure	Responsible Department	Target Q1 30 Sep 2021	Actual Q1 30 Sep 2021	Target Q2 31 Dec 2021	Actual Q2 31 Dec 2021	Annual Target 01 July 2021 - 30 June 2022	Actual Annual 01 July 2021 - 30 June 2022	Responsible Department	Status
	35	Date of Submission of Sec 72 Mid Year Budget & Performance Assessment to the Council	Date	SO 3.1.1	N/A	Q3	N/A	Due in Q3	Submission of Sec 72 Mid Year Budget & Performance Assessment to the Council by 31 January 2022	Due in Quarter 3	All	Due in Q3
	36	Percentage of disconnections implemented to identified non-paying ZDM customers per quarter	Percentage		100% disconnections implemented to identified non-paying ZDM customers per quarter	63%	100% disconnections implemented to identified non-paying ZDM customers per quarter	91%	100% disconnections implemented to identified non-paying ZDM customers by 31 December 2021	77%	Budget & Treasury	Not achieved

Establish and maintain a sound and sustainable management of the fiscal and financial affairs of the municipality and its entities.

MID-YEAR PERFORMANCE ASSESSMENT FOR 2021/ 2022

Strategic Objective(SO)	KPI No.	Key Performance Indicator	Unit of Measure	IDP Strategic Objective Ref No.	QUARTERLY TARGETS				Responsible Department	Status
					Target Q1 30 Sep 2021	Actual Q1 30 Sep 2021	Target Q2 31 Dec 2021	Actual Q2 31 Dec 2021		
	37	Date adjustment Budget submitted to council	Date	N/A	Q3	N/A	Due in Q3	Due in Quarter 3	Due in Quarter 3	Budget & Treasury Due in Q3
	38	Date MFMA 54(1) Submission of Sec 72 Mid Year Performance Assessment to Council	Date	N/A	Q3	N/A	Due in Q3	Due in Quarter 3	Due in Quarter 3	Budget & Treasury Due in Q3
	39	Number of reports on Irregular Expenditure submitted to MPAC per quarter	Number	1 reports on Irregular Expenditure submitted to MPAC per quarter	0	2 reports on Irregular Expenditure submitted to MPAC by 31 Sep 2021	0	2 reports on Irregular Expenditure submitted to MPAC by 31 Sep 2021	0	Budget & Treasury Not achieved
	40	Date consolidated procurement plan submitted to MANCO	Date	Consolidated procurement plan submitted to MANCO by 31 Aug 2021	0	Reported in Q1	Consolidated procurement plan submitted to MANCO by 31 Aug 2021	0	Reported in Q1	Budget & Treasury Not achieved
	41	Number of SCM quarterly reports submitted to Finance Portfolio Committee	Number	SO 3.1.4	1 SCM quarterly reports submitted to Finance Portfolio Committee	0	1 SCM quarterly reports submitted to Finance Portfolio Committee	1	2 SCM quarterly reports submitted to Finance Portfolio Committee	Budget & Treasury Not achieved
	42	Number of verification reports on ZDM movable assets conducted per quarter	Number	SO 3.1.3	1 verification reports on ZDM movable assets conducted per quarter	0	1 verification reports on ZDM movable assets conducted per quarter	0	4 verification reports on ZDM movable assets conducted by 31 Sep 2021	Budget & Treasury Not achieved
	43	Number of updates performed on the ZDM municipal assets register per quarter	Number	3 updates performed on the ZDM municipal assets register per quarter	0	3 updates performed on the ZDM municipal assets register per quarter	0	6 updates performed on the ZDM municipal assets register by 31 Dec 2021	0	Budget & Treasury Not achieved
Manage, monitor and review existing financial systems to support accurate and credible reporting, budget monitoring and compliance	44	Percentage of expenditure on conditional grants per quarter	Percentage	25% expenditure on conditional grants per quarter	25%	25% expenditure on conditional grants per quarter	52.60%	50% expenditure on conditional grants by 31 Dec 2021	77.6%	Budget & Treasury Achieved
	45	Percentage of Collection Rate achieved per quarter	Percentage	90% Collection Rate achieved per quarter	58%	90% Collection Rate achieved per quarter	39%	90% Collection Rate achieved by 31 Sep 2021	48.5%	Budget & Treasury Not achieved

MID-YEAR PERFORMANCE ASSESSMENT FOR 2021/ 2022

Strategic Objective(SO)	KPI No.	Key Performance Indicator	Unit of Measure	IDP Strategic Objective Ref No.	QUARTERLY TARGETS				Responsible Department	Status
					Target Q1 30 Sep 2021	Actual Q 1 30 Sep 2021	Target Q2 31 Dec 2021	Actual Q2 31 Dec 2021		
	46	Percentage of Actual repairs and maintenance budget spent per quarter	Percentage		25% Actual repairs and maintenance budget spent per quarter	45%	25% Actual repairs and maintenance budget spent per quarter	38%	50% Actual repairs and maintenance budget spent by 31 Dec 2021	87% Achieved
	47	Number of updated contracts register submitted to MANCO per quarter	Number		3 updated contracts register submitted to MANCO per quarter	0	3 updated contracts register submitted to MANCO per quarter	0	6 updated contracts register submitted to MANCO by 31 Dec 2021	Budget & Treasury Not achieved

GOOD GOVERNANCE AND PUBLIC PARTICIPATION

Strategic Objective(SO)	KPI No.	Key Performance Indicator	Unit of Measure	Responsible Department	Target Q1 30 Sep 2021	Actual Q 1 30 Sep 2021	Target Q2 31 Dec 2021	Actual Q2 31 Dec 2021	Responsible Department	Status
					Target Q1 30 Sep 2021	Actual Q 1 30 Sep 2021	Target Q2 31 Dec 2021	Actual Q2 31 Dec 2021		
Promoting transparent and accountable governance through regular community engagements and effective administration.	48	Number of LED awareness events held to market ZDM municipal programmes per quarter	Number	SO 4.1.2	1 LED awareness events held to market ZDM municipal programmes per quarter	1	1 LED awareness events held to market ZDM municipal programmes per quarter	0	2 LED awareness events held to market ZDM municipal programmes by 31 Dec 2021	Community Services Not Achieved
	49	Number of ZDM Municipal Health awareness campaigns per quarter	Number		1 ZDM Municipal Health awareness campaigns per quarter	2	1 ZDM Municipal Health awareness campaigns per quarter	1	2 ZDM Municipal Health awareness campaigns by 31 Dec 2021	Community Services Achieved
	50	Number of ZDM disaster awareness campaigns held per quarter	Number		1 ZDM disaster awareness campaigns held per quarter	1	1 ZDM disaster awareness campaigns held per quarter	3	2 ZDM disaster awareness campaigns held by 31 Dec 2021	Corporate Services Achieved
	51	Number of funeral parlours inspected within ZDM per quarter	Number		12 funeral parlours inspected within ZDM per quarter	18	12 funeral parlours inspected within ZDM per quarter	16	24 funeral parlours inspected within ZDM by 31 Dec 2021	Community Services Achieved
	52	Number of water samples within ZDM collected for independent laboratory testing per quarter	Number		15 water samples within ZDM collected for independent laboratory testing per quarter	18	15 water samples within ZDM collected for independent laboratory testing per quarter	17	30 water samples within ZDM collected for independent laboratory testing by 31 Dec 2021	Community Service Achieved

MID-YEAR PERFORMANCE ASSESSMENT FOR 2021/ 2022

Strategic Objective(SO)	KPI No.	Key Performance Indicator	Unit of Measure	IDP Strategic Objective Ref No.	QUARTERLY TARGETS				Mid Year Actual 01 Jul 2021 - 31 Dec 2021	Responsible Department	Status	
					Target Q1 30 Sep 2021	Actual Q1 30 Sep 2021	Target Q2 31 Dec 2021	Actual Q2 31 Dec 2021				
	53	Number of food premises inspected within ZDM per quarter	Number		45 food premises inspected within ZDM per quarter	61	45 food premises inspected within ZDM per quarter	46	90 food premises inspected within ZDM by 31 Dec 2021	107	Community Services	Achieved
	54	Number of food samples within ZDM collected for independent laboratory testing per quarter	Number		15 food samples within ZDM collected for independent laboratory testing per quarter	14	15 food samples within ZDM collected for independent laboratory testing per quarter	22	30 food samples within ZDM collected for independent laboratory testing by 31 Dec 2021	36	Community Services	Achieved
	55	Number of District monthly statistics report submitted to Provincial Department of Health per quarter	Number		3 District monthly statistics report submitted to Provincial Department of Health per quarter	9	3 District monthly statistics report submitted to Provincial Department of Health per quarter	4	6 District monthly statistics report submitted to Provincial Department of Health by 31 Dec 2021	13	Community Services	Achieved
	56	Date of Reviewed Municipal Health Operational Plan approved by General Manager: Community Services	Date			N/A	Due in Q4	N/A	Due in Quarter 4	Due in Quarter 4	Community Services	Due in Q4
	57	Date the budget schedule of key deadlines to be submitted to Council (IDP Process Plan)	Date	SO 4.1.4		25-Aug-21	N/A	Reported in Q1	Budget schedule of key deadlines to be submitted to Council (IDP Process Plan) by 30 June 2022	25 Aug 2021	Budget & Treasury	Achieved
	58	Date Final Budget approved by Council	Date			N/A	Due in Q4	N/A	Due in Quarter 4	Due in Quarter 4	Budget & Treasury	Due in Q4
	59	Number of integrated grant Expenditure reports submitted to the Department of Public Works per quarter	Number		3 integrated grant Expenditure reports submitted to the Department of Public Works per quarter	3	3 integrated grant Expenditure reports submitted to the Department of Public Works per quarter	3	6 integrated grant Expenditure reports submitted to the Department of Public Works by 31 Dec 2021	3	Community service	Achieved

Systematic development and/or review and monitoring implementation of all municipal policies, bylaws, strategies, plans and frameworks in line with any applicable legislation

MID-YEAR PERFORMANCE ASSESSMENT FOR 2021/ 2022

Strategic Objective(SO)		KPI No.	Key Performance Indicator	Unit of Measure	IDP Strategic Objective Ref No.	Quarterly Targets				Responsible Department	Status
Target Q1 30 Sep 2021	Actual Q1 30 Sep 2021	Target Q2 31 Dec 2021	Actual Q2 31 Dec 2021	Mid Year Target 01 Jul 2021 - 31 Dec 2021	Mid Year Actual 01 Jul 2021 - 31 Dec 2021						
60	Date which WSP report submitted to LGSETA			N/A	Q4	N/A	Due in Q4	Due in Quarter 4	Corporate services	Due in Q4	
61	Date of Submission of Sec 72 Mid Year Budget & Performance Assessment to the Mayor & Provincial Treasury	Date		N/A	Due in Q3	N/A	Due in Q3	Due in Quarter 3	Budget & Treasury	Due in Q3	
62	Number of District Forums held on Gender Machinery per quarter	Number		1	1 District Forums held on Gender Machinery per quarter	0	2 District Forums held on Gender Machinery by 31 Dec 2021	1	Community Services	Not Achieved	
63	Number of monthly budget statements (s71 reports) submitted to Mayor and Provincial Treasury per quarter	Number		3 monthly budget statements (s71 reports) submitted to Mayor and Provincial Treasury per quarter	3 monthly budget statements (s71 reports) submitted to Mayor and Provincial Treasury per quarter	3	6 monthly budget statements (s71 reports) submitted to Mayor and Provincial Treasury by 31 Dec 2021	3	Budget & Treasury	Achieved	
64	Date AFS submitted to AG	Date		AFS submitted to AG by 31 Aug 2021	N/A	Reported in Q1	AFS Submitted to AG by 31 Aug 2021	31 Aug 2021	Budget & Treasury	Achieved	
65	Number of MSCOA data strings submitted to Local Government portal per quarter	Number		3 MSCOA data strings submitted to Local Government portal per quarter	3 MSCOA data strings submitted to Local Government portal per quarter	3	6 MSCOA data strings submitted to Local Government portal by 31 Dec 2021	6	Budget & Treasury	Achieved	
66	Number of sec 52 reports submitted to Council per quarter	Number		1 sec 52 reports submitted to Council per quarter	0	1 sec 52 reports submitted to Council per quarter	2 Sec 52 reports submitted to Council by 31 Dec 2021	1	Budget & Treasury	Not Achieved	
67	Number of Sec 66 reports submitted to Council per quarter	Number		3 Sec 66 reports submitted to Council per quarter	Refer to Sec 71	3 Sec 66 reports submitted to Council per quarter	0	0	Budget & Treasury	Not Achieved	

MID-YEAR PERFORMANCE ASSESSMENT FOR 2021/ 2022

Strategic Objective(SO)	KPI No.	Key Performance Indicator	Unit of Measure	IDP Strategic Objective Ref No.	QUARTERLY TARGETS				Responsible Department	Status
					Target Q1 30 Sep 2021	Actual Q1 30 Sep 2021	Target Q2 31 Dec 2021	Actual Q2 31 Dec 2021		
					Mid Year Target 01 Jul 2021 - 31 Dec 2021	Mid Year Actual 01 Jul 2021 - 31 Dec 2021	Mid Year Actual 01 Jul Jul 2021 - 31 Dec 2021	Mid Year Actual 01 Jul Jul 2021 - 31 Dec 2021		
Promoting transparent and accountable governance through regular community engagements and effective administration	68	Number of Municipal Manager Technical IGR/DDM meetings coordinated per quarter	Number	SO 4.1.2	1 Municipal Manager Technical IGR/DDM meetings coordinated per quarter	3	1 Municipal Manager Technical IGR/DDM meetings coordinated per quarter	0	2 Municipal Manager Technical IGR/DDM meetings coordinated by 31 Dec 2021	Achieved
	69	Number of Back to Basics reports submitted to COGTA per quarter	Number		1 Back to Basics reports submitted to COGTA per quarter	1	1 Back to Basics reports submitted to COGTA per quarter	0	2 Back to Basics reports submitted to COGTA 10 Jan 2022	Not Achieved
	70	Date of submission of WSIG and RBIG Annual Implementation Plan to DWS	Date		N/A	28-Jul-21	N/A	28-Jul-21	Submission of WSIG and RBIG Annual Implementation Plan to DWS by 15 June 2022	Achieved
	71	Date of submission of PMU Business Plan to KZN-COGTA	Date		N/A	03-Aug-21	N/A	03-Aug-21	Submission of PMU Business Plan to KZN-COGTA by 30 April 2022	Achieved
	72	Date of submission of a Three Year Proforma Implementation Plan to CoGTA	Date		N/A	Q3	N/A	Due in Q3	Submission of a Three Year Proforma Implementation Plan to CoGTA by 30 Jan 2022	Due in Q3
	73	Number of MIG Claims uploads onto MIG MIS and submission of the MIG Expenditure and Commitments Schedule [MECS] to KZN-COGTA per quarter	Number		3 MIG Claims uploads onto MIG MIS and submission of the MIG Expenditure and Commitments Schedule [MECS] to KZN-COGTA per quarter	3	3 MIG Claims uploads onto MIG MIS and submission of the MIG Expenditure and Commitments Schedule [MECS] to KZN-COGTA per quarter	1	6 MIG Claims uploads onto MIG MIS and submission of the MIG Expenditure and Commitments Schedule [MECS] to KZN-COGTA by 31 Dec 2021	Planning Services
	74	Number of WSIG and RBIG QPE Report submitted to DWS per quarter	Number		1 WSIG and RBIG QPE Report submitted to DWS per quarter	1	1 WSIG and RBIG QPE Report submitted to DWS per quarter	1	2 WSIG and RBIG QPE Report submitted to DWS by 31 Dec 2021	Planning Services

MID-YEAR PERFORMANCE ASSESSMENT FOR 2021/ 2022

Strategic Objective(SO)	KPI No.	Key Performance Indicator	Unit of Measure	IDP Strategic Objective Ref No.	QUARTERLY TARGETS				Responsible Department	Status
					Target Q1 30 Sep 2021	Actual Q1 30 Sep 2021	Target Q2 31 Dec 2021	Actual Q2 31 Dec 2021		
	75	Date MIG Annual Performance Evaluation Report submitted to COGTA	Date	MIG Annual Performance Evaluation Report submitted to COGTA by 25 Sept 2021	08-Oct-21	N/A	Reported in Q1	Mid Year Target 01 Jul 2021 - 31 Dec 2021	Mid Year Actual 01 Jul 2021 - 31 Dec 2021	Planning Services
	76	Number of MIG Expenditure Proof of Payments to CoGTA on MIG MIS per quarter	Number	3 MIG Expenditure Proof of Payments to CoGTA on MIG MIS per quarter	1	3 MIG Expenditure Proof of Payments to CoGTA on MIG MIS per quarter	1	6 MIG Expenditure Proof of Payments to CoGTA on MIG MIS by 31 Dec 2021	08 Oct 2021	Planning Services
	77	Number of Submitted WSIG and RBIG Monthly Reports (5B) to DWS per quarter	Number	3 Submitted WSIG and RBIG Monthly Reports (5B) to DWS per quarter	0	3 Submitted WSIG and RBIG Monthly Reports (5B) to DWS per quarter	3	6 Submitted WSIG and RBIG Monthly Reports (5B) to DWS by 31 dec 2021	08 Oct 2021	Planning Services
	78	Number of Provincial Council for AIDS (PCA) reports generated for submission to OTP by ZDM per quarter	Number	1 Provincial Council for AIDS (PCA) reports generated for submission to OTP by ZDM per quarter	1	1 Provincial Council for AIDS (PCA) reports generated for submission to OTP by ZDM per quarter	1	2 Provincial Council for AIDS (PCA) reports generated for submission to OTP by ZDM by 31 Dec 2021	08 Oct 2021	Community Services
	79	Number of ZDM EPWP forums conducted per quarter	Number	1 ZDM EPWP forums conducted per quarter	0	1 ZDM EPWP forums conducted per quarter	1	2 ZDM EPWP forums conducted by 31 Dec 2021	08 Oct 2021	Community Services
	80	Date of submission of narrative Annual Report on EPWP to Public Works	Date	Submission on narrative Annual Report on EPWP to Public Works by 15 July 2022	Q4	N/A	Due in Q4	Submission on narrative Annual Report on EPWP to Public Works by 15 July 2022	Due in Quarter 4	Community Services
	81	Date Annual Report adopted by Council	Date	N/A	Due in Q3	N/A	Due in Q3	Annual Report adopted by Council by 31 Jan 2022	Due in Quarter 3	Planning Services
	82	Date final SDBIP 2022/2023 submitted to the Mayor	Date	N/A	Due in Q4	N/A	Due in Q4	Final SDBIP 2022/2023 submitted to the Mayor by 28 June 2022	Due in Quarter 4	OMM

MID-YEAR PERFORMANCE ASSESSMENT FOR 2021/ 2022

Strategic Objective(SO)	KPI No.	Key Performance Indicator	Unit of Measure	IDP Strategic Objective Ref No.	QUARTERLY TARGETS				Responsible Department	Status
					Target Q1 30 Sep 2021	Actual Q1 30 Sep 2021	Target Q2 31 Dec 2021	Actual Q2 31 Dec 2021		
Systematic development and or review and monitoring implementation of all municipal policies, bylaws, strategies, plans and frameworks in line with any applicable legislation	83	Date Performance Agreements for ZDM Senior Managers submitted to CoGTA	Date	SO 4.1.4	Performance Agreements for ZDM Senior Managers submitted to CoGTA by 14 Aug 2021	13-Aug-21	N/A	Reported in Q1	13 Aug 2021	OMM
	84	Date Performance Agreements for ZDM Senior managers published in print and electronic platforms	Date		Performance Agreements for ZDM Senior managers published in print and electronic platforms by 30	19 & 20 Aug 21	N/A	Reported in Q1	Performance Agreements for ZDM Senior Managers published in print and electronic platforms by 30 August 2021	OMM
Promoting transparent and accountable governance through regular community engagements and effective administration	85	Date ZDM Annual Performance Report submitted to AG	Date	SO 4.1.2	31	31-Aug-21	ZDM Annual Performance Report submitted to AG by 31 August 2021	Reported in Q1	31 Aug 2021	OMM
Systematic development and or review and monitoring implementation of all municipal policies, bylaws, strategies, plans and frameworks in line with any applicable legislation	86	Number of MPMR Sec 14 (2)(g) meetings in relation to Audit Committee secretariat services provided held per quarter	Number	SO 4.1.4	1 MPMR Sec 14 (2)(g) meetings in relation to Audit Committee secretariat services provided held per quarter	3	1 MPMR Sec 14 (2)(g) meetings in relation to Audit Committee secretariat services provided held per quarter	0	2 MPMR Sec 14 (2)(g) meetings in relation to Audit Committee secretariat services provided held by 31 Dec 2021	3
	87	Number of EXCO Meetings coordinated per quarter	Number		1 EXCO Meetings coordinated per quarter	1	1 EXCO Meetings coordinated per quarter	0	2 EXCO Meetings coordinated by 31 Dec 2021	1
	88	Number of MSA Sec 79 (1) Number of portfolio committee meetings coordinated per quarter	Number		4 MSA Sec 79 (1) portfolio committee meetings coordinated per quarter	2	4 MSA Sec 79 (1) portfolio committee meetings coordinated per quarter	0	8 MSA Sec 79 (1) portfolio committee meetings coordinated by 31 Dec 2021	2
	89	Number of MPAC meetings coordinated per quarter	Number		1 MPAC meetings coordinated per quarter	1	1 MPAC meetings coordinated per quarter	0	2 MPAC meetings coordinated by 31 Dec 2021	1
	90	Number of Council Meetings coordinated per quarter	Number		1 Council Meetings coordinated per quarter	1	1 Council Meetings coordinated per quarter	2	2 Council Meetings coordinated by 31 Dec 2021	3

MID-YEAR PERFORMANCE ASSESSMENT FOR 2021/ 2022

Strategic Objective(SO)		IDP Strategic Objective Ref No.	Unit of Measure	QUARTERLY TARGETS						Responsible Department	Status	
KPI No.	Key Performance Indicator			Target Q1 30 Sep 2021	Actual Q1 30 Sep 2021	Target Q2 31 Dec 2021	Actual Q2 31 Dec 2021	Target Q3 31 Dec 2021	Actual Q3 31 Dec 2021	Mid Year Target 01 Jul 2021 - 31 Dec 2021	Mid Year Actual 01 Jul 2021	
91	Date MSA Sec 11(3)(a) MFMA 16(1), 24(2), 53(1)(c)(i), 62(1)(f), 79(1)(c) Policies and bylaws submitted to the Council	Date	N/A	Q4	N/A	Due in Q4	Due in Q4	Due in Q4	Due in Q4	Corporate Services	Due in Q4	
92	Number of reports Submitted to Office of the Premier Gender Machinery per quarter	Number	1 report submitted to Office of the Premier Gender Machinery per quarter	1	1 report submitted to Office of the Premier Gender Machinery per quarter	0	2 report submitted to Office of the Premier Gender Machinery by 31 Dec 2021	1	2 report submitted to Office of the Premier Gender Machinery by 31 Dec 2021	Community Services	Not Achieved	
93	Number of ICT steering committee meetings held per quarter	Number	SO 4.1.4	1 ICT steering committee meetings held per quarter	1	1 ICT steering committee meetings held per quarter	0	2 ICT steering committee meetings held by 31 Dec 2021	1	2 ICT steering committee meetings held by 31 Dec 2021	Corporate Services	Not Achieved
94	Date of completion of telephone system installation at ZDM water treatment plants	Date	SO 4.1.1	N/A	Q2	Completion of telephone system installation at ZDM water treatment plants by 31 December 2021	0	Completion of telephone system installation at ZDM water treatment plants by 31 December 2021	0	Completion of telephone system installation at ZDM water treatment plants by 31 December 2021	Corporate Services	Not Achieved
95	Date of completion of infrastructure and biometrics systems installed in all ZDM offices	Date	N/A	Q3	N/A	Due in Q3	Due in Q3	Completion of infrastructure and biometrics systems installed in all ZDM offices by 31 March 2022	2	Completion of infrastructure and biometrics systems installed in all ZDM offices by 31 March 2022	Corporate services	Due in Q3
96	Number of ICT reports submitted to Audit Committee per quarter	Number	SO 4.1.2	3 ICT reports submitted to Audit Committee per quarter	2	3 ICT reports submitted to Audit Committee per quarter	0	6 ICT reports submitted to Audit Committee by 31 Dec 2021	2	6 ICT reports submitted to Audit Committee by 31 Dec 2021	Corporate Services	Not Achieved
97	Number of Tourism Forums held within ZDM per quarter	Number	1 Tourism Forum held within ZDM per quarter	1	1 Tourism Forum held within ZDM per quarter	1	2 Tourism Forum held within ZDM by 31 Dec 2021	2	2 Tourism Forum held within ZDM by 31 Dec 2021	Community Services	Achieved	
98	Number of consolidated Meter-reading reports compiled per quarter	Number	3 consolidated Meter-reading reports compiled per quarter	3	3 consolidated Meter-reading reports compiled per quarter	1	6 consolidated Meter-reading reports compiled by 30 June 2022	4	6 consolidated Meter-reading reports compiled by 30 June 2022	Budget & Treasury	Not Achieved	

MID-YEAR PERFORMANCE ASSESSMENT FOR 2021/ 2022

Strategic Objective(SO)	Quarterly Targets										Responsible Department	Status		
	KPI No.	Key Performance Indicator	Unit of Measure	IDP Strategic Objective Ref No.	Target Q1 30 Sep 2021		Target Q2 31 Dec 2021		Actual Q2 31 Dec 2021					
					Target Q1 30 Sep 2021	Actual Q1 30 Sep 2021	Target Q2 31 Dec 2021	Actual Q2 31 Dec 2021	Mid Year Target 01 Jul 2021 - 31 Dec 2021	Mid Year Actual 01 Jul 2021 - 31 Dec 2021				
99	Number of Quarterly evaluation reports on Integrated grants EPWP per quarter	Number	1 Quarterly evaluation reports on Integrated grants EPWP per quarter	1	1	1	1	1	2	2	Community Services	Achieved		
100	Date draft Budget submitted to Council	Date	N/A	Q3	N/A	N/A	Q3	Due in Q3	Draft Budget submitted to Council by 31 March 2022	Due in Quarter 3	Budget & Treasury	Q3		
101	Date Final Budget approved by Council	Date	N/A	Q4	N/A	N/A	Q4	Due in Q4	Final Budget approved by Council by 31 May 2022	Due in Quarter 4	Budget & Treasury	Q4		
102	Date draft budget related policies submitted to Council	Date	N/A	Q3	N/A	N/A	Q3	Due in Q3	Draft budget related policies submitted to Council by 31 March 2022	Due in Quarter 3	Budget & Treasury	Q3		
103	Date final budget related policies submitted to Council	Date	N/A	Q4	N/A	N/A	Q4	Due in Q4	Final budget related policies submitted to Council by 30 June 2022	Due in Quarter 4	Budget & Treasury	Q4		
104	Number of Section 11 reports submitted to Council, Provincial Treasury and Auditor General per quarter	Number	1 Section 11 reports submitted to Council, Provincial Treasury and Auditor General per quarter	0	1	1	1	0	2 Section 11 reports submitted to Council, Provincial Treasury and Auditor General per quarter	0	Budget & Treasury	Not Achieved		
105	Percentage of tenders finalised within 3 months after date of advertisement	Percentage	SO 3.1.4	100% of tenders finalised within 3 months after date of advertisement	not reported	100% of tenders finalised within 3 months after date of advertisement	80%	100% of tenders finalised within 3 months after date of advertisement	80%	Budget & Treasury	Not Achieved			
106	Systematic development and or review and monitoring implementation of all municipal policies, bylaws, strategies, plans and frameworks in line with any applicable legislation	Number	SO 4.1.4	1 Revenue Steering Committee meetings conducted per quarter	0	1 Revenue Steering Committee meetings conducted per quarter	0	2 Revenue Steering Committee meetings conducted by 31 Dec 2021	0	Budget & Treasury	Not Achieved			
107	Number of stock taking reports performed per quarter	Number	1	1 stock taking reports performed by 31 Dec 2021	1	1 stock taking reports performed per quarter	1	Budget & Treasury	Not Achieved					

MID-YEAR PERFORMANCE ASSESSMENT FOR 2021/ 2022

Strategic Objective(SO)		KPI No.	Key Performance Indicator	Unit of Measure	IDP Strategic Objective Ref No.	Quarterly Targets				Responsible Department	Status
Target Q1 30 Sep 2021	Actual Q1 30 Sep 2021					Target Q2 31 Dec 2021	Actual Q2 31 Dec 2021	Target Q3 31 Dec 2021	Actual Q3 31 Dec 2021		
108	Date reports on section 13 of the MFMA submitted to AG	Number		Reports on Section 13 of the MFMA submitted to AG by 31 July 2021	0	N/A	Reported in Q1	0	0	Budget & Treasury	Not Achieved
109	Date corrective action plan developed	Date		N/A	Q3	Corrective action plan developed by 31 December 2021	0	Corrective action plan developed by 31 December 2021	0	Budget & Treasury	Not Achieved
110	Number of reports based on Grants Register performed	Number		1 report based on Grants Register performed	1	1 report based on Grants Register performed	1	2 report based on Grants Register performed	2	Budget & Treasury	Achieved
111	Date AFS unqualified "clean" audit report achieved	Date		N/A	Q2	AFS unqualified "clean" audit report achieved by 31 December 2021	30-Nov-21	AFS unqualified "clean" audit report achieved by 31 December 2021	30 Nov 2021	Budget & Treasury	Achieved
112	Percentage of resolved issues as per corrective action plan targets	Percentage		N/A	Q4	N/A	Due in Q4	100% resolved issues as per corrective action plan targets by 30 June 2022	Due in Quarter 4	Budget & Treasury	Q4
113	Date APR unqualified audit opinion 2020/2021 achieved	Date		APR unqualified audit opinion 2020/2021 achieved by 31 December 2021	Q2	N/A	30-Nov-21	APR unqualified audit opinion 2020/2021 achieved by 31 December 2021	30 Nov 2021	All	Achieved
114	Date Final 2022/2023 IDP framework plan submitted to Council	Date	SO 4.1.2	N/A	Q2	Date Final 2022/2023 IDP framework plan submitted to Council by 31 December 2021	24-Aug-21	Final 2022/2023 IDP framework plan submitted to Council by 31 December 2021	24 Aug 2021	Planning Services	Achieved
115	Date Final 2022/2023 IDP process plan submitted to the Council	Date		Final 2022/2023 IDP process plan submitted to the Council by 31 August 2021	24-Aug-21	N/A	Reported in Q1	Final 2022/2023 IDP process plan submitted to the Council by 31 August 2021	24 Aug 2021	Planning Services	Achieved
116	Date Final 2022/2023 IDP submitted to Council	Date		N/A	Q4	N/A	Due in Q4	Final 2022/2023 IDP submitted to Council by 31 May 2022	Due in Quarter 4	Planning Services	Q4

KPA 05 - LOCAL ECONOMIC DEVELOPMENT

MID-YEAR PERFORMANCE ASSESSMENT FOR 2021/ 2022

Strategic Objective(SO)	KPI No.	Key Performance Indicator	Unit of Measure	IDP Strategic Objective Ref No.	QUARTERLY TARGETS				Responsible Department	Status
					Target Q1 30 Sep 2021	Actual Q 1 30 Sep 2021	Target Q2 31 Dec 2021	Actual Q2 31 Dec 2021		
Strategic Objective(SO)	KPI No.	Key Performance Indicator	Unit of Measure	Responsible Department	Target Q1 30 Sep 2021	Actual Q 1 30 Sep 2021	Target Q2 31 Dec 2021	Actual Q2 31 Dec 2021	Mid Year Target 01 Jul 2021 - 31 Dec 2021	Mid Year Actual 01 Jul 2021 - 31 Dec 2021
Consolidating and expanding tourism	117	Date Tourism & Marketing Strategy submitted to Council	Date	SO 2.2.1	N/A	Q2	Tourism & Marketing Strategy submitted to Council by 31 December 2021	Annual Target 01 July 2021 - 30 June 2022	Actual Annual 01 July 2021 - 30 June 2022	Responsible Department
Growing agriculture	118	Number of Co-operatives assisted through the ZDM and UKZN MOU per quarter	Number	SO 2.2.2	25 Co-operatives assisted through the ZDM and UKZN MOU per quarter	28 not with UKZN agreement	25 Co-operatives assisted through the ZDM and UKZN MOU per quarter	0	50 Co-operatives assisted through the ZDM and UKZN MOU by 31 Dec 2021	Community services
Supporting the well-being of vulnerable groups through short and long term initiatives				119	Number of jobs created through the ZDM municipal EPWP initiatives including capital projects	N/A	Q4	1370 jobs created through the ZDM municipal EPWP initiatives including capital projects by 30 June 2022	1370 jobs created through the ZDM municipal EPWP initiatives including capital projects by 30 June 2022	Community Services
				120	Number of Reports on implementation of Indigent Policy per quarter	0	3 Reports on implementation of Indigent Policy per quarter	6 Reports on implementation of Indigent Policy by 31 Dec 2021	0	Budget & Treasury
				121	Number of jobs maintained through ZDM EPWP integrated grant projects	N/A	Q4	300 jobs maintained through ZDM EPWP integrated grant projects by 30 June 2022	300 jobs maintained through ZDM EPWP integrated grant projects by 30 June 2022	Community Services
				122	Date support plan of Emerging farmer and SMME tabled to Council	Date	SO 2.1.2	N/A	0	Community services
Building the capacity of the people to engage in the economy										

6. DETAILED CAPITAL WORKS PLAN

DC26 Zululand DM _Implementation Plan Claim Register- December 2021

Zululand Municipality	
IMPLEMENTATION OF MIG PROJECTS 3-year Cash flow	
Financial year: 2021/22	
Reporting Month: November 2021	
Compiled by: Jeanine Ierman	

2020/21 APPROVED ROLLOVER	
2021/22 Allocation (Current + Carried over)	
Certified Expenditure Year to Date	
ACCOUNT LEFT TO SPEND - 20/21/22	

Total Commitment for 2021/22

239 111 000.00

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Click here for Help!

DC26 Zululand DM _Implementation Plan Claim Register- December 2021

IMPLEMENTATION OF MIG PROJECTS 3-year Cash flow									
Financial year:		2021/22		2022/23		2023/24		2024/25	
Total MIG Allocation	239 111 000.00	269 530 000.00	259 530 000.00	271 718 000.00	271 718 000.00	271 718 000.00	271 718 000.00	271 718 000.00	271 718 000.00
Total Committed	239 111 000.00	239 111 000.00	239 111 000.00	239 111 000.00	239 111 000.00	239 111 000.00	239 111 000.00	239 111 000.00	239 111 000.00
Total Variance	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00

ALLOCATION & COMMITMENT SUMMARY										
Financial year	2021/22 ADJUSTMENTS					2021/22 DORA MIG Allocation				
Total MIG Allocation	0.00					235 111 000.00				
Total Committed	2021/22 DORA MIG Allocation					255 530 000.00				
Total Variance	2021/22 DORA MIG Allocation					271 718 000.00				

Table 1 : MIG Registered Projects

Agent	Provincial Reference Number	Project Title (as per MIG 1 form)	Project Status	Approved MIG Funding [MIG + AfAs]	Actual Project Cost [Tender sum + Fees]	Total Previous MIG Expenditure	2022/23					2022/23								
							Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	2022/23	
DC26	DC26	Zululand DM _Implementation Plan	Planned	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	
DC26	2026MGFDC26525	Usuthu RWSS Phase 3	Construct 80%	89 093 640.00	89 093 640.00	0.00	9 606 299.19	9 606 299.19	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	
DC26	2026MGFDC26528	Usuthu RWSS Phase 2	Completed	32 482 514.00	30 482 192.08	1 989 321 92	26 642 732.91	27 284.37	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	27 294.37
DC26	2026MGFDC26533	Khami RWSS Water Supply / AfA	Construct 80%	74 785 687.00	74 785 687.00	0.00	40 049 518.69	28 054 545.77	3 014 410.00	2 875 231.08	3 021 544.00	2 333 988.00	4 000 955.00	1 093 559.00	3 012 450.00	3 021 545.00	3 451 400.00	3 021 545.00	3 451 400.00	0.00
DC26	2026MGFDC26534	Hlatindlela/ Mondlo Regional Water Supply	Construct 80%	167 579 680.00	167 579 680.00	0.00	146 328 820.45	21 250 859.65	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	20 696 284.55
DC26	2026MGFDC26536	Simdangentsha East RWSS Phase 1	Construct 80%	25 682 732.70	25 682 732.70	0.00	3 547 702.43	3 547 702.43	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	3 547 702.43
DC26	2026MGFDC26539	Simdangentsha West RWSS Phase 2 (AfA) MIS 342635	Completed	229 829 490.00	229 829 490.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
DC26	2026MGFDC265601	Gumbi Emergency Water Supply	Construct 80%	26 161 362.00	26 161 362.00	0.00	23 862 885.30	2 601 476.70	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	2 601 476.70
DC26	2029MGFDC26171056	Usuthu Regional Water Supply Scheme Phase 05	Construct 80%	665 847 909.98	463 237 000.00	202 610 909.96	244 666 543.26	2 756 529.47	3 166 554.00	3 266 554.00	3 754 410.00	4 012 015.00	0.00	2 908 988.00	572 306.03	0.00	0.00	0.00	0.00	22 106 011.09
DC26	2029MGFDC26171057	Nkonjeni Regional Water Supply Scheme Phase 04	Construct 80%	310 103 565.51	310 103 565.51	0.00	231 151 189.69	32 982 970.24	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
DC26	2012MGFDC26207602	Simdangentsha East Water Supply - Phase 2 (AfA) MIS 419583	Construct 80%	122 054 260.08	122 054 260.08	0.00	92 152 907.40	29 759 301.19	4 867 227.07	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	4 867 227.07
DC26	2013MGFDC26213508	Simdangentsha Central Water Supply Project: Phase 3	Construct 80%	148 006 808.34	148 006 808.34	0.00	111 966 903.24	3 654 965.00	3 114 500.00	3 098 555.00	4 020 055.00	4 086 960.00	0.00	2 842 560.10	1 576 937.35	0.00	0.00	0.00	0.00	27 529 477.45
DC26	2013MGFDC26211793	Coronation Regional Water Supply Scheme: Planning Phase	Completed	2 884 800.00	2 824 688.75	260 111 25	2 088 023.54	260 111 25	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	260 111 25
DC26	2013MGFDC26220802	Zululand Rudimentary Water Supply Programme - Phase 4 (AfA) MIS 419583	Construct 80%	218 998 225.52	218 998 225.52	0.00	5 021 440.00	41 040 179.22	5 021 440.00	3 005 650.00	2 115 005.00	2 019 780.00	0.00	2 126 635.00	2 206 465.32	1 102 144.00	0.00	0.00	0.00	26 828 843.50
DC26	2014MGFDC26215437	Mandakazi Regional Water Supply - Phase 5	Construct 20%	447 763 4 10.25	447 763 4 10.25	0.00	453 855.35	373 816 703.03	0.00	453 855.35	559 112 24	2 311 750.18	0.00	0.00	0.00	0.00	0.00	0.00	0.00	3 324 718.47
DC26	2015MGFDC26233042	Zululand Rural Sanitation Phase 2D (AfA) MIS 360803 (AfA) MIS 36	Construct 80%	289 064 643.72	289 064 643.72	0.00	211 752 413.05	34 413 481.97	4 117 314.44	4 045 680.00	4 067 785.30	4 427 337.39	4 603 330.20	2 961 460.64	3 024 578.00	2 226 300.28	2 024 574.00	0.00	784 575.50	34 413 481.83
DC26	2017MGFDC26241079	Zululand Small Water Supply Scheme	Design & Tender	12 818 000.00	12 818 000.00	0.00	96 259 053.00	95 936 579.48	12 818 000.00	1 379 102.26	2 125 781.00	1 887 554.00	2 012 487.00	2 961 460.64	0.00	2 441 615.10	0.00	0.00	0.00	12 818 000.00
DC26	2026MGFDC26529	Usuthu RWSS Phase 1	Completed	96 259 053.00	96 259 053.00	0.00	322 473.52	322 473.52	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	322 473.52
DC26	2019MGFDC26331822	Simdangentsha West RWSS Phase 3	Construct 20%	500 857 1																

6. APPROVAL OF THE ZULULAND DISTRICT MUNICIPALITY'S SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN FOR THE QUARTER ENDED 31 DECEMBER 2021.

The Zululand District Municipality's SDBIP for the quarter ending 31 December 2021 has been reviewed and approved by the Honourable Mayor: Cllr. T.D Buthelezi as said in S69 (3) (a) and S54 (3) of the Municipal Finance Management Act.

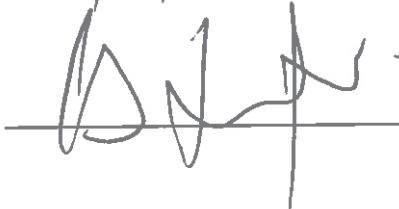
Date Received:

14/01/2022

Date Approved:

25/01/2022

Signature:

A handwritten signature in black ink, appearing to read "T.D Buthelezi". The signature is fluid and cursive, with a distinct 'T' at the beginning and a 'B' in the middle.