



ZULULAND DISTRICT MUNICIPALITY
SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN
FOR THE QUARTER ENDED 30 SEPTEMBER 2020

CONTENTS

1. Introduction
 - 1.1 Background to the SDBIP
 - 1.2. Purpose of the SDBIP
 - 1.3. Importance of SDBIP
 - 1.4. The Role of Council with regards to the SDBIP
 - 1.5. Role of the Accounting Officer with regards to the SDBIP
 - 1.6. Key components of the 2020/21 SDBIP
2. Monthly Projections of Revenue to be collected by Source
3. Monthly Projections of Expenditure by Source
4. Projections of Expenditure and Revenue for each vote
5. Quarterly Projections of Service Delivery Targets and Performance Indicators for each vote
6. Detailed Capital Works Plan (MIG)
7. Approval by the Honourable Mayor



1. Introduction

1.1. Background to the SDBIP

In terms of Section 69 (3) (a) of the Municipal Finance Management Act, the Municipal Manager must submit the SDBIP to the Mayor within 14 days after the approval of the Budget. The Mayor must subsequently approve the SDBIP within 28 days after the approval of the Budget in terms of Section 53 (1) (c) (ii) of the Municipal Finance Management Act. The Annual Budget for the 2020/21 financial year was approved by Council on 08 September 2020. The SDBIP for the Zululand District Municipality was approved by the Mayor within 28 days after approval of budget as stated in S53 (1) (c) (ii) and it will be monitored and revised quarterly.

1.2. Purpose of the SDBIP

The purpose of the SDBIP can be summarized as follows:

1. It is a vital link between the Mayor and the administration of the municipality;
2. It facilitates the process for holding management accountable for its performance;
3. It is a tool for implementation, management and monitoring; and
4. It further serves as the basis for the performance measurement in service delivery against the year-end targets and the implementation of the budget.

1.3. Importance of the SDBIP

A properly formulated SDBIP will ensure that appropriate information is circulated internally and externally for purposes of monitoring the execution of the budget, and it:

- *Enables the Mayor to monitor the performance of the Municipal Manager,*
- *Municipal Manager to monitor the performance of the senior managers; and*
- *The community to monitor the performance of the municipality.*

It is the excellent mechanism that produces quarterly targets that are reported to ensure implementation of the IDP. The SDBIP will also empower all councillors specifically facilitating engagement at ward level and allow them to undertake the appropriate oversight and monitoring of programs. The SDBIP will also measure in-year progress in the implementation of the budget; under spending of budget will be dealt with at early stages because it is reviewed quarterly.

C

C

1.4. The Role of Council with regards to the SDBIP

It is vitally important for Council to note that the components of the SDBIP are primary indicators of the municipality's performance on the annual Budget. In this regard, Councillors are encouraged to scrutinize the various components of the SDBIP and to pose questions where it is deemed necessary. This form of in-year reporting should uncover major problems and is aimed at ensuring that the Mayor and the Municipal Manager take the corrective steps when any unanticipated problems arise.

1.5. Role of the Accounting Officer in respect of the SDBIP

The Accounting Officer must:

1. Implement the Budget;
2. Ensure that spending is in accordance with the Budget and ensure that the expenditure is reduced when revenue is anticipated to be less than projected in the Budget or the SDBIP
3. Ensure that revenue and expenditure is properly monitored;
4. Prepare an adjustments Budget when necessary; and
5. Submit the draft SDBIP and draft annual performance agreements for the Municipal Manager and all senior managers.

1.6. The key components of the 2020/21 SDBIP

In terms of Circular No. 13 of the MFMA No. 56 of 2003, the SDBIP must contain:

- Monthly projections of revenue to be collected for each source;
- Monthly projections of expenditure by source (not required in terms of this Act);
- Monthly projections of expenditure (operating and capital) and revenue for each vote;
- Quarterly projections of service delivery targets and performance indicators of each vote;
- Detailed capital works plan broken down by ward over three years
(Capital Plan – MIG)

These components of the SDBIP are discussed below.

2. MONTHLY PROJECTIONS OF REVENUE PER SOURCE

In terms of Section 15 of the MFMA, a municipality may, except where otherwise provided in this Act,

- incur expenditure only in terms of the approved Budget; and
- Within the limits of the amounts appropriated for the different votes in the approved Budget.

One of the most important and basic priorities of a municipality is to collect all its revenue as budgeted for, failure to collect the revenue will undermine the municipality's ability to deliver services. The SDBIP contains the monthly projections of revenue to be collected per source for the 2020/21 financial year. The reason for the inclusion of this component of the SDBIP is to ensure that the municipality monitors revenue collected during the quarter as all expenditure to be incurred in terms of the approved Budget must be financed from realistically anticipated revenues to be collected.

The Accounting Officer must monitor the actual revenues received against those projected in the SDBIP and submit explanations of any remedial action to be taken to ensure that projected revenue and expenditure remain within the municipality's approved Budget. This type of information requires the municipality to take urgent remedial steps to ensure it improves on its revenue-collection capacity if it wants to maintain its levels of service delivery and expenditure.

The revenue for the quarter ended 30 September 2020 is indicated below as follows:

Monthly projections of total Revenue per Source

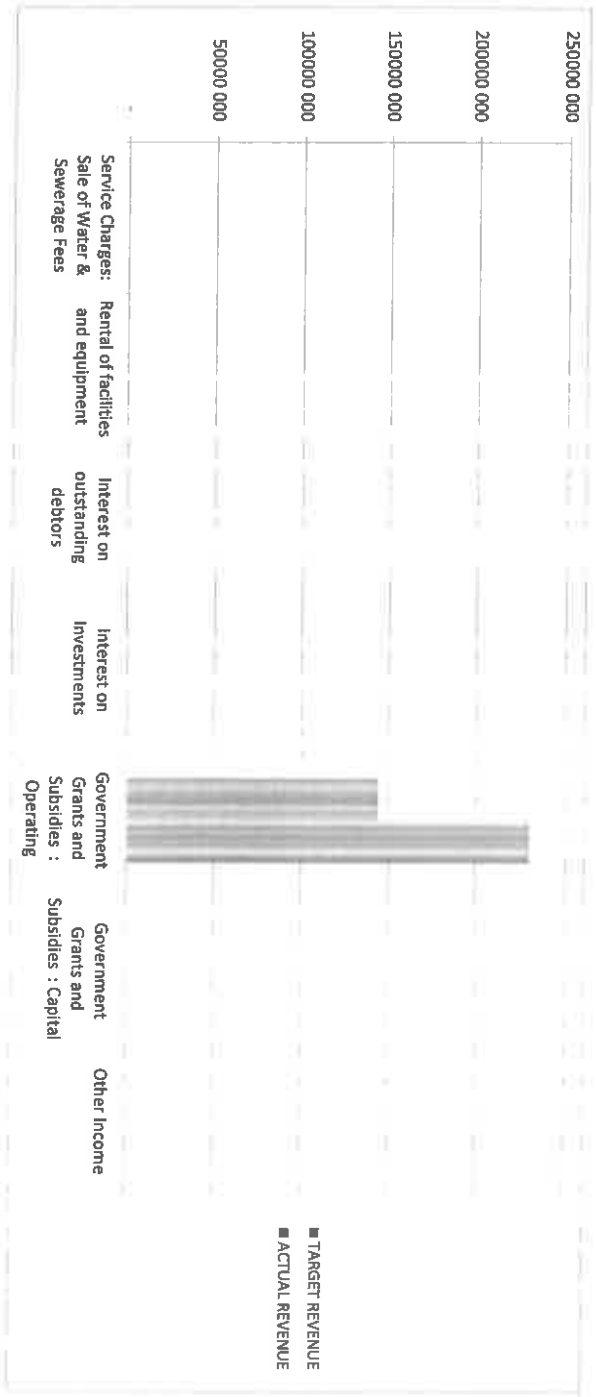
The municipality must ensure that it has instituted measures to achieve monthly revenue targets for each revenue source. In order to ensure realistic revenue projections and ultimately balanced budgets, the Zululand District Municipality has to have comprehensive, coherent revenue policies that take into account appropriate service delivery levels, standards, ability to pay and collection efforts.

**Monthly projections of Revenue by Source of
Zululand District Municipality for the Quarter
ended 30 September 2020**

Monthly Projections of Revenue by Source									
Revenue by Source	JULY			AUGUST			SEPTEMBER		
	Target	Actual		Target	Actual		Target	Actual	Variance
Property rates	-	-		-	-		-	-	-
Service charges - electricity revenue	-	-		-	-		-	-	-
Service charges - water revenue	3 447 308	5 033 339		-632 648	3 447 308	1 867 868	10 341 925	6 258 559	4 083 366
Service charges - sanitation revenue	928 312	912 146		912 018	928 312	566 933	2 784 937	2 381 097	403 840
Service charges - refuse revenue	-	-		-	-		-	-	-
Rental of facilities and equipment	16 667	9 806		9 806	16 667	9 806	50 000	29 417	20 583
Interest earned - external investments	416 667	-		922 952	416 667	369 864	1 250 000	1 282 816	-32 816
Interest earned - outstanding debtors	-	2 031		2 393	-	2 697	-	7 120	-7 120
Dividends received	-	-		-	-		-	-	-
Fines, penalties and forfeits	8 333	-		-	8 333	217	25 000	217	24 783
Licences and permits	-	-		-	10 000	-	-	10 000	-10 000
Agency services	-	-		-	-	-	-	-	-
Transfers and subsidies	48 053 667	226 282 000		3 516 000	48 053 667	-	144 161 000	229 798 000	-85 637 000
Other revenue	75 000	969		-	-	5 025	225 000	5 994	219 006
Gains	-	-		-	-	-	-	-	-
TOTALS	52 945 954	226 282 969		52 945 954	4 740 520	52 945 954	2 792 410	158 837 861	-80 935 359



Q1 Chart - Monthly Projections of Revenue by Source



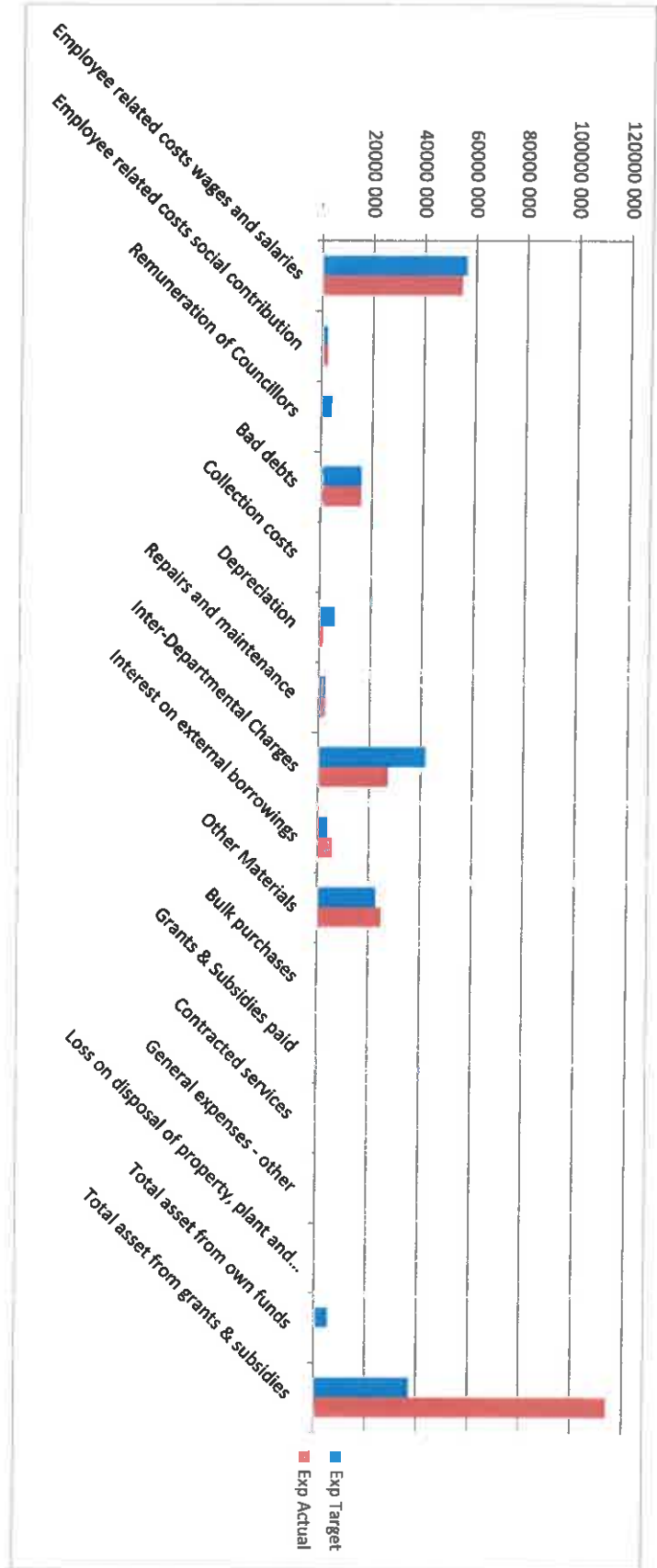
3. MONTHLY PROJECTIONS OF EXPENDITURE PER SOURCE

The monthly projections of expenditure per source is not included in terms of circular No 13 of the MFMA, but we as Zululand District Municipality have decided to add this component in order to see the movement of expenditure per source on monthly basis to be able to respond promptly and to initiate any remedial steps when necessary.

**Monthly Projections of Expenditure by Source of
Zululand District Municipality for the Quarter ended 30 September 2020**

Monthly Projections of Expenditure by Source									
Expenditure by Source	JULY		AUGUST		SEPTEMBER		Totals for Q 1		Variance
	Target	Actual	Target	Actual	Target	Actual	Actual		
Operating Expenditure									
Employee related costs	18 788 837	18 133 927	18 788 837	17 762 740	18 788 837	18 623 781	56 366 512	54 520 449	1 846 063
Remuneration of councillors	695 871	709 409	695 871	709 409	695 871	723 751	2 097 614	2 142 669	-54 955
Debt impairment	1 226 917	-	1 226 917	-	1 226 917	-	3 690 750	-	3 690 750
Depreciation & asset impairment	5 240 475	-	5 240 475	-	5 240 475	15 721 425	15 721 424	15 721 425	-2
Finance charges	-	-	-	-	-	-	-	-	-
Bulk purchases	1 962 676	-	1 962 676	-967 511	1 962 676	2 264 503	5 888 028	1 296 992	4 591 037
Other materials	682 500	-	682 500	2 420 170	682 500	9 600	2 047 500	2 429 770	-382 270
Contracted services	13 890 488	3 563 667	13 890 488	6 738 628	13 890 488	16 941 535	41 671 465	27 243 630	14 427 634
Transfers and subsidies	1 146 000	4 634 250	1 146 000	361 600	1 146 000	321 739	3 438 000	5 317 589	-1 879 589
Other expenditure	7 556 669	8 241 261	7 556 669	4 909 479	7 556 669	11 562 050	22 670 007	24 712 789	-2 042 782
Losses	-	-	-	-	-	-	-	-	-
Total Operating Expenditure	51 190 433	35 282 514	51 190 433	31 934 515	51 190 433	66 169 384	153 571 299	133 385 412	20 185 886
Capital Expenditure									
Total asset from own funds	1 755 521	74 940	1 755 521	29 998	1 755 521	177 500	5 266 563	282 438	4 984 125
Total asset from grants & subsidies	37 005 667	-	37 005 667	46 561 396	37 005 667	67 594 820	37 086 833	114 146 219	-77 059 385
Total Operating Expenditure	38 761 188	74 940	38 761 188	46 591 396	38 761 188	67 762 320	42 353 396	114 428 657	-72 075 261
TOTAL EXPENDITURE	89 951 620	35 357 454	89 951 620	78 525 911	89 951 620	133 930 705	195 924 695	247 814 069	-51 889 375

Q1 Chart - Monthly Projections of Expenditure by Source

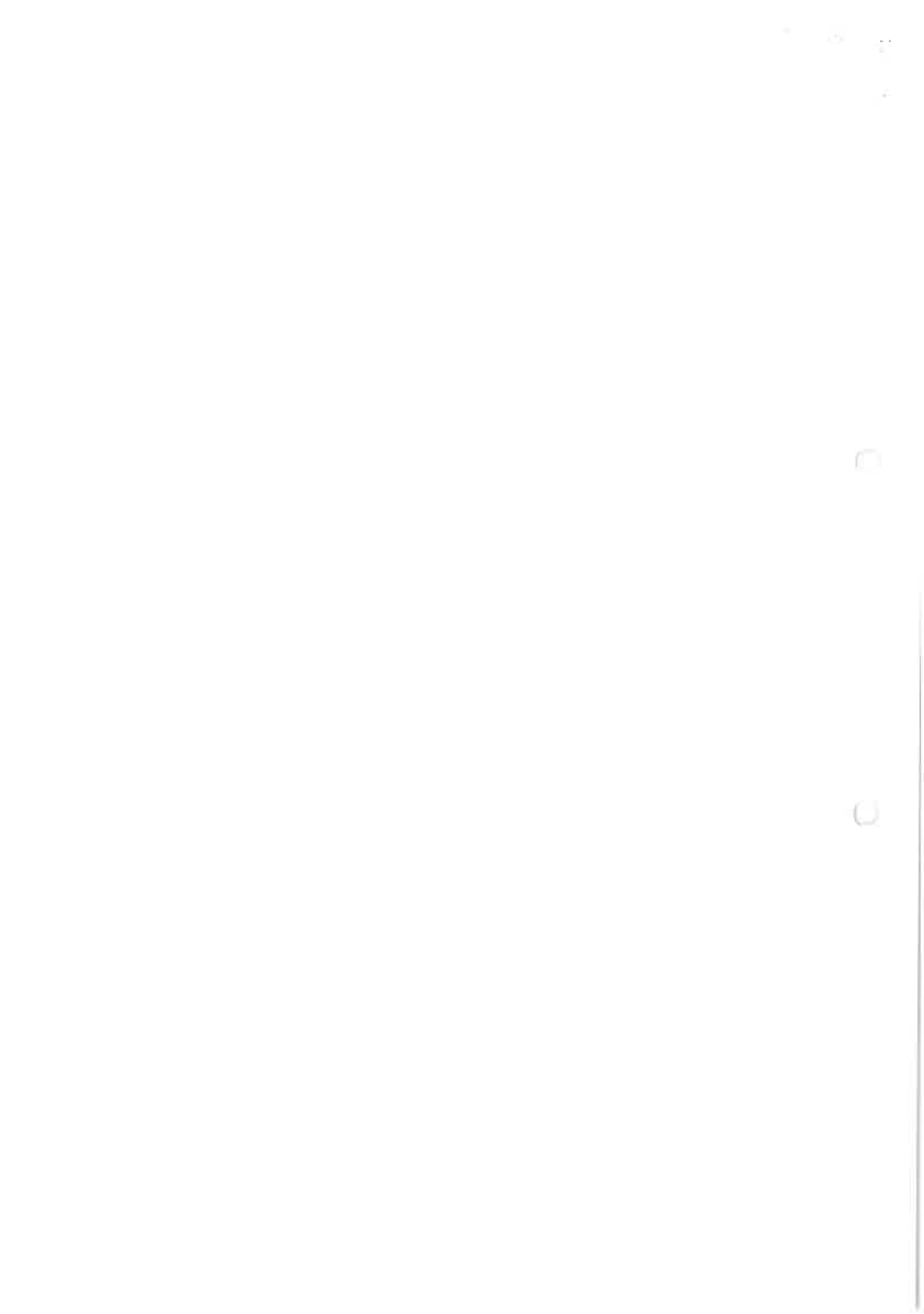


4. PROJECTIONS OF REVENUE & EXPENDITURE PER VOTE

It is important to view expenditure in relation to the revenue used to finance it. In this context, it is easy to see when expenditure exceeds Revenue and the necessary remedial steps can then be taken to correct this situation. Failure to monitor expenditure in relation to Revenue will seriously hamper the municipality's ability to achieve its strategic goals for the year.

Projections of Expenditure and Revenue per Vote

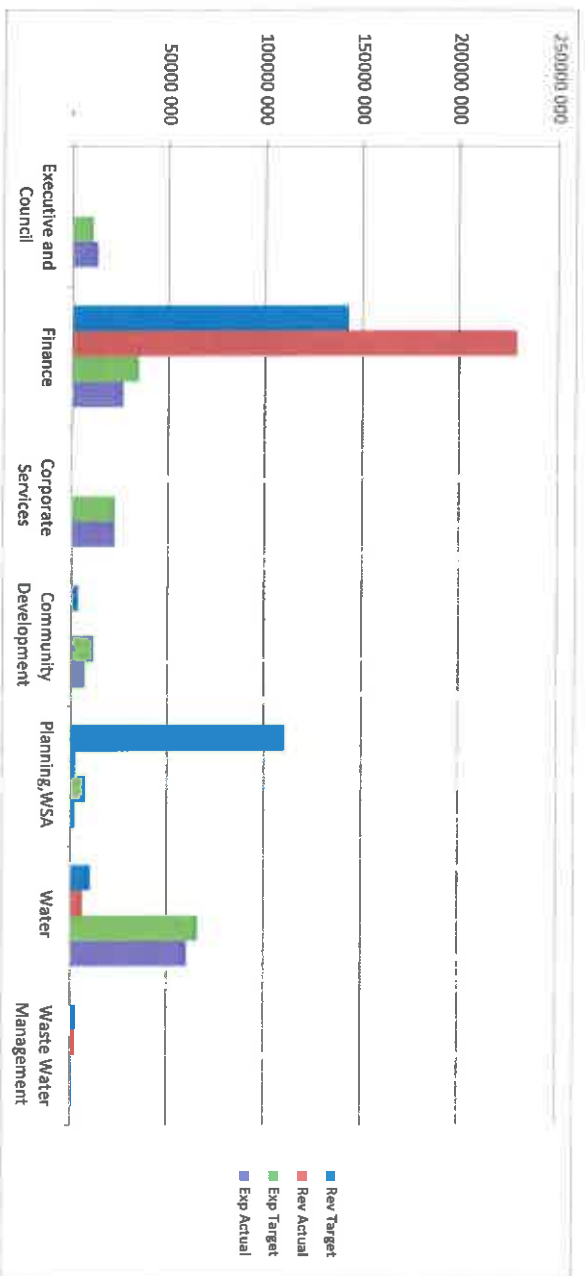
Compares the planned revenue and expenditure for the quarter ended 30 September 2020. It is clear that Zululand District Municipality will spend a lot in the provision of water to the community that it serves.



Monthly Projections of Expenditure & Revenue by Vote
for Zululand District Municipality for the Quarter
ended 30 September 2020

Monthly Projections for expenditure and revenue by vote																										
Department	OPEX	Actual	JULY			OPEX	Actual	AUGUST			OPEX	Actual	SEPTEMBER			TOTALS			01							
			CAPEX	Revenue	Variance			CAPEX	Revenue	Variance			Actual	Variance	CAPEX	Actual	Variance	Revenue	Actual	Variance						
Executive and Council	3 551 000	0 302 905	291 087	-	-	3 551 000	2 656 650	701 697	-	-	3 551 000	4 117 095	291 087	177 500	47 000 000	374 612	46 002 587	18 217 699	-2 004 572	1 593 503	875 000	292 438	1 273 153	1 453 810 820	229 399 443	-16 082 456
Finance	11 452 404	6 465 714	614 571	74 540	41 050 900	7 452 404	2 171 390	518 524	29 048	47 420 000	2 452 794	17 002 291	518 521	177 500	47 000 000	374 612	34 367 213	29 050 254	7 752 479	1 593 503	875 000	292 438	1 273 153	1 453 810 820	229 399 443	-16 082 456
Capital Services	7 452 294	6 818 943	705 653	-	30 303	7 452 294	7 305 817	705 653	-	30 303	7 452 294	9 516 620	705 653	-	30 303	-	26 311 082	24 441 700	1 769 382	3 117 600	-	292 438	1 273 153	1 453 810 820	229 399 443	-16 082 456
Community Development	3 740 000	2 140 640	1 007 617	-	1 178 600	3 740 000	2 446 461	1 007 617	-	1 178 000	3 740 000	2 788 006	1 007 617	6 400	1 178 000	-	14 241 910	6 788 006	4 454 971	3 263 700	-	292 438	1 273 153	1 453 810 820	229 399 443	-16 082 456
Electrical & Water	2 452 240	899 200	35 892 617	-	38 720 697	2 452 240	899 200	35 892 617	-	38 720 697	2 452 240	899 200	35 892 617	-	38 720 697	-	461 406	810 206	-268 791	197 000 700	-	292 438	1 273 153	1 453 810 820	229 399 443	-16 082 456
Electrical Services	190 406	702 319	158 330	-	3 447 200	190 406	293 214	158 330	-	3 447 200	190 406	372 867	158 330	-	3 447 200	1 659 606	95 448 939	80 330 972	8 017 269	473 000	-	292 438	1 273 153	1 453 810 820	229 399 443	-16 082 456
Water, sanitation and Electricity	27 046 646	12 096 316	-	-	6 608 312	27 046 646	6 608 312	158 330	-	6 608 312	27 046 646	30 091 504	158 330	-	6 608 312	558 003	907 019	807 712	18 304	-	-	292 438	1 273 153	1 453 810 820	229 399 443	-16 082 456
Waste Water Management	500 306	702 319	-	-	6 608 312	500 306	293 392	-	-	6 608 312	500 306	301 631	-	-	6 608 312	558 003	907 019	807 712	18 304	-	-	292 438	1 273 153	1 453 810 820	229 399 443	-16 082 456
Chief	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total	61 000 400	32 202 544	29 131 189	74 640	80 001 620	61 000 400	22 240 291	61 100 432	31 004 615	80 001 620	4 740 570	61 100 432	60 168 304	29 131 189	80 001 620	2 702 416	153 071 300	125 308 412	20 166 086	119 300 300	414 428 037	1 814 400	200 000 001	220 772 251	30 001 041	

Q1 Chart - Monthly Projections of Revenue and Expenditure by Vote



+

5. QUARTERLY PROJECTIONS OF SERVICE DELIVERY TARGETS AND PERFORMANCE INDICATORS OF EACH VOTE

In terms of the SDBIP, Zululand District Municipality is required to provide non-financial measurable performance objectives in the form of service delivery targets and other performance indicators. Service delivery targets relate to the level and standards of service being provided to the community, and include targets for the reductions in backlogs of basic services.

The goals and objectives set by Council as quantifiable outcomes that should be implemented by the administration over the next financial year are indicated on the sheet below.

**DEPARTMENTAL SCORECARD
COUNCIL
FINANCIAL YEAR: 2020/2021**

WPA	Strategic Objective(s)	WPA No	Department	Key Performance Indicator	Formula	Quarter 1 Target	Quarter 2 Target	Quarter 3 Target	Quarter 4 Target	Annual Target	Periodic of Evaluation	1 (Unacceptable Performance)	2 (Not Fully Effective)	3 (Meeting Expectations)	4 (Above Expectations)	5 (Exceeding Expectations)
	Continuously manage all developed infrastructure capital assets to minimise the total cost of owning and operating them, while delivering the desired service levels & protecting the natural environment (Effective Asset Management, inter-alia: community capacity building, collecting revenue, tariffs, monitoring & evaluation, environmental management)															
				Repairs and Maintenance as a % of Property, Plant and Equipment and Equipment + Investment (Carrying Value)	Property, Plant and Equipment + Investment Property + Irrecoverable Assets (Impairment/Total at Property, Plant and Equipment + Investment Property + (Irrecoverable Assets) x 100	Measured in the 04th quarter	Measured in the 04th quarter	Measured in the 04th quarter	Repairs and Maintenance is 4% of Property, Plant and Equipment and Investment Property (Carrying Value) by 30 June 2021	Repairs and Maintenance is 4% of Property, Plant and Equipment and Investment Property (Carrying Value) by 30 June 2021	Statement of Financial Position, Note to the AFS	Repairs and Maintenance is 15% of Property, Plant and Equipment and Investment Property (Carrying Value) by 30 June 2021	Repairs and Maintenance is 2% of Property, Plant and Equipment and Investment Property (Carrying Value) by 30 June 2021	Repairs and Maintenance is 4% of Property, Plant and Equipment and Investment Property (Carrying Value) by 30 June 2021	Repairs and Maintenance is 4% of Property, Plant and Equipment and Investment Property (Carrying Value) by 30 June 2021	Repairs and Maintenance is 4% of Property, Plant and Equipment and Investment Property (Carrying Value) by 30 June 2021
				Sec 43 (Reg 10 (a)): Percentage of households with access to basic level of water by specified date	number of households served with basic level of water by specified date total number of households in the municipal area X 100	76.79% of households with access to basic level of water 30 September 2020	76.51% of households with access to basic level of water 31 December 2020	77.04% of households with access to basic level of water 31 March 2021	77.19% of households with access to basic level of water 30 June 2021	77.19% of households with access to basic level of water 30 June 2021	Engineers Certificate	76.8 of households with access to basic level of water by 30 June 2021	77% of households with access to basic level of water by 30 June 2021	77.49% of households with access to basic level of water by 30 June 2021	77.48% of households with access to basic level of water by 30 June 2021	77.6% of households with access to basic level of water by 30 June 2021
			2	Planning/MM												
				Sec 43 (Reg 10 (b)): Percentage of households with access to basic level of sanitation	number of households served with basic level of sanitation total number of households in the municipal area X 100	83.79% of households with access to basic level of sanitation 30 September 2020	84.01% of households with access to basic level of sanitation 31 December 2020	84.14% of households with access to basic level of sanitation by 31 March 2021	84.27% of households with access to basic level of sanitation by 30 June 2021	84.27% of households with access to basic level of sanitation by 30 June 2021	Engineers Certificate	83.87 of households with access to basic level of sanitation by 30 June 2021	84.07 of households with access to basic level of sanitation by 30 June 2021	84.27% of households with access to basic level of sanitation by 30 June 2021	84.27% of households with access to basic level of sanitation by 30 June 2021	84.27% of households with access to basic level of sanitation by 30 June 2021
			3	Planning/MM												
				Sec 43 (Reg 10 (b)): Percentage of households earning less than R1500 per month with access to free water by specified date	number of households earning less than R1500 per month with access to free water by specified date total number of households in the municipal area X 100	49.11% of households earning less than R1500 per month with access to free water 30 September 2020	49.36% of households earning less than R1500 per month with access to free water (Note: Rulimentary LOS included) 31 December 2020	49.59% of households earning less than R1500 per month with access to free water (Note: Rulimentary LOS included) 31 March 2021	49.77% of households earning less than R1500 per month with access to free water (Note: Rulimentary LOS included) 30 June 2021	49.77% of households earning less than R1500 per month with access to free water (Note: Rulimentary LOS included) 30 June 2021	Engineers Certificate	49.37% of households earning less than R1500 per month with access to free water (Note: Rulimentary LOS included) 30 June 2021	49.37% of households earning less than R1500 per month with access to free water (Note: Rulimentary LOS included) 30 June 2021	49.77% of households earning less than R1500 per month with access to free water (Note: Rulimentary LOS included) 30 June 2021	49.77% of households earning less than R1500 per month with access to free water (Note: Rulimentary LOS included) 30 June 2021	50.17% of households earning less than R1500 per month with access to free water (Note: Rulimentary LOS included) 30 June 2021
			4	Planning/MM												
				Sec 43 (Reg 10 (b)): Percentage of households earning less than R1500 per month with access to free sanitation by specified date	number of households earning less than R1500 per month with access to free sanitation by specified date total number of households in the municipal area X 100	55.36% of households earning less than R1500 per month with access to free sanitation 30 September 2020	55.36% of households earning less than R1500 per month with access to free sanitation by 31 December 2020	56% of households earning less than R1500 per month with access to free sanitation by 31 March 2021	64.30% of households earning less than R1500 per month with access to free sanitation by 30 June 2021	64.30% of households earning less than R1500 per month with access to free sanitation by 30 June 2021	Engineers Certificate	63.80% of households earning less than R1500 per month with access to free sanitation by 30 June 2021	64.1% of households earning less than R1500 per month with access to free sanitation by 30 June 2021	64.36% of households earning less than R1500 per month with access to free sanitation by 30 June 2021	64.36% of households earning less than R1500 per month with access to free sanitation by 30 June 2021	64.7% of households earning less than R1500 per month with access to free sanitation by 30 June 2021
			5	Planning/MM												
				Foot Maintenance Plan approved by the Municipal Manager by a specified date	Foot Maintenance Plan approved by the Municipal Manager by a specified date	Foot Maintenance Plan approved by the Municipal Manager by 30 September 2020	Foot Maintenance Plan approved by the Municipal Manager by 31 December 2020	Foot Maintenance Plan approved by the Municipal Manager by 30 March 2021	Foot Maintenance Plan approved by the Municipal Manager by 30 June 2021	Foot Maintenance Plan approved by the Municipal Manager by 30 June 2021	Municipal Manager Resolution	Foot Maintenance Plan approved by the Municipal Manager by 30 July 2021	Foot Maintenance Plan approved by the Municipal Manager by 31 July 2021	Foot Maintenance Plan approved by the Municipal Manager by 30 June 2021	Foot Maintenance Plan approved by the Municipal Manager by 30 June 2021	Foot Maintenance Plan approved by the Municipal Manager by 30 May 2021
			6	Community												

**DEPARTMENTAL SCORECARD
COUNCIL
FINANCIAL YEAR: 2020/2021**

IPA	Strategic Objective(s)	IP/ No	Department	Key Performance Indicator	Formula	Quarter 1 Target	Quarter 2 Target	Quarter 3 Target	Quarter 4 Target	Annual Target	Portfolio of Evidence	1 (Unacceptable Performance)	2 (Not Fully Effective)	3 (Meeting Expectations)	4 (Above Expectations)	5 (Exceeding Expectations)
Basic Service Delivery & Infrastructure	Build adequate capacity, enhance operational efficiencies, streamline and refine processes and systems and establish partnerships with government and private sector to accelerate provision of universal, equitable & consistent access to the municipal services that local communities are entitled to (including all government facilities) (Mobiles bundling, service delivery model, manage budgets)	9	Planning/MM													
				Infrastructure maintenance plan reviewed by specified date	% of activities budgeted for in the maintenance plan by specified date	100% of M&M expenditure spent compared to the budget for the period	Actual M&M expenditure spent compared to the budget for the period * 100	25% of M&M expenditure spent compared to the budget for the period 30 September 2020	50% of M&M expenditure spent compared to the budget for the period 31 December 2020	75% of M&M expenditure spent compared to the budget for the period 31 March 2021	100% of M&M expenditure spent compared to the budget for the period 31 June 2021	100% of M&M expenditure spent compared to the budget for the period 31 June 2021	100% of M&M expenditure spent compared to the budget for the period 31 June 2021	100% of M&M expenditure spent compared to the budget for the period 31 June 2021	100% of M&M expenditure spent compared to the budget for the period 31 June 2021	100% of M&M expenditure spent compared to the budget for the period 31 June 2021
	Proactively enhance the capabilities of the municipality to prevent and respond to disasters effectively and efficiently by complying with law, building disaster management capacity, strengthening relations with stakeholders and improve community awareness	10	Community	Number of lightning conductors installed in identified rural households per quarter	None	25 lightning conductors installed in the identified rural households 30 September 2020	50 lightning conductors installed in the identified rural households 31 December 2020	75 lightning conductors installed in the identified rural households by 31 March 2021	100 lightning conductors installed in the identified rural households by 30 June 2021	100 lightning conductors installed in the identified rural households by 30 June 2021	100 lightning conductors installed in the identified rural households by 30 June 2021	100 lightning conductors installed in the identified rural households by 30 June 2021	100 lightning conductors installed in the identified rural households by 30 June 2021	100 lightning conductors installed in the identified rural households by 30 June 2021	100 lightning conductors installed in the identified rural households by 30 June 2021	100 lightning conductors installed in the identified rural households by 30 June 2021
				Water and sanitation Operations and Maintenance Plan approved by the Municipal Manager by a specified date		Develop TOR and approve a service provider by 30 Sept 2020	Review O&M programme by 30 Dec 2020	Draft task condition assessment to the Municipal Manager by 30 Mar 2021	Water and sanitation Operations and Maintenance Plan approved by the Municipal Manager by 30 Jun 2021	Water and sanitation Operations and Maintenance Plan approved by the Municipal Manager by 30 Jun 2021	Water and sanitation Operations and Maintenance Plan approved by the Municipal Manager by 30 Jun 2021	Water and sanitation Operations and Maintenance Plan approved by the Municipal Manager by 30 Jun 2021	Water and sanitation Operations and Maintenance Plan approved by the Municipal Manager by 30 Jun 2021	Water and sanitation Operations and Maintenance Plan approved by the Municipal Manager by 30 Jun 2021	Water and sanitation Operations and Maintenance Plan approved by the Municipal Manager by 30 Jun 2021	Water and sanitation Operations and Maintenance Plan approved by the Municipal Manager by 30 Jun 2021
	Actual Repairs and Maintenance as a % of budgeted Repairs and Maintenance expenditure	11	Technical													
	Actual Repairs and Maintenance as a % of budgeted Repairs and Maintenance expenditure	12	Technical													
	% of planned water supply interruptions limited to the specified month(s)	13	Technical													

DEPARTMENTAL SCORECARD
COUNCIL
FINANCIAL YEAR: 2020/2021

IPA	Strategic Objective(s)	Key Performance Indicator	Formula	Quarter 1 Target	Quarter 2 Target	Quarter 3 Target	Quarter 4 Target	Annual Target	Periodic of Evidence	1 (Unacceptable Performance)	2 (Not Fully Effective)	3 (Meeting Expectations)	4 (Above Expectations)	5 (Exceeding Expectations)
IPA		14	Technical	% of unplanned water supply interruptions limited to the specified month(s)	75% of unplanned water interruptions resolved within 48 hrs by 30 Sept 2020	75% of unplanned water interruptions resolved within 48 hrs by 30 Dec 2020	75% of unplanned water interruptions resolved within 48 hrs by 30 Mar 2021	75% of unplanned water interruptions resolved within 48 hrs by 30 Jun 2021	75% of unplanned water interruptions resolved within 48 hrs by 30 Jun 2021	50% of unplanned water interruptions resolved within 48 hrs by 30 June 2021	60% of unplanned water interruptions resolved within 48 hrs by 30 June 2021	75% of unplanned water interruptions resolved within 48 hrs by 30 June 2021	90% of unplanned water interruptions resolved within 48 hrs by 30 June 2021	100% of unplanned water interruptions resolved within 48 hrs by 30 June 2021
		15	Technical	Water conservation and demand management strategy submitted to the Municipal Manager by specified date	Develop TOH and appoint a service provider by 30 Sept 2020	Finalize a final water conservation and demand management report by 30 Dec 2020	Draft water conservation and demand management strategy submitted to the Municipal Manager by 30 Mar 2021	Water conservation and demand management strategy submitted to the Municipal Manager by 30 Jun 2021	Water conservation and demand management strategy submitted to the Municipal Manager by 30 Jun 2021	Water conservation and demand management strategy submitted to the Municipal Manager by 30 July 2021	Water conservation and demand management strategy submitted to the Municipal Manager by 15 July 2021	Water conservation and demand management strategy submitted to the Municipal Manager by 30 June 2021	Water conservation and demand management strategy submitted to the Municipal Manager by 15 June 2021	Water conservation and demand management strategy submitted to the Municipal Manager by 01 June 2021
		16	Technical	Development of a first order water balance submitted to the Municipal Manager by specified date	Framework for the water balance completed by 30 Sept 2020	Finalize first order water balance completed by 30 Dec 2020	Draft first order water balance submitted to the Municipal Manager by 30 Mar 2021	First order water balance submitted to the Municipal Manager by 30 June 2021	First order water balance submitted to the Municipal Manager by 30 June 2021	First order water balance submitted to the Municipal Manager by 30 July 2021	First order water balance submitted to the Municipal Manager by 15 July 2021	First order water balance submitted to the Municipal Manager by 30 June 2021	First order water balance submitted to the Municipal Manager by 15 June 2021	First order water balance submitted to the Municipal Manager by 01 June 2021
		17	Technical	Average hours notification to community prior to planned interruptions every quarter	24hrs 4 quarters	24hrs average notification to community prior to planned interruptions by 30 Sept 2020	24hrs average notification to community prior to planned interruptions by 30 Dec 2020	24hrs average notification to community prior to planned interruptions by 30 Mar 2021	24hrs average notification to community prior to planned interruptions by 30 Jun 2021	24hrs average notification to community prior to planned interruptions by 30 Jun 2021	24hrs average notification to community prior to planned interruptions by 30 July 2021	24hrs average notification to community prior to planned interruptions by 30 June 2021	24hrs average notification to community prior to planned interruptions by 15 June 2021	24hrs average notification to community prior to planned interruptions by 01 June 2021
		18	Technical	Percentage of retrieved samples that pass laboratory tests every quarter	Retrieved 92% of retrieved samples passed laboratory tests by 30 Sept 2020	92% of retrieved samples passed laboratory tests by 30 Dec 2020	92% of retrieved samples passed laboratory tests by 30 Mar 2021	92% of retrieved samples passed laboratory tests by 30 Jun 2021	92% of retrieved samples passed laboratory tests by 30 Jun 2021	92% of retrieved samples passed laboratory tests by 30 July 2021	92% of retrieved samples passed laboratory tests by 30 June 2021	92% of retrieved samples passed laboratory tests by 30 June 2021	92% of retrieved samples passed laboratory tests by 15 June 2021	92% of retrieved samples passed laboratory tests by 01 June 2021
		19	Community	Emerging farmer and SME support plan submitted to Municipal Manager by specified date	None	Emerging farmer support plan submitted to the Manager by 30 Dec 2020	Emerging farmer support plan submitted to the Manager by 30 Mar 2021	Emerging farmer support plan submitted to the Manager by 30 Jun 2021	Emerging farmer support plan submitted to the Manager by 30 Jun 2021	Emerging farmer support plan submitted to the Manager by 30 July 2021	Emerging farmer support plan submitted to the Manager by 30 July 2021	Emerging farmer support plan submitted to the Manager by 30 June 2021	Emerging farmer support plan submitted to the Manager by 15 June 2021	Emerging farmer support plan submitted to the Manager by 01 June 2021
IPA	Strategic Objective(s)	Key Performance Indicator	Formula	Quarter 1 Target	Quarter 2 Target	Quarter 3 Target	Quarter 4 Target	Annual Target	Periodic of Evidence	Annual Target Score Bands				
										1 (Unacceptable Performance)	2 (Not Fully Effective)	3 (Meeting Expectations)	4 (Above Expectations)	5 (Exceeding Expectations)
										1 (Unacceptable Performance)	2 (Not Fully Effective)	3 (Meeting Expectations)	4 (Above Expectations)	5 (Exceeding Expectations)
										1 (Unacceptable Performance)	2 (Not Fully Effective)	3 (Meeting Expectations)	4 (Above Expectations)	5 (Exceeding Expectations)
										1 (Unacceptable Performance)	2 (Not Fully Effective)	3 (Meeting Expectations)	4 (Above Expectations)	5 (Exceeding Expectations)
										1 (Unacceptable Performance)	2 (Not Fully Effective)	3 (Meeting Expectations)	4 (Above Expectations)	5 (Exceeding Expectations)
Local Economic & Social Development	Build the capacity of emerging farmers to market produce through transformation of the local economy and local marketing and harnessing existing commodity value chains	Emerging farmer and SME support plan submitted to Municipal Manager by specified date	None	Measured from the Q1st quarter	Emerging farmer support plan submitted to the Manager by 30 Dec 2020	Emerging farmer support plan submitted to the Manager by 30 Mar 2021	Emerging farmer support plan submitted to the Manager by 30 Jun 2021	Emerging farmer support plan submitted to the Manager by 30 Jun 2021	Municipal Manager	Municipal Manager	Emerging farmer support plan submitted to the Manager by 30 July 2021	Emerging farmer support plan submitted to the Manager by 30 July 2021	Emerging farmer support plan submitted to the Manager by 30 June 2021	Emerging farmer support plan submitted to the Manager by 15 June 2021
Local Economic & Social Development	Promote the establishment of strategic tourism packages and attractions of the District, while actively facilitating the development of authentic, focused and sophisticated tourism assets	Tourism Marketing Strategy submitted to MM by specified date	None	Procurement of appointment of suitable service provider by 30 Sept 2020	Procurement of appointment of suitable service provider by 30 Dec 2020	Procurement of appointment of suitable service provider by 30 Mar 2021	Procurement of appointment of suitable service provider by 30 Jun 2021	Procurement of appointment of suitable service provider by 30 Jun 2021	Municipal Manager	Municipal Manager	Procurement of appointment of suitable service provider by 30 July 2021	Procurement of appointment of suitable service provider by 30 July 2021	Procurement of appointment of suitable service provider by 30 June 2021	Procurement of appointment of suitable service provider by 15 June 2021

DEPARTMENTAL SCORECARD
COUNCIL
FINANCIAL YEAR: 2020/2021

IPA	Strategic Objective(SO)	IPF No	Department	Key Performance Indicator	Formula	Quarter 1 Target	Quarter 2 Target	Quarter 3 Target	Quarter 4 Target	Annual Target	Portfolio of Evidence	1 (Unacceptable Performance)	2 (Not Fully Effective)	3 (Meeting Expectations)	4 (Above Expectations)	5 (Exceeding Expectations)											
IPA	Strategic Objective(SO) Schedules jobs and enhance the local agri-tourism industry & municipal programmes	21	Planning	Number of contractors who benefited from the municipal capital programs by specified date	None	5 contractors benefited from the municipal capital programs by 30 Sept 2020	5 contractors benefited from the municipal capital programs by 30 Dec 2020	5 contractors benefited from the municipal capital programs by 30 Mar 2021	5 contractors benefited from the municipal capital programs by 30 June 2021	20 contractors benefited from the municipal capital programs by 30 June 2021	Schedule report from the SCM report: contracts awarded	5 contractors benefited from the municipal capital programs by 30 June 2021	10 contractors benefited from the municipal capital programs by 30 June 2021	20 contractors benefited from the municipal capital programs by 30 June 2021	25 contractors benefited from the municipal capital programs by 30 June 2021	30 contractors benefited from the municipal capital programs by 30 June 2021											
					22	Corporate/MM	Number of youth recruited to participate in the EPWP by specified date	Number	Measured from the 4th quarter	Measured from the 4th quarter	Measured from the 4th quarter	240 youth recruited to participate in the EPWP by 30 Jun 2021	240 youth recruited to participate in the EPWP by 30 Jun 2021	Appointment recruited to participate in the EPWP by 30 Jun 2021	160 youth recruited to participate in the EPWP by 30 Jun 2021	200 youth recruited to participate in the EPWP by 30 Jun 2021	240 youth recruited to participate in the EPWP by 30 Jun 2021	280 youth recruited to participate in the EPWP by 30 Jun 2021	320 youth recruited to participate in the EPWP by 30 Jun 2021								
								23	Planning/MM	See 45/Reg 10 id 1 (Jobs number of jobs created through the municipality's local economic development initiatives including capital projects)	None	50 jobs created through LED & Capital program by 30 Sept 2020	50 jobs created through LED & Capital program by 30 Dec 2020	50 jobs created through LED & Capital program by 30 Mar 2021	50 jobs created through LED & Capital program by 30 June 2021	200 jobs created through LED & Capital program by 30 June 2021	100 jobs created through LED & Capital program by 30 June 2021	150 jobs created through LED & Capital program by 30 June 2021	200 jobs created through LED & Capital program by 30 June 2021	250 jobs created through LED & Capital program by 30 June 2021	300 jobs created through LED & Capital program by 30 June 2021						
											24	Community/MM	See 45/Reg 10 id 1 (Jobs number of jobs created through the municipality's local economic development initiatives including capital projects)	None	50 jobs created through LED & Capital program by 30 Sept 2020	50 jobs created through LED & Capital program by 31 Dec 2020	50 jobs created through LED & Capital program by 31 Mar 2021	50 jobs created through LED & Capital program by 30 June 2021	200 jobs created through LED & Capital program by 30 June 2021	100 jobs created through LED & Capital program by 30 June 2021	150 jobs created through LED & Capital program by 30 June 2021	200 jobs created through LED & Capital program by 30 June 2021	250 jobs created through LED & Capital program by 30 June 2021	300 jobs created through LED & Capital program by 30 June 2021			
														25	Community/MM	Percentage of jobs maintained in the EPWP programs by specified date	None	90 % EPWP JOBS by 30 September 2020	90 % EPWP JOBS maintained by 31 December 2020	90 % EPWP JOBS maintained 31 March 2021	90 % EPWP JOBS maintained by 30 June 2021	List of EPWP maintained by 30 June 2021	50% EPWP JOBS maintained by 30 June 2021	70% EPWP JOBS maintained by 30 June 2021	90 % EPWP JOBS maintained by 30 June 2021	100% EPWP JOBS maintained by 30 June 2021	100% EPWP JOBS maintained by 30 June 2021
																	26	Community/MM	Percentage of Municipal budget spent to SANMEY / Coops supported in implementing projects towards job creation	None	25% of SANMEY / Coops budget spent 30 September 2020	25% of SANMEY / Coops budget spent by 31 December 2020	25% of SANMEY / Coops budget spent 31 March 2021	25% of SANMEY / Coops budget spent by 30 June 2021	100% of municipal budget set aside for SANMEY/Coops by 30 June 2021	Expenditure report of receipt by the SANMEY/Coops by 30 June 2021	60% of municipal budget set aside for SANMEY/Coops by 30 June 2021
IPA	Strategic Objective(SO) Promote skills development aligned with economic sectors to enable communities to participate in the local economy	27	Technical	Investigate viability of establishing a local test laboratory by specified date	None	Appoint a service provider to establish a local test laboratory by 30 Sept 2020	Interim report on a local test laboratory completed by 30 Dec 2020	DRB report on viability of establishing a local test laboratory submitted to the Municipal Manager by 30 Mar 2021	Report on the viability of establishing a local test laboratory submitted to the Municipal Manager by 30 Jun 2021	Report on the viability of establishing a local test laboratory submitted to the Municipal Manager by 30 Jun 2021	Acknowledgement of receipt by the MM	Report on the viability of establishing a local test laboratory submitted to the Municipal Manager by 30 Jun 2021	Report on the viability of establishing a local test laboratory submitted to the Municipal Manager by 30 Jun 2021	Report on the viability of establishing a local test laboratory submitted to the Municipal Manager by 30 Jun 2021	Report on the viability of establishing a local test laboratory submitted to the Municipal Manager by 30 Jun 2021												
					28	Community/MM	Investigate viability of establishing a local test laboratory by specified date	None	Appoint a service provider to establish a local test laboratory by 30 Sept 2020	Interim report on a local test laboratory completed by 30 Dec 2020	DRB report on viability of establishing a local test laboratory submitted to the Municipal Manager by 30 Mar 2021	Report on the viability of establishing a local test laboratory submitted to the Municipal Manager by 30 Jun 2021	Report on the viability of establishing a local test laboratory submitted to the Municipal Manager by 30 Jun 2021	Acknowledgement of receipt by the MM	Report on the viability of establishing a local test laboratory submitted to the Municipal Manager by 30 Jun 2021	Report on the viability of establishing a local test laboratory submitted to the Municipal Manager by 30 Jun 2021	Report on the viability of establishing a local test laboratory submitted to the Municipal Manager by 30 Jun 2021	Report on the viability of establishing a local test laboratory submitted to the Municipal Manager by 30 Jun 2021	Report on the viability of establishing a local test laboratory submitted to the Municipal Manager by 30 Jun 2021								
								29	Community/MM	Investigate viability of establishing a local test laboratory by specified date	None	Appoint a service provider to establish a local test laboratory by 30 Sept 2020	Interim report on a local test laboratory completed by 30 Dec 2020	DRB report on viability of establishing a local test laboratory submitted to the Municipal Manager by 30 Mar 2021	Report on the viability of establishing a local test laboratory submitted to the Municipal Manager by 30 Jun 2021	Report on the viability of establishing a local test laboratory submitted to the Municipal Manager by 30 Jun 2021	Acknowledgement of receipt by the MM	Report on the viability of establishing a local test laboratory submitted to the Municipal Manager by 30 Jun 2021	Report on the viability of establishing a local test laboratory submitted to the Municipal Manager by 30 Jun 2021	Report on the viability of establishing a local test laboratory submitted to the Municipal Manager by 30 Jun 2021	Report on the viability of establishing a local test laboratory submitted to the Municipal Manager by 30 Jun 2021						
											30	Community/MM	Investigate viability of establishing a local test laboratory by specified date	None	Appoint a service provider to establish a local test laboratory by 30 Sept 2020	Interim report on a local test laboratory completed by 30 Dec 2020	DRB report on viability of establishing a local test laboratory submitted to the Municipal Manager by 30 Mar 2021	Report on the viability of establishing a local test laboratory submitted to the Municipal Manager by 30 Jun 2021	Report on the viability of establishing a local test laboratory submitted to the Municipal Manager by 30 Jun 2021	Acknowledgement of receipt by the MM	Report on the viability of establishing a local test laboratory submitted to the Municipal Manager by 30 Jun 2021	Report on the viability of establishing a local test laboratory submitted to the Municipal Manager by 30 Jun 2021	Report on the viability of establishing a local test laboratory submitted to the Municipal Manager by 30 Jun 2021	Report on the viability of establishing a local test laboratory submitted to the Municipal Manager by 30 Jun 2021			
														31	Community/MM	Investigate viability of establishing a local test laboratory by specified date	None	Appoint a service provider to establish a local test laboratory by 30 Sept 2020	Interim report on a local test laboratory completed by 30 Dec 2020	DRB report on viability of establishing a local test laboratory submitted to the Municipal Manager by 30 Mar 2021	Report on the viability of establishing a local test laboratory submitted to the Municipal Manager by 30 Jun 2021	Report on the viability of establishing a local test laboratory submitted to the Municipal Manager by 30 Jun 2021	Acknowledgement of receipt by the MM	Report on the viability of establishing a local test laboratory submitted to the Municipal Manager by 30 Jun 2021	Report on the viability of establishing a local test laboratory submitted to the Municipal Manager by 30 Jun 2021	Report on the viability of establishing a local test laboratory submitted to the Municipal Manager by 30 Jun 2021	Report on the viability of establishing a local test laboratory submitted to the Municipal Manager by 30 Jun 2021
																	32	Community/MM	Investigate viability of establishing a local test laboratory by specified date	None	Appoint a service provider to establish a local test laboratory by 30 Sept 2020	Interim report on a local test laboratory completed by 30 Dec 2020	DRB report on viability of establishing a local test laboratory submitted to the Municipal Manager by 30 Mar 2021	Report on the viability of establishing a local test laboratory submitted to the Municipal Manager by 30 Jun 2021	Report on the viability of establishing a local test laboratory submitted to the Municipal Manager by 30 Jun 2021	Acknowledgement of receipt by the MM	Report on the viability of establishing a local test laboratory submitted to the Municipal Manager by 30 Jun 2021
IPA	Strategic Objective(SO) Establish and maintain a healthy financial state by maintaining a balance between assets and debt, operational efficiency, managing operating expenditure and increasing revenue	28	Budget & Treasury	Operating Revenue/Budget Implementation Indicator	Actual Operating Revenue / Budget	75% Operating Revenue Implementation by 30 Sept 2020	75% Operating Revenue Implementation by 30 Dec 2020	75% Operating Revenue Implementation by 30 Mar 2021	75% Operating Revenue Implementation by 30 Jun 2021	75% Operating Revenue Implementation by 30 Jun 2021	Statement of Financial Position, Budget, AFS, Appropriation, IDP, and AFS reports and AFS	90% Operating Revenue Implementation by 30 Jun 2021	95% Operating Revenue Implementation by 30 Jun 2021	100% Operating Revenue Implementation by 30 Jun 2021	100% Operating Revenue Implementation by 30 Jun 2021	100% Operating Revenue Implementation by 30 Jun 2021											

**DEPARTMENTAL SCORECARD
COUNCIL
FINANCIAL YEAR: 2020/2021**

IPA	Strategic Objective(s)	IPF No.	Department	Key Performance Indicator	Formula	Quarter 1 Target	Quarter 2 Target	Quarter 3 Target	Quarter 4 Target	Annual Target	Periodic of Evidence	1 (Unacceptable Performance)	2 (Not Fully Effective)	3 (Meeting Expectations)	4 (Above Expectations)	5 (Exceeding Expectations)
Municipal Financial Vfs																
		29	AM/MM	Sec 44(1)(g) (i): Percentage of a municipality's capital budget actually spent on capital projects identified for a particular financial year in terms of the municipality's integrated development plan	capital budget of a municipality's capital budget actually spent on capital projects identified for a particular financial year in terms of the municipality's integrated development plan 30	20% of a municipality's capital budget actually spent on capital projects identified for a particular financial year in terms of the municipality's integrated development plan 30	30% of a municipality's capital budget actually spent on capital projects identified for a particular financial year in terms of the municipality's integrated development plan 30	50% of a municipality's capital budget actually spent on capital projects identified for a particular financial year in terms of the municipality's integrated development plan 31	100% of a municipality's capital budget actually spent on capital projects identified for a particular financial year in terms of the municipality's integrated development plan 31	100% of a municipality's capital budget actually spent on capital projects identified for a particular financial year in terms of the municipality's integrated development plan 30 Jun 2021	Statement of Financial Performance, Budget, IPF, In-IPF reports and AM	Contracted Services 10% of Total Operating Expenditure by 30 Jun 2021	Contracted Services 15% of Total Operating Expenditure by 30 Jun 2021	Contracted Services 5% of Total Operating Expenditure by 30 Jun 2021	Contracted Services 3% of Total Operating Expenditure by 30 Jun 2021	Contracted Services 1% of Total Operating Expenditure by 30 Jun 2021
		30	AM/MM	Contracted Services % of Total Operating Expenditure by specified date	Contracted Services / Total Operating Expenditure x100	Contracted Services 5 % of Total Operating Expenditure by 30 Sept 2020	Contracted Services 5 % of Total Operating Expenditure by 30 Dec 2020	Contracted Services 5 % of Total Operating Expenditure by 30 Mar 2021	Contracted Services 5 % of Total Operating Expenditure by 30 Jun 2021	Contracted Services 5 % of Total Operating Expenditure by 30 Jun 2021	Statement of Financial Performance, Budget, IPF, In-IPF reports and AM	Contracted Services 10% of Total Operating Expenditure by 30 Jun 2021	Contracted Services 15% of Total Operating Expenditure by 30 Jun 2021	Contracted Services 5% of Total Operating Expenditure by 30 Jun 2021	Contracted Services 3% of Total Operating Expenditure by 30 Jun 2021	Contracted Services 1% of Total Operating Expenditure by 30 Jun 2021
		31	All	Capital Expenditure to Total Expenditure	Total Capital Expenditure / Total Expenditure (Total Operating expenditure + Capital expenditure) x 100	15% capital expenditure by 30 Sept 2020	15% capital expenditure by 30 Dec 2020	15% capital expenditure by 30 Mar 2021	15% capital expenditure by 30 Jun 2021	15% capital expenditure by 30 Jun 2021	Statement of Financial Performance, Budget, In-IPF reports, IPF and AM	5% capital expenditure to total expenditure by 30 Jun 2021	10% capital expenditure to total expenditure by 30 Jun 2021	15% capital expenditure to total expenditure by 30 Jun 2021	20% capital expenditure to total expenditure by 30 Jun 2021	25% capital expenditure to total expenditure by 30 Jun 2021
		32	Budget & Treasury	Indigent Register approved by Municipal Manager by specified date	None	100% developed by 30 Sept 2020	Indigent profile of the Municipality submitted to the Register within the time committee by 30 Dec 2020	Draft indigent register submitted to the Municipal Manager by 30 Mar 2021	Indigent Register submitted to the Municipal Manager by 30 Jun 2021	Indigent Register submitted to the Municipal Manager by 30 Jun 2021	Municipal Manager Agenda	Indigent Register approved by Municipal Manager by 30 July 2021	Indigent Register approved by Municipal Manager by 15 Aug 2021	Indigent Register approved by Municipal Manager by 30 June 2021	Indigent Register approved by Municipal Manager by 15 June 2021	Indigent Register approved by Municipal Manager by 30 May 2021
		33	Budget & Treasury	Percentage of disconnections implemented to identified non-paying customers in accordance with the adopted water bylaws per quarter	Disconnections implemented to identified non-paying customers in accordance with the adopted water bylaws identified x 100	60% disconnections implemented to identified non-paying customers in accordance with the adopted water bylaws by 30 Sept 2020	60% disconnections implemented to identified non-paying customers in accordance with the adopted water bylaws by 30 Dec 2020	60% disconnections implemented to identified non-paying customers in accordance with the adopted water bylaws by 30 Mar 2021	60% disconnections implemented to identified non-paying customers in accordance with the adopted water bylaws by 30 Jun 2021	60% disconnections implemented to identified non-paying customers in accordance with the adopted water bylaws by 30 Jun 2021	Disconnections report	50% disconnections implemented to identified non-paying customers in accordance with the adopted water bylaws by 30 Jun 2021	55% disconnections implemented to identified non-paying customers in accordance with the adopted water bylaws by 30 Jun 2021	60% disconnections implemented to identified non-paying customers in accordance with the adopted water bylaws by 30 Jun 2021	65% disconnections implemented to identified non-paying customers in accordance with the adopted water bylaws by 30 Jun 2021	70% disconnections implemented to identified non-paying customers in accordance with the adopted water bylaws by 30 Jun 2021
		34	Budget & Treasury	Submission of Adjustments Budget to Municipal Manager for adoption by specified date	None	Measured in the 3rd and 4th quarter	Final Adjustments Budget submitted to the Municipal Manager by 01 Feb 2021	Adjusted Budget submitted to the Municipal Manager by 28 February 2021	Adjusted Budget submitted to the Municipal Manager by 28 February 2021	Adjusted Budget submitted to the Municipal Manager by 28 February 2021	Acknowledgment of receipt by the Municipal Manager by 28 March 2021	Adjusted Budget submitted to the Municipal Manager by 30 March 2021	Adjusted Budget submitted to the Municipal Manager by 15 March 2021	Adjusted Budget submitted to the Municipal Manager by 15 February 2021	Adjusted Budget submitted to the Municipal Manager by 28 February 2021	Adjusted Budget submitted to the Municipal Manager by 30 January 2021
		35	Budget & Treasury	Submission of budget to Municipal Manager for adoption by specified date	None	Table in council the 2021/22 budget and IPF time schedule process plan by 31 Aug 2020	Candidate review of tariffs and charges by 30 Dec 2020	Draft Annual Budget submitted to Municipal Manager by 15 Mar 2021	Annual Budget submitted to Municipal Manager by 15 May 2021	Annual Budget submitted to Municipal Manager by 15 May 2021	Acknowledgment of receipt by the Municipal Manager by 31 May 2021	Annual Budget submitted to the Municipal Manager by 31 May 2021	Annual Budget submitted to the Municipal Manager by 31 May 2021	Annual Budget submitted to the Municipal Manager by 31 May 2021	Annual Budget submitted to the Municipal Manager by 31 May 2021	Annual Budget submitted to the Municipal Manager by 31 May 2021

**DEPARTMENTAL SCORECARD
COUNCIL
FINANCIAL YEAR: 2020/2021**

IPA	Strategic Objective(s)	Key Performance Indicator	Formula	Quarter 1 Target	Quarter 2 Target	Quarter 3 Target	Quarter 4 Target	Annual Target	Portfolio of Evidence	1 (Unacceptable Performance)	2 (Not Fully Effective)	3 (Meeting Expectations)	4 (Above Expectations)	5 (Exceeding Expectations)
		Number of budget portfolio meetings held by specified date	None	Q1 Budget steering committee meeting held by 30 Sept 2020	Q1 Budget steering committee meeting held by 30 Dec 2020	Q2 Budget steering committee meeting held by 30 Mar 2021	Q4 Budget steering committee meeting held by 30 Jun 2021	4 Budget steering committee meetings held by 30 Jun 2021	Budget steering committee minutes	1 Budget steering committee meeting held by 30 Jun 2021	2 Budget steering committee meeting held by 30 Jun 2021	4 Budget steering committee meetings held by 30 Jun 2021	5 Budget steering committee meetings held by 30 Jun 2021	6 Budget steering committee meetings held by 30 Jun 2021
36	Budget & Treasury		None											
37	Budget & Treasury	Implementation of the Financial Management Grant (FMG) expenditure per quarter	None	25% of the FMG spent by 30 Sept 2020	50% of the FMG spent by 30 Dec 2020	75% of the FMG spent by 30 Mar 2021	100% of the FMG spent by 30 Jun 2021	100% of the FMG spent by 30 Jun 2021	FMG report	50% of the FMG spent by 30 Jun 2021	60% of the FMG spent by 30 Jun 2021	100% of the FMG spent by 30 Jun 2021		
38	Budget & Treasury	MSCOA implementation progress by specified date	None	Measured in the 4th quarter	Measured in the 4th quarter	Measured in the 4th quarter	75% of MSCOA Business processes implemented by 30 Jun 2021	75% of MSCOA Business processes implemented by 30 Jun 2021	MSCOA assessment report	35% of MSCOA Business processes implemented by 30 Jun 2021	55% of MSCOA Business processes implemented by 30 Jun 2021	75% of MSCOA Business processes implemented by 30 Jun 2021	85% of MSCOA Business processes implemented by 30 Jun 2021	100% of MSCOA Business processes implemented by 30 Jun 2021
39	All/MM	Irregular, Frubbles and Wasteful and Unauthorised Expenditure / Total Operating Expenditure	(Irregular, Frubbles and Wasteful and Unauthorised Expenditure) / Total Operating Expenditure x100	95% of Irregular, Frubbles, Wasteful and unauthorised expenditure in relation to total operating expenditure by 30 Sept 2020	9% of Irregular, Frubbles, Wasteful and unauthorised expenditure in relation to total operating expenditure by 30 Dec 2020	95% of Irregular, Frubbles, Wasteful and unauthorised expenditure in relation to total operating expenditure by 30 Mar 2021	98% of Irregular, Frubbles, Wasteful and unauthorised expenditure in relation to total operating expenditure by 30 Jun 2021	98% of Irregular, Frubbles, Wasteful and unauthorised expenditure in relation to total operating expenditure by 30 Jun 2021	Statement of Financial Performance, Notes to Annual Financial Statements and	32% of Irregular, Frubbles, Wasteful and unauthorised expenditure in relation to total operating expenditure by 30 Jun 2021	15% of Irregular, Frubbles, Wasteful and unauthorised expenditure in relation to total operating expenditure by 30 Jun 2021	9% of Irregular, Frubbles, Wasteful and unauthorised expenditure in relation to total operating expenditure by 30 Jun 2021	5% of Irregular, Frubbles, Wasteful and unauthorised expenditure in relation to total operating expenditure by 30 Jun 2021	0% of Irregular, Frubbles, Wasteful and unauthorised expenditure in relation to total operating expenditure by 30 Jun 2021
40	All/MM	% of Irregular, Frubbles and Waste Expenditure resolved	(Irregular, Frubbles and Waste Expenditure resolved) / Total resolved x100	15% of Irregular, Frubbles and Waste Expenditure resolved by 30 Sept 2020	20% of Irregular, Frubbles and Waste Expenditure resolved by 30 Dec 2020	20% of Irregular, Frubbles and Waste Expenditure resolved by 30 Mar 2021	20% of Irregular, Frubbles and Waste Expenditure resolved by 30 Jun 2021	75% of Irregular, Frubbles and Waste Expenditure resolved by 30 Jun 2021	Invest report; MTRAC minutes, Municipal Audit Comm report	35% of Irregular, Frubbles and Waste Expenditure resolved by 30 Jun 2021	35% of Irregular, Frubbles and Waste Expenditure resolved by 30 Jun 2021	75% of Irregular, Frubbles and Waste Expenditure resolved by 30 Jun 2021	85% of Irregular, Frubbles and Waste Expenditure resolved by 30 Jun 2021	100% of Irregular, Frubbles and Waste Expenditure resolved by 30 Jun 2021
41	Budget & Treasury/MM	Revenue Growth (%)	(Period under review's Total Revenue - previous period's Total Revenue) / previous period's Total Revenue) x 100	Revenue growth is >5% by 30 Sept 2020	Revenue growth is >5% by 30 Dec 2020	Revenue growth is >5% by 30 Mar 2021	Revenue growth is >5% by 30 Jun 2021	Revenue growth is >5% by 30 Jun 2021	Statement of Financial Performance, Budget (DP), in- year reports and All	Revenue growth is >5% by 30 Jun 2021	Revenue growth is >5% by 30 Jun 2021	Revenue growth is >5% by 30 Jun 2021	Revenue growth is >5% by 30 Jun 2021	Revenue growth is >5% by 30 Jun 2021
42	Budget & Treasury	Growth in Number of Active Consumer Accounts	(Period under review's number of Active Consumer Accounts - previous period's number of Active Consumer Accounts) / previous number of Active Consumer Accounts x 100	>1% Growth in Number of Active Consumer Accounts by 30 Sept 2020	>1% Growth in Number of Active Consumer Accounts by 30 Dec 2020	>1% Growth in Number of Active Consumer Accounts by 30 Mar 2021	>1% Growth in Number of Active Consumer Accounts by 30 Jun 2021	>1% Growth in Number of Active Consumer Accounts by 30 Jun 2021	Statement of Financial Performance, Budget (DP), in- year reports and All	>5% Growth in Number of Active Consumer Accounts by 30 Jun 2021	>10% Growth in Number of Active Consumer Accounts by 30 Jun 2021	>21% Growth in Number of Active Consumer Accounts by 30 Jun 2021	>24% Growth in Number of Active Consumer Accounts by 30 Jun 2021	>25% Growth in Number of Active Consumer Accounts by 30 Jun 2021

**DEPARTMENTAL SCORECARD
COUNCIL
FINANCIAL YEAR: 2020/2021**

MOA	Strategic Objectives	Key Performance Indicator	Formula	Quarter 1 Target	Quarter 2 Target	Quarter 3 Target	Quarter 4 Target	Annual Target	Periodic of Business	1 (Unacceptable Performance)	2 (Not Fully Effective)	3 (Meeting Expectations)	4 (Above Expectations)	5 (Exceeding Expectations)
	Apply sound financial management practice to keep a positive cash balance, coverage and liquidity ratios													
43	Budget & Treasury	Level of Cash Backed Conditional grants	(Cash and cash equivalents-bank overdraft-short term investment (excluding term investment)) / (Investment conditional grants)	Level of Cash Backed Conditional grants is 100% by 30 Sept 2020	Level of Cash Backed Conditional grants is 100% by 30 Dec 2020	Level of Cash Backed Conditional grants is 100% by 30 Mar 2021	Level of Cash Backed Conditional grants is 100% by 30 Jun 2021	Level of Cash Backed Conditional grants is 100% by 30 Jun 2021	Statement of Financial Performance, Notes to Annual Financial Statements and AR	Level of Cash Backed Conditional grants is 60% by 30 Jun 2021	Level of Cash Backed Conditional grants is 60% by 30 Jun 2021	Level of Cash Backed Conditional grants is 100% by 30 Jun 2021	Maximum is 100%	Maximum is 100%
44	Budget & Treasury	Net Debtors Days	(Gross Debtors - Bad Debt) / (Provision / Actual Debt Received) x 365	50 net debtor days by 30 Sept 2020	50 net debtor days by 30 Dec 2020	50 net debtor days by 30 Mar 2021	50 net debtor days by 30 Jun 2021	50 net debtor days per quarter	Statement of Financial Position, Statement of Financial Performance, Notes to the AR, Budget, In-Year reports, IP and AR	50 net debtor days per quarter	50 net debtor days per quarter	50 net debtor days per quarter	20 net debtor days per quarter	10 net debtor days per quarter
45	Budget & Treasury	Collection Rate achieved per quarter	(Gross Debtors outstanding Balance + Bad Debt - Gross Debtors Outstanding Balance - Written Off / Illiquid Revenue) x 100	65% collection rate achieved by 30 Sept 2020	65% collection rate achieved by 30 Dec 2020	65% collection rate achieved by 30 Mar 2021	65% collection rate achieved by 30 Jun 2021	65% collection rate achieved by 30 Jun 2021	Statement of Financial Position, Statement of Financial Performance, Notes to the AR, Budget, In-Year reports, IP and AR	25% collection rate achieved by 30 Jun 2021	45% collection rate achieved by 30 Jun 2021	65% collection rate achieved by 30 Jun 2021	85% collection rate achieved by 30 Jun 2021	95% collection rate achieved by 30 Jun 2021
46	Budget & Treasury	Creditors Payment Period (Trade Creditors)	Trade Creditors Outstanding / Credit Purchase (Operating and Capital) x 365	30 days creditors payment period by 30 Sept 2020	30 days creditors payment period by 30 Dec 2020	30 days creditors payment period by 30 Mar 2021	30 days creditors payment period by 30 Jun 2021	30 days creditors payment period by 30 Jun 2021	Statement of Financial Performance, Notes to AR, Budget, In-Year reports and AR, Age Analysis of Creditors	60 days creditors payment period by 30 Jun 2021	45 days creditors payment period by 30 Jun 2021	30 days creditors payment period by 30 Jun 2021	15 days creditors payment period by 30 Jun 2021	7 days creditors payment period by 30 Jun 2021
47	Budget & Treasury	(If) cost coverage	Ar-B-C/D	cost coverage of 3 months by 30 Sept 2020	cost coverage of 3 months by 30 Dec 2020	cost coverage of 3 months by 30 Mar 2021	cost coverage of 3 months by 30 Jun 2021	cost coverage of 3 months by 30 Jun 2021	Statement of Financial Performance, Notes to AR, Budget, In-Year reports and AR, Age Analysis of Creditors	cost coverage of 1 months by 30 Jun 2021	cost coverage of 2 months by 30 Jun 2021	cost coverage of 3 months by 30 Jun 2021	Maximum is cost coverage of 3 months	Maximum is cost coverage of 3 months
48	Budget & Treasury	Current Ratio per quarter	Current Assets / Current Liabilities	Ratio of 2 : 1 by 30 Sept 2020	Ratio of 2:1 by 30 Dec 2020	Ratio of 2:1 by 30 Mar 2021	Ratio of 2:1 by 30 Jun 2021	Ratio of 2:1 by 30 Jun 2021	Statement of Financial Position, Statement of Financial Performance, Notes to the AR, Budget, In-Year reports, IP and AR	Ratio of 1.1 : 1 by 30 Jun 2021	Ratio of 1.5 : 1 by 30 Jun 2021	Ratio of 2:1 by 30 Jun 2021	Maximum is a ratio of 2:1	Maximum is a ratio of 2:1
49	Budget & Treasury/M&A	Submission of ARS to AG with in stipulated timeframes		ARS submitted to AG by 31 Aug 2020	Measured in the Q4 quarter	Measured in the Q4 quarter	Measured in the Q4 quarter	ARS submitted to AG by 31 Aug 2020	Receipt of Management Acknowledgement by AG	ARS submitted to AG by 30 September 2020	ARS submitted to AG by 15 September 2020	ARS submitted to AG by 31 Aug 2020	ARS submitted to AG by 15 Sept 2020	ARS submitted to AG by 30 Sept 2020

Manages, monitor and review existing financial systems to support accurate and credible reporting, budget monitoring and compliance

DEPARTMENTAL SCORECARD
COUNCIL
FINANCIAL YEAR: 2020/2021

KPA	Strategic Objective(SO)	KPI No.	Department	Key Performance Indicator	Formula	Quarter 1 Target	Quarter 2 Target	Quarter 3 Target	Quarter 4 Target	Annual Target	Portfolio of Evidence	1 (Unacceptable Performance)	2 (Not Fully Effective)	3 (Meeting Expectations)	4 (Above Expectations)	5 (Exceeding Expectations)	
Good Governance&Public Participation	Promoting transparent and accountable governance through regular community engagements and effective administration	50	Budget & Treasury	Submission of Sec 71 reports to the Mayor within 10 days after month end		36 Sec 71 reports submitted to the Mayor within 10 days after each month end by 30 Sept 2020	36 Sec 71 reports submitted to the Mayor within 10 days after each month end by 30 Dec 2020	36 Sec 71 reports submitted to the Mayor within 10 days after each month end by 30 Mar 2021	36 Sec 71 reports submitted to the Mayor within 10 days after each month end by 30 Jun 2021	144 Sec 71 reports submitted to the Mayor within 10 days after each month end by 30 Sept 2020	Receipts of acknowledgment by Mayor	66 Sec 71 reports submitted to the Mayor within 10 days after each month end by 30 Sept 2020	96 Sec 71 reports submitted to the Mayor within 10 days after each month end by 30 Sept 2020	126 Sec 71 reports submitted to the Mayor within 10 days after each month end by 30 Sept 2020	maximum 112 Sec 71 Reports	maximum 142 Sec 71 Reports	
		51	Mayor/MM	MFLA S&L1 submission of 51-c 72 Mid Year Performance Assessment to the Council (or not by) by specified date	None	Measured from the COPE quarter	Conduct Review of organizational SOPs by 31 Dec 2020	2020/21 Sec 72 Mid Year Performance Assessment tabled to Council by 31 Jan 2021	Measured in the Q3rd quarter	2020/21 Sec 72 Mid Year Performance Assessment tabled to Council by 31 Jan 2021	Council resolution	2020/20 Sec 72 Mid Year Performance Assessment tabled to Council by 15 Feb 2021	2020/21 Sec 72 Mid Year Performance Assessment tabled to Council by 28 Feb 2021	2020/21 Sec 72 Mid Year Performance Assessment tabled to Council by 15 Jan 2021	2020/21 Sec 72 Mid Year Performance Assessment tabled to Council by 15 Jan 2021	2020/21 Sec 72 Mid Year Performance Assessment tabled to Council by 07 Jan 2021	2020/21 Sec 72 Mid Year Performance Assessment tabled to Council by 07 Jan 2021
		59	Budget & Treasury	SCM Policy submitted to MM by specified date	None	TCR developed by 30 Sept 2020	Integrate SCM policy decreased within the Municipal Manager by 30 Dec 2020	Final SCM policy submitted to the Municipal Manager by 30 Mar 2021	Final SCM policy submitted to MM by 30 June 2021	Final SCM policy submitted to the MM by 30 June 2021	Advisory/acknowledgment received by the MM	Final SCM policy submitted to MM by 30 July 2021	Final SCM policy submitted to MM by 15 July 2021	Final SCM policy submitted to MM by 30 June 2021	Final SCM policy submitted to MM by 15 June 2021	Final SCM policy submitted to MM by 15 June 2021	Final SCM policy submitted to MM by 30 May 2021
		55	Technical	Contracted services % of Total Operating Expenditure every quarter	Contracted services % of Total Operating Expenditure = 25% of total operating expenditure by 30 Sept 2020	Contracted services % of total operating expenditure by 30 Dec 2020	Contracted services % of total operating expenditure by 30 Mar 2021	Contracted services % of total operating expenditure by 30 June 2021	Contracted services % of total operating expenditure by 30 Sept 2021	Statement of Financial Performance, Budget, (O) or reports and all	Contracted services % of total operating expenditure by 30 June 2021	Contracted services % of total operating expenditure by 30 June 2021	Contracted services % of total operating expenditure by 30 June 2021	Contracted services % of total operating expenditure by 30 June 2021	Contracted services % of total operating expenditure by 30 June 2021	Contracted services % of total operating expenditure by 30 June 2021	Contracted services % of total operating expenditure by 30 June 2021
		56	All/MM	% of Audit Queries resolved as per the AG action plan in accordance with timeframe.	Audit queries resolved as per the AG action plan by 30 Sept 2020	30% of Audit Queries resolved as per the AG action plan by 30 Dec 2020	55% of Audit Queries resolved as per the AG action plan by 30 Mar 2021	90% of Audit Queries resolved as per the AG action plan by 30 June 2021	90% of Audit Queries resolved as per the AG action plan by 30 June 2021	Audit Action Plan Report, Internal Audit Report, Minutes of Internal Audit Committee Meetings	60% of Audit Queries resolved as per the AG action plan by 30 June 2021	60% of Audit Queries resolved as per the AG action plan by 30 June 2021	60% of Audit Queries resolved as per the AG action plan by 30 June 2021	60% of Audit Queries resolved as per the AG action plan by 30 June 2021	60% of Audit Queries resolved as per the AG action plan by 30 June 2021	60% of Audit Queries resolved as per the AG action plan by 30 June 2021	60% of Audit Queries resolved as per the AG action plan by 30 June 2021
Good Governance&Public Participation	Promoting transparent and accountable governance through regular community engagements and effective administration	57	Corporate/MM	Number of Audit Committee meetings held per quarter	Number	1 Audit Committee Meetings held by 30 Sept 2020	1 Audit Committee Meetings held by 30 Dec 2020	1 Audit Committee Meetings held by 30 Mar 2021	1 Audit Committee Meetings held by 30 Jun 2021	4 Audit Committee Meetings held by 30 June 2021	Attendance Register, Minutes	0 Audit Committee Meetings held by 30 June 2021	1 Audit Committee Meetings held by 30 June 2021	2 Audit Committee Meetings held by 30 June 2021	4 Audit Committee Meetings held by 30 June 2021	5 Audit Committee Meetings held by 30 June 2021	5 Audit Committee Meetings held by 30 June 2021
		58	Community	Number of LED Awareness events held to make municipal programmes per quarter	None	1 LED Awareness Campaign held by 30 Sept 2020	1 LED Awareness Campaign held by 30 Dec 2020	1 LED Awareness Campaign held by 30 Mar 2021	1 LED Awareness Campaign held by 30 June 2021	4 LED Awareness Campaigns held by 30 June 2021	Attendance Register, LED Awareness Post, Marketing Report, Municipal Manager Minutes	1 LED Awareness Campaigns held by 30 June 2021	2 LED Awareness Campaigns held by 30 June 2021	4 LED Awareness Campaigns held by 30 June 2021	5 LED Awareness Campaigns held by 30 June 2021	5 LED Awareness Campaigns held by 30 June 2021	5 LED Awareness Campaigns held by 30 June 2021
		59	Community	Number of disaster/municipal health awareness campaigns held per quarter	None	1 disaster/municipal health awareness campaign held by 30 Sept 2020	1 disaster/municipal health awareness campaign held by 30 Dec 2020	1 disaster/municipal health awareness campaign held by 30 Mar 2021	1 disaster/municipal health awareness campaign held by 30 June 2021	4 disaster/municipal health awareness campaigns held by 30 June 2021	Attendance Register, Minutes from the Municipal Manager	1 disaster/municipal health awareness campaign held by 30 June 2021	2 disaster/municipal health awareness campaigns held by 30 June 2021	4 disaster/municipal health awareness campaigns held by 30 June 2021	5 disaster/municipal health awareness campaigns held by 30 June 2021	5 disaster/municipal health awareness campaigns held by 30 June 2021	5 disaster/municipal health awareness campaigns held by 30 June 2021
		59	Community	Number of disaster/municipal health awareness campaigns held per quarter	None	1 disaster/municipal health awareness campaign held by 30 Sept 2020	1 disaster/municipal health awareness campaign held by 30 Dec 2020	1 disaster/municipal health awareness campaign held by 30 Mar 2021	1 disaster/municipal health awareness campaign held by 30 June 2021	4 disaster/municipal health awareness campaigns held by 30 June 2021	Attendance Register, Minutes from the Municipal Manager	1 disaster/municipal health awareness campaign held by 30 June 2021	2 disaster/municipal health awareness campaigns held by 30 June 2021	4 disaster/municipal health awareness campaigns held by 30 June 2021	5 disaster/municipal health awareness campaigns held by 30 June 2021	5 disaster/municipal health awareness campaigns held by 30 June 2021	5 disaster/municipal health awareness campaigns held by 30 June 2021
		59	Community	Number of disaster/municipal health awareness campaigns held per quarter	None	1 disaster/municipal health awareness campaign held by 30 Sept 2020	1 disaster/municipal health awareness campaign held by 30 Dec 2020	1 disaster/municipal health awareness campaign held by 30 Mar 2021	1 disaster/municipal health awareness campaign held by 30 June 2021	4 disaster/municipal health awareness campaigns held by 30 June 2021	Attendance Register, Minutes from the Municipal Manager	1 disaster/municipal health awareness campaign held by 30 June 2021	2 disaster/municipal health awareness campaigns held by 30 June 2021	4 disaster/municipal health awareness campaigns held by 30 June 2021	5 disaster/municipal health awareness campaigns held by 30 June 2021	5 disaster/municipal health awareness campaigns held by 30 June 2021	5 disaster/municipal health awareness campaigns held by 30 June 2021

**DEPARTMENTAL SCORECARD
COUNCIL
FINANCIAL YEAR: 2020/2021**

Strategic Objective(s)	DP No	Department	Key Performance Indicator	Formula	Quarter 1 Target	Quarter 2 Target	Quarter 3 Target	Quarter 4 Target	Annual Target	Periodic of Evidence	1 (Unacceptable Performance)	2 (Not Fully Effective)	3 (Meeting Expectations)	4 (Above Expectations)	5 (Exceeding Expectations)		
Systematic development and/or review and monitoring implementation of all municipal policies, bylaws, strategies, plans and frameworks in line with any applicable legislation	60	MM	Number of LED, Budget roadshows held by specified date		Measured in the 2nd quarter	3 LED, Budget roadshows held by 30 Dec 2020		Measured in the 2nd quarter	3 LED, Budget roadshows held by 30 Jun 2021	6 LED, Budget roadshows held by 30 Jun 2021	Council resolution, Roadshow report	2 LED, Budget roadshows held by 30 Jun 2021	4 LED, Budget roadshows held by 30 Jun 2021	6 LED, Budget roadshows held by 30 Jun 2021	8 LED, Budget roadshows held by 30 Jun 2021	10 LED, Budget roadshows held by 30 Jun 2021	
	61	Planning	Reviewed GIS Policy by specified date	None	Measured in the 4th Quarter	Measured in the 4th Quarter	Measured in the 4th Quarter	Reviewed GIS Policy approved by the Municipal Manager by 30 Jun 2021	Reviewed GIS Policy approved by the Municipal Manager by 30 Jun 2021	Reviewed GIS Policy approved by the Municipal Manager by 30 Jun 2021	Reviewed GIS Policy approved by the Municipal Manager by 30 Jun 2021	Reviewed GIS Policy approved by the Municipal Manager by 30 Jun 2021	Reviewed GIS Policy approved by the Municipal Manager by 30 Jun 2021	Reviewed GIS Policy approved by the Municipal Manager by 30 Jun 2021	Reviewed GIS Policy approved by the Municipal Manager by 30 Jun 2021	Reviewed GIS Policy approved by the Municipal Manager by 30 Jun 2021	
	62	Community	Reviewed Municipal Health Operational Plan tabled to the Municipal Manager by specified date	None	Develop draft Terms of Reference by 30 Sept 2020	Terms of Reference submitted to Council by 30 Dec 2020	Discussion document for the Municipal Health Operational Plan tabled to Council by 30 March 2021	Final Municipal Health Operational Plan submitted to Municipal Manager by 30 June 2021	Final Municipal Health Operational Plan submitted to Municipal Manager by 30 June 2021	Municipal Manager Resolution	Final Municipal Health Operational Plan submitted to Municipal Manager by 30 July 2021	Final Municipal Health Operational Plan submitted to Municipal Manager by 30 July 2021	Final Municipal Health Operational Plan submitted to Municipal Manager by 30 July 2021	Final Municipal Health Operational Plan submitted to Municipal Manager by 30 July 2021	Final Municipal Health Operational Plan submitted to Municipal Manager by 30 July 2021	Final Municipal Health Operational Plan submitted to Municipal Manager by 30 July 2021	
	63	Budget/Treasury	Number of budget portfolio meetings held by specified date		01 Budget steering committee meeting held by 30 Sept 2020	01 Budget steering committee meeting held by 30 Oct 2020	01 Budget steering committee meeting held by 30 Mar 2021	01 Budget steering committee meeting held by 30 Jun 2021	01 Budget steering committee meeting held by 30 Jun 2021	Budget steering committee	0 Budget steering committee meeting held by 30 Jun 2021	0 Budget steering committee meeting held by 30 Jun 2021	0 Budget steering committee meeting held by 30 Jun 2021	0 Budget steering committee meeting held by 30 Jun 2021	0 Budget steering committee meeting held by 30 Jun 2021	0 Budget steering committee meeting held by 30 Jun 2021	0 Budget steering committee meeting held by 30 Jun 2021
	64	Corporate/MM	Number of Municipal Manager Technical ISG meetings held by specified date	Number	1 Municipal Manager ISG Meeting held by 30 Sept 2020	1 Municipal Manager ISG Meeting held by 30 Dec 2020	1 Municipal Manager ISG Meeting held by 30 Mar 2021	1 Municipal Manager ISG Meeting held by 30 Jun 2021	1 Municipal Manager ISG Meeting held by 30 Jun 2021	Attendance Register, Minutes	0 Municipal Manager meetings held by 30 Jun 2021	1 Municipal Manager meetings held by 30 Jun 2021	2 Municipal Manager meetings held by 30 Jun 2021	3 Municipal Manager meetings held by 30 Jun 2021	4 Municipal Manager meetings held by 30 Jun 2021	5 Municipal Manager meetings held by 30 Jun 2021	
	65	Corporate/MM	Number of EXCO Meetings held by specified date	Number	1 EXCO Meeting held by 30 Sept 2021	1 EXCO Meeting held by 30 Dec 2020	1 EXCO Meeting held by 30 Mar 2021	1 EXCO Meeting held by 30 Jun 2021	1 EXCO Meeting held by 30 Jun 2021	Attendance Register, Minutes	0 EXCO meetings held by 30 Jun 2021	1 EXCO meetings held by 30 Jun 2021	2 EXCO meetings held by 30 Jun 2021	3 EXCO meetings held by 30 Jun 2021	4 EXCO meetings held by 30 Jun 2021	5 EXCO meetings held by 30 Jun 2021	
	66	Corporate/MM	Number of MPAC meetings held by specified date	Number	Measured from the 3rd quarter	Measured from the 3rd quarter	1 MPAC meeting held by 30 Mar 2021	1 MPAC Meeting held by 30 Jun 2021	1 MPAC Meeting held by 30 Jun 2021	Attendance Register, Minutes	0 MPAC Meeting held by 30 Jun 2021	1 MPAC Meeting held by 30 Jun 2021	2 MPAC Meeting held by 30 Jun 2021	3 MPAC Meeting held by 30 Jun 2021	4 MPAC Meeting held by 30 Jun 2021	5 MPAC Meeting held by 30 Jun 2021	
	67	Community/MM	Number of MERT Forums held per quarter	None	1 MERT Forum held by 30 September 2020	1 MERT Forum held by 31 December 2020	1 MERT Forum held by 31 March 2021	1 MERT Forum held by 30 Jun 2021	4 MERT Forums held by 30 June 2021	Attendance Register	2 MERT Forums held by 30 June 2021	3 MERT Forums held by 30 June 2021	4 MERT Forums held by 30 June 2021	5 MERT Forums held by 30 June 2021	6 MERT Forums held by 30 June 2021	7 MERT Forums held by 30 June 2021	
	68	Planning	Number of Planning and Development Technical Fora held per quarter	None	1 Planning and Development Technical Forum held by 30 Sept 2020	1 Planning and Development Technical Forum held by 30 Dec 2020	1 Planning and Development Technical Forum held by 30 Mar 2021	1 Planning and Development Technical Forum held by 30 Jun 2021	4 Planning and Development Technical Forums held by 30 Jun 2021	Attendance Register, Minutes	1 Planning and Development Technical Forum held by 30 Jun 2021	2 Planning and Development Technical Forums held by 30 Jun 2021	3 Planning and Development Technical Forums held by 30 Jun 2021	4 Planning and Development Technical Forums held by 30 Jun 2021	5 Planning and Development Technical Forums held by 30 Jun 2021	6 Planning and Development Technical Forums held by 30 Jun 2021	
	69	Planning	Number of ZDM GIS & Environmental Management Technical Forum held by specified date	None	01 ZDM GIS & Environmental Management Technical Forum held by 30 Sept 2020	01 ZDM GIS & Environmental Management Technical Forum held by 30 Dec 2020	01 ZDM GIS & Environmental Management Technical Forum held by 30 Mar 2021	1 ZDM GIS & Environmental Management Technical Forum held by 30 Jun 2021	4 ZDM GIS & Environmental Management Technical Forums held by 30 Jun 2021	Attendance Register, Minutes	0 ZDM GIS & Environmental Management Technical Forum held by 30 Jun 2021	1 ZDM GIS & Environmental Management Technical Forum held by 30 Jun 2021	2 ZDM GIS & Environmental Management Technical Forums held by 30 Jun 2021	3 ZDM GIS & Environmental Management Technical Forums held by 30 Jun 2021	4 ZDM GIS & Environmental Management Technical Forums held by 30 Jun 2021	5 ZDM GIS & Environmental Management Technical Forums held by 30 Jun 2021	
	70	Technical	Percentage of lodged complaints resolved every quarter		70% of lodged queries resolved by 30 Sept 2020	70% of lodged queries resolved by 30 Dec 2020	70% of lodged queries resolved by 30 Mar 2021	70% of lodged queries resolved by 30 Jun 2021	70% of lodged queries resolved by 30 Jun 2021	Site Report	50% of lodged queries resolved by 30 Jun 2021	60% of lodged queries resolved by 30 Jun 2021	70% of lodged queries resolved by 30 Jun 2021	80% of lodged queries resolved by 30 Jun 2021	90% of lodged queries resolved by 30 Jun 2021	90% of lodged queries resolved by 30 Jun 2021	

**DEPARTMENTAL SCORECARD
COUNCIL
FINANCIAL YEAR: 2020/2021**

IPA	Strategic Objective(s)	IP1 No.	Department	Key Performance Indicator	Formula	Quarter 1 Target	Quarter 2 Target	Quarter 3 Target	Quarter 4 Target	Annual Target	Portfolio of Evidence	1 (Unacceptable Performance)	2 (Not Fully Effective)	3 (Meeting Expectations)	4 (Above Expectations)	5 (Exceeding Expectations)	
Municipal Transformation&Organizational Development	Investing in a workforce to meet service delivery demand through implementing a culture of continuous learning and improvement			MIPMA 53(1) (f) Submit the annual performance agreements to the Mayor by specified date		Submit the 2021/22 annual performance agreements to the Mayor by 14 Jul 2020	Submit the 2021/22 annual performance agreements to the Mayor by 14 Jul 2020	Measured in the 1st quarter	Measured in the 1st quarter	Measured in the 1st quarter	Acknowledgement of receipt by the Mayor	Submit the 2021/22 annual performance agreements to the Mayor by 14 Sep 2020	Submit the 2021/22 annual performance agreements to the Mayor by 14 Aug 2020	Submit the 2021/22 annual performance agreements to the Mayor by 14 Jul 2020	Submit the 2021/22 annual performance agreements to the Mayor by 10 Jul 2020	Submit the 2021/22 annual performance agreements to the Mayor by 1 Jul 2020	
		71	OMM	MIPMA 53(1) (e) KM Conclude annual performance agreements by specified date		Conclude 2021/22 annual performance agreements by 01 Aug 2021	Conclude 2021/22 annual performance agreements by 01 Aug 2021	Measured in the 1st quarter	Measured in the 1st quarter	Measured in the 1st quarter	Signed performance agreements	Conclude 2021/22 annual performance agreements by 30 Aug 2021	Conclude 2021/22 annual performance agreements by 15 Aug 2021	Conclude 2021/22 annual performance agreements by 01 Aug 2021	Conclude 2021/22 annual performance agreements by 15 Jul 2021	Conclude 2021/22 annual performance agreements by 01 July 2021	
		72	Mayor	MIPMA 129 (1) Table the oversight report on the annual report to the MPAC by specified date		Table the oversight report on the 2019/20 annual report to the MPAC by 31 Mar 2021	Measured from the 2nd quarter	Commence preparation of the 2019/20 annual report by 01 Oct 2020	Table the oversight report on the 2019/20 annual report to the MPAC by 31 Mar 2021	Measured in the 1st quarter	Measured in the 1st quarter	MPAC regulatory performance agreements	Table the oversight report on the 2019/20 annual report to the MPAC by 30 April 2021	Table the oversight report on the 2019/20 annual report to the MPAC by 15 April 2021	Table the oversight report on the 2019/20 annual report to the MPAC by 31 Mar 2021	Table the oversight report on the 2019/20 annual report to the MPAC by 15 Mar 2021	Table the oversight report on the 2019/20 annual report to the MPAC by 28 Feb 2021
		73	MM	MIPAS 24(1) (b) & 58 (1)(b) Table in council the budget and IDP time schedule (process plan) by specified date		Table in council the 2021/22 budget and IDP time schedule (process plan) by 31 Aug 2020	Table in council the 2021/22 budget and IDP time schedule (process plan) by 31 Aug 2020	Measured in the 1st quarter	Measured in the 1st quarter	Measured in the 1st quarter	MIPAC regulatory performance agreements	Table in council the 2021/22 budget and IDP time schedule (process plan) by 31 Sep 2020	Table in council the 2021/22 budget and IDP time schedule (process plan) by 15 Sep 2020	Table in council the 2021/22 budget and IDP time schedule (process plan) by 31 Aug 2020	Table in council the 2021/22 budget and IDP time schedule (process plan) by 15 Aug 2020	Table in council the 2021/22 budget and IDP time schedule (process plan) by 28 Jul 2020	
		74	MM	MISA 34(4) & (7) (i) Confirm priorities of the IDP by specified date		Confirm priorities of the 2021/22 IDP by 30 Sep 2020	Confirm priorities of the 2021/22 IDP by 30 Sep 2020	Measured in the 1st quarter	Measured in the 1st quarter	Measured in the 1st quarter	Strategic Planning Session minutes	Confirm priorities of the 2021/22 IDP by 30 October 2020	Confirm priorities of the 2021/22 IDP by 15 Oct 2020	Confirm priorities of the 2021/22 IDP by 30 Sept 2020	Confirm priorities of the 2021/22 IDP by 15 Sept 2020	Confirm priorities of the 2021/22 IDP by 01 Sept 2020	
		75	MM	MIPMA 127(2) Table the annual report to Council by specified date		Table the 2019/20 annual report to Council by 31 Jan 2021	Measure from the 2nd quarter	Commence preparation of the 2019/20 annual report by 01 Oct 2020	Table the 2019/20 annual report to Council by 31 Jan 2021	Measured in the 1st quarter	Annual Performance Report	Table the 2019/20 annual report to Council by 28 Feb 2021	Table the 2019/20 annual report to Council by 15 Feb 2021	Table the 2019/20 annual report to Council by 31 Jan 2021	Table the 2019/20 annual report to Council by 15 Jan 2021	Table the 2019/20 annual report to Council by 01 Jan 2021	
		76	MM	MIPMA 127(2) Table the annual report to Council by specified date		Table the 2019/20 annual report to Council by 31 Jan 2021	Measure from the 2nd quarter	Commence preparation of the 2019/20 annual report by 01 Oct 2020	Table the 2019/20 annual report to Council by 31 Jan 2021	Measured in the 1st quarter	Annual Performance Report	Table the 2019/20 annual report to Council by 28 Feb 2021	Table the 2019/20 annual report to Council by 15 Feb 2021	Table the 2019/20 annual report to Council by 31 Jan 2021	Table the 2019/20 annual report to Council by 15 Jan 2021	Table the 2019/20 annual report to Council by 01 Jan 2021	
Annual Target Score Ratio																	
IPA	Strategic Objective(s)	IP1 No.	Department	Key Performance Indicator	Formula	Quarter 1 Target	Quarter 2 Target	Quarter 3 Target	Quarter 4 Target	Annual Target	Portfolio of Evidence	1 (Unacceptable Performance)	2 (Not Fully Effective)	3 (Meeting Expectations)	4 (Above Expectations)	5 (Exceeding Expectations)	
Municipal Transformation&Organizational Development	Investing in a workforce to meet service delivery demand through implementing a culture of continuous learning and improvement			Number of budgeted vacant posts filled according to the adopted orgnogram by specified date	Number	Job descriptions reviewed by 30 Sept 2020	Budgeted vacant posts advertised in the local media by 30 Dec 2020	85% of budgeted vacant posts filled according to the adopted orgnogram by 30 March 2021	100% of budgeted vacant posts filled according to the adopted orgnogram by 30 Jun 2021	100% of budgeted vacant posts filled according to the adopted orgnogram by 30 June 2021	Appointment Letters / Contracts	60% of budgeted vacant posts filled according to the adopted orgnogram by 30 June 2021	85% of budgeted vacant posts filled according to the adopted orgnogram by 30 June 2021	100% of budgeted vacant posts filled according to the adopted orgnogram by 30 June 2021	Maximum is 100%	Maximum is 100%	
		77	Corporate/MM														
		78	Corporate/MM	Number of employees trained on Batho Pele principles and service delivery charter by specified date	Number	50 employees trained on Batho Pele principles and service delivery charter by 30 Sep 2020	50 employees trained on Batho Pele principles and service delivery charter by 30 Dec 2020	50 employees trained on Batho Pele principles and service delivery charter by 30 Mar 2021	50 employees trained on Batho Pele principles and service delivery charter by 30 Jun 2021	250 employees trained on Batho Pele principles and service delivery charter by 30 Jun 2021	MSP Report, AFS	150 employees trained on Batho Pele principles and service delivery charter by 30 Jun 2021	200 employees trained on Batho Pele principles and service delivery charter by 30 Jun 2021	250 employees trained on Batho Pele principles and service delivery charter by 30 Jun 2021	300 employees trained on Batho Pele principles and service delivery charter by 30 Jun 2021	350 employees trained on Batho Pele principles and service delivery charter by 30 Jun 2021	

**DEPARTMENTAL SCORECARD
COUNCIL
FINANCIAL YEAR: 2020/2021**

IPA	Strategic Objectives	Key Performance Indicators	Formula	Quarter 1 Target	Quarter 2 Target	Quarter 3 Target	Quarter 4 Target	Annual Target	Portfolio of Evidence	1 (Unacceptable Performance)	2 (Not Fully Effective)	3 (Meeting Expectations)	4 (Above Expectations)	5 (Exceeding Expectations)
Spatial Planning & Environmental Management	Promoting sound labour relations through promoting effective human resource practices	Number of local labour forum meetings held by specified date	None	1 local labour forum meeting held by 30 Sept 2020	1 local labour forum meeting held by 30 Dec 2020	1 local labour forum meeting held by 30 Mar 2021	1 local labour forum meeting held by 30 Jun 2021	1 local labour forum meeting held by 30 June 2021	Attendance Register: Minutes	0 local labour forum meetings held by 30 June 2021	2 local labour forum meetings held by 30 June 2021	4 local labour forum meetings held by 30 June 2021	5 local labour forum meetings held by 30 June 2021	6 local labour forum meetings held by 30 June 2021
	Optimise workforce productivity by enforcing a sound organizational culture	Municipal code submitted to the Municipal Manager by specified date	None	Request for submission of policies with the Municipal Manager by 30 Dec 2020	Draft policies discussed with the Municipal Manager by 30 Dec 2020	All identified municipal policies consolidated into a municipal code by 30 Mar 2021	Municipal code submitted to the Municipal Manager by 30 Jun 2021	Municipal code submitted to the Municipal Manager by 30 Jun 2021	Acknowledgment of receipt	Municipal code submitted to the Municipal Manager by 30 Jun 2021	Municipal code submitted to the Municipal Manager by 15 July 2021	Municipal code submitted to the Municipal Manager by 30 Jun 2021	Municipal code submitted to the Municipal Manager by 15 Jun 2021	Municipal code submitted to the Municipal Manager by 30 May 2021
	Monitoring, review and progressively improve service delivery performance through improvement of business processes and systems, performance auditing, risk management and oversight	Quarterly SDLP submitted to the Municipal Manager within specified timeframe	Finalizing the SDLP and submitting back to the Municipal Manager by 10 October 2020	1st quarter SDLP submitted to the Municipal Manager by 10 January 2021	2nd quarter SDLP submitted to the Municipal Manager by 10 April 2021	3rd quarter SDLP submitted to the Municipal Manager by 10 July 2021	4th quarter SDLP submitted to the Municipal Manager by 10 October 2021	1st quarterly SDLP submitted to the Municipal Manager by 10 January 2021	Acknowledgment of receipt by the Municipal Manager by 15 August 2021	4 quarterly SDLPs submitted to the Municipal Manager by 15 August 2021	4 quarterly SDLPs submitted to the Municipal Manager by 15 July 2021	4 quarterly SDLPs submitted to the Municipal Manager by 10 July 2021	4 quarterly SDLPs submitted to the Municipal Manager by 10 June 2021	4 quarterly SDLPs submitted to the Municipal Manager by 10 June 2021
	Monitor and enhance compliance with health and safety standards to improve employees working conditions and the public	Erection of signage and painting of main office building by specified date	Number	Measured from the 03rd quarter	Measured from the 03rd quarter	Procure the services provider to erect signs by 30 Mar 2021	Two signages erected by 30 June 2021	Two signages erected by 30 June 2021	Completion of receipt by the Municipal Manager by 30 June 2021	0 signages erected by 30 June 2021	1 signage erected by 30 June 2021	2 signages erected by 30 June 2021	2 signages erected by 15 June 2021	2 signages erected by 01 June 2021
		Departmental workplace safety plan inputs submitted to the GM/Corporate Services by specified date	None	Measured from the 2nd quarter	Departmental workplace safety plan inputs submitted to the GM/Corporate Services by 30 November 2020	Measured from the 2nd quarter	Measured from the 2nd quarter	Departmental workplace safety plan inputs submitted to the GM/Corporate Services by 30 November 2020	Acknowledgment of receipt by the GM/Corporate Services	Departmental workplace safety plan inputs submitted to the GM/Corporate Services by 30 December 2020	Departmental workplace safety plan inputs submitted to the GM/Corporate Services by 15 December 2020	Departmental workplace safety plan inputs submitted to the GM/Corporate Services by 15 November 2020	Departmental workplace safety plan inputs submitted to the GM/Corporate Services by 15 October 2020	Departmental workplace safety plan inputs submitted to the GM/Corporate Services by 01 October 2020
	Promoting integrated human settlements using spatial development strategies, frameworks and policies	Health and safety plan submitted to the Municipal Manager by specified date	None	Approved consistent with the health and safety plan by 30 Sept 2020	Health and safety plan completed by 30 Dec 2020	Final health and safety report submitted to the Municipal Manager by 30 Mar 2021	Final health and safety report submitted to the Municipal Manager by 30 Jun 2021	Final health and safety report submitted to the Municipal Manager by 30 Jun 2021	Acknowledgment of receipt by the MM	Final health and safety report submitted to the Municipal Manager by 30 July 2021	Final health and safety report submitted to the Municipal Manager by 15 July 2021	Final health and safety report submitted to the Municipal Manager by 15 Jun 2021	Final health and safety report submitted to the Municipal Manager by 15 Jun 2021	Final health and safety report submitted to the Municipal Manager by 01 Jun 2021
Spatial Planning & Environmental Management		Ork Spatial Development Framework submitted to the Planning Portfolio Committee by specified date	None	Contract awarded by 30 Sept 2020	SDP Project Steering Committee established by 30 Dec 2020	Interim report on the SDP completed by 30 Dec 2020	Ork Spatial Development Framework submitted to the Municipal Manager by 30 Jun 2021	Ork Spatial Development Framework submitted to the Municipal Manager by 30 Jun 2021	Attendance Register: Portfolio Committee resolution	Spatial Development Framework submitted to the Planning Portfolio Committee by 30 July 2021	Spatial Development Framework submitted to the Planning Portfolio Committee by 30 June 2021	Spatial Development Framework submitted to the Planning Portfolio Committee by 30 May 2021	Spatial Development Framework submitted to the Planning Portfolio Committee by 30 April 2021	Spatial Development Framework submitted to the Planning Portfolio Committee by 30 March 2021

6. DETAILED CAPITAL WORKS PLAN

DC26 Zululand District Municipality
IMPLEMENTATION OF MIG PROJECTS 3-year Cash flow
 Financial year: 2020/21
 Reporting Month: September 2020
 Compiled by: Siyabonga Khehwa

ALLOCATION & COMMITMENT SUMMARY				
Financial year	2020/21	2021/22	2022/23	2023/24
Total MIG Allocation	223 884 000,00	244 510 000,00	258 530 000,00	
Total Committed	218 247 590,46	244 510 000,00	258 530 000,00	
Total Variance	5 636 409,54	0,00	0,00	
	88 037 454,00	88 037 454,00	0,00	

Table 1: MIG Registered Projects

Agent	Provincial Reference Number	Project Title (as per MIG 1 form)	Project Status	Approved MIG Funding (pMOR + AFA)	Actual Project Cost (Tender sum + fees)	Potential Savings	Total Previous MIG Expenditure	2020/21	2021/22	2022/23	2023/24	2020/21
DC26	PMU	PMU 2020/21	PMU	53 738 306,70	11 180 200,00	0,00	52 558 106,70					
DC26	2006MIG/DC265325	Ushuthu RWSS Phase 3	Completed 60%	89 093 640,00	88 093 640,00	0,00	72 877 003,58					
DC26	2006MIG/DC265328	Ushuthu RWSS Phase 2	Completed 60%	32 483 514,00	32 483 514,00	0,00	19 640 859,88					
DC26	2006MIG/DC265338	Khambi RWSS Water Supply AFA	Completed 60%	74 785 887,00	74 785 887,00	0,00	40 049 518,69					
DC26	2006MIG/DC265334	Haalindlala Mondo Regional Water Supply	Completed 80%	187 579 880,00	187 579 880,00	0,00	149 328 820,46					
DC26	2006MIG/DC265336	Simdlangeni East RWSS Phase 1	Completed 80%	25 883 733,70	25 883 733,70	0,00	22 128 382,51					
DC26	2006MIG/DC265339	Simdlangeni West RWSS Phase 2: (AFA) MIS 342835	Completed 80%	228 829 480,00	228 829 480,00	0,00	228 829 480,00					
DC26	2006MIG/DC265601	Gumli Emergency Water Supply	Completed 40%	26 484 382,00	26 484 382,00	0,00	23 882 895,30					
DC26	2006MIG/DC265705	Ushuthu Regional Water Supply Scheme Phase 05	Completed 40%	685 847 800,88	685 847 800,88	0,00	387 851 878,04					
DC26	2006MIG/DC265710	Nkonjeni Regional Water Supply Scheme Phase 04	Completed 60%	310 103 565,51	310 103 565,51	0,00	201 118 887,27					
DC26	2012MIG/DC26267002	Simdlangeni East Water Supply - Phase 2	Completed 60%	87 182 185,99	87 182 185,98	0,00	91 877 500,80					
DC26	2013MIG/DC26213506	Simdlangeni Central Water Supply Project: Phase 3	Completed 80%	148 000 808,34	148 000 808,34	0,00	100 843 059,76					
DC26	2013MIG/DC26211783	Coronation Regional water Supply Scheme: Planning Phase	Completed 40%	2 884 800,00	2 884 800,00	0,00	1 377 144,07					
DC26	2013MIG/DC26220802	Zululand Rudimentary Water Supply Programme - Phase 4 (AFA) M	Completed 40%	218 898 225,52	218 898 225,52	0,00	122 078 441,10					
DC26	2014MIG/DC26215437	Mandlalezi Regional Water Supply - Phase 5	Completed 20%	447 788 410,25	447 788 410,25	0,00	88 048 095,30					
DC26	2015MIG/DC2623042	Zululand Rural Sanitation : Phase 20 (AFA) MIS 308608	Completed 60%	211 794 916,00	211 794 916,00	0,00	160 635 783,86					
DC26	2017MIG/DC26241079	Zululand Small Water Supply Scheme	Completed 60%	12 818 000,00	12 818 000,00	0,00	0,00					
DC26	2006MIG/DC265329	Ushuthu RWSS Phase 1	Completed	88 259 053,00	88 259 053,00	0,00	95 838 570,46					
DC26	2016MIG/DC26231822	Simdlangeni West RWSS Phase 3 (ZONE1)	Completed	97 408 857,80	97 408 857,80	0,00	0,00					
DC26	2020MIG/DC26371424	Zululand Rudimentary Water Supply Programme - Phase 5	Registered	159 894 086,80	159 894 086,80	0,00	0,00					
DC26						0,00	0,00					
Sub Total: Projects				3 148 403 244,54	3 095 884 138,84	0,00	1 837 120 207,48	584 577,31	32 802 714,30	90 808 852,48	15 280 823,07	43 705 749,86

Sub Total: Projects

584 577,31

32 802 714,30

90 808 852,48

15 280 823,07

43 705 749,86

14 894 577,86

9 673

DC26 **Zululand District Municipality**
IMPLEMENTATION OF MIG PROJECTS 3-year Cash Flow

Financial year:	2020/21
Reporting Month:	September 2020
Compiled by:	Siyabonga Khawwa

ALLOCATION & COMMITMENT SUMMARY			
	2020/21	2021/22	2022/23
Financial Year	2020/21	2021/22	2022/23
Total MHA Allocation	223 894 000.00	244 510 000.00	258 630 000.00
Total Committed	21 247 593.46	244 510 000.00	258 630 000.00
Total Variance	5 736 406.54	0.00	0.00
Table 2: Committed	52 097 454.00	52 097 454.00	0.00

Table 1: MIG Registered Projects

[illegible]

DC26 Zululand District Municipality
IMPLEMENTATION OF MIG PROJECTS 3-year Cash flow
 Financial year: 2020/21
 Reporting Month: September 2020
 Compiled by: Siyabonga Kheawa

ALLOCATION & COMMITMENT SUMMARY			
Financial year	2020/21	2021/22	2022/23
Total MIG Allocation	223 984 000,00	244 510 000,00	259 530 000,00
Total MIG Allocation	223 984 000,00	244 510 000,00	259 530 000,00
Total Committed	218 247 583,46	244 510 000,00	259 530 000,00
Total Variance	5 736 416,54	0,00	0,00

2020/21 ADJUSTMENTS			
2020/21 DORA MIG Allocation	223 984 000,00	0,00	
2021/22 DORA MIG Allocation	244 510 000,00		
2022/23 DORA MIG Allocation	259 530 000,00		

Table 1: MIG Registered Projects

Agent	Provincial Reference Number	Project Title (as per MIG 1 form)	Project Status	Approved MIG Funding (FMR + AFAs)	Actual Project Cost (Tender sum + fees)	Potential Savings	Total Previous MIG Expenditure	Balance against Approved MIG Funding	Jul	Aug	Sep	Oct	Nov	Dec
DC26	2026 PMU	PMU 2020/21	PMU	63 738 306,70	11 181 200,00	0,00	52 557 106,70	0,00	1 036 000,00	1 036 000,00				
DC26	2006MIGFD265325	Uxhu RWSS Phase 3	Construct 100%	89 083 840,00	89 083 840,00	0,00	72 877 000,56	10 991 335,56						
DC26	2006MIGFD265328	Uxhu RWSS Phase 2	Construct 60%	32 483 514,00	32 483 514,00	0,00	19 640 659,88	1 700 554,82						
DC26	2006MIGFD265333	Khemli RWSS Water Supply AFA	Construct 60%	74 785 587,00	74 785 587,00	0,00	40 048 516,69	34 736 189,37						
DC26	2006MIGFD265334	Hiandindala Mondo Regional Water Supply	Construct 80%	187 578 890,00	187 578 890,00	0,00	148 328 820,46	20 796 426,87	578 140,82	820 777,10	754 884,14	818 937,26	1 011 816,21	
DC26	2006MIGFD265336	Simdlangatsha East RWSS Phase 1	Practical Completion	26 683 733,70	26 683 733,70	0,00	22 128 302,51	3 555 371,19						
DC26	2006MIGFD265339	Simdlangatsha West RWSS Phase 2.1 (AFA) MIS 342036	Construct 80%	229 829 490,00	229 829 490,00	0,00	229 829 490,00							
DC26	2006MIGFD265341	Gumli Emergency Water Supply	Practical Completion	28 464 382,00	28 464 382,00	0,00	23 882 855,30	2 601 476,70						
DC26	2006MIGFD265342	Uxhu Regional Water Supply Scheme Phase 05	Construct 40%	665 847 809,96	665 847 809,96	0,00	367 861 978,04	288 986 793,16	1 538 780,00	2 729 381,00	3 256 778,96	2 774 312,50	2 618 129,63	3 821 307,78
DC26	2006MIGFD265343	Nkonjeni Regional Water Supply Scheme Phase 04	Construct 80%	310 103 555,51	310 103 555,51	0,00	201 118 987,27	71 664 802,63	7 131 540,00	4 251 122,00	4 858 887,00	1 317 963,18	1 177 963,12	6 077 685,38
DC26	2012MIGFD2627002	Simdlangatsha East Water Supply - Phase 2	Practical Completion	87 182 185,86	87 182 185,86	0,00	91 877 500,80	1 660 589,61						
DC26	2013MIGFD26213508	Simdlangatsha Central Water Supply Project: Phase 3	Construct 60%	148 008 808,34	148 008 808,34	0,00	100 943 950,76	42 338 007,72	2 687 070,35	3 307 473,64	2 387 683,60	2 007 623,64	1 607 623,64	1 822 346,88
DC26	2013MIGFD26217183	Coronation Regional Water Supply Scheme: Planning Phase	Construct 40%	2 884 800,00	2 884 800,00	0,00	1 377 144,07	1 507 655,93						
DC26	2013MIGFD26220802	Zululand Rudimentary Water Supply Programme - Phase 4 (AFA) MIS 308608	Practical Completion	218 988 225,52	218 988 225,52	0,00	122 076 441,10	45 992 282,82	1 359 408,00	1 359 408,00	413 386,90	281 674,61	413 386,94	377 442,07
DC26	2014MIGFD26215637	Maridladzi Regional Water Supply - Phase 5	Construct 20%	447 786 410,25	447 786 410,25	0,00	88 048 956,30	377 373 120,43						
DC26	2016MIGFD2623042	Zululand Rural Sanitation : Phase 2D (AFA) MIS 308608	Construct 60%	211 794 816,00	211 794 816,00	0,00	180 635 783,69	616 777,18						
DC26	2017MIGFD26231079	Zululand Small Water Supply Scheme	Registered	12 818 000,00	12 818 000,00	0,00	0,00	12 818 000,00						
DC26	2006MIGFD265329	Uxhu RWSS Phase 1	Completed	96 259 053,00	96 259 053,00	0,00	96 039 579,48	322 473,52						
DC26	2016MIGFD26331622	Simdlangatsha West RWSS Phase 3 (ZONE1)	Registered	87 400 897,80	87 400 897,80	0,00	0,00	24 211 778,54	5 456 780,00	1 456 780,00	4 519 557,81	5 548 625,00	602 156,00	178 084,73
DC26	2020MIGFD26371424	Zululand Rudimentary Water Supply Programme - Phase 5	Registered	159 884 096,80	159 884 096,80	0,00	0,00	159 884 096,80						
DC26						0,00	0,00	0,00						
Sub Total - Projects				3 148 403 242,54	3 086 884 135,84	9,00	1 837 128 207,46	1 093 036 441,88	23 528 877,24	20 708 079,83	22 918 573,76	28 889 382,13	22 216 901,47	21 163 534,50

Start from row 1 only

2020/21 ADJUSTMENTS	
2020/21 DORA MIG Allocation	223 964 000,00
2021/22 DORA MIG Allocation	244 510 000,00
2022/23 DORA MIG Allocation	269 630 000,00

Agent	Provincial Reference Number	Project Title (see per MIG 4 form)	Project Status	Approved MIG Funding [=(MOR + AFM)]	Actual Project Cost (Tender sum + fees)	Potential Savings	Total Previous MIG Expenditure	Balance against Approved MIG Funding							
								Jan (Projected)	Aug (Projected)	Sep (Projected)	Oct (Projected)	Nov (Projected)	Dec (Projected)		
Total Committed								98 037 454.00	98 037 454.00	0.00					

[illegible]

[Click here for Help!](#)

Table 2. Continued

Agent	Provincial Reference Number	Project Title (as per MIG 1 form)	Project Status	Approved MIG Funding [eNOK + AfA]	Actual Project Cost (Tender sum + fees)	Potential Savings	Total Previous MIG Expenditure	Balance
DC26	DC26 PMU	PMU 2020/21	PMU	63 738 306,70	11 189 200,00	0,00	52 559 106,70	-12 892 000,00
DC26	2006MIGFDC26S325	Usuthu RWSS Phase 3	Constructed 90%	89 083 640,00	89 083 640,00	0,00	72 877 039,99	10 991 339,59
DC26	2006MIGFDC26S328	Usuthu RWSS Phase 2	Constructed 80%	32 489 514,00	32 489 514,00	0,00	19 040 959,89	1 700 654,82
DC26	2006MIGFDC26S333	Khembi RWSS Water Supply AfA	Constructed 60%	74 785 697,00	74 785 697,00	0,00	40 049 516,69	34 736 180,31
DC26	2006MIGFDC26S334	Hahindolele Mondo Regional Water Supply	Constructed 80%	187 579 880,00	187 579 880,00	0,00	146 328 920,45	16 200 791,54
DC26	2006MIGFDC26S336	Sindlangeni East RWSS Phase 1	Practical Completion	25 085 733,70	25 085 733,70	0,00	22 129 502,51	3 555 371,18
DC26	2006MIGFDC26S339	Sindlangeni West RWSS Phase 2, 1 (AfA) MIS 342635	Constructed 80%	229 829 490,00	229 829 490,00	0,00	229 829 490,00	-0,00
DC26	2006MIGFDC26S360	Gumbi Emergency Water Supply	Practical Comp. Inden	28 404 362,00	28 404 362,00	0,00	23 862 566,30	2 601 476,70
DC26	2006MIGFDC26T11056	Usuthu Regional Water Supply Scheme Phase 05	Constructed 40%	695 647 909,96	695 647 909,96	0,00	367 961 079,04	235 676 874,12
DC26	2006MIGFDC26T11057	Mkonjwi Regional Water Supply Scheme Phase 04	Constructed 90%	310 103 565,51	310 103 565,51	0,00	201 118 987,27	0,89
DC26	2012MIGFDC26T07802	Sindlangeni East Water Supply - Phase 2	Practical Comp. Inden	97 182 185,96	97 182 185,96	0,00	91 677 600,80	1 660 696,61
DC26	2013MIGFDC26Z282/3508	Sindlangeni Central Water Supply Project-Phase 3	Constructed 60%	148 006 809,34	148 006 809,34	0,00	100 943 050,76	24 517 671,71
DC26	2013MIGFDC26Z282/11763	Coronation Regional water supply scheme- Planning Phase	Constructed 40%	2 894 800,00	2 894 800,00	0,00	1 317 144,07	1 507 655,93
DC26	2013MIGFDC26Z282/20902	Zululand Rudimentary Water Supply Programme - Phase 4 (AfA) MIS 300890	Practical Completion	218 598 225,52	218 598 225,52	0,00	122 079 441,10	37 916 637,08
DC26	2014MIGFDC26Z282/15437	Mantlazi Regional Water Supply - Phase 5	Constructed 20%	447 789 410,25	447 789 410,25	0,00	68 046 595,30	336 026 702,11
DC26	2015MIGFDC26Z33042	Zululand Rural Sanitation : Phase 2D (AfA) MIS 300890	Constructed 80%	211 704 919,00	211 704 919,00	0,00	180 635 783,89	615 777,18
DC26	2017MIGFDC26Z41079	Zululand Small Water Supply Scheme	Registered	12 818 000,00	12 818 000,00	0,00	0,00	12 818 000,00
DC26	2009MIGFDC26S328	Usuthu RWSS Phase 1	Completed	96 259 053,00	96 259 053,00	0,00	95 993 579,48	322 473,52
DC26	2019MIGFDC26S31622	Sitlangeni West RWSS Phase 3 (ZONE1)	Registered	67 406 987,80	67 406 987,80	0,00	0,00	6 146 188,90
DC26	2020MIGFDC26S31424	Zululand Rudimentary Water Supply Programme - Phase 5	Registered	150 994 096,80	150 994 096,80	0,00	0,00	134 623 152,56
DC26	.	.	.	.	.	Baseline Set	0,00	0,00
Grand Total - Projects				3 146 480 242,54	3 886 964 138,94	0,00	1 837 129 207,40	848 625 441,89

[illegible]

Cellulose Nitrate Film
Kodak Ektachrome
Kodak Ektachrome
Kodak Ektachrome

2022/23

Agent	Provincial Reference Number	Project Title (as per MIG 1 form)	Project Status	Approved MIG Funding (MIGOR + AFA)	Actual Project Cost (Under sum + fees)	Potential Savings	Total Previous MIG Expenditure	(Projected)	(Projected)	(Projected)	(Projected)	(Projected)	(Projected)	(Projected)	(Projected)	(Projected)
DC26	PMU	PMU 2020/21	PMU	83 736 306,70	11 189 200,00	0,00	82 639 106,70									
DC26	2006MIG/DC265325	Uedhu RWSS Phase 3	Completed 80%	89 093 640,00	89 093 640,00	0,00	72 877 003,56									
DC26	2006MIG/DC265328	Uedhu RWSS Phase 2	Completed 00%	32 483 514,00	32 483 514,00	0,00	19 640 650,08									
DC26	2006MIG/DC265333	Khamli RWSS Water Supply AFA	Completed 00%	74 785 887,00	74 785 887,00	0,00	40 049 518,86									
DC26	2006MIG/DC265334	Hiandindala Mondo Regional Water Supply	Completed 80%	187 579 880,00	187 579 880,00	0,00	148 328 820,45									
DC26	2006MIG/DC265336	Simdingetsha East RWSS Phase 1	Practical Comp. Inker	25 683 733,70	25 683 733,70	0,00	22 128 382,51									
DC26	2006MIG/DC265338	Simdingetsha West RWSS Phase 2, 1 (AFA) MIS 342835	Completed 80%	229 829 490,00	229 829 490,00	0,00	229 829 490,00									
DC26	2006MIG/DC26166801	Gumbi Emergency Water Supply	Practical Completion	28 494 392,00	28 494 392,00	0,00	23 892 885,30									
DC26	2006MIG/DC26117056	Uudhu Regional Water Supply Scheme Phase 06	Completed 40%	666 847 909,86	666 847 909,86	0,00	360 851 678,04	5 468 782,00	5 468 782,00	5 468 782,00	5 548 825,00	5 238 259,81	6 042 015,55	5 230 259,86		5
DC26	2006MIG/DC26117057	Nkonjeni Regional Water Supply Scheme Phase 04	Completed 80%	310 103 565,51	310 103 565,51	0,00	201 118 887,27									
DC26	2012MIG/DC26207902	Simdingetsha East Water Supply - Phase 2	Practical Completion	97 182 185,89	97 182 185,89	0,00	81 677 500,80									
DC26	2013MIG/DC26213808	Simdingetsha Central Water Supply Project Phase 3	Completed 00%	148 008 808,34	148 008 808,34	0,00	100 843 050,78	3 697 623,04	3 697 623,04	3 697 623,04	2 007 823,84	1 697 823,84	1 922 346,88	1 697 823,84		2
DC26	2013MIG/DC26211703	Concession Regional water Supply Scheme: Planting Phase	Completed 40%	2 884 800,00	2 884 800,00	0,00	1 877 144,07									
DC26	2014MIG/DC26215437	Manelikezi Regional Water Supply - Phase 5	Completed 20%	447 788 410,25	447 788 410,25	0,00	88 040 895,30	8 887 210,36	8 887 210,36	8 887 210,36	3 340 844,88	5 437 874,59	5 437 874,59	5 008 844,88		8
DC26	2016MIG/DC262823042	Zululand Rural Sanitation : Phase 2D (AFA) MIS 300808	Completed 80%	211 784 916,00	211 784 916,00	0,00	180 655 783,66									
DC26	2017MIG/DC26241079	Zululand Small Water Supply scheme	Registered	12 818 000,00	12 818 000,00	0,00	0,00									
DC26	2006MIG/DC265328	Uedhu RWSS Phase 1	Completed	90 259 053,00	90 259 053,00	0,00	96 636 679,48									
DC26	2010MIG/DC26331822	Simdingetsha West RWSS Phase 3 (ZONE1)	Registered	87 406 857,80	87 406 857,80	0,00	0,00	5 623 413,42								
DC26	2020MIG/DC26371424	Zululand Rudimentary Water Supply Programme - Phase 5	Registered	159 884 090,80	159 884 090,80	0,00	0,00	2 190 544,88	2 190 544,88	2 190 544,88	3 246 844,88	3 437 874,59	1 807 823,06	5 008 844,88	5	
DC26						0,00	0,00									
Grand Total - Projects				3 148 403 242,54	3 096 864 135,84	0,00	1 827 429 207,46	34 478 684,70	34 478 684,70	34 478 684,70	34 478 684,70	34 478 684,70	34 478 684,70	34 478 684,70	34 478 684,70	
Grand Total - Projects				3 148 403 242,54	3 096 864 135,84	0,00	1 827 429 207,46	34 478 684,70	34 478 684,70	34 478 684,70	34 478 684,70	34 478 684,70	34 478 684,70	34 478 684,70	34 478 684,70	

ALLOCATION & COMMITMENT SUMMARY			
Financial year	2020/21	2021/22	2022/23
Total MfG Allocation	223 884 000.00	244 510 000.00	259 630 000.00
Total Committed	218 247 585.46	244 510 000.00	259 630 000.00
Total Variance	5 736 400.54	0.00	0.00

[Click here for Help !](#)

2022123

[illegible]

DC26 Zululand District Municipality
IMPLEMENTATION OF MIG PROJECTS 3-year Cash flow
Financial year: 2020/21
Reporting Month: September 2020
Compiled by: Siyabonga Khawwa

ALLOCATION & COMMITMENT SUMMARY			
Financial year	2020/21	2021/22	2022/23
Total MIG Allocation	223 984 000.00	244 510 000.00	259 530 000.00
Total Commitment	218 247 593.46	244 510 000.00	259 530 000.00
Total Variance	5 736 406.54	0.00	0.00
Table 2 Comments	99 037 492.00	96 037 492.00	0.00

Table 1: MIG Registered Projects

Agent	Provincial Reference Number	Project Title (as per MIG 1 form)	Project Status	Approved MIG Funding (AFAs)	Actual Project Cost (Tender sum + fees)	Potential Savings	Total Previous MIG Expenditure	Project is based on DDCs Payment Schedule for 2020/21 (Yes/No)	Provincial Comments (if Any)
DC26	2008MIGFDC268325	PMU 2020/21	PAU	63 728 306.70	11 189 200.00	0.00	52 539 106.70		
DC26	2008MIGFDC268325	Umluthu RWSS Phase 3	Completed 65%	89 083 640.00	89 083 640.00	0.00	72 877 003.56		
DC26	2008MIGFDC268328	Umluthu RWSS Phase 2	Completed 62%	32 483 514.00	32 483 514.00	0.00	18 840 859.89		
DC26	2008MIGFDC268333	Khambh RWSS Water Supply AFA	Completed 60%	74 795 897.00	74 795 897.00	0.00	40 049 518.09		
DC26	2008MIGFDC268334	Hiandindilele/ Mondo Regional Water Supply	Completed 60%	167 579 880.00	167 579 880.00	0.00	148 328 820.45		
DC26	2008MIGFDC268336	Sindlangeni East RWSS Phase 1	Practical Completion	26 693 733.70	26 693 733.70	0.00	22 128 362.51		
DC26	2008MIGFDC268339	Sindlangeni West RWSS Phase 2,1 (AFA) MIS 34685	Completed 60%	229 829 480.00	229 829 480.00	0.00	229 829 480.00		
DC26	2008MIGFDC268361	Gumbi Emergency Water Supply	Practical Completion	28 494 362.00	28 494 362.00	0.00	23 882 885.30		
DC26	2008MIGFDC268171056	Umluthu Regional Water Supply Scheme Phase 05	Completed 40%	685 847 809.96	685 947 809.96	0.00	387 851 978.04		
DC26	2008MIGFDC268171057	Nkongeni Regional Water Supply Scheme Phase 04	Completed 60%	310 103 585.51	310 103 585.51	0.00	201 118 867.27		
DC26	2012MIGFDC268207802	Sindlangeni East Water Supply - Phase 2	Practical Completion	97 162 185.06	97 162 185.06	0.00	91 877 500.80		
DC26	2013MIGFDC268213508	Sindlangeni Central Water Supply Project Phase 3	Completed 60%	148 006 808.34	148 006 808.34	0.00	100 843 050.78		
DC26	2013MIGFDC268211763	Coronation Regional water Supply Scheme Planning Phase	Completed 40%	2 884 800.00	2 884 800.00	0.00	1 377 144.07		
DC26	2013MIGFDC268220802	Zululand Rudimentary Water Supply Programme - Phase 4 (AFA) M	Practical Completion	218 998 225.52	218 998 225.52	0.00	122 078 441.10		
DC26	2014MIGFDC268215437	Mankelazi Regional Water Supply - Phase 5	Completed 70%	447 798 410.25	447 798 410.25	0.00	68 046 985.30		
DC26	2015MIGFDC268239042	Zululand Rural Sanitation : Phase 2D (AFA) MIS 30960	Completed 80%	211 784 816.00	211 784 816.00	0.00	180 635 783.88		
DC26	2017MIGFDC268241079	Zululand Small Water Supply Scheme	Registered	12 818 000.00	12 818 000.00	0.00	0.00		
DC26	2008MIGFDC268329	Umluthu RWSS Phase 1	Completed	96 256 053.00	96 256 053.00	0.00	95 836 579.48		
DC26	2016MIGFDC26831822	Sindlangeni West RWSS Phase 3 (ZONE1)	Registered	87 406 857.80	87 406 857.80	0.00	0.00		
DC26	2020MIGFDC26871424	Zululand Rudimentary Water Supply Programme - Phase 5	Registered	159 894 096.80	159 894 096.80	0.00	0.00		
DC26						0.00	0.00		
Sub Total - Projects				3 145 843 242.54	3 065 964 138.64	0.00	1 832 120 287.44		

KZN Provincial Management

IMPLEMENTATION OF MIG PROJECTS 3-year Cash flow

2020/21
September 2020
Siyabonga Kheswe

Click here for Help !

[illegible]

ALLOCATION & COMMITMENT SUMMARY			
Financial year	2020/21	2021/22	2022/23
Total MIG Allocation	228 864 000.00	244 512 000.00	256 530 000.00
Total Committed	218 247 563.49	244 512 000.00	256 530 000.00
Total Variance	5 736 406.54	0.00	0.00
Total Committed	98 037 454.00	98 037 454.00	0.00

OCOG - MUNICIPAL INFRASTRUCTURE GRANT REPORTING TABLE

Agent	Provincial Reference Number	Project Title (as per MIG + AfA)	Project Status	Approved MIG Funding [MOR + AfA]	Actual Project Cost (Tender sum + fees)	Potential Savings	Total Previous MIG Expenditure	Location Ward / Village Name	MIG Category (B or E)	Project Type (Water, Roads, etc)	Project Specific Type (Borehole, Bulk, LED, etc)	New / Refreshes	Bulk Project (Yes / No)	Internal Status (Yes / No)
DC26	PMU	2020/21	PMU	89 736 306.70	11 189 200.00	0.00	52 539 106.70	DC26	B	Other	PMU	New	No	No
DC26	2006MIGFDG265325	Uethuthu RWSS Phase 3	Completed 100%	88 093 040.00	88 093 040.00	0.00	12 677 003.58	Uethuthu	B	Water	Stand alone secondary bulk supply and reticulation	New	No	No
DC26	2006MIGFDG265328	Uethuthu RWSS Phase 2	Completed 100%	32 483 514.00	32 483 514.00	0.00	19 640 659.58	Nongoma	B	Water	Bulk supply, secondary bulk supply, and reticulation	New	No	No
DC26	2006MIGFDG265333	Khamti RWSS Water Supply AfA	Completed 100%	74 785 687.00	74 785 687.00	0.00	40 049 519.69	Vryheid	B	Water	Bulk supply, secondary bulk supply, and reticulation	New	Yes	Yes
DC26	2006MIGFDG265334	Hlaingdiala Mondo Regional Water Supply	Completed 80%	167 579 890.00	167 579 890.00	0.00	146 328 829.45	Vryheid	B	Water	Bulk supply, secondary bulk supply, and reticulation	New	No	No
DC26	2006MIGFDG265338	Sindlungweni East RWSS Phase 1	Practical Comp. Initiation	25 683 733.70	25 683 733.70	0.00	22 128 362.51	Pongola	B	Water	Bulk supply, secondary bulk supply, and reticulation	New	No	No
DC26	2006MIGFDG265339	Sindlungweni West RWSS Phase 2.1 (AfA) MIS 342635	Completed 80%	229 828 480.00	229 828 480.00	0.00	229 828 480.00	Paulpietersburg	B	Water	Bulk supply, secondary bulk supply, and reticulation	New	Yes	Yes
DC26	2006MIGFDG26165801	Gamthi Emergency Water Supply	Practical Comp. Initiation	28 464 362.00	28 464 362.00	0.00	23 882 685.30	Mkhuzwe	B	Water	Secondary bulk supply and reticulation	New	Yes	Yes
DC26	2006MIGFDG26171056	Uethuthu Regional Water Supply Scheme Phase 05	Completed 40%	666 847 903.96	666 847 903.96	0.00	387 651 978.04	Nongoma	B	Water	Bulk supply, secondary bulk supply, and reticulation	New	Yes	Yes
DC26	2006MIGFDG26171057	Nkoronani Regional Water Supply Scheme Phase 04	Completed 60%	310 103 565.51	310 103 565.51	0.00	201 118 887.27	Uninini	B	Water	Secondary bulk supply and reticulation	New	Yes	Yes
DC26	2012MIGFDG26207602	Sindlungweni East Water Supply - Phase 2	Practical Comp. Initiation	97 182 185.99	97 182 185.99	0.00	81 677 600.80	Pongola	B	Water	Secondary bulk supply, and reticulation	New	Yes	Yes
DC26	2013MIGFDG26213506	Sindlungweni Central Water Supply Project; Phase 3	Completed 60%	148 006 808.34	148 006 808.34	0.00	100 843 050.76	Pongola	B	Water	Secondary bulk supply and reticulation	New	Yes	Yes
DC26	2013MIGFDG26217783	Coronation Regional water Supply scheme; Planning Phase	Completed 40%	2 884 800.00	2 884 800.00	0.00	1 377 144.07	Vryheid	B	Water		New	Yes	No
DC26	2013MIGFDG26220902	Zululand Rudimentary Water Supply Programme - Phase 4 (AfA) MIS 306608	Practical Comp. Initiation	218 808 225.52	218 998 225.52	0.00	122 076 441.10	Pongola	B	Water		New	Yes	Yes
DC26	2014MIGFDG26215437	Mantlankwa Regional Water Supply - Phase 5	Completed 20%	447 768 410.25	447 768 410.25	0.00	86 046 985.50	Nongoma	B	Water	Bulk supply, secondary bulk supply, and reticulation	New	Yes	Yes
DC26	2015MIGFDG26239042	Zululand Rural Sanitation : Phase 2D (AfA) MIS 306608	Completed 80%	211 784 916.00	211 784 916.00	0.00	180 635 783.69	Zululand	B	Sanitation	Rural Sanitation	New	No	No
DC26	2017MIGFDG26241076	Zululand Small Water Supply Scheme	Registered	12 818 000.00	12 818 000.00	0.00	0.00	0	B	Water		New	Yes	No
DC26	2006MIGFDG265329	Uethuthu RWSS Phase 1	Completed	98 250 053.00	98 250 053.00	0.00	95 936 579.48	0	B	Water	Secondary bulk supply, and reticulation	New	No	No
DC26	2016MIGFDG2631822	Sindlungweni West RWSS Phase 3 (ZONE1)	Registered	67 406 957.80	67 406 957.80	0.00	0.00							
DC26	2020MIGFDG26371424	Zululand Rudimentary Water Supply Programme - Phase 5	Registered	159 694 096.80	159 694 096.80	0.00	0.00							
DC26						0.00	0.00							
Sub Total - Projects				3 146 403 242.54	3 095 864 135.64	0.00	1 637 426 207.48							
Interest new rows have ONLY						Actual / Revised Sch.								

ALLOCATION & COMMITMENT SUMMARY			
Financial Year	2020/21	2021/22	2022/23
Total Mfg Allocation	223,964,000.00	244,510,000.00	266,590,000.00
Total Committed	218,247,595.48	244,510,000.00	259,590,000.00
Total Variance	5,726,404.54	0.00	0.00
Table 2 Committee	98,037,354.00	98,037,354.00	0.00

DCOG - MUNICIPAL INFRASTRUCTURE GRANT REPORTING TABLE

[illegible]

DC26 Zululand District Municipality
IMPLEMENTATION OF MIG PROJECTS 3-year Cash flow
 Financial year: 2020/21
 Reporting Month: September 2020
 Compiled by: Sibongwa Khawwa

ALLOCATION & COMMITMENT SUMMARY			
Financial year	2020/21	2021/22	2022/23
Total MIG Allocation	223 884 000,00	244 510 000,00	259 530 000,00
Total Committed	218 247 593,48	244 510 000,00	259 530 000,00
Total Variance	5 636 406,54	0,00	0,00
Table 1 Committed	88 037 454,00	98 037 454,00	0,00

Table 1: MIG Registered Projects

Agent	Provincial Reference Number	Project Title (see per MIG 1 form)	Project Status	Approved MIG Funding (=MOR + AFA)	Actual Project Cost (Tender sum + fees)	Potential Savings	Total Previous MIG Expenditure	Total (Persons)	Total (Person Days)	Findings / Comments	Employment - No. of Permanent Jobs Created	Adult Men	Adult Women	Young Men
DC26	DC26 PNU	PAU 2020/21	PAU	83 738 306,70	11 189 200,00	0,00	52 539 106,70	0	0	N/A	0	0	0	0
DC26	2006MIGFDC265325	Usuthu RWSS Phase 3	Constructed 60%	89 093 640,00	38 093 640,00	0,00	72 877 003,50	0	0	None	0	83	54	132
						Actual / Revised Schedule								
DC26	2006MIGFDC265328	Usuthu RWSS Phase 2	Constructed 00%	32 483 514,00	32 483 514,00	0,00	19 640 959,68	0	0	None	0	38	90	48
						Actual / Revised Schedule								
DC26	2006MIGFDC265333	Khambli RWSS Water Supply AFA	Constructed 60%	74 785 987,00	74 785 987,00	0,00	40 048 518,69	0	0	None	0	84	73	21
						Actual / Revised Schedule								
DC26	2006MIGFDC265334	Hlehlindaba Mondlo Regional Water Supply	Constructed 80%	187 579 690,00	187 579 690,00	0,00	148 328 020,45	0	0	None	0	147	103	44
						Actual / Revised Schedule								
DC26	2006MIGFDC265336	Simdlangatsha East RWSS Phase 1	Practical Comm. 100%	25 693 733,70	25 693 733,70	0,00	22 128 342,51	0	0	None	0	0	0	0
						Actual / Revised Schedule								
DC26	2006MIGFDC265339	Simdlangatsha West RWSS Phase 2.1 (AFA) MIS 342835	Constructed 80%	229 829 480,00	229 829 480,00	0,00	229 829 480,00	0	0	New MIG 1 AFA Form was Registered	0	122	50	132
						Actual / Revised Schedule								
DC26	2006MIGFDC265901	Gumbi Emergency Water Supply	Practical Comm. 100%	28 484 382,00	28 484 382,00	0,00	23 882 985,30	0	0	None	0	0	0	0
						Actual / Revised Schedule								
DC26	2006MIGFDC2671056	Usuthu Regional Water Supply Scheme Phase 05	Constructed 40%	685 847 809,99	685 847 809,99	0,00	387 851 973,04	0	0	None	0	234	202	237
						Actual / Revised Schedule								
DC26	2006MIGFDC2671057	Nkonjani Regional Water Supply Scheme Phase 04	Constructed 60%	310 103 565,51	310 103 565,51	0,00	201 118 887,27	0	0	None	0	346	148	199
						Actual / Revised Schedule								
DC26	2012MIGFDC26207802	Simdlangatsha East Water Supply - Phase 2	Practical Comm. 100%	97 182 195,98	97 182 195,98	0,00	91 877 500,80	0	0	None	0	87	52	70
						Actual / Revised Schedule								
DC26	2013MIGFDC26213508	Simdlangatsha Central Water Supply Project Phase 3	Constructed 60%	148 006 808,34	148 006 808,34	0,00	100 843 050,78	0	0	None	0	57	30	52
						Actual / Revised Schedule								
DC26	2013MIGFDC26211783	Coronation Regional Water Supply Scheme: Planning Phase	Constructed 40%	2 884 800,00	2 884 800,00	0,00	1 377 144,07	0	0	None	0	0	0	0
						Actual / Revised Schedule								
DC26	2013MIGFDC26220802	Zululand Rudimentary Water Supply Programme - Phase 4 (AFA) M	Practical Completion	218 898 225,52	218 998 225,52	0,00	122 078 441,10	0	0	None	0	158	80	74
						Actual / Revised Schedule								
DC26	2014MIGFDC26215437	Mandlaketzi Regional Water Supply - Phase 5	Constructed 20%	447 768 410,25	447 768 410,25	0,00	68 048 995,30	0	0	None	0	210	122	83
						Actual / Revised Schedule								
DC26	2016MIGFDC26233042	Zululand Rural Sanitation : Phase 2D (AFA) MIS 308608	Constructed 60%	211 784 816,00	211 784 816,00	0,00	180 635 785,69	0	0	None	0	857	468	1124
						Actual / Revised Schedule								
DC26	2017MIGFDC26241079	Zululand Small Water Supply Scheme	Registered	12 818 000,00	12 818 000,00	0,00	0,00	0	0	None	0	0	0	0
						Actual / Revised Schedule								
DC26	2008MIGFDC265328	Usuthu RWSS Phase 1	Completed	90 259 053,00	90 259 053,00	0,00	65 898 975,48	0	0	None	0	0	0	0
						Actual / Revised Schedule								
DC26	2016MIGFDC26331822	Simdlangatsha West RWSS Phase 3 (ZONE1)	Registered	67 406 857,80	67 406 857,80	0,00	0,00	0	0	None	0	0	0	0
						Actual / Revised Schedule								
DC26	2020MIGFDC26371424	Zululand Rudimentary Water Supply Programme - Phase 5	Registered	159 894 086,60	159 894 086,60	0,00	0,00	0	0	None	0	0	0	0
						Actual / Revised Schedule								
DC26						Actual / Revised Schedule								
Sub Total - Projects				3 148 443 242,54	3 065 864 133,64	0,00	1 637 120 287,40	0	0		0	2 645	1 458	2 226

ALLOCATION & COMMITMENT SUMMARY			
Financial year	2020/21	2021/22	2022/23
Total MLC Allocation	223 094 000.00	244 510 000.00	259 530 000.00
Total Committed	218 247 653.45	244 510 000.00	259 530 000.00
Total Variance	5 736 406.54	0.00	0.00
Table 2 Committed	98 037 454.00	98 037 454.00	0.00

100

MIS LABOUR FIGURES on MIS (To-Date)										ACCUAL. EMP.					
Agent	Provincial Reference Number	Project Title (as per MIS 1 form)	Project Status	Approved MIG Funding [=MOR + AFAs]	Actual Project Cost (Tender sum + fees)	Potential Savings	Total Previous MIG Expenditure	Total (Person)	Total (Person Days)	Findings / Comments	Employment - No. of Permanent	Adult Men	Adult Women	Young Men	Young Women
Table 20: MIG Breakdown by Province															

[illegible]

6. APPROVAL OF THE ZULULAND DISTRICT MUNICIPALITY'S SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN FOR THE QUARTER ENDED 30 SEPTEMBER 2020.

The Zululand District Municipality's SDBIP for the quarter ending 30 September 2020 has been reviewed and approved by the Honourable Mayor: Cllr. T.D Buthelezi as said in S69 (3) (a) and S54 (3) of the Municipal Finance Management Act.

Date Approved:

30/09/2020

The Honourable Mayor:

T. D. Buthelezi

Signature:

