

# **ZULULAND DISTRICT MUNICIPALITY**



**2<sup>nd</sup> ADJUSTED SERVICE DELIVERY AND  
BUDGET IMPLEMENTATION PLAN (SDBIP) FOR  
THE YEAR ENDED 30 JUNE 2021**

**2020/2021**

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## **Introduction**

### **1.1. Background to the SDBIP**

In terms of Section 69 (3) (a) of the Municipal Finance Management Act, the Municipal Manager must submit the SDBIP to the Mayor within 14 days after the approval of the Budget. The Mayor must subsequently approve the SDBIP within 28 days after the approval of the Budget in terms of Section 53 (1) (c) (ii) of the Municipal Finance Management Act. The Adjustment Budget for the 2020/2021 financial year was tabled to Council on 24 February 2021 for approval. The SDBIP for the Zululand District Municipality was approved by the Mayor within 28 days after approval of budget as stated in S53 (1) (c) (ii) and it will be monitored and revised quarterly.

### **1.2. Purpose of the SDBIP**

The purpose of the SDBIP can be summarized as follows:

1. It is a vital link between the Mayor and the administration of the municipality;
2. It facilitates the process for holding management accountable for its performance;
3. It is a tool for implementation, management and monitoring; and
4. It further serves as the basis for the performance measurement in service delivery against the year-end targets and the implementation of the budget.

### **1.3. Importance of the SDBIP**

A properly formulated SDBIP will ensure that appropriate information is circulated internally and externally for purposes of monitoring the execution of the budget, and it:

- *Enables the Mayor to monitor the performance of the Municipal Manager,*
- Municipal Manager to monitor the performance of the senior managers; and*
- The community to monitor the performance of the municipality.*

It is the excellent mechanism that produces monthly targets that are reported to ensure implementation of the IDP. The SDBIP will also empower all councillors specifically facilitating engagement at ward level and allow them to undertake the appropriate oversight and monitoring of programs. The SDBIP will also measure in-year progress in the implementation of the budget; under spending of budget will be dealt with at early stages because it is reviewed quarterly.

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#### **1.4. The Role of Council with regards to the SDBIP**

It is vitally important for Council to note that the components of the SDBIP are primary indicators of the municipality's performance on the annual Budget. In this regard, Councillors are encouraged to scrutinize the various components of the SDBIP and to pose questions where it is deemed necessary. This form of in-year reporting should uncover major problems and is aimed at ensuring that the Mayor and the Municipal Manager take the corrective steps when any unanticipated problems arise.

#### **1.5. Role of the Accounting Officer in respect of the SDBIP**

The Accounting Officer must:

1. Implement the Budget;
2. Ensure that spending is in accordance with the Budget and ensure that the expenditure is reduced when revenue is anticipated to be less than projected in the Budget or the SDBIP;
3. Ensure that revenue and expenditure is properly monitored;
4. Prepare an adjustments Budget when necessary; and
5. Submit the draft SDBIP and draft annual performance agreements for the Municipal Manager and all senior managers.

#### **1.6. The key components of the 2020/2021 SDBIP**

In terms of Circular No. 13 of the MFMA No. 56 of 2003, the SDBIP must contain:

- Monthly projections of revenue to be collected for each source;
- Monthly projections of expenditure by source (not required in terms of this Act);
- Monthly projections of expenditure (operating and capital) and revenue for each vote;
- Quarterly projections of service delivery targets and performance indicators of each vote;
- Detailed capital works plan broken down by ward over three years (Capital Plan)

These components of the SDBIP are discussed below.

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## **2 MONTHLY PROJECTIONS OF REVENUE PER SOURCE**

In terms of Section 15 of the MFMA, a municipality may, except where otherwise provided in this Act,

- incur expenditure only in terms of the approved Budget; and
- Within the limits of the amounts appropriated for the different votes in the approved Budget.

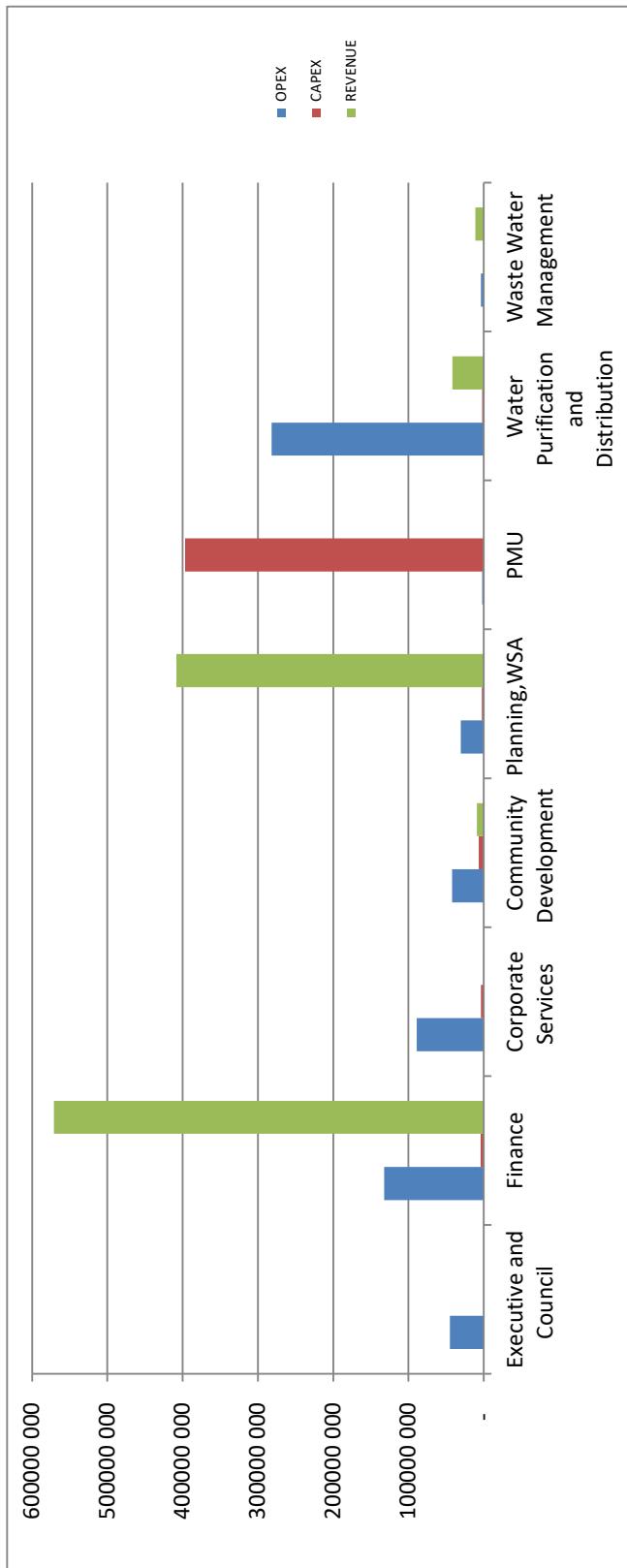
One of the most important and basic priorities of a municipality is to collect all its revenue as budgeted for, failure to collect the revenue will undermine the municipality's ability to deliver services. The SDBIP contains the monthly projections of revenue to be collected per source for the 2020/2021 financial year. The reason for the inclusion of this component of the SDBIP is to ensure that the municipality monitors revenue collected during the quarter as all expenditure to be incurred in terms of the approved Budget must be financed from realistically anticipated revenues to be collected.

The Accounting Officer must monitor the actual revenues received against those projected in the SDBIP and submit explanations of any remedial action to be taken to ensure that projected revenue and expenditure remain within the municipality's approved Budget. This type of information requires the municipality to take urgent remedial steps to ensure it improves on its revenue-collection capacity if it wants to maintain its levels of service delivery and expenditure. The revenue for the financial year 2020/2021 is indicated below as follows:

### **Monthly projections of total Revenue per Source**

The municipality will ensure that it has instituted measures to achieve monthly revenue targets for each revenue source. In order to ensure realistic revenue projections and ultimately balanced budgets, the Zululand District Municipality has to have comprehensive, coherent revenue policies that take into account appropriate service delivery levels, standards, ability to pay and collection efforts.

**Chart- projection of Revenue and Expenditure by vote**



**Projections of Expenditure & Revenue by Vote  
for Zululand District Municipality for the year  
ended 30 June 2021**

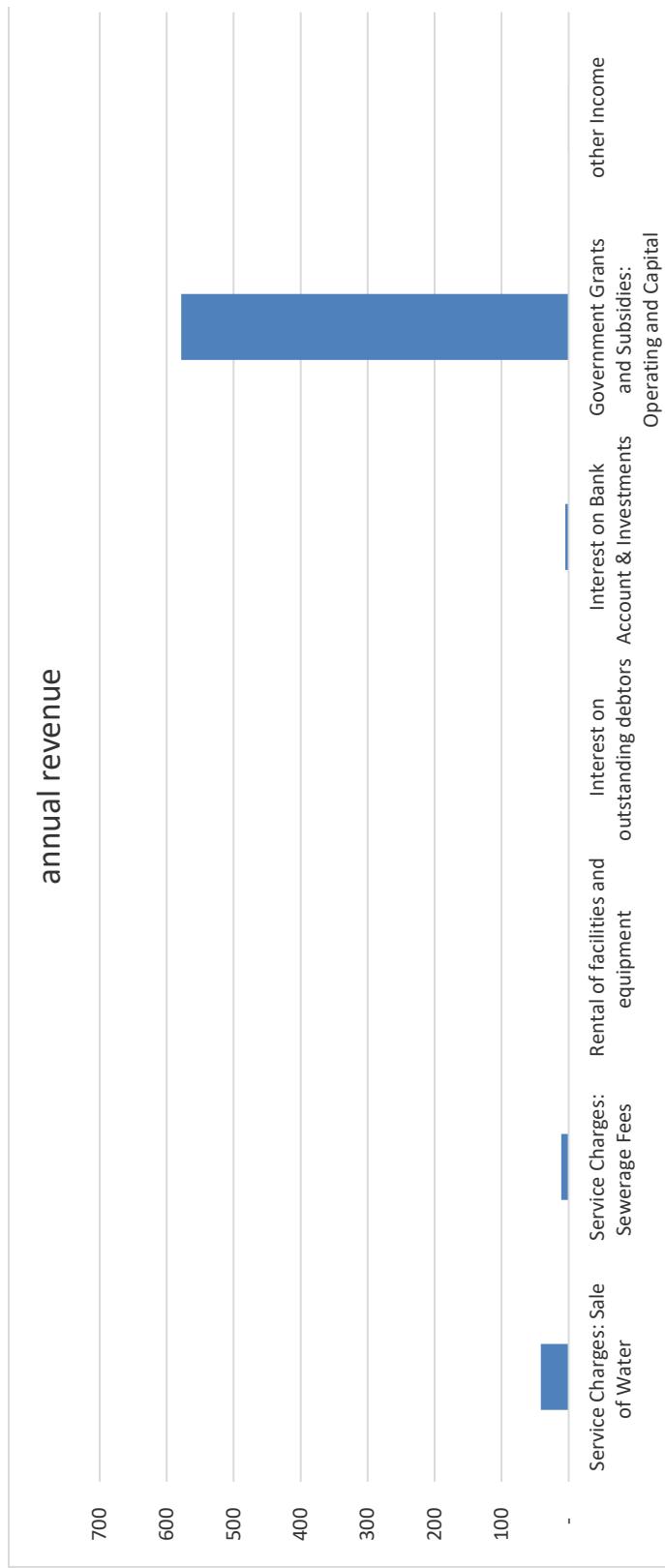
<b>Projections for expenditure and revenue by vote Department</b>	<b>Operating Exp</b>	<b>CAPITAL EXP</b>	<b>REVENUE</b>
Executive and Council	44 733 409	-	-
Finance	132 262 803	4 243 989	571 194 000
Corporate Services	89 184 413	3 728 261	400 000
Community Development	42 040 228	6 574 000	9 233 000
Planning &WSA	30 468 117	2 383 000	408 379 000
PMU	1 885 318	396 735 000	-
Water Purification and Distribution	282 002 842	1 900 000	41 423 699
Waste Water Management	3 628 065	11 139 746	
<b>Total</b>	<b>626 205 195</b>	<b>415 564 250</b>	<b>1 041 769 445</b>

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### **3 MONTHLY PROJECTIONS OF EXPENDITURE PER SOURCE**

The monthly projections of expenditure per source is not included in terms of circular No 13 of the MFMA, but we as Zululand District Municipality have decided to add this component in order to see the movement of expenditure per source on monthly basis to be able to respond promptly and to initiate any remedial steps when necessary.

## Chart - Projections of Revenue by Source



## **Monthly Projections of Revenue by Source of Zululand District Municipality for the year ended 30 June 2021**

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## **4 ANNUAL PROJECTIONS OF REVENUE & EXPENDITURE PER VOTE**

It is important to view expenditure in relation to revenue used to finance it. In this context, it is easy to see when expenditure exceeds Revenue and the necessary remedial steps can then be taken to correct this situation. Failure to monitor expenditure in relation to Revenue will seriously hamper the municipality's ability to achieve its strategic goals for the year.

### **Annual Projections of Expenditure and Revenue per Vote**

Compares the planned revenue and expenditure for the year ended 30 June 2021. It is clear that Zululand District Municipality will spend a lot in the provision of water to the community that it serves.

**Monthly Projections of Expenditure by Source of  
Zululand District Municipality for the year ended 30 June 2021**

**Monthly Projections of Expenditure by Source**

Expenditure by Source	July	August	September	October	November	December	January	February	March	April	May	June	Total
<b>Operating Expenditure</b>													
Employee related costs (wages and salaries)	18 788 837	18 788 837	18 788 837	18 788 837	18 788 837	18 788 837	18 788 837	18 788 837	18 788 837	18 788 837	18 788 837	18 788 837	295 466 047
Remuneration of Councillors	695 871	695 871	695 871	695 871	695 871	695 871	695 871	695 871	695 871	695 871	695 871	695 871	8 350 456
Bad debts	1 226 917	1 226 917	1 226 917	1 226 917	1 226 917	1 226 917	1 226 917	1 226 917	1 226 917	1 226 917	1 226 917	1 226 917	14 723 000
Collection costs	-	-	-	-	-	-	-	-	-	-	-	-	-
Depreciation	5 240 475	5 240 475	5 240 475	5 240 475	5 240 475	5 240 475	5 240 475	5 240 475	5 240 475	5 240 475	5 240 475	5 240 475	62 885 684
Inter-Departmental Charges	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest on external borrowings	584 550	584 550	584 550	584 550	584 550	584 550	584 550	584 550	584 550	584 550	584 550	584 550	7 014 600
Other Materials	1 962 676	1 962 676	1 962 676	1 962 676	1 962 676	1 962 676	1 962 676	1 962 676	1 962 676	1 962 676	1 962 676	1 962 676	23 592 176
Bulk purchases	1 301 036	1 301 036	1 301 036	1 301 036	1 301 036	1 301 036	1 301 036	1 301 036	1 301 036	1 301 036	1 301 036	1 301 036	15 613 150
Grants & Subsidies paid	14 605 635	14 605 635	14 605 635	14 605 635	14 605 635	14 605 635	14 605 635	14 605 635	14 605 635	14 605 635	14 605 635	14 605 635	175 267 621
Contracted services	7 777 710	7 777 710	7 777 710	7 777 710	7 777 710	7 777 710	7 777 710	7 777 710	7 777 710	7 777 710	7 777 710	7 777 710	93 332 514
General expenses - other (including abnormal expenses)	-	-	-	-	-	-	-	-	-	-	-	-	-
Loss on disposal of property, plant and equipment	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Operating Expenditure</b>	<b>52 183 766</b>	<b>626 205 195</b>											
<b>Capital Expenditure</b>													
Total asset from own funds	822 688	822 688	822 688	822 688	822 688	822 688	822 688	822 688	822 688	822 688	822 688	822 688	9 872 250
Total asset from grants & subsidies	33 807 667	33 807 667	33 807 667	33 807 667	33 807 667	33 807 667	33 807 667	33 807 667	33 807 667	33 807 667	33 807 667	33 807 667	405 692 000
<b>Total Operating Expenditure</b>	<b>34 630 354</b>	<b>415 564 250</b>											
<b>TOTAL EXPENDITURE</b>	<b>86 814 120</b>	<b>1 041 769 445</b>											

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## **5 QUARTERLY PROJECTIONS OF SERVICE DELIVERY TARGETS AND PERFORMANCE INDICATORS OF EACH VOTE**

In terms of the SDBIP, Zululand District Municipality is required to provide non-financial measurable performance objectives in the form of service delivery targets and other performance indicators. Service delivery targets relate to the level and standards of service being provided to the community, and include targets for the reductions in backlogs of basic services.

The goals and objectives set by Council as quantifiable outcomes that should be implemented by the administration over the next financial year are indicated on the sheet below.

**DEPARTMENTAL SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN**  
**CORPORATE SERVICES**

FINANCIAL YEAR 2020/2021						
Strategic Objective(SO)	KPI No.	Key Performance Indicator	Unit of Measure	Formula	Responsible Department	Annual Target
						target date / reporting frequency
To progressively enhance the capabilities of the municipality to prevent and respond to disasters effectively and efficiently by complying with laws, building disaster management capacity, strengthening relations with stakeholders and improve community awareness	1	Number of lightning conductors installed in identified rural households per quarter	Number	N/A	Corporate Services	100
To continuously managing all developed infrastructure capital assets to minimize the total cost of owning and operating these assets while delivering the desired service levels & protecting the natural environment (Effective Asset Management, internal&community capacity building, collecting revenue, tariffs, monitoring & evaluation, environmental management)	2	Number of verification on ZDM infrastructure assets performed	Number	N/A	Budget & Treasury	1
To implementation of Water and Sanitation projects to ensure the provision of service delivery needs to the community of Zululand District	3	Number of ZDM water projects under construction	Number	N/A	Planning Development	16
	4	Number of ZDM sanitation projects under construction	Number	N/A	Planning Development	2
	5	Number of ZDM water projects completed	Number	N/A	Planning Development	16
	6	Number of ZDM sanitation projects completed	Number	N/A	Planning Development	2
To ensure all Municipal Infrastructure and Resources are maintained	7	Percentage of ZDM Water determinants that pass laboratory tests every quarter	Percentage	N/A	Technical Services	90%
	8	The average time taken to fix spillages	Hours	N/A	Technical Services	24 hours
To reduce backlog of water provision	9	Number of households to be provided with access to water within RDP standard	Number	N/A	Planning Development	1000
	10	Number of households to be provided with sanitation facilities within RDP standard	Number	N/A	Planning Development	1000
<b>KPA 2 - MUNICIPAL TRANSFORMATION AND ORGANIZATIONAL DEVELOPMENT</b>						
<b>MUNICIPAL TRANSFORMATION AND ORGANIZATIONAL DEVELOPMENT</b>						
Strategic Objective(SO)	KPI No.	Key Performance Indicator	Unit of Measure	Formula	Responsible Department	Annual Target
To ensure compliance with legislation	11	Date Internal Audit Plan 2020/2021 submitted to audit committee, for adoption	Date	N/A	Office of the Municipal Manager	31 December 2020
	12	Number of Internal Audit reports submitted to the Audit committee	Number	N/A	Office of the Municipal Manager	4
	13	Number of Audit committee meetings coordinated	Number	N/A	Office of the Municipal Manager	4
To provide effective and efficient human resource management	14	Date employment equity plan reports submitted to Department of Labour	Date	N/A	Corporate Services	15 January 2021
						Proof of submission

**DEPARTMENTAL SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN**  
**CORPORATE SERVICES**

Strategic Objective(SO)	KPI No.	Key Performance Indicator	FINANCIAL YEAR 2020/2021			
			Unit of Measure	Formula	Responsible Department	Annual Target
KPA 3 MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT	15	Date 2021/2022 ZDM orgonogram approved by council	Date	N/A	Corporate Services	30 June 2021

**MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT**

Strategic Objective(SO)	KPI No.	Key Performance Indicator	Unit of Measure	Formula	Responsible Department	Annual Target	target date / reporting frequency	Portfolio of Evidence
Establish and maintain a healthy financial state by maintaining a balance between assets and debt, operational efficiency, managing operating expenditure and increasing revenue	16	MFMA 54(1) Submission of Sec 72 Mid Year Performance Assessment to the Mayor; PT and NT	Date	N/A	Budget & Treasury	25 January 2021	25 January 2021	Proof of submission
To effectively manage procurement by implementing SCM policies and ensure effective reporting	17	Number of SCM quarterly reports submitted	Number	N/A	Budget & Treasury	4	Quarterly	Proof of submission
To ensure that Council Asset register is updated and compliant	18	Number of updated assets register submitted to finance committee	Number	N/A	Budget & Treasury	12	Monthly	updates FAR
To manage expenditure for the infrastructure programmes	19	Percentage of expenditure on conditional grants	Percentage	N/A	Budget & Treasury	100%	30 June 2021	Expenditure report
To ensure effective implementation of the MPPRA	20	Number of revenue steering committee meetings held	Number	N/A	Budget & Treasury	4	Quarterly	Agenda and Minutes

**KPA 04 - GOOD GOVERNANCE AND PUBLIC PARTICIPATION**

Strategic Objective(SO)	KPI No.	Key Performance Indicator	Unit of Measure	Formula	Responsible Department	Annual Target	target date / reporting frequency	Portfolio of Evidence
Promoting transparent and accountable governance through regular community engagements and effective administration	21	Number of LED awareness events held to market municipal programmes per quarter	Number	N/A	Community Services	4	Quarterly	Register of attendance & Pictures
	22	Number of Municipal Health awareness campaigns per quarter	Number	N/A	Community Services	4	Quarterly	Register of attendance & Pictures
	23	Number of disaster awareness campaigns held per quarter	Number	N/A	Corporate Services	4	Quarterly	Register of attendance & Pictures
	24	Date of Reviewed Municipal Health Operational Plan tabled to Council	Date	N/A	Community Services	30 June 2021	30 June 2021	Council Resolution
To ensure effective administration of the budgeting process and finalizing the preparation of the budget within legislated timeframes	25	Date the budget schedule of key deadlines to be submitted to Council	Date	N/A	Budget & Treasury	30 August 2020	30 August 2020	Council Resolution
	26	Date adjustment Budget submitted to council	Date	N/A	Budget & Treasury	28 February 2021	28 February 2021	Council Resolution
	27	Date Final Budget approved by Council	Date	N/A	Budget & Treasury	31 May 2021	31 May 2021	Council Resolution
To ensure that budget related policies are adopted during budget approval process	28	Date final budget related policies submitted	Date	N/A	Budget & Treasury	31 May 2021	31 May 2021	Council Resolution

**DEPARTMENTAL SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN**  
**CORPORATE SERVICES**

Strategic Objective(SO)	KPI No.	Key Performance Indicator	FINANCIAL YEAR 2020/2021					
			Unit of Measure	Formula	Responsible Department	Annual Target	target date / reporting frequency	Portfolio of Evidence
To ensure effective administration of the budgeting process and reporting within legislated timeframes	29	Date Mid - Year - Budget and Performance Assessments review submitted to Council	Date	N/A	Budget & Treasury	31 January 2021	31 January 2021	Council Resolution
	30	Number of monthly budget statements (s71 reports) submitted to Finance Portfolio and National Treasury	Number	N/A	Budget & Treasury	12	Monthly	Proof of submission and copy of SEC71
To ensure that AFS are prepared & submitted to the Auditor - General in line with MFMA	31	Date AFS submitted to AG	Date	N/A	Budget & Treasury	31 August 2021	31 August 2021	Proof of submission and copy of AFS
To ensure full Compliance with MFMA returns requirements	32	Number of MSCOA data strings submitted	Number	N/A	Budget & Treasury	12	Monthly	Proof of submission
	33	Number of sec 52 reports submitted to the Mayor & NT	Number	N/A	Budget & Treasury	4	Quarterly	Proof of submission
	34	Number of Sec 66 reports submitted to the Mayor & NT	Number	N/A	Budget & Treasury	12	Monthly	Proof of submission
Establishing consistency and alignment between the district and locals by regular co-ordination of Integovernmental Relations and District Development Model	35	Number of Municipal Manager Technical IGR / DDM meetings held	Number	N/A	Office of the Municipal Manager	4	Quarterly	Agenda and Minutes
To ensure compliance is maintained with regards to reporting	36	Number of Back to basic reports submitted to COGTA	Number	N/A	Office of the Municipal Manager	4	Quarterly	Proof of submission
To ensure effective compliance reporting	37	Date Annual report adopted by Council	Date	N/A	Planning Development	31 March 2021	31 March 2021	Council Resolution
	38	Date final SDBIP submitted to the Mayor	Date	N/A	Office of the Municipal Manager & Budget & Treasury	28 June 2021	28 June 2021	Signed SDBIP by the Mayor
Monitor, review and progressively improve service delivery performance through improvement of business processes and systems, performance auditing, risk management and oversight	39	Date performance agreements for Senior Managers submitted to COGTA	Date	N/A	Office of the Municipal Manager	15 August 2020	15 August 2020	Proof of submission
	40	Date Annual Performance Report submitted to AG	Date	N/A	Office of the Municipal Manager	30 October 2020	30 October 2020	Proof of submission
Ensuring effective and informed municipal decision-making through a well-functioning administrative and political environment	41	MPMR Sec 14 (2)(g) % of secretariat services provided in relation to Audit Committee meetings held	Number	N/A	Corporate Services	4	Quarterly	Agenda and Minutes
	42	Number of EXCO Meetings coordinated	Number	N/A	Corporate Services	4	Quarterly	Agenda and Minutes
	43	Number of MPAC meetings coordinated	Number	N/A	Corporate Services	4	Quarterly	Agenda and Minutes
Ensuring effective and informed municipal decision-making through a well-functioning administrative and political environment	44	Number of portfolio committee meetings coordinated	Number	N/A	Corporate Services	4	Quarterly	Agenda and Minutes
Provide effective and efficient IT services	45	Number of ICT steering committee meetings held	Number	N/A	Corporate Services	4	Quarterly	Agenda and Minutes

**DEPARTMENTAL SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN**  
**CORPORATE SERVICES**

FINANCIAL YEAR 2020/2021					
Strategic Objective(SO)	KPI No.	Key Performance Indicator	Unit of Measure	Formula	Responsible Department
			Date	N/A	All
To ensure proper administration inline with legislation that govern Local Government	46	Date unqualified audit opinion 2019/2020 achieved			
<b>RPA 05 - LOCAL ECONOMIC DEVELOPMENT</b>					

**LOCAL ECONOMIC DEVELOPMENT**

Strategic Objective(SO)	KPI No.	Key Performance Indicator	Unit of Measure	Formula	Responsible Department
			Date	N/A	
Promote the establishment of strategic tourism linkages and attractions of the District, while actively facilitating the development of authentic, focused and sophisticated tourism assets	47	Date Tourism Strategy submitted to Council			Community Services
Promote skills development aligned with economic sectors to enable communities to participate in the local economy	48	Number of Co-operations trained through the ZDM and UKZN MOU	Number	N/A	Community Services
Stimulate jobs and enhance the local agri-tourism industry & municipal programmes	49	Indigent Register submitted to the Council	Date	N/A	Budget & Treasury

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## **6. DETAILED CAPITAL WORKS PLAN AND WARD INFORMATION**

Copy of DC26 Zululand DM MECS(Feb)



Copy of DC26 Zululand DM MECS(Feb)

B2C 2nd and Discretionary Market Projects & System Cash Flow		January 2021	January 2021
IMPLEMENTATION	MANAGEMENT		
Financial Year:	January 2021		
Reporting Month:	January 2021		
Period Covered:	January 2021		
From:	2020-01-01		
To:	2020-01-31		
File Name:	ALL-BUSINESS-CONTINUOUS-2020-Q1		
File Extension:	Q1-2020-Q1		
Total Contracts:	278	145.70	195.00
Total Revenue:	24,910,000.00	24,910,000.00	24,910,000.00
Total Profit:	2,882,000.00	2,882,000.00	2,882,000.00
Total Loss:	-2,882,000.00	-2,882,000.00	-2,882,000.00
Open Work:	0	0	0

Table 1: MiG Requested Projects

Project Overview									
Project ID	Project Name	Project Status	Projected Start Date	Projected End Date	Actual Start Date	Actual End Date	Progress (%)	Budget (USD)	Balance (USD)
PJ-001	Project Alpha	In Progress	2023-01-01	2023-06-30	2023-01-01	2023-05-31	85%	12,000,000	1,500,000
PJ-002	Project Beta	On Hold	2023-02-01	2023-07-31	2023-02-01	2023-07-01	70%	15,000,000	-5,000,000
PJ-003	Project Gamma	Completed	2023-03-01	2023-08-31	2023-03-01	2023-08-31	100%	18,000,000	0
PJ-004	Project Delta	Pending Approval	2023-04-01	2023-09-30	2023-04-01	2023-09-01	60%	20,000,000	-10,000,000
PJ-005	Project Epsilon	Planned	2023-05-01	2023-10-31	2023-05-01	2023-10-01	50%	22,000,000	-2,000,000
PJ-006	Project Zeta	In Progress	2023-06-01	2023-11-30	2023-06-01	2023-11-01	40%	24,000,000	-4,000,000
PJ-007	Project Eta	On Hold	2023-07-01	2023-12-31	2023-07-01	2023-12-01	30%	26,000,000	-6,000,000
PJ-008	Project Theta	Completed	2023-08-01	2023-01-31	2023-08-01	2023-01-31	100%	28,000,000	0
PJ-009	Project Iota	Pending Approval	2023-09-01	2023-02-28	2023-09-01	2023-02-01	55%	30,000,000	-5,000,000
PJ-010	Project Kappa	Planned	2023-10-01	2023-03-31	2023-10-01	2023-03-01	45%	32,000,000	-2,000,000
PJ-011	Project Lambda	In Progress	2023-11-01	2023-06-30	2023-11-01	2023-06-01	35%	34,000,000	-4,000,000
PJ-012	Project Mu	On Hold	2023-12-01	2023-07-31	2023-12-01	2023-07-01	25%	36,000,000	-6,000,000
PJ-013	Project Nu	Completed	2024-01-01	2024-06-30	2024-01-01	2024-06-30	100%	38,000,000	0
PJ-014	Project Xi	Pending Approval	2024-02-01	2024-07-31	2024-02-01	2024-07-01	65%	40,000,000	-5,000,000
PJ-015	Project Omicron	Planned	2024-03-01	2024-08-31	2024-03-01	2024-08-01	50%	42,000,000	-2,000,000
PJ-016	Project Pi	In Progress	2024-04-01	2024-09-30	2024-04-01	2024-09-01	40%	44,000,000	-4,000,000
PJ-017	Project Rho	On Hold	2024-05-01	2024-10-31	2024-05-01	2024-10-01	30%	46,000,000	-6,000,000
PJ-018	Project Sigma	Completed	2024-06-01	2024-11-30	2024-06-01	2024-11-30	100%	48,000,000	0
PJ-019	Project Tau	Pending Approval	2024-07-01	2024-12-31	2024-07-01	2024-12-01	55%	50,000,000	-5,000,000
PJ-020	Project Upsilon	Planned	2024-08-01	2025-01-31	2024-08-01	2025-01-01	45%	52,000,000	-2,000,000
PJ-021	Project Phi	In Progress	2024-09-01	2025-04-30	2024-09-01	2025-04-01	35%	54,000,000	-4,000,000
PJ-022	Project Chi	On Hold	2024-10-01	2025-05-31	2024-10-01	2025-05-01	25%	56,000,000	-6,000,000
PJ-023	Project Psi	Completed	2024-11-01	2025-06-30	2024-11-01	2025-06-30	100%	58,000,000	0
PJ-024	Project Omega	Pending Approval	2024-12-01	2025-07-31	2024-12-01	2025-07-01	65%	60,000,000	-5,000,000
PJ-025	Project Epsilon'	Planned	2025-01-01	2025-10-31	2025-01-01	2025-10-01	50%	62,000,000	-2,000,000
PJ-026	Project Zeta'	In Progress	2025-02-01	2025-11-30	2025-02-01	2025-11-01	40%	64,000,000	-4,000,000
PJ-027	Project Eta'	On Hold	2025-03-01	2025-12-31	2025-03-01	2025-12-01	30%	66,000,000	-6,000,000
PJ-028	Project Theta'	Completed	2025-04-01	2026-01-31	2025-04-01	2026-01-31	100%	68,000,000	0
PJ-029	Project Iota'	Pending Approval	2025-05-01	2026-02-28	2025-05-01	2026-02-01	55%	70,000,000	-5,000,000
PJ-030	Project Kappa'	Planned	2025-06-01	2026-03-31	2025-06-01	2026-03-01	45%	72,000,000	-2,000,000
PJ-031	Project Lambda'	In Progress	2025-07-01	2026-04-30	2025-07-01	2026-04-01	35%	74,000,000	-4,000,000
PJ-032	Project Mu'	On Hold	2025-08-01	2026-05-31	2025-08-01	2026-05-01	25%	76,000,000	-6,000,000
PJ-033	Project Nu'	Completed	2025-09-01	2026-06-30	2025-09-01	2026-06-30	100%	78,000,000	0
PJ-034	Project Xi'	Pending Approval	2025-10-01	2026-07-31	2025-10-01	2026-07-01	65%	80,000,000	-5,000,000
PJ-035	Project Omicron'	Planned	2025-11-01	2026-08-31	2025-11-01	2026-08-01	50%	82,000,000	-2,000,000
PJ-036	Project Pi'	In Progress	2025-12-01	2026-09-30	2025-12-01	2026-09-01	40%	84,000,000	-4,000,000
PJ-037	Project Rho'	On Hold	2026-01-01	2026-10-31	2026-01-01	2026-10-01	30%	86,000,000	-6,000,000
PJ-038	Project Sigma'	Completed	2026-02-01	2026-11-30	2026-02-01	2026-11-30	100%	88,000,000	0
PJ-039	Project Tau'	Pending Approval	2026-03-01	2026-12-31	2026-03-01	2026-12-01	55%	90,000,000	-5,000,000
PJ-040	Project Upsilon'	Planned	2026-04-01	2027-01-31	2026-04-01	2027-01-01	45%	92,000,000	-2,000,000
PJ-041	Project Phi'	In Progress	2026-05-01	2027-02-28	2026-05-01	2027-02-01	35%	94,000,000	-4,000,000
PJ-042	Project Chi'	On Hold	2026-06-01	2027-03-31	2026-06-01	2027-03-01	25%	96,000,000	-6,000,000
PJ-043	Project Psi'	Completed	2026-07-01	2027-04-30	2026-07-01	2027-04-30	100%	98,000,000	0
PJ-044	Project Omega'	Pending Approval	2026-08-01	2027-05-31	2026-08-01	2027-05-01	65%	100,000,000	-5,000,000
PJ-045	Project Epsilon''	Planned	2026-09-01	2027-06-30	2026-09-01	2027-06-01	50%	102,000,000	-2,000,000
PJ-046	Project Zeta''	In Progress	2026-10-01	2027-07-30	2026-10-01	2027-07-01	40%	104,000,000	-4,000,000
PJ-047	Project Eta''	On Hold	2026-11-01	2027-08-31	2026-11-01	2027-08-01	30%	106,000,000	-6,000,000
PJ-048	Project Theta''	Completed	2026-12-01	2027-09-30	2026-12-01	2027-09-30	100%	108,000,000	0
PJ-049	Project Iota''	Pending Approval	2027-01-01	2028-02-28	2027-01-01	2028-02-01	55%	110,000,000	-5,000,000
PJ-050	Project Kappa''	Planned	2027-02-01	2028-03-31	2027-02-01	2028-03-01	45%	112,000,000	-2,000,000
PJ-051	Project Lambda''	In Progress	2027-03-01	2028-04-30	2027-03-01	2028-04-01	35%	114,000,000	-4,000,000
PJ-052	Project Mu''	On Hold	2027-04-01	2028-05-31	2027-04-01	2028-05-01	25%	116,000,000	-6,000,000
PJ-053	Project Nu''	Completed	2027-05-01	2028-06-30	2027-05-01	2028-06-30	100%	118,000,000	0
PJ-054	Project Xi''	Pending Approval	2027-06-01	2028-07-31	2027-06-01	2028-07-01	65%	120,000,000	-5,000,000
PJ-055	Project Omicron''	Planned	2027-07-01	2028-08-31	2027-07-01	2028-08-01	50%	122,000,000	-2,000,000
PJ-056	Project Pi''	In Progress	2027-08-01	2028-09-30	2027-08-01	2028-09-01	40%	124,000,000	-4,000,000
PJ-057	Project Rho''	On Hold	2027-09-01	2028-10-31	2027-09-01	2028-10-01	30%	126,000,000	-6,000,000
PJ-058	Project Sigma''	Completed	2027-10-01	2028-11-30	2027-10-01	2028-11-30	100%	128,000,000	0
PJ-059	Project Tau''	Pending Approval	2027-11-01	2028-12-31	2027-11-01	2028-12-01	55%	130,000,000	-5,000,000
PJ-060	Project Upsilon''	Planned	2027-12-01	2029-01-31	2027-12-01	2029-01-01	45%	132,000,000	-2,000,000
PJ-061	Project Phi''	In Progress	2028-01-01	2029-02-28	2028-01-01	2029-02-01	35%	134,000,000	-4,000,000
PJ-062	Project Chi''	On Hold	2028-02-01	2029-03-31	2028-02-01	2029-03-01	25%	136,000,000	-6,000,000
PJ-063	Project Psi''	Completed	2028-03-01	2029-04-30	2028-03-01	2029-04-30	100%	138,000,000	0
PJ-064	Project Omega''	Pending Approval	2028-04-01	2029-05-31	2028-04-01	2029-05-01	65%	140,000,000	-5,000,000
PJ-065	Project Epsilon'''	Planned	2028-05-01	2029-06-30	2028-05-01	2029-06-01	50%	142,000,000	-2,000,000
PJ-066	Project Zeta'''	In Progress	2028-06-01	2029-07-30	2028-06-01	2029-07-01	40%	144,000,000	-4,000,000
PJ-067	Project Eta'''	On Hold	2028-07-01	2029-08-31	2028-07-01	2029-08-01	30%	146,000,000	-6,000,000
PJ-068	Project Theta'''	Completed	2028-08-01	2029-09-30	2028-08-01	2029-09-30	100%	148,000,000	0
PJ-069	Project Iota'''	Pending Approval	2028-09-01	2029-10-31	2028-09-01	2029-10-01	55%	150,000,000	-5,000,000
PJ-070	Project Kappa'''	Planned	2028-10-01	2029-11-31	2028-10-01	2029-11-01	45%	152,000,000	-2,000,000
PJ-071	Project Lambda'''	In Progress	2028-11-01	2029-12-31	2028-11-01	2029-12-01	35%	154,000,000	-4,000,000
PJ-072	Project Mu'''	On Hold	2028-12-01	2029-01-31	2028-12-01	2029-01-01	25%	156,000,000	-6,000,000
PJ-073	Project Nu'''	Completed	2029-01-01	2029-02-28	2029-01-01	2029-02-01	100%	158,000,000	0
PJ-074	Project Xi'''	Pending Approval	2029-02-01	2029-03-31	2029-02-01	2029-03-01	65%	160,000,000	-5,000,000
PJ-075	Project Omicron'''	Planned	2029-03-01	2029-04-30	2029-03-01	2029-04-01	50%	162,000,000	-2,000,000
PJ-076	Project Pi'''	In Progress	2029-04-01	2029-05-30	2029-04-01	2029-05-01	40%	164,000,000	-4,000,000
PJ-077	Project Rho'''	On Hold	2029-05-01	2029-06-30	2029-05-01	2029-06-01	30%	166,000,000	-6,000,000
PJ-078	Project Sigma'''	Completed	2029-06-01	2029-07-31	2029-06-01	2029-07-30	100%	168,000,000	0
PJ-079	Project Tau'''	Pending Approval	2029-07-01	2029-08-31	2029-07-01	2029-08-01	55%	170,000,000	-5,000,000
PJ-080	Project Upsilon'''	Planned	2029-08-01	2029-09-30	2029-08-01	2029-09-01	45%	172,000,000	-2,000,000
PJ-081	Project Phi'''	In Progress	2029-09-01	2029-10-31	2029-09-01	2029-10-01	35%	174,000,000	-4,000,000
PJ-082	Project Chi'''	On Hold	2029-10-01	2029-11-30	2029-10-01	2029-11-01	25%	176,000,000	-6,000,000
PJ-083	Project Psi'''	Completed	2029-11-01	2029-12-31	2029-11-01	2029-12-30	100%	178,000,000	0
PJ-084	Project Omega'''	Pending Approval	2029-12-01	2030-01-31	2029-12-01	2030-01-01	65%	180,000,000	-5,000,000
PJ-085	Project Epsilon''''	Planned	2029-01-01	2030-02-28	2029-01-01	2030-02-01	50%	182,000,000	-2,000,000
PJ-086	Project Zeta''''	In Progress	2029-02-01	2030-03-30	2029-02-01	2030-03-01	40%	184,000,000	-4,000,000
PJ-087	Project Eta''''	On Hold	2029-03-01	2030-04-30	2029-03-01	2030-04-01	30%	186,000,000	-6,000,000
PJ-088	Project Theta''''	Completed	2029-04-01	2030-05-31	2029-04-01	2030-05-30	100%	188,000,000	0
PJ-089	Project Iota''''	Pending Approval	2029-05-01	2030-06-30	2029-05-01	2030-06-01	55%	190,000,000	-5,000,000
PJ-090	Project Kappa''''	Planned	2029-06-01	2030-07-31	2029-06-01	2030-07-01	45%	192,000,000	-2,000,000
PJ-091	Project Lambda''''	In Progress	2029-07-01	2030-08-31	2029-07-01	2030-08-01	35%	194,000,000	-4,000,000
PJ-092	Project Mu''''	On Hold	2029-08-01	2030-09-30	2029-08-01	2030-09-01	25%	196,000,000	-6,000,000
PJ-093	Project Nu''''	Completed	2029-09-01	2030-10-31	2029-09-01	2030-10-30	100%	198,000,000	0
PJ-094	Project Xi''''	Pending Approval	2029-10-01	2030-11-31	2029-10-01	2030-11-01	65%	200,000,000	-5,000,000
PJ-095	Project Omicron''''	Planned	2029-11-01	2030-12-31	2029-11-01	2030-12-01	50%	202,000,000	-2,000,000
PJ-096	Project Pi''''	In Progress	2029-12-01	2030-01-31	2029-12-01	2030-01-01	40%	204,000,000	-4,000,000</td

### **PRINCIPAL ACCUMULATIVE CERTIFIED EXPENDITURE (%)**

Copy of DC26 Zululand DM MECS(Feb)

DC 26	Zululand District Municipality	IMPLEMENTATION OF MUNICIPAL PROJECTS 3-year Cash flow	Allocation & Commitment Summary		Click here for Help 1
			Financial year:	Total MUNI Allocation	
		Financial year: 20/20/21	20/21/21	22 986 000,00	23 917 000,00

Table 1: MiG Registered Projects

CAPITAL ACCUMULATIVE CERTIFICATE EXPENSES (4)

Copy of DC26 Zululand DM MECS(Feb)

Zululand District Municipality		IMPLEMENTATION OF MMG PROJECTS 3-year Cash flow		Click here for Help!
DC 26	Financial year:	Allocation & Commitment Summary	Allocation	
2020/2021		2020/2021	2021/2022	2022/2023
Financial year:		Financial year:	Financial year:	Financial year:

Table 1: MIG Registered Projects

Copy of DC26 Zululand DM MECS(Feb)

**DC26** Zululand District Municipal Infrastructure Project's 3-year Cash Flow Statement

Financial Year: January 2021  
Compiled by: Syabonga Aithawu

Project Reference Number	Project Title for M&S Form	Project Status	Approved M&S [in KRW & A\$]	Actual Project Completion %	Year-to-Date Expenditure	Total Previous Year-to-Date Expenditure	Year-to-Date Revenue	YTD Net Revenue (Previous)	YTD Net Revenue (Actual)	YTD Net Revenue (Target)	YTD Net Revenue (Actual % of Target)
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**Table 1 Selected Capital Projects**

Project Reference Number	Project Title for M&S Form	Project Status	Approved M&S [in KRW & A\$]	Actual Project Completion %	Year-to-Date Expenditure	Total Previous Year-to-Date Expenditure	Year-to-Date Revenue	YTD Net Revenue (Previous)	YTD Net Revenue (Actual)	YTD Net Revenue (Target)	YTD Net Revenue (Actual % of Target)
DC26	PAW/2020/21	Under/RWSS Phase 3	Completed 90%	89,953,410.00	89,953,410.00	0.00	82,273,953.00	0.00	0.00	0.00	0.00
DC26	2020/MAR/PD/C26/328	Under/RWSS Phase 2	Completed 80%	32,653,140.00	32,653,140.00	0.00	19,460,930.00	0.00	0.00	0.00	0.00
DC26	2020/MAR/PD/C26/313	Under/RWSS Phase 4/A	Completed 80%	74,075,870.00	74,075,870.00	0.00	40,613,510.00	0.00	0.00	0.00	0.00
DC26	2020/MAR/PD/C26/324	Hazaredo Modo Regional Water Supply	Completed 80%	67,759,980.00	67,759,980.00	0.00	56,460,400.00	0.00	0.00	0.00	0.00
DC26	2020/MAR/PD/C26/336	Strelengenihe East RWSS Phase 1	Financial Completion	25,983,233.70	25,983,233.70	0.00	22,283,211.00	0.00	0.00	0.00	0.00
DC26	2020/MAR/PD/C26/339	Strelengenihe West RWSS Phase 2 / A(A)146 24/2020	Completed 80%	22,929,000.00	22,929,000.00	0.00	22,929,000.00	0.00	0.00	0.00	0.00
DC26	2020/MAR/PD/C26/340	Gurie Emergency Water Supply	Financial Completion	26,464,262.00	26,464,262.00	0.00	23,000,855.00	0.00	0.00	0.00	0.00
DC26	2020/MAR/PD/C26/1066	Under/Regional Water Supply Scheme Phase 05	Completed 90%	205,547,659.96	205,547,659.96	0.00	199,760,210.00	0.00	0.00	0.00	0.00
DC26	2020/MAR/PD/C26/1067	Neynen Region Water Supply Scheme Phase 04	Completed 90%	310,153,955.51	310,153,955.51	0.00	201,158,977.72	0.00	0.00	0.00	0.00
DC26	2020/MAR/PD/C26/2002	Strelengeni East Water Supply - Phase 2	Financial Completion	97,492,155.96	97,492,155.96	0.00	97,077,200.00	0.00	0.00	0.00	0.00
DC26	2020/MAR/PD/C26/1568	Strelengeni Central Water Supply Project - Phase 3	Completed 80%	148,000,000.00	148,000,000.00	0.00	100,040,000.00	0.00	0.00	0.00	0.00
DC26	2020/MAR/PD/C26/1790	Cooperation/Regional water Supply Scheme Phase 04	Completed 40%	2,684,000.00	2,684,000.00	0.00	2,684,000.00	0.00	0.00	0.00	0.00
DC26	2020/MAR/PD/C26/2002	Zululand Residential Water Supply Programme - Phase 4 (A)M&S 3	Financial Completion	218,098,252.52	218,098,252.52	0.00	122,076,411.10	0.00	0.00	0.00	0.00
DC26	2020/MAR/PD/C26/1537	Membelela Regional Water Supply - Phase 5	Completed 20%	447,788,410.25	447,788,410.25	0.00	300,440,000.00	0.00	0.00	0.00	0.00
DC26	2020/MAR/PD/C26/3142	Zululand Residential Phase 04 (F&M) 30/06/09	Completed 80%	2,111,944,050.00	2,111,944,050.00	0.00	1,603,535,350.00	0.00	0.00	0.00	0.00
DC26	2020/MAR/PD/C26/1079	Zululand Social Water Supply Scheme	Submitted	12,181,000.00	12,181,000.00	0.00	0.00	0.00	0.00	0.00	0.00
DC26	2020/MAR/PD/C26/329	Under/RWSS Phase 1	Completed 100%	96,259,535.00	96,259,535.00	0.00	95,936,794.00	0.00	0.00	0.00	0.00
DC26	2020/MAR/PD/C26/3162	Strelengenihe West RWSS Phase 3 (ZONE/H)	Submitted	87,400,877.00	87,400,877.00	0.00	0.00	0.00	0.00	0.00	0.00
DC26	2020/MAR/PD/C26/1644	Zululand Residential Water Supply Programme - Phase 5	Submitted	1,93,004,000.00	1,93,004,000.00	0.00	0.00	0.00	0.00	0.00	0.00
DC26							0.00	0.00	0.00	0.00	0.00
<b>TOTAL EXPENDITURE</b>											
<b>PROVINCIAL ACCUMULATIVE EXPENDITURE TARGET (%)</b>											
<b>MUNICIPAL ACCUMULATIVE CERTIFIED EXPENDITURE (%)</b>											
<b>GRAND TOTAL (%)</b>											

**Actual Project Status**

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**APPROVAL OF THE ZULULAND DISTRICT MUNICIPALITY'S ADJUSTED SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN (SDBIP) FOR THE YEAR ENDING 30 JUNE 2021**

The Zululand District Municipality's adjusted SDBIP for the year ending 30 June 2021 has been reviewed and approved by the Honourable Mayor: Cllr. T.D. Buthelezi as said in S69 (3) (a) and S54 (3) of the Municipal Finance Management Act.

Date received: 24/02/2021

Date Approved: 25/02/2021

Signature: 