

ZULULAND DISTRICT MUNICIPALITY



FINAL SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN (SDBIP) FOR THE YEAR ENDING 30 JUNE 2022

2021/2022

CONTENTS

1. Introduction
 - 1.1 Background to the SDBIP
 - 1.2 Purpose of the SDBIP
 - 1.3 Importance of SDBIP
 - 1.4 The Role of Council with regards to the SDBIP
 - 1.5 Role of the Accounting Officer with regards to the SDBIP
 - 1.6 Key components of the 2021/2022 SDBIP
2. Monthly Projections of Revenue to be collected by Source
3. Monthly Projections of Expenditure by Source
4. Monthly Projections of Expenditure and Revenue for each vote
5. Quarterly Projections of Service Delivery Targets and Performance Indicators for each vote
6. Detailed Capital Works Plan
7. Approval by the Honourable Mayor

Introduction

1.1. Background to the SDBIP

In terms of Section 69 (3) (a) of the Municipal Finance Management Act, the Municipal Manager must submit the SDBIP to the Mayor within 14 days after the approval of the Budget. The Mayor must subsequently approve the SDBIP within 28 days after the tabling of the Budget in terms of Section 53 (1) (c) (ii) of the Municipal Finance Management Act. The SDBIP for Zululand District Municipality must be approved by the Mayor within 28 days after tabling of budget as stated in S53 (1) (c) (ii) and it will be monitored and revised quarterly.

1.2. Purpose of the SDBIP

The purpose of the SDBIP can be summarized as follows:

1. It is a vital link between the Mayor and the administration of the municipality;
2. It facilitates the process for holding management accountable for its performance;
3. It is a tool for implementation, management and monitoring; and
4. It further serves as the basis for the performance measurement in service delivery against the year-end targets and the implementation of the budget.

1.3. Importance of the SDBIP

A properly formulated SDBIP will ensure that appropriate information is circulated internally and externally for purposes of monitoring the execution of the budget, and it:

- *Enables the Mayor to monitor the performance of the Municipal Manager,*
- Municipal Manager to monitor the performance of the senior managers; and*
- The community to monitor the performance of the municipality.*

It is the excellent mechanism that produces monthly targets that are reported to ensure implementation of the IDP. The SDBIP will also empower all councillors specifically facilitating engagement at ward level and allow them to undertake the appropriate oversight and monitoring of programs. The SDBIP will also measure in-year progress in the implementation of the budget; under spending of budget will be dealt with at early stages because it is reviewed quarterly.

1.4. The Role of Council with regards to the SDBIP

It is vitally important for Council to note that the components of the SDBIP are primary indicators of the municipality's performance on the annual Budget. In this regard, Councillors are encouraged to scrutinize the various components of the SDBIP and to pose questions where it is deemed necessary. This form of in-year reporting should uncover major problems and is aimed at ensuring that the Mayor and the Municipal Manager take the corrective steps when any unanticipated problems arise.

1.5. Role of the Accounting Officer in respect of the SDBIP

The Accounting Officer must:

1. Implement the Budget;
2. Ensure that spending is in accordance with the Budget and ensure that the expenditure is reduced when revenue is anticipated to be less than projected in the Budget or the SDBIP
3. Ensure that revenue and expenditure is properly monitored;
4. Prepare an adjustments Budget when necessary; and
5. Submit the draft SDBIP and draft annual performance agreements for the Municipal Manager and all senior managers.

1.6. The key components of the 2021/2022 SDBIP

In terms of Circular No. 13 of the MFMA No. 56 of 2003, the SDBIP must contain:

- Monthly projections of revenue to be collected for each source;
- Monthly projections of expenditure by source (not required in terms of this Act);
- Monthly projections of expenditure (operating and capital) and revenue for each vote;
- Quarterly projections of service delivery targets and performance indicators of each vote;
- Detailed capital works plan broken down by ward over three years
(Capital Plan)

These components of the SDBIP are discussed below.

2 MONTHLY PROJECTIONS OF REVENUE PER SOURCE

In terms of Section 15 of the MFMA, a municipality may, except where otherwise provided in this Act,

- incur expenditure only in terms of the approved Budget; and
- within the limits of the amounts appropriated for the different votes in the approved Budget.

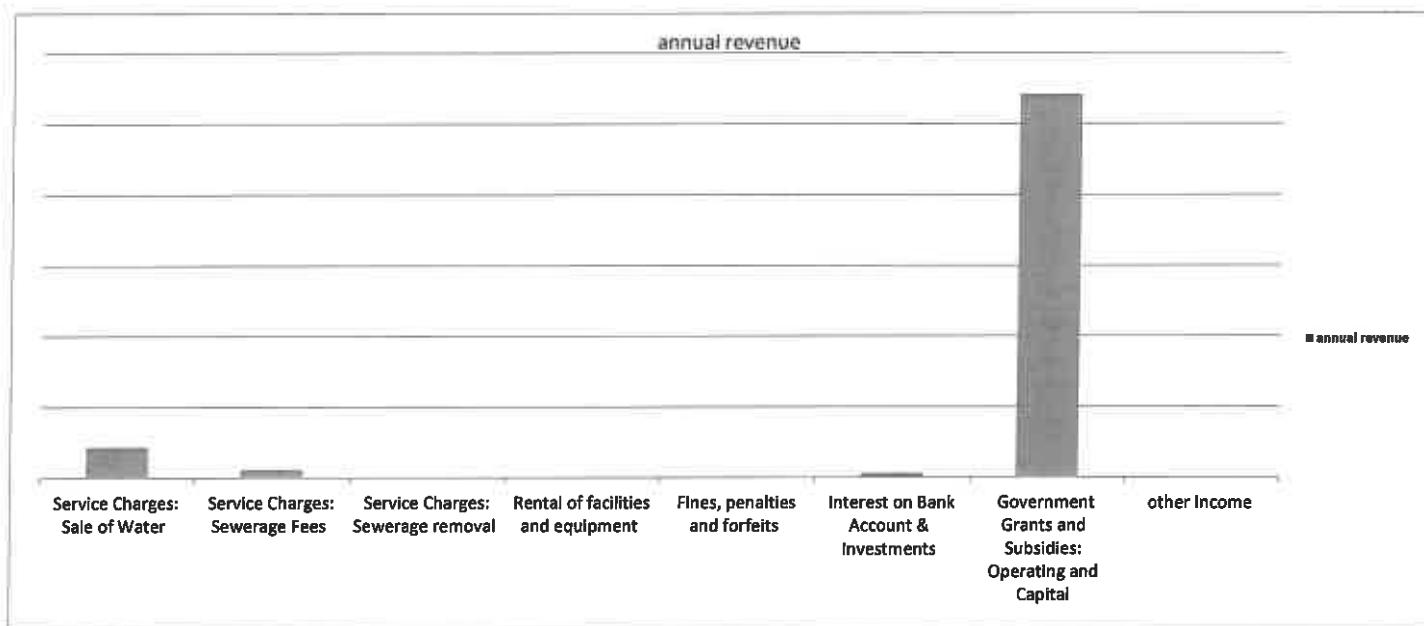
One of the most important and basic priorities of a municipality is to collect all it's revenue as budgeted for, failure to collect the revenue will undermine the municipality's ability to deliver services. The SDBIP contains the monthly projections of revenue to be collected per source for the 2021/2022 financial year. The reason for the inclusion of this component of the SDBIP is to ensure that the municipality monitors revenue collected during the quarter as all expenditure to be incurred in terms of the approved Budget must be financed from realistically anticipated revenues to be collected.

The Accounting Officer must monitor the actual revenues received against those projected in the SDBIP and submit explanations of any remedial action to be taken to ensure that projected revenue and expenditure remain within the municipality's approved Budget. This type of information requires the municipality to take urgent remedial steps to ensure it improves on its revenue-collection capacity if it wants to maintain its levels of service delivery and expenditure. The revenue for the financial year 2021/2022 is indicated below as follows:

Monthly projections of total Revenue per Source

The municipality will ensure that it has instituted measures to achieve monthly revenue targets for each revenue source. In order to ensure realistic revenue projections and ultimately balanced budgets, the Zululand District Municipality has to have comprehensive, coherent revenue policies that take into account appropriate service delivery levels, standards, ability to pay and collection efforts.

Chart - Projections of Revenue by Source



**Monthly projections of Revenue by Source of
Zululand District Municipality for the year
ended 30 June 2022**

Monthly Projections of Revenue by Source

3 MONTHLY PROJECTIONS OF EXPENDITURE PER SOURCE

The monthly projections of expenditure per source is not included in terms of circular No. 13 of the MFMA, but we as Zululand District Municipality have decided to add this component in order to see the movement of expenditure per source on monthly basis to be able to respond promptly and to initiate any remedial steps when necessary.

Monolithic Projections of Expansion by Source

Monthly Progressions of Expenses by Source of

4 ANNUAL PROJECTIONS OF REVENUE & EXPENDITURE PER VOTE

It is important to view expenditure in relation to revenue used to finance it. In this context, it is easy to see when expenditure exceeds Revenue and the necessary remedial steps can then be taken to correct this situation. Failure to monitor expenditure in relation to Revenue will seriously hamper the municipality's ability to achieve its strategic goals for the year.

Annual Projections of Expenditure and Revenue per Vote

Compares the planned revenue and expenditure for the year ended 30 June 2022. It is clear that Zululand District Municipality will spend a lot in the provision of water to the community that it serves.

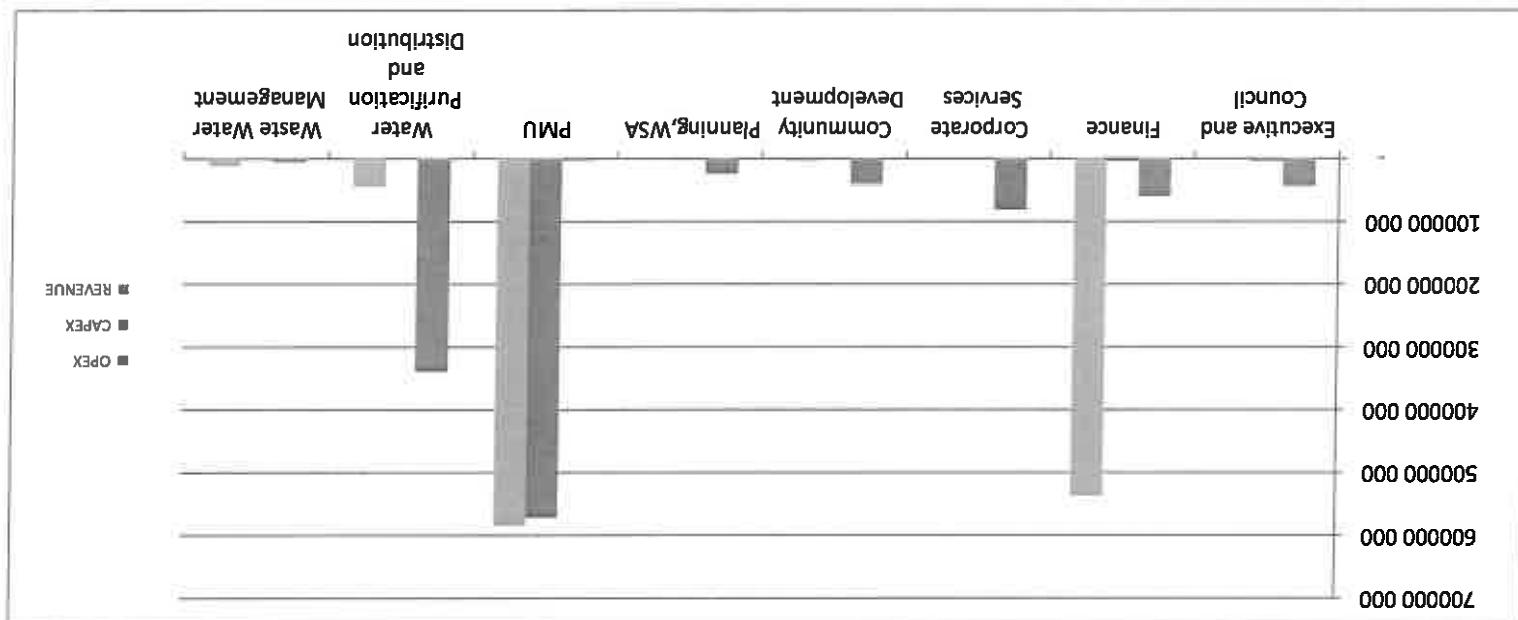


Chart- projection of Revenue and Expenditure by vote

Department	Projections for expenditure & Revenue by Vote	Operating Exp	CAPITAL EXP	REVENUE
Executive and Council	43 475 746	3 500 000	59 574 584	385 000
Finance	81 077 420	-	42 485 434	834 000
Corporate Services	42 485 434	-	23 884 371	2 416 000
Community Development	23 884 371	-	2 549 268	583 670 000
Planning & WSA	2 549 268	571 642 001	338 819 237	43 085 000
PMU	338 819 237	1 500 000	4 756 939	11 000 000
Water Purification and Distribution	4 756 939	580 277 001	596 622 999	1 176 900 000
Waste Water Management	596 622 999	580 277 001	580 277 001	1 176 900 000
Total	580 277 001	580 277 001	580 277 001	1 176 900 000

for Zululand District Municipality for the year
ended 30 June 2022
Projections of Expenditure & Revenue by Vote

5 QUARTERLY PROJECTIONS OF SERVICE DELIVERY TARGETS AND PERFORMANCE INDICATORS OF EACH VOTE

In terms of the SDBIP, Zululand District Municipality is required to provide non-financial measurable performance objectives in the form of service delivery targets and other performance indicators. Service delivery targets relate to the level and standards of service being provided to the community, and include targets for the reductions in backlogs of basic services.

The goals and objectives set by Council as quantifiable outcomes that should be implemented by the administration over the next financial year are indicated on the sheet below.

Category	Sub-Category	Type	Title	Description	Status	Last Update	Comments	Actions
GENERAL INFORMATION								
Project ID	Project Name	Text	Project Alpha	A large-scale infrastructure project involving multiple phases and stakeholders.	Active	2023-01-15		
Client Name	Client Address	Text	Global Solutions Inc.	Headquartered in New York City, USA.	Active	2023-01-15		
Manager Name	Manager Email	Text	Jane Doe	jane.doe@globalsolutions.com	Active	2023-01-15		
Start Date	End Date	Date	2023-01-15	2024-06-30	Active	2023-01-15		
PROJECT DETAILS								
Budget Type	Budget Value	Text	USD	100,000,000	Active	2023-01-15		
Budget Status	Budget Status	Text	On Track	The budget is currently being monitored closely.	Active	2023-01-15		
Timeline Type	Timeline Value	Text	Phase	The project is divided into four distinct phases.	Active	2023-01-15		
Timeline Status	Timeline Status	Text	On Track	The timeline is progressing as expected.	Active	2023-01-15		
Scope Type	Scope Value	Text	Requirement	The scope is defined by specific requirements and features.	Active	2023-01-15		
Scope Status	Scope Status	Text	On Track	The scope is being managed effectively.	Active	2023-01-15		
Quality Type	Quality Value	Text	ISO 9001	The quality standard is ISO 9001 certified.	Active	2023-01-15		
Quality Status	Quality Status	Text	On Track	The quality is maintained at high levels.	Active	2023-01-15		
Risk Type	Risk Value	Text	Medium	The risk level is currently medium.	Active	2023-01-15		
Risk Status	Risk Status	Text	On Track	The risks are being monitored and managed.	Active	2023-01-15		
Stakeholder Type	Stakeholder Value	Text	Internal	The project involves internal stakeholders.	Active	2023-01-15		
Stakeholder Status	Stakeholder Status	Text	On Track	The stakeholder engagement is positive.	Active	2023-01-15		
Resource Type	Resource Value	Text	Human	The resource type is primarily human capital.	Active	2023-01-15		
Resource Status	Resource Status	Text	On Track	The resources are available and utilized effectively.	Active	2023-01-15		
Financial Type	Financial Value	Text	USD	The financial currency is USD.	Active	2023-01-15		
Financial Status	Financial Status	Text	On Track	The financial performance is stable.	Active	2023-01-15		
Logistics Type	Logistics Value	Text	Land	The logistics mode is Land transport.	Active	2023-01-15		
Logistics Status	Logistics Status	Text	On Track	The logistics are managed efficiently.	Active	2023-01-15		
Environmental Type	Environmental Value	Text	Green	The environmental impact is minimal.	Active	2023-01-15		
Environmental Status	Environmental Status	Text	On Track	The environmental compliance is high.	Active	2023-01-15		
Technological Type	Technological Value	Text	Advanced	The technological stack is advanced.	Active	2023-01-15		
Technological Status	Technological Status	Text	On Track	The technological integration is smooth.	Active	2023-01-15		
Regulatory Type	Regulatory Value	Text	Compliant	The regulatory compliance is ensured.	Active	2023-01-15		
Regulatory Status	Regulatory Status	Text	On Track	The regulatory environment is favorable.	Active	2023-01-15		
Political Type	Political Value	Text	Stable	The political stability is high.	Active	2023-01-15		
Political Status	Political Status	Text	On Track	The political risk is low.	Active	2023-01-15		
Geopolitical Type	Geopolitical Value	Text	Neutral	The geopolitical risk is neutral.	Active	2023-01-15		
Geopolitical Status	Geopolitical Status	Text	On Track	The geopolitical environment is stable.	Active	2023-01-15		
Market Type	Market Value	Text	Global	The market reach is global.	Active	2023-01-15		
Market Status	Market Status	Text	On Track	The market demand is strong.	Active	2023-01-15		
Competitor Type	Competitor Value	Text	High	The competitor intensity is high.	Active	2023-01-15		
Competitor Status	Competitor Status	Text	On Track	The competitor landscape is dynamic.	Active	2023-01-15		
Supplier Type	Supplier Value	Text	Local	The supplier base is local.	Active	2023-01-15		
Supplier Status	Supplier Status	Text	On Track	The supplier reliability is high.	Active	2023-01-15		
Customer Type	Customer Value	Text	International	The customer base is international.	Active	2023-01-15		
Customer Status	Customer Status	Text	On Track	The customer satisfaction is high.	Active	2023-01-15		
Regulatory Type	Regulatory Value	Text	Stringent	The regulatory environment is stringent.	Active	2023-01-15		
Regulatory Status	Regulatory Status	Text	On Track	The regulatory compliance is strict.	Active	2023-01-15		
Geopolitical Type	Geopolitical Value	Text	Challenging	The geopolitical environment is challenging.	Active	2023-01-15		
Geopolitical Status	Geopolitical Status	Text	On Track	The geopolitical risk is high.	Active	2023-01-15		
Market Type	Market Value	Text	Emerging	The market is emerging.	Active	2023-01-15		
Market Status	Market Status	Text	On Track	The market growth potential is high.	Active	2023-01-15		
Competitor Type	Competitor Value	Text	Low	The competitor intensity is low.	Active	2023-01-15		
Competitor Status	Competitor Status	Text	On Track	The competitor landscape is stable.	Active	2023-01-15		
Supplier Type	Supplier Value	Text	Global	The supplier base is global.	Active	2023-01-15		
Supplier Status	Supplier Status	Text	On Track	The supplier reliability is moderate.	Active	2023-01-15		
Customer Type	Customer Value	Text	National	The customer base is national.	Active	2023-01-15		
Customer Status	Customer Status	Text	On Track	The customer satisfaction is moderate.	Active	2023-01-15		
Regulatory Type	Regulatory Value	Text	Relaxed	The regulatory environment is relaxed.	Active	2023-01-15		
Regulatory Status	Regulatory Status	Text	On Track	The regulatory compliance is less strict.	Active	2023-01-15		
Geopolitical Type	Geopolitical Value	Text	Stable	The geopolitical environment is stable.	Active	2023-01-15		
Geopolitical Status	Geopolitical Status	Text	On Track	The geopolitical risk is low.	Active	2023-01-15		
Market Type	Market Value	Text	Mature	The market is mature.	Active	2023-01-15		
Market Status	Market Status	Text	On Track	The market growth potential is low.	Active	2023-01-15		
Competitor Type	Competitor Value	Text	High	The competitor intensity is high.	Active	2023-01-15		
Competitor Status	Competitor Status	Text	On Track	The competitor landscape is dynamic.	Active	2023-01-15		
Supplier Type	Supplier Value	Text	Local	The supplier base is local.	Active	2023-01-15		
Supplier Status	Supplier Status	Text	On Track	The supplier reliability is moderate.	Active	2023-01-15		
Customer Type	Customer Value	Text	International	The customer base is international.	Active	2023-01-15		
Customer Status	Customer Status	Text	On Track	The customer satisfaction is high.	Active	2023-01-15		
Regulatory Type	Regulatory Value	Text	Stringent	The regulatory environment is stringent.	Active	2023-01-15		
Regulatory Status	Regulatory Status	Text	On Track	The regulatory compliance is strict.	Active	2023-01-15		
Geopolitical Type	Geopolitical Value	Text	Challenging	The geopolitical environment is challenging.	Active	2023-01-15		
Geopolitical Status	Geopolitical Status	Text	On Track	The geopolitical risk is high.	Active	2023-01-15		
Market Type	Market Value	Text	Emerging	The market is emerging.	Active	2023-01-15		
Market Status	Market Status	Text	On Track	The market growth potential is high.	Active	2023-01-15		
Competitor Type	Competitor Value	Text	Low	The competitor intensity is low.	Active	2023-01-15		
Competitor Status	Competitor Status	Text	On Track	The competitor landscape is stable.	Active	2023-01-15		
Supplier Type	Supplier Value	Text	Global	The supplier base is global.	Active	2023-01-15		
Supplier Status	Supplier Status	Text	On Track	The supplier reliability is high.	Active	2023-01-15		
Customer Type	Customer Value	Text	National	The customer base is national.	Active	2023-01-15		
Customer Status	Customer Status	Text	On Track	The customer satisfaction is moderate.	Active	2023-01-15		
Regulatory Type	Regulatory Value	Text	Relaxed	The regulatory environment is relaxed.	Active	2023-01-15		
Regulatory Status	Regulatory Status	Text	On Track	The regulatory compliance is less strict.	Active	2023-01-15		
Geopolitical Type	Geopolitical Value	Text	Stable	The geopolitical environment is stable.	Active	2023-01-15		
Geopolitical Status	Geopolitical Status	Text	On Track	The geopolitical risk is low.	Active	2023-01-15		
Market Type	Market Value	Text	Mature	The market is mature.	Active	2023-01-15		
Market Status	Market Status	Text	On Track	The market growth potential is low.	Active	2023-01-15		
Competitor Type	Competitor Value	Text	High	The competitor intensity is high.	Active	2023-01-15		
Competitor Status	Competitor Status	Text	On Track	The competitor landscape is dynamic.	Active	2023-01-15		
Supplier Type	Supplier Value	Text	Local	The supplier base is local.	Active	2023-01-15		
Supplier Status	Supplier Status	Text	On Track	The supplier reliability is moderate.	Active	2023-01-15		
Customer Type	Customer Value	Text	International	The customer base is international.	Active	2023-01-15		
Customer Status	Customer Status	Text	On Track	The customer satisfaction is high.	Active	2023-01-15		
Regulatory Type	Regulatory Value	Text	Stringent	The regulatory environment is stringent.	Active	2023-01-15		
Regulatory Status	Regulatory Status	Text	On Track	The regulatory compliance is strict.	Active	2023-01-15		
Geopolitical Type	Geopolitical Value	Text	Challenging	The geopolitical environment is challenging.	Active	2023-01-15		
Geopolitical Status	Geopolitical Status	Text	On Track	The geopolitical risk is high.	Active	2023-01-15		
Market Type	Market Value	Text	Emerging	The market is emerging.	Active	2023-01-15		
Market Status	Market Status	Text	On Track	The market growth potential is high.	Active	2023-01-15		
Competitor Type	Competitor Value	Text	Low	The competitor intensity is low.	Active	2023-01-15		
Competitor Status	Competitor Status	Text	On Track	The competitor landscape is stable.	Active	2023-01-15		
Supplier Type	Supplier Value	Text	Global	The supplier base is global.	Active	2023-01-15		
Supplier Status	Supplier Status	Text	On Track	The supplier reliability is high.	Active	2023-01-15		
Customer Type	Customer Value	Text	National	The customer base is national.	Active	2023-01-15		
Customer Status	Customer Status	Text	On Track	The customer satisfaction is moderate.	Active	2023-01-15		
Regulatory Type	Regulatory Value	Text	Relaxed	The regulatory environment is relaxed.	Active	2023-01-15		
Regulatory Status	Regulatory Status	Text	On Track	The regulatory compliance is less strict.	Active	2023-01-15		
Geopolitical Type	Geopolitical Value	Text	Stable	The geopolitical environment is stable.	Active	2023-01-15		
Geopolitical Status	Geopolitical Status	Text	On Track	The geopolitical risk is low.	Active	2023-01-15		
Market Type	Market Value	Text	Mature	The market is mature.	Active	2023-01-15		
Market Status	Market Status	Text	On Track	The market growth potential is low.	Active	2023-01-15		
Competitor Type	Competitor Value	Text	High	The competitor intensity is high.	Active	2023-01-15		
Competitor Status	Competitor Status	Text	On Track	The competitor landscape is dynamic.	Active	2023-01-15		
Supplier Type	Supplier Value	Text	Local	The supplier base is local.	Active	2023-01-15		
Supplier Status	Supplier Status	Text	On Track	The supplier reliability is moderate.	Active	2023-01-15		
Customer Type	Customer Value	Text	International	The customer base is international.	Active	2023-01-15		
Customer Status	Customer Status	Text	On Track	The customer satisfaction is high.	Active	2023-01-15		
Regulatory Type	Regulatory Value	Text	Stringent	The regulatory environment is stringent.	Active	2023-01-15		
Regulatory Status	Regulatory Status	Text	On Track	The regulatory compliance is strict.	Active	2023-01-15		
Geopolitical Type	Geopolitical Value	Text	Challenging	The geopolitical environment is challenging.	Active	2023-01-15		
Geopolitical Status	Geopolitical Status	Text	On Track	The geopolitical risk is high.	Active	2023-01-15		
Market Type	Market Value	Text	Emerging	The market is emerging.	Active	2023-01-15		
Market Status	Market Status	Text	On Track	The market growth potential is high.	Active	2023-01-15		
Competitor Type	Competitor Value	Text	Low	The competitor intensity is low.	Active	2023-01-15		
Competitor Status	Competitor Status	Text	On Track	The competitor landscape is stable.	Active	2023-01-15		
Supplier Type	Supplier Value	Text	Global	The supplier base is global.	Active	2023-01-15		
Supplier Status	Supplier Status	Text	On Track	The supplier reliability is high.	Active	2023-01-15		
Customer Type	Customer Value	Text	National	The customer base is national.	Active	2023-01-15		
Customer Status	Customer Status	Text	On Track	The customer satisfaction is moderate.	Active	2023-01-15		
Regulatory Type	Regulatory Value	Text	Relaxed	The regulatory environment is relaxed.	Active	2023-01-15		
Regulatory Status	Regulatory Status	Text	On Track	The regulatory compliance is less strict.	Active	2023-01-15		
Geopolitical Type	Geopolitical Value	Text	Stable	The geopolitical environment is stable.	Active	2023-01-15		
Geopolitical Status	Geopolitical Status	Text	On Track	The geopolitical risk is low.	Active	2023-01-15		
Market Type	Market Value	Text	Mature	The market is mature.	Active	2023-01-15		
Market Status	Market Status	Text	On Track	The market growth potential is low.	Active	2023-01-15		
Competitor Type	Competitor Value	Text	High	The competitor intensity is high.	Active	2023-01-15		
Competitor Status	Competitor Status	Text	On Track	The competitor landscape is dynamic.	Active	2023-01-15		
Supplier Type	Supplier Value	Text	Local	The supplier base is local.	Active	2023-01-15		
Supplier Status	Supplier Status	Text	On Track	The supplier reliability is moderate.	Active	2023-01-15		
Customer Type	Customer Value	Text	International	The customer base is international.	Active	2023-01-15		
Customer Status	Customer Status	Text	On Track	The customer satisfaction is high.	Active	2023-01-15		
Regulatory Type	Regulatory Value	Text	Stringent	The regulatory environment is stringent.	Active	2023-01-15		
Regulatory Status	Regulatory Status	Text	On Track	The regulatory compliance is strict.	Active	2023-01-15		
Geopolitical Type	Geopolitical Value	Text	Challenging	The geopolitical environment is challenging.	Active	2023-01-15		
Geopolitical Status	Geopolitical Status	Text	On Track	The geopolitical risk is high.	Active	2023-01-15		
Market Type	Market Value	Text	Emerging	The market is emerging.	Active	2023-01-15		
Market Status	Market Status	Text	On Track	The market growth potential is high.	Active	2023-01-15		
Competitor Type	Competitor Value	Text	Low	The competitor intensity is low.	Active	2023-01-15		
Competitor Status	Competitor Status	Text	On Track	The competitor landscape is stable.	Active	2023-01-15		
Supplier Type	Supplier Value	Text	Global	The supplier base is global.	Active	2023-01-15		
Supplier Status	Supplier Status	Text	On Track	The supplier reliability is high.	Active	2023-01-15		
Customer Type	Customer Value	Text	National	The customer base is national.	Active	2023-01-15		
Customer Status	Customer Status	Text	On Track	The customer satisfaction is moderate.	Active	2023-01-15		
Regulatory Type	Regulatory Value	Text	Relaxed	The regulatory environment is relaxed.	Active	2023-01-15		
Regulatory Status	Regulatory Status	Text	On Track	The regulatory compliance is less strict.	Active	2023-01-15		
Geopolitical Type	Geopolitical Value	Text	Stable	The geopolitical environment is stable.	Active	2023-01-15		
Geopolitical Status</td								

Departmental Name/Section/Unit		Employee Name		Employee ID		Employee Type		Employee Status		Employee Grade		Employee Category		Employee Position		Employee Department		Employee Location		Employee Address		Employee Contact Information		Employee Personal Information		Employee Employment Details		Employee Payroll Details		Employee Benefits		Employee Training & Development		Employee Performance Metrics		Employee Attendance & Absence		Employee Discipline & Conduct		Employee Health & Safety		Employee Miscellaneous			
Human Resources		John Doe		HR001		Full-time Employee		Active		Manager		Management		Human Resources Manager		Human Resources		123 Main Street, Anytown, USA		555-1234		johndoe@hr.com		Male		35		10 years		\$60,000		Health Insurance		Training Program		High		Excellent		Punctual		Safe Working Environment		None	
Production Line A		Jane Smith		PLA001		Part-time Employee		Active		Technician		Manufacturing		Production Line Worker		Production Line A		123 Main Street, Anytown, USA		555-1234		janesmith@prod.com		Female		25		5 years		\$30,000		Health Insurance		Training Program		Medium		Consistent		Safe Working Environment		None			
Production Line B		Mike Johnson		PLB001		Full-time Employee		Active		Technician		Manufacturing		Production Line Worker		Production Line B		123 Main Street, Anytown, USA		555-1234		mikejohnson@prod.com		Male		30		7 years		\$35,000		Health Insurance		Training Program		Medium		Consistent		Safe Working Environment		None			
Quality Control		Sarah Lee		QC001		Full-time Employee		Active		Technician		Manufacturing		Quality Control Worker		Quality Control		123 Main Street, Anytown, USA		555-1234		sarahlee@qc.com		Female		28		6 years		\$32,000		Health Insurance		Training Program		Medium		Consistent		Safe Working Environment		None			
Customer Support		David Wilson		CS001		Full-time Employee		Active		Technician		Customer Support		Customer Support Agent		Customer Support		123 Main Street, Anytown, USA		555-1234		davidwilson@cs.com		Male		32		8 years		\$38,000		Health Insurance		Training Program		Medium		Consistent		Safe Working Environment		None			
Research & Development		Emily Davis		R&D001		Full-time Employee		Active		Technician		Research & Development		Researcher		Research & Development		123 Main Street, Anytown, USA		555-1234		emilydavis@r&d.com		Female		34		9 years		\$40,000		Health Insurance		Training Program		Medium		Consistent		Safe Working Environment		None			
Marketing		Chris Evans		MKT001		Full-time Employee		Active		Technician		Marketing		Marketing Specialist		Marketing		123 Main Street, Anytown, USA		555-1234		chrisevans@mkt.com		Male		36		10 years		\$42,000		Health Insurance		Training Program		Medium		Consistent		Safe Working Environment		None			
Sales		Sarah Lee		SA001		Full-time Employee		Active		Technician		Sales		Sales Representative		Sales		123 Main Street, Anytown, USA		555-1234		sarahlee@sa.com		Female		29		7 years		\$35,000		Health Insurance		Training Program		Medium		Consistent		Safe Working Environment		None			
Customer Support		David Wilson		CS002		Full-time Employee		Active		Technician		Customer Support		Customer Support Agent		Customer Support		123 Main Street, Anytown, USA		555-1234		davidwilson@cs.com		Male		32		8 years		\$38,000		Health Insurance		Training Program		Medium		Consistent		Safe Working Environment		None			
Research & Development		Emily Davis		R&D002		Full-time Employee		Active		Technician		Research & Development		Researcher		Research & Development		123 Main Street, Anytown, USA		555-1234		emilydavis@r&d.com		Female		34		9 years		\$40,000		Health Insurance		Training Program		Medium		Consistent		Safe Working Environment		None			
Marketing		Chris Evans		MKT002		Full-time Employee		Active		Technician		Marketing		Marketing Specialist		Marketing		123 Main Street, Anytown, USA		555-1234		chrisevans@mkt.com		Male		36		10 years		\$42,000		Health Insurance		Training Program		Medium		Consistent		Safe Working Environment		None			
Sales		Sarah Lee		SA002		Full-time Employee		Active		Technician		Sales		Sales Representative		Sales		123 Main Street, Anytown, USA		555-1234		sarahlee@sa.com		Female		29		7 years		\$35,000		Health Insurance		Training Program		Medium		Consistent		Safe Working Environment		None			
Customer Support		David Wilson		CS003		Full-time Employee		Active		Technician		Customer Support		Customer Support Agent		Customer Support		123 Main Street, Anytown, USA		555-1234		davidwilson@cs.com		Male		32		8 years		\$38,000		Health Insurance		Training Program		Medium		Consistent		Safe Working Environment		None			
Research & Development		Emily Davis		R&D003		Full-time Employee		Active		Technician		Research & Development		Researcher		Research & Development		123 Main Street, Anytown, USA		555-1234		emilydavis@r&d.com		Female		34		9 years		\$40,000		Health Insurance		Training Program		Medium		Consistent		Safe Working Environment		None			
Marketing		Chris Evans		MKT003		Full-time Employee		Active		Technician		Marketing		Marketing Specialist		Marketing		123 Main Street, Anytown, USA		555-1234		chrisevans@mkt.com		Male		36		10 years		\$42,000		Health Insurance		Training Program		Medium		Consistent		Safe Working Environment		None			
Sales		Sarah Lee		SA003		Full-time Employee		Active		Technician		Sales		Sales Representative		Sales		123 Main Street, Anytown, USA		555-1234		sarahlee@sa.com		Female		29		7 years		\$35,000		Health Insurance		Training Program		Medium		Consistent		Safe Working Environment		None			
Customer Support		David Wilson		CS004		Full-time Employee		Active		Technician		Customer Support		Customer Support Agent		Customer Support		123 Main Street, Anytown, USA		555-1234		davidwilson@cs.com		Male		32		8 years		\$38,000		Health Insurance		Training Program		Medium		Consistent		Safe Working Environment		None			
Research & Development		Emily Davis		R&D004		Full-time Employee		Active		Technician		Research & Development		Researcher		Research & Development																													

Section A: General Information		Section B: Project Overview		Section C: Stakeholder Analysis		Section D: Resource Allocation		Section E: Risk Management		Section F: Performance Metrics		
Project ID:	PJ-A-2023-Q1	Project Name:	Strategic Expansion Project	Manager:	Jane Doe	Budget (USD):	100,000	Completion Date:	2023-06-30	Performance Score:	85	
Start Date:	2023-01-01	End Date:	2023-06-30	Primary Stakeholder:	John Smith	Team Size:	10	Lead Developer:	Mike Johnson	Scope Change Count:	2	
Client:	Global Solutions Inc.	Location:	New York City	Key Stakeholder:	Sarah Johnson	Allocated Budget:	80,000	Lead Tester:	Alice Williams	Cost Variance:	-10%	
Project Type:	Software Development	Priority:	High	Secondary Stakeholder:	David Lee	Allocated Resources:	1000 hours	Lead QA:	Bob Johnson	Timeline:	On Track	
Team Lead:	John Doe	Team Size (approx.):	12	Resource Utilization:	80%	Allocated Hours:	1000	Risk Level:	Medium	Completion Status:	In Progress	
Team Members:	Mike Johnson, Alice Williams, Bob Johnson, Carol Green, David Lee, Eric White, Frank Black, Gina Blue, Helen Red, Ivan Green		Allocated Budget (USD):	100,000	Allocated Resources (hrs):	1000	Allocated Hours (hrs):	1000	Allocated Budget (USD):	100,000	Allocated Resources (hrs):	1000
Resource Allocation:	100% allocated to core team members.		Allocated Hours (hrs):	1000	Allocated Resources (hrs):	1000	Allocated Hours (hrs):	1000	Allocated Budget (USD):	100,000	Allocated Resources (hrs):	1000
Stakeholder Analysis:	Primary stakeholder: John Smith (High Priority). Secondary stakeholders include Sarah Johnson, David Lee, and others.		Allocated Hours (hrs):	1000	Allocated Resources (hrs):	1000	Allocated Hours (hrs):	1000	Allocated Budget (USD):	100,000	Allocated Resources (hrs):	1000
Risk Management:	Medium risk level identified. Two scope changes have occurred.		Allocated Hours (hrs):	1000	Allocated Resources (hrs):	1000	Allocated Hours (hrs):	1000	Allocated Budget (USD):	100,000	Allocated Resources (hrs):	1000
Performance Metrics:	Performance score: 85. Timeline: On Track. Cost variance: -10%.		Allocated Hours (hrs):	1000	Allocated Resources (hrs):	1000	Allocated Hours (hrs):	1000	Allocated Budget (USD):	100,000	Allocated Resources (hrs):	1000

6. DETAILED CAPITAL WORKS PLAN AND WARD INFORMATION

MIG

Vote Number	Vote Description	Initial Budget
2015644502089WP4ZZ30	PMU SUPPORT	11 955 550.00
2015644942089WS1ZZ20	CONTR: SEWER SERV - RURAL EDUMBE	5 033 528.78
2015644942089WS2ZZ30	CONTR: SEWER SERV - RURAL UPHONGOLO	3 566 057.57
2015644942089WS3ZZ50	CONTR: SEWER SERV - RURAL NONGOMA	4 754 650.00
2015644942089WS4ZZ60	CONTR: SEWER SERV - RURAL ULUNDI	13 766 450.00
2015644942089WS5ZZ40	CONTR: SEWER SERV - RURAL ABAQULUSI	9 866 528.78
2015644502089WP2ZZ30	SIMDLANGENTSHA CENTRAL WATER SUPPLY PH.2	11 200 000.00
2015644502089WP3ZZ30	SIMDLANGENTSHA EAST RWSS	13 692 510.00
2015644602089WV3ZZ50	MANDLAKAZI RWSS PH 5	-
2015644602089WV4ZZ60	NKONJENI RWSS PHASE 4	57 488 000.00
2015644602089WV5ZZ50	USUTHU RWSS PHASE 5	36 485 556.93
2015644602089WV8ZZ12	RUDIMENTARY WATER SUPPLY PHASE 4	54 261 780.37
2015644802089WK3ZZ20	SIMDLANGENTSHA WEST PH3	17 040 387.57
2015644602089WV6ZZ12	CORONATION (ENYATHI)	-

239 111 000.00

ZULULAND DISTRICT MUNICIPALITY

WS19 CONSOLIDATED CASHFLOW (in £m)

ZULULAND DISTRICT MUNICIPALITY																	
RBIG NONGOMA: MANDLAKAZI AND USUTHU CASHFLOW																	
PROJECT NAME	Project No.	Project Type	Ward No.	Population served	Consultant Name & Rep.	SLA	Social Consultants	SLA	Technician Rep.	Tender Adverts Dates	Tender Closing Date	Tender Adjudication Submission Date	Tender Award Date	Awarded Contractor (s)	Total allocated Budget	Previous Expenditure at June 2020	2019/2020 Total allocated Budget
Emyekeni Eskom selfbuild power line	ZDM 057/2017	22 km of Powerline from Emyekeni to Mafikeng PB	Nongoma Um Nzambenku & Emfengene Ward 5		RAWS Consulting		Momotheka		Sipho Butheleza			28/05/2019	28/08/2019	A1 Electrical	R 8 029 856.40	R 8 007 804.16	
WPW main pump station mechanical & electrical installation	ZDM 1558/2014	Mechanical/Electrical			RAWS Consulting		Momotheka		Sipho Butheleza					E & R Maintenance	R 79 870 894.45	R 76 931 155.34	
Res M and Booster pump station	ZDM 1521/2014	Construction of concrete reservoir & PS structure			RAWS Consulting		Momotheka		Sipho Butheleza					ECL Construction	R 28 872 080.70	R 25 826 020.41	
Nongoma CBD reservoir	ZDM 061/2016	Construction of 2.5 ML concrete reservoir	Nongoma ward 19		RAWS Consulting		Momotheka		Sipho Butheleza	01/10/2015	22/10/2015	01/11/2015	30/02/2016	Induna Logistics	R 18 829 835.00	R 15 414 043.00	
Holnyoka and Lindizwe PS structures	ZDM 028/2017	Construction of PS structure	Holnyoka PB – Ward 9 Lindizwe PS – Ward 4		RAWS Consulting		Momotheka		Sipho Butheleza	19/10/2017	18/11/2017	10/01/2018	16/03/2018	Newbu construction	R 18 880 140.00	R 12 078 666.00	
Nongoma 7ML & 3ML reservoirs	ZDM 029/2017	Construction of concrete reservoirs	Ward 20		RAWS Consulting		Momotheka		Sipho Butheleza					Town & Around Civils	R 38 986 915.00	R 10 923 011.00	
Nongoma community reservoirs	ZDM 030/2017	Construction of 3 concrete community reservoirs	Ras GB 5 – Kwa Mireya – ward 16 Ras GB 4 – Ophakale – ward 16 Ras GB 2 – White City ward 20.		RAWS Consulting		Momotheka		Sipho Butheleza	19/10/2017	18/11/2017	10/01/2018	16/03/2018	Town & Around Civils	R 17 348 457.00	R 18 521 342.34	R 73 774 000.00
Usuthu dam Geotech investigation	ZDM	Geotechnical investigation for the Usuthu off-channel storage dam			RAWS Consulting		Momotheka		Sipho Butheleza					JG Africa PTY Ltd Geotechnical	R 4 141 057.00	R 2 876 572.00	
USUTHU: Raw water extraction pump station mechanical & electrical installation	ZDM 018/2019	Mechanical/Electrical	16		RAWS Consulting	NO	Lwazi	NO	Thembinkosi Butheleza		2015/04/22		2019/11/15	Electric & Pump services	R 23 239 438.00	R -	
Holnyoka PS Mechanical & electrical installation	ZDM 042/2015	Supply and installation of mechanical & Electrical	Holnyoka PS – Ward 9		RAWS Consulting		Momotheka		Sipho Butheleza				2020/01/06	Zena Manzi Services Pty Ltd	R 26 267 218.00	R -	
Lindizwe PS Mechanical & electrical installation	ZDM 007/2016	Supply and installation of mechanical & Electrical	Lindizwe PS – Ward 4		RAWS Consulting		Momotheka		Sipho Butheleza				2020/01/06	Zena Manzi Services Pty Ltd	R 38 850 140.00	R -	
RAWS/Ismo JV Fees	ZDM 057/2007	Design & Monitoring			RAWS Consulting									RAWS/Ismo JV Fees			
Provision of ISD Services to Usuthu RBWSS	ZDM 002/2020	ISD - Usuthu BWSS	Usuthu		RAWS Consulting				Sipho Butheleza				2019/12/13	Lwazi Community Services	R 350 000.00		
Provision of Civil Engineering Professional Fees at Usuthu Southern Leg RWSS	ZDM 043/2015				Siyakhula Civils and Projects									Siyakhula Civils and Projects	R 28 112 982.46	R 7 522 577.05	
ACCUMULATIVE TOTALS															TOTALS	R 73 774 000.00	

RBIG NC																		
PROJECT NAME	Project No	Project Type	Ward No	Population served	Consultant Name & Rep.	July	August	September	October	November	December	January	February	March	April	Projected	Projected	Projected
Emykeni Eskom selfbuild power lines	ZDM 087/2017	22 km of Powerline from Emykeni to Mahombwe PS	Nongoma LH Nzambaniulu & Emfjenje Ward 5		RAWS Consulting						R 460 482.00	R -						
WPW main pump station mechanical & electrical installation	ZDM 1558/2014	Mechanical/electrical			RAWS Consulting													
Rea M and Boceler pump station	ZDM 1521/2014	Construction of concrete reservoir & PS structure			RAWS Consulting													
Nongoma CBD reservoir	ZDM 061/2015	Construction of 2.6 ML concrete reservoir	Nongoma ward 19		RAWS Consulting													
Holonyoka and Lindizwe PS structures	ZDM 028/2017	Construction of PS structure	Holonyoka PS – Ward 9 Lindizwe PS – Ward 4		RAWS Consulting							R 1 471 034.51						
Nongoma 7ML & 384L reservoirs	ZDM 029/2017	Construction of concrete reservoirs	Ward 20		RAWS Consulting			R 2 417 290.41	R 4 625 626.25	R 1 831 417.92	R 484 271.23				R 1 000 000.00			
Nongoma community reservoirs	ZDM 030/2017	Construction of 3 concrete community reservoirs	Rea GB 5 – Kwa Mkhaya – ward 16 Rea GB 4 – Ophelius – ward 16 Rea GB 2 – White City ward 20.		RAWS Consulting													
Usuthu dam Geotech investigation	ZDM	Geotechnical investigation for the Usuthu off-channel storage dam			RAWS Consulting													
USUTHU: Raw water extraction pump station mechanical & electrical installation	ZDM 018/2019	Mechanical/electrical	1B		RAWS Consulting		R 3 521 477.24							R 2 682 400.14				
Holonyoka PS Mechanical & electrical installation	ZDM 049/2015	Supply and installation of mechanical & Electrical	Holonyoka PS – Ward 9		RAWS Consulting	R 248 972.04	R -	R -						R 4 754 827.00		R 1 605 487.77		
Lindizwe PS Mechanical & electrical installation	ZDM 007/2018	Supply and installation of mechanical & Electrical	Lindizwe PS – Ward 4		RAWS Consulting	R 252 800.24	R -	R -		R 1 654 000.98						R 8 507 164.90		
RAWS/Iamo JV Fees	ZDM 567/2007	Design & Monitoring			RAWS Consulting		R 1 908 641.76	R 1 143 276.00		R 1 588 471.02	R 800 440.96			R 425 853.56				
Provision of ISD Services to Usuthu RBWSS	ZDM 002/2020	ISD - Usuthu BWSS	Usuthu		RAWS Consulting								R 300 274.87					
Provision of Civil Engineering Professional Fees at Usuthu Southern Leg RWSS	ZDM 049/2015				Siyekhula Civils and Projects				R 3 000 369.80	R 2 710 034.32				R 4 297 321.32				
ACCUMULATIVE TOTALS						R 691 772.26	R 8 480 115.00	R 1 300 466.41	R 6 815 290.66	R 7 084 654.34	R 3 310 237.70	R -	R 330 274.87	R 12 180 986.02	R 1 000 000.00	R 10 119 867.76	R -	
						R 801 772.26	R 8 031 891.25	R 8 592 458.88	R 18 208 458.74	R 25 853 044.98	R 29 208 282.88	R 29 538 657.36	R 41 699 052.37	R 42 699 052.37	R 52 812 715.13	R 52 812 715.13		

RBIG NC																
PROJECT NAME	Project No	Project Type	Ward No.	Population served	Consultant Name & Rep.	2020/2021 Current year Expenditure	Actual & Projected		Projected	Projected	Projected	Projected	Projected	Final Retention Release	TOTAL PROJECTED EXPENDITURE	
							Actual	Actual + Projection								
Enyokeni Eskom selfised power line	ZDM 057/2017	22 km of Powerline from Enyokeni to Mahlonde PS	Nongoma LM Nzambankulu & Emfonyane Ward 5		RAWS Consulting	R 480 482.00		R 480 482.00	R 571 680.00					R 571 680.00	R 8 029 668.18	
WPW main pump station mechanical & electrical installation	ZDM 1558/2014	Mechanical/electrical			RAWS Consulting	R -		R -	R 1 985 988.64					R 1 985 988.64	R 78 917 143.98	
Res M and Booster pump station	ZDM 1621/2014	Construction of concrete reservoir & PS structure			RAWS Consulting	R -		R -						R -	R 28 828 829.41	
Nongoma CBD reservoir	ZDM 081/2015	Construction of 2.5 ML concrete reservoir	Nongoma ward 19		RAWS Consulting	R -		R -						R -	R 15 414 043.00	
Holnyoka and Lindzwe PS structures	ZDM 029/2017	Construction of PS structure	Holnyoka PS – Ward 9 Lindzwe PS – Ward 4		RAWS Consulting	R 1 471 034.51		R 1 471 034.51						R -	R 13 549 700.51	
Nongoma 7ML & 3ML reservoirs	ZDM 029/2017	Construction of concrete reservoirs	Ward 20		RAWS Consulting	R 10 368 005.81	R 305 013.89	R 10 683 619.40	R 1 732 185.97	R 1 000 000.00				R 2 732 185.97	R 24 318 818.37	
Nongoma community reservoirs	ZDM 030/2017	Construction of 3 concrete community reservoirs	Res GB 5 – Kwa Minya – ward 16 Res GB 4 – Ophakhe – ward 16 Res GB 2 – White City ward 20		RAWS Consulting	R -		R -						R -	R 16 521 342.34	
Usuthu dam Geotech Investigation	ZDM	Geotechnical investigation for the Usuthu off-channel storage dam			RAWS Consulting	R -		R -						R -	R 2 676 570.00	
USUTHU: Raw water extraction pump station mechanical & electrical installation	ZDM 018/2019	Mechanical/electrical	15		RAWS Consulting	R 9 203 970.38		R 6 203 970.38	R 2 882 493.14	R 4 000 000.00	R 3 500 000.00	R 1 476 500.00	R 542 000.00	R 12 200 983.14	R 18 404 983.62	
Holnyoka PS Mechanical & electrical installation	ZDM 040/2015	Supply and Installation of mechanical & Electrical	Holnyoka PS – Ward 8		RAWS Consulting	R 6 610 298.81	R 120 484.17	R 6 730 780.98	R 4 827 615.88	R 5 600 000.00	R 6 000 000.00	R 4 000 000.00		R 20 427 615.88	R 27 158 406.88	
Lindzwe PS Mechanical & electrical installation	ZDM 007/2018	Supply and Installation of mechanical & Electrical	Lindzwe PS – Ward 4		RAWS Consulting	R 10 414 631.21	R 83 401.76	R 10 498 032.97	R 3 417 140.92	R 2 000 000.00	R 3 000 000.00	R 4 000 000.00	R 4 066 487.67	R 16 495 628.49	R 26 983 861.48	
RAWS/Iamo JV Fees	ZDM 697/2007	Design & Monitoring			RAWS Consulting	R 5 985 694.30		R 5 985 694.30	R 2 328 907.88	R 350 000.00	R 350 000.00	R 350 000.00	R 3 728 907.88		R 9 604 602.18	
Provision of ISD Services to Usuthu P2WSS	ZDM 002/2020	ISD - Usuthu BWSS	Usuthu		RAWS Consulting	R 330 274.67		R 330 274.67		R 100 000.00	R 100 000.00	R 100 000.00	R 400 000.00		R 730 274.67	
Provision of Civil Engineering Fees at Usuthu Southern Leg RWSS	ZDM 043/2015				Siyakhula Civils and Projects	R 10 987 725.44		R 10 987 725.44					R -		R 16 520 302.49	
ACCUMULATIVE TOTALS						R 52 812 718.43	R 598 900.82	R 53 321 624.65	R 17 585 012.43	R 13 000 000.00	R 12 360 000.00	R 8 826 200.00	R 8 080 487.57	R 58 833 000.00	R -	R 291 345 821.87
						R 53 321 624.65		R 17 584 012.43	R 30 598 012.43	R 43 548 012.43	R 51 472 512.43	R 58 533 000.00				R 58 533 000.00

R 0.72
R 853 550.47

**APPROVAL OF THE ZULULAND DISTRICT MUNICIPALITY'S SERVICE DELIVERY
AND BUDGET IMPLEMENTATION PLAN (SDBIP) FOR THE YEAR ENDING 30
JUNE 2022**

The Zululand District Municipality's SDBIP for the year ending 30 June 2022 has been reviewed and approved by the Honourable Mayor: Cllr. T.D. Buthelezi as said in S69 (3) (a) and S54 (3) of the Municipal Finance Management Act.

Date received: 04/06/2021

Date Approved: 07/06/2021

Signature:

