

The logo of the Zulu District Municipality is a circular emblem. It features a central shield with a blue background and a white Zulu head. Above the shield is a sun with red rays and a yellow and black leopard-print band. Below the shield is a wooden staff with a gourd. The shield is flanked by two white Zulu figures. The entire emblem is set against a background of a stylized Zulu hut and a landscape with a river and hills. The text "ZULULAND DISTRICT MUNICIPALITY" is written in a bold, sans-serif font across the center of the emblem.

ZULULAND DISTRICT MUNICIPALITY

**SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN
FOR THE QUARTER ENDED 31 MARCH 2020**

**INGOUBEKELA PHAMBI
NGOBUOOTHO**

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1. Introduction

1.1. Background to the SDBIP

In terms of Section 69 (3) (a) of the Municipal Finance Management Act, the Municipal Manager must submit the SDBIP to the Mayor within 14 days after the approval of the Budget. The Mayor must subsequently approve the SDBIP within 28 days after the approval of the Budget in terms of Section 53 (1) (c) (ii) of the Municipal Finance Management Act. The Annual Budget for the 2019/20 financial year was approved by Council on 30 May 2020. The SDBIP for the Zululand District Municipality was approved by the Mayor within 28 days after approval of budget as stated in S53 (1) (c) (ii) and it will be monitored and revised quarterly.

1.2. Purpose of the SDBIP

The purpose of the SDBIP can be summarized as follows:

1. It is a vital link between the Mayor and the administration of the municipality;
2. It facilitates the process for holding management accountable for its performance;
3. It is a tool for implementation, management and monitoring; and
4. It further serves as the basis for the performance measurement in service delivery against the year-end targets and the implementation of the budget.

1.3. Importance of the SDBIP

A properly formulated SDBIP will ensure that appropriate information is circulated internally and externally for purposes of monitoring the execution of the budget, and it:

- *Enables the Mayor to monitor the performance of the Municipal Manager,*
- *Municipal Manager to monitor the performance of the senior managers; and*
- *The community to monitor the performance of the municipality.*

It is the excellent mechanism that produces quarterly targets that are reported to ensure implementation of the IDP. The SDBIP will also empower all councillors specifically facilitating engagement at ward level and allow them to undertake the appropriate oversight and monitoring of programs. The SDBIP will also measure in-year progress in the implementation of the budget; under spending of budget will be dealt with at early stages because it is reviewed quarterly.

1.4. The Role of Council with regards to the SDBIP

It is vitally important for Council to note that the components of the SDBIP are primary indicators of the municipality's performance on the annual Budget. In this regard, Councillors are encouraged to scrutinize the various components of the SDBIP and to pose questions where it is deemed necessary. This form of in-year reporting should uncover major problems and is aimed at ensuring that the Mayor and the Municipal Manager take the corrective steps when any unanticipated problems arise.

1.5. Role of the Accounting Officer in respect of the SDBIP

The Accounting Officer must:

1. Implement the Budget;
2. Ensure that spending is in accordance with the Budget and ensure that the expenditure is reduced when revenue is anticipated to be less than projected in the Budget or the SDBIP
3. Ensure that revenue and expenditure is properly monitored;
4. Prepare an adjustments Budget when necessary; and
5. Submit the draft SDBIP and draft annual performance agreements for the Municipal Manager and all senior managers.

1.6. The key components of the 2019/20 SDBIP

In terms of Circular No. 13 of the MFMA No. 56 of 2003, the SDBIP must contain:

- Monthly projections of revenue to be collected for each source;
- Monthly projections of expenditure by source (not required in terms of this Act);
- Monthly projections of expenditure (operating and capital) and revenue for each vote;
- Quarterly projections of service delivery targets and performance indicators of each vote;
- Detailed capital works plan broken down by ward over three years (Capital Plan – MIG)

These components of the SDBIP are discussed below.

2. MONTHLY PROJECTIONS OF REVENUE PER SOURCE

In terms of Section 15 of the MFMA, a municipality may, except where otherwise provided in this Act,

- incur expenditure only in terms of the approved Budget; and
- Within the limits of the amounts appropriated for the different votes in the approved Budget.

One of the most important and basic priorities of a municipality is to collect all its revenue as budgeted for, failure to collect the revenue will undermine the municipality's ability to deliver services. The SDBIP contains the monthly projections of revenue to be collected per source for the 2019/20 financial year. The reason for the inclusion of this component of the SDBIP is to ensure that the municipality monitors revenue collected during the quarter as all expenditure to be incurred in terms of the approved Budget must be financed from realistically anticipated revenues to be collected.

The Accounting Officer must monitor the actual revenues received against those projected in the SDBIP and submit explanations of any remedial action to be taken to ensure that projected revenue and expenditure remain within the municipality's approved Budget. This type of information requires the municipality to take urgent remedial steps to ensure it improves on its revenue-collection capacity if it wants to maintain its levels of service delivery and expenditure.

The revenue for the quarter ended 31 March 2020 is indicated below as follows:

Monthly projections of total Revenue per Source

The municipality must ensure that it has instituted measures to achieve monthly revenue targets for each revenue source. In order to ensure realistic revenue projections and ultimately balanced budgets, the Zululand District Municipality has to have comprehensive, coherent revenue policies that take into account appropriate service delivery levels, standards, ability to pay and collection efforts.

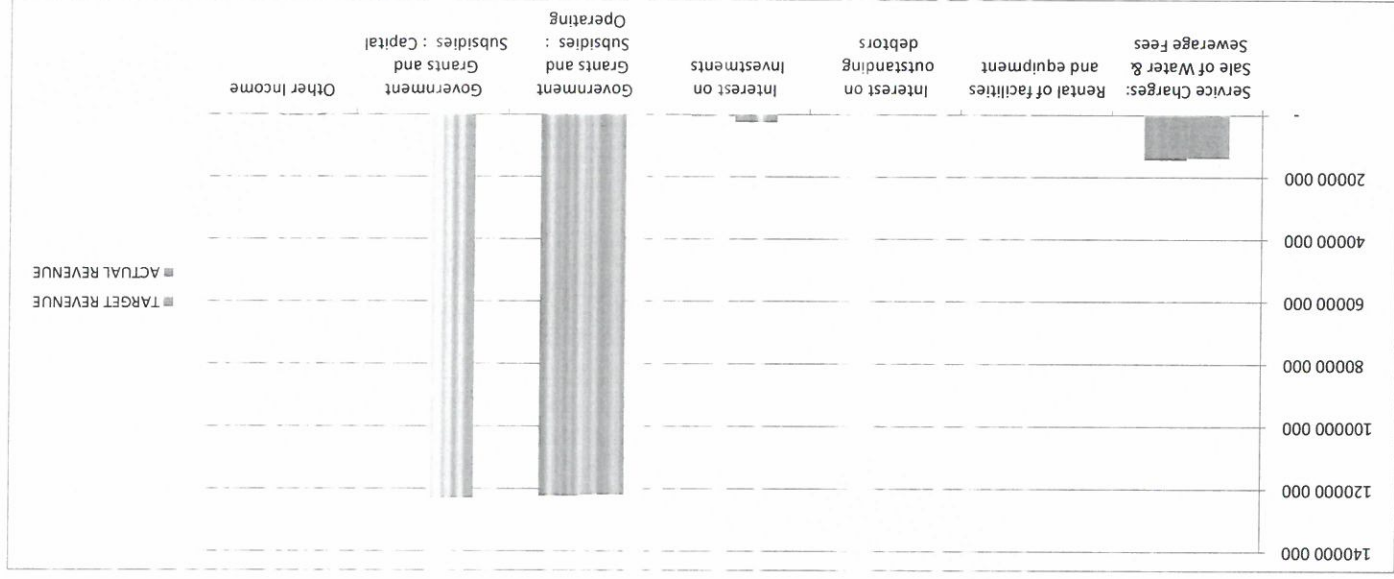
**Monthly projections of Revenue by Source of
Zuliland District Municipality for the Quarter
ended 31 March 2020**

Monthly Projections of Revenue by Source

Revenue by Source	JANUARY		FEBRUARY		MARCH		Totals for Q 2	
	Target	Actual	Target	Actual	Target	Actual	Target	Actual
Service Charges: Sale of Water & Sewerage Fees	4 563 583	7 792 546	4 563 583	3 544 130	4 563 583	2 965 686	13 690 750	14 302 362
Rental of facilities and equipment	15 000	13 830	15 000	13 691	15 000	6 391	45 000	33 911
Interest on outstanding debtors	-	3 115	-	1 528	-	3 112	-	7 755
Interest on Investments	833 333	393 565	833 333	149 334	833 333	17 389	2 500 000	560 287
Government Grants and Subsidies : Operating	40 650 333	-	40 650 333	550 000	40 650 333	121 740 000	121 951 000	122 290 000
Government Grants and Subsidies : Capital	40 987 667	-	40 987 667	-	40 987 667	-	122 963 000	-
Other Income	120 083	168 378	120 083	19 756	120 083	1 283	360 250	189 417
TOTALS	87 170 000	8 371 433	87 170 000	4 278 439	87 170 000	124 733 861	261 510 000	137 383 733
								124 126 267
								170 833

Q2

Q2 Chart - Monthly Projections of Revenue by Source



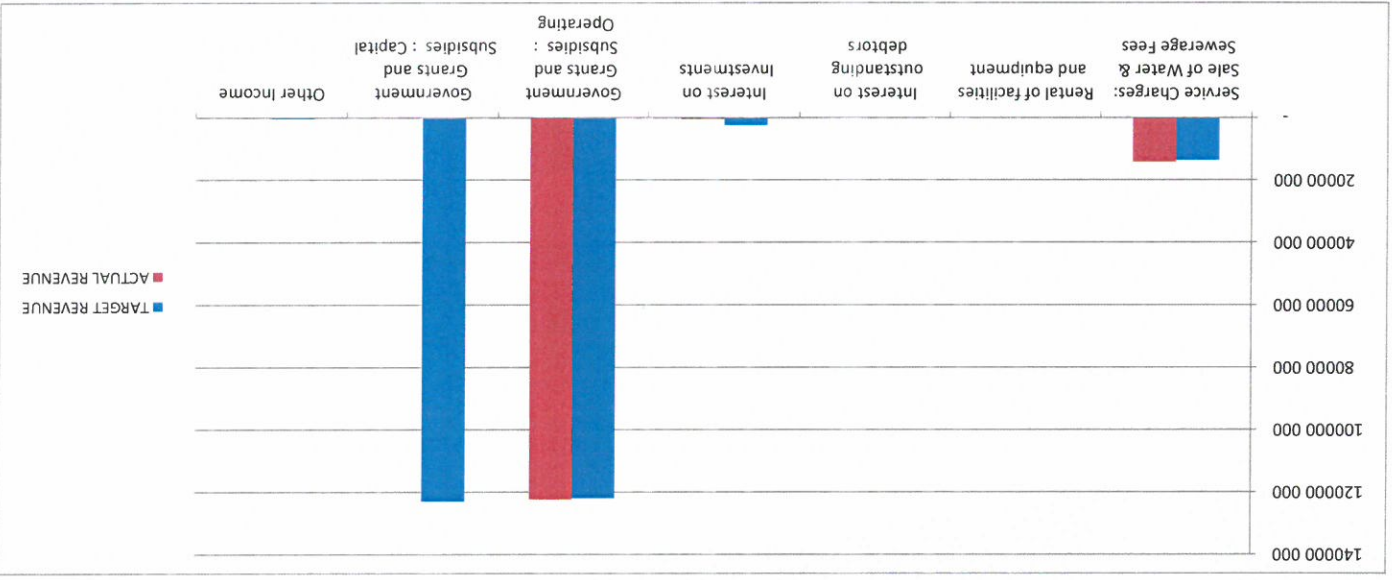
3. MONTHLY PROJECTIONS OF EXPENDITURE PER SOURCE

The monthly projections of expenditure per source is not included in terms of circular No.13 of the MFMA, but we as Zululand District Municipality have decided to add this component in order to see the movement of expenditure per source on monthly basis to be able to respond promptly and to initiate any remedial steps when necessary.

**Monthly Projections of Expenditure by Source of
Zululand District Municipality for the Quarter ended 31 March 2020**

Monthly Projections of Expenditure by Source		JANUARY		FEBRUARY		MARCH		Totals for Q 3	
Expenditure by Source		Actual		Target		Actual		Target	
		Actual	Target	Actual	Target	Actual	Target	Actual	Target
Operating Expenditure	16 684 873	17 003 413	16 684 873	17 055 101	16 684 873	20 389 634	50 054 620	54 448 148	-4 393 528
Employee related costs and salaries	-	-	-	-	-	-	-	-	-
Employee related costs social contribution	661 633	665 529	661 633	665 529	661 633	679 809	1 984 998	2 010 867	-25 969
Remuneration of Councilors	500 000	-	500 000	-	500 000	-	1 500 000	-	1 500 000
Collection costs	-	-	-	-	-	-	-	-	-
Depreciation	5 027 601	5 494 466	5 027 601	-	5 027 601	11 009 364	15 082 804	16 503 830	-1 421 026
Repairs and maintenance	-	-	-	-	-	-	-	-	-
Inter-Departmental Charges	-	-	-	-	-	-	-	-	-
Interest on external borrowings	-	-	-	-	-	-	-	-	-
Other Materials	1 271 105	523 109	1 271 105	-2 883 568	1 271 105	1 999 450	3 813 314	-361 009	4 174 323
Bulk purchases	1 808 561	2 991 580	1 808 561	302 501	1 808 561	1 256 185	5 425 682	4 550 265	875 416
Grants & Subsidies paid	544 806	1 171 517	544 806	4 478 653	544 806	269 108	1 634 418	4 919 278	-3 284 859
Contracted services	13 269 345	8 905 945	13 269 345	-1 331 167	13 269 345	18 300 505	39 808 036	25 875 283	13 932 753
General expenses - other (including abnormal expenses)	6 743 175	10 931 370	6 743 175	7 723 494	6 743 175	4 722 711	20 229 526	23 377 575	-3 148 050
Loss on disposal of property, plant and equipment	-	-	-	-	-	-	-	-	-
Total Operating Expenditure	46 511 099	46 686 928	46 511 099	26 010 543	46 511 099	58 626 767	139 533 297	131 324 238	8 209 060
Capital Expenditure	-	-	-	-	-	-	-	-	-
Total asset from own funds	171 250	-	171 250	-	171 250	17 231	513 750	17 231	496 520
Total asset from grants & subsidies	40 987 667	10 459 972	40 987 667	42 908 793	40 987 667	21 875 671	122 963 000	75 244 437	47 718 564
Total Capital Expenditure	41 158 917	10 459 972	41 158 917	42 908 793	41 158 917	21 892 902	123 476 750	75 261 667	48 215 083
TOTAL EXPENDITURE	87 670 016	57 146 901	87 670 016	68 919 336	87 670 016	80 519 668	263 010 048	206 585 905	56 424 143

Q3 Chart - Monthly Projections of Revenue by Source



4. PROJECTIONS OF REVENUE & EXPENDITURE PER VOTE

It is important to view expenditure in relation to the revenue used to finance it. In this context, it is easy to see when expenditure exceeds revenue and the necessary remedial steps can then be taken to correct this situation. Failure to monitor expenditure in relation to revenue will seriously hamper the municipality's ability to achieve its strategic goals for the year.

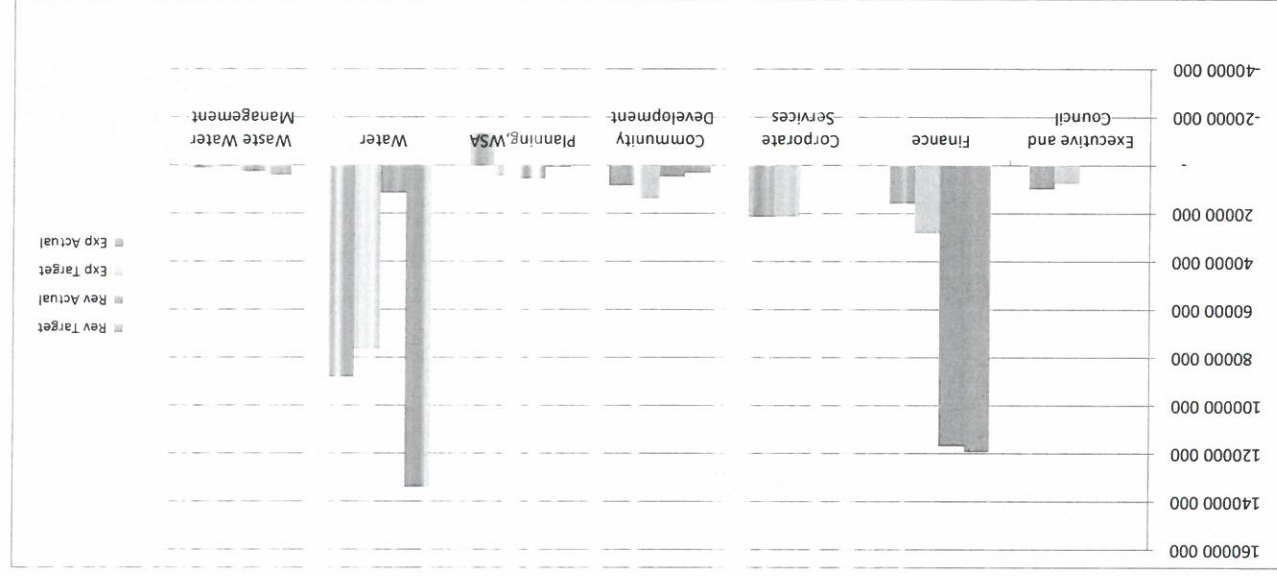
Projections of Expenditure and Revenue per Vote

Compares the planned revenue and expenditure for the quarter ended 31 March 2020. It is clear that Zululand District Municipality will spend a lot in the provision of water to the community that it serves.

Monthly Projections of Expenditure & Revenue by Vote
for Zululand District Municipality for the Quarter
ended 31 March 2020

Monthly Projection for expenditure and revenue by vote												
Department	OPEX	CAPEX	Actual	Revenue	Actual	OPEX	CAPEX	Actual	Revenue	Actual	OPEX	CAPEX
Executive and Council	2 441 063	4 223 954	-	-	-	2 441 063	2 066 506	-	-	-	2 441 063	2 066 506
Finance	9 409 017	3 709 544	9 409 017	8 816 740	104 563	9 409 017	3 704 505	9 409 017	8 816 740	104 563	9 409 017	3 704 505
Corporate Services	7 109 417	6 814 750	7 109 417	7 215 316	161 067	7 109 417	2 064 506	7 109 417	7 215 316	161 067	7 109 417	2 064 506
Community Development	4 537 583	2 179 888	4 537 583	4 537 583	1 934 150	4 537 583	2 003 346	4 537 583	4 537 583	1 934 150	4 537 583	2 003 346
Planning & W&S	1 402 750	1 769 545	1 402 750	1 402 750	2 541 000	1 402 750	2 644 000	1 402 750	1 402 750	2 541 000	1 402 750	2 644 000
Water	25 071 917	26 065 111	25 071 917	21 810 917	36 280 000	25 071 917	39 419 416	25 071 917	21 810 917	36 280 000	25 071 917	39 419 416
Water & Sewerage Management	271 017	315 006	-	-	-	271 017	888 085	-	-	-	271 017	888 085
Other	36 543 750	46 888 928	36 543 750	39 019 545	8 561 878	36 543 750	40 826 787	36 543 750	39 019 545	8 561 878	36 543 750	40 826 787
TOTALS	110 842 828	123 493 098	110 842 828	104 607 472	141 007 472	110 842 828	123 493 098	110 842 828	104 607 472	141 007 472	110 842 828	123 493 098
Q 4 MARCH FEBRUARY JANUARY												

Q2 Chart - Monthly Projections of Revenue and Expenditure by Vote



5. QUARTERLY PROJECTIONS OF SERVICE DELIVERY TARGETS AND PERFORMANCE INDICATORS OF EACH VOTE

In terms of the SDBIP, Zululand District Municipality is required to provide non-financial measurable performance objectives in the form of service delivery targets and other performance indicators. Service delivery targets relate to the level and standards of service being provided to the community, and include targets for the reductions in backlogs of basic services.

The goals and objectives set by Council as quantifiable outcomes that should be implemented by the administration over the next financial year are indicated on the sheet below.

ZULULAND DISTRICT MUNICIPALITY - 2019/2020 Q3 Assessment report													
1 - Basic Service Delivery and Infrastructure													
Basic Service Delivery and Infrastructure													
Program Driver	Objective	Indicator	Unit of Measure	KPI No	Baseline	Q3 Target	Q3 Actual	Status	Target date	Responsible	POE	Reason for variance	Corrective action
HOD (F)	Continuously managing all developed infrastructure capital assets to minimize the total cost of owning and operating these assets while delivering the desired service levels & protecting the natural environment	Current Ratio		2	new KPI	01.05	01.01	Not Achieved	31-Mar-20	Budget	Budget, In-year reports, Notes to the AFS, Financial Performance, Position, Statement of Intent, Statement of Financial IDP and AR	no budget allocated to assist in achieving the target	
HOD (P)	Build adequate capacity, eliminate operational inefficiencies, streamline and refine processes and systems and establish partnerships with government and private sector to accelerate provision of universal, equitable & consistent access to the municipal	Percentage of MLC Expenditure spent compared to accumulative budget for the period: Actual MLC/Planned MLC for the relevant period *100	percentage	3	new KPI	Measured in the 4th Quarter	Measured in the 4th Quarter	not due this quarter	30-Jun-20	PMU	AFS	N/A	N/A
HOD (P)	Build adequate capacity, eliminate operational inefficiencies, streamline and refine processes and systems and establish partnerships with government and private sector to accelerate provision of universal, equitable & consistent access to the municipal	Percentage of clinics throughout the district with access to water by specified date	percentage	4	new KPI	Measured in the 4th Quarter	Measured in the 4th Quarter	not due this quarter	30-Jun-20	WSA	Engineers Certificate; Survey	N/A	N/A
HOD (P)	Build adequate capacity, eliminate operational inefficiencies, streamline and refine processes and systems and establish partnerships with government and private sector to accelerate provision of universal, equitable & consistent access to the municipal	Percentage of schools throughout the district with access to water by specified date	percentage	5	new KPI	Measured in the 4th Quarter	Measured in the 4th Quarter	not due this quarter	30-Jun-20	WSA	Engineers Certificate; Survey	N/A	N/A
HOD (P)	Build adequate capacity, eliminate operational inefficiencies, streamline and refine processes and systems and establish partnerships with government and private sector to accelerate provision of universal, equitable & consistent access to the municipal	Sec 43 (Reg 10 (a)): Percentage of households with access to basic level of water (930)	percentage	6	0.48% new HH	77.04	78.45	reviewed	31-Mar-20	PMU	Engineers Certificate; Survey	N/A	N/A
HOD (P)	Build adequate capacity, eliminate operational inefficiencies, streamline and refine processes and systems and establish partnerships with government and private sector to accelerate provision of universal, equitable & consistent access to the municipal	Sec 43(Reg 10 (a)): Percentage of households with access to basic level of sanitation (890)	percentage	7	0.13% new HH	84.14	Achieved in previous quarters	Achieved in previous quarters	31-Mar-20	PMU	Engineers Certificate; Survey	N/A	N/A
HOD (P)	Build adequate capacity, eliminate operational inefficiencies, streamline and refine processes and systems and establish partnerships with government and private sector to accelerate provision of universal, equitable & consistent access to the municipal	Sec 43(Reg 10 (b)): Percentage of households earning less than R1600 pm with access to free sanitation (890)	percentage	8	0.13% new HH	64.05	Achieved in previous quarters	Achieved in previous quarters	31-Dec-20	PMU	Engineers Certificate; Survey	the target was over-achieved in Q1	N/A
HOD (P)	Build adequate capacity, eliminate operational inefficiencies, streamline and refine processes and systems and establish partnerships with government and private sector to accelerate provision of universal, equitable & consistent access to the municipal	Sec 43(Reg 10 (b)): Percentage of households earning less than R1600 pm with access to free water (Note: Rudimentary LOS included) (710)	percentage	9	1.97% new HH	49.53	0%	Not Achieved	31-Dec-19	PMU	Engineers Certificate; Survey	the project was not budgeted for this financial year	to be included in the adjustment budget
HOD (TS)	All categories of Municipal Infrastructure and resources are stable and maintained (Water&sanitation, disaster&fire management, district airports& district roads)	% of unaccounted for water quarterly	percentage	11	new KPI	70.00	66.2	Achieved	31-Mar-20	BULK	UAW Reports	N/A	N/A
HOD (TS)	All categories of Municipal Infrastructure and resources are stable and maintained (Water&sanitation, disaster&fire management, district airports& district roads)	Actual Repairs and Maintenance as a % of budgeted Repairs and Maintenance expenditure Formula: (actual R&M/Budgeted R&M)*100	percentage	12	new KPI	75.00	75%	Not Achieved	31-Mar-20	O&M	Expenditure reports	N/A	N/A

HOD (TS)	All categories of Municipal Infrastructure and resources are stable and maintained (Water&sanitation, disaster&fire management, district airports& district roads)	Average time of notification to community prior to planned interruptions	hours	13	New KPI	24.00	30	Achieved	31-Mar-20	O&M	Water notices	N/A	N/A
HOD (TS)	All categories of Municipal Infrastructure and resources are stable and maintained (Water&sanitation, disaster&fire management, district airports& district roads)	Infrastructure conditional assessment report submitted to the Municipal Manager by specified date	date	14	01/07/2019	Measured in the 4th Quarter	Measured in the 4th Quarter	not due this quarter	30-Jun-20	O&M	list of contractors, appointment letters.	N/A	N/A
HOD (TS)	All categories of Municipal Infrastructure and resources are stable and maintained (Water&sanitation, disaster&fire management, district airports& district roads)	Number of contractors who benefited from the municipal capital programme by specified date	Number	15	new KPI	15.00	2	Not Achieved	31-Mar-20	PMU	appointment letters	the contractors were appointed late	to ensure that contractors are appointed in the 3rd quarter
HOD (TS)	All categories of Municipal Infrastructure and resources are stable and maintained (Water&sanitation, disaster&fire management, district airports& district roads)	Percentage of samples that pass laboratory tests	percentage	16	New KPI	92.00	95.1	Achieved	31-Mar-20	BULK	Monthly O&M Reports	N/A	N/A
HOD (TS)	All categories of Municipal Infrastructure and resources are stable and maintained (Water&sanitation, disaster&fire management, district airports& district roads)	Sec A3 (Reg 10 (d)): Number of jobs created through LED & Capital programme	Number	17	2915	150.00	0	Not Achieved	31-Mar-20	EPWP	list of appointed individuals	He is still finishing the recruitment process	to fast-track these individuals
HOD (CS)	Progressively enhance the capabilities of the municipality to prevent and respond to disasters effectively and efficiently by complying with laws, building disaster management capacity, strengthening relations with stakeholders and improve community	Number of lightning conductors installed in identified rural households by specified date	Number	1	new KPI	Measured in 4th quarter	Measured in the 4th Quarter	not due this quarter	30-Jun-20	LED	Beneficiary list	N/A	N/A
HOD (TS)	All categories of Municipal Infrastructure and resources are stable and maintained (Water&sanitation, disaster&fire management, district airports& district roads)	Water supply interruption time per plant less than specified target	hours	18	new KPI	5.00	3.8	Achieved	31-Mar-20	O&M	Water notices	N/A	N/A
HOD (P)	Continuously managing all developed infrastructure capital assets to minimize the total cost of owning and operating these assets while delivering the desired service levels & protecting the natural environment	Number of water service provider performance reports (WSP) considered by WSA per quarter	Number	10	new KPI	2.00	3	Achieved	31-Mar-20	WSA	WSP Reports	members could not attend the meetings	to ensure that we invite members on time
2 - Good Governance and Public Participation													
Good Governance and Public Participation													
Program Driver	Objective	Indicator	Unit of Measure	KPI No	Baseline	Target	Status	Target date	Responsible unit	POE	reason for variance	corrective action	
HOD (CS)	A sound customer relationship, improved accountability and responsiveness to the community is achieved and sustained	Number of disaster&municipal health awareness campaigns held by specified date	21	20	Measured in the 4th Quarter	1.00	1	Achieved	31-Mar-20	Disaster management	Internal memo and attendance register	N/A	N/A
HOD (TS)	Effectively handling of community enquiries and responding through an effective customer care service	Percentage of logged complaints resolved by specified date	27	new KPI	Measured in the 4th Quarter	Measured in the 4th Quarter	no due this quarter	30-Jun-20	O&M	Size (Customer Care) report	Complaints dealt with technical department to capture all the technical staff in the system but not closed out on complaints dealt with on sites	N/A	N/A

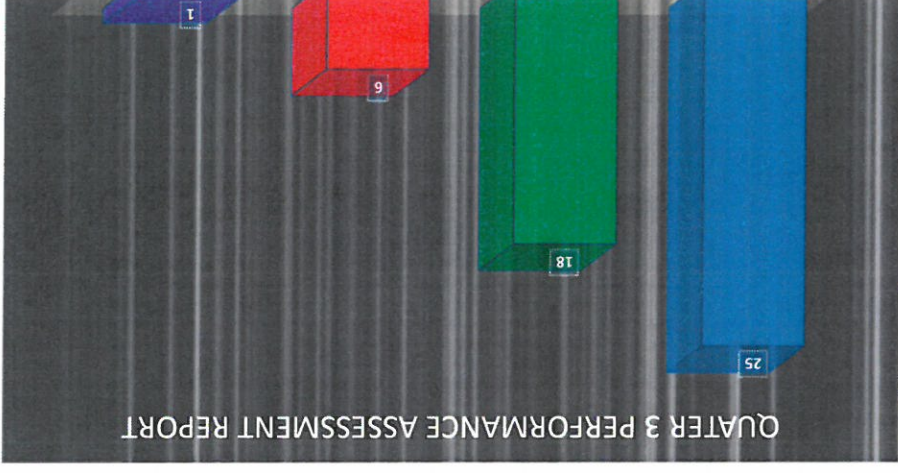
HOD (P)		Systematic development and or review and monitoring implementation of all municipal policies, bylaws, strategies, plans and of capital budget actually spent on projects identified in IDP	percentage	25	100	measured in 4th quarter	measured in 4th quarter	no due this quarter	30-Jun-20	PMU	AFS	Due to national lockdown all contractors were suspended on sites	N/A
3 - Spatial Planning and Environmental Management													
Spatial Planning and Environmental Management													
Program Driver	Objective	Indicator	unit of Measure	KPI No	Baseline	Target	Q2 Actual	Target date	Responsible	POE	reason for variance	corrective action	
HOD (P)	Promoting and conserving the natural environment through land use management policies, plans and frameworks	Percentage of identified activities from the SEMF implemented by a specified date	Percentage	32	new KPI	measured in 4th quarter	measured in 4th quarter	no due this quarter	30-Jun-20	GIS	Progress report tabled to the Planning & GIS Portfolio Committee	N/A	N/A
HOD (P)	Promoting and conserving the natural environment through land use management policies, plans and frameworks	Reviewed Spatial Development Framework submitted to Council by specified date	Date	33	new KPI	Preliminary report tabled and considered by the SDF Project Steering Committee 31/03/2020	N/A	Not Achieved	31-Mar-20	IDP	Minutes of the SDF Project Steering Committee; minutes of the Planning & GIS Portfolio Committee	SCM delays	to fast-track the process for appointing the service provider
HOD (P)	Promoting integrated human settlements in spatial development strategies, frameworks and policies	Number Planning and Development Technical Forums held per quarter	Number	34	new KPI	1.00	1	achieved	31-Mar-20	IDP	Minutes; Attendance Register	N/A	N/A
4- Municipal Transformation and Organizational Development													
Municipal Transformation and Organizational Development													
Program Driver	Objective	Indicator	KPI No	Baseline	Target	Status	Target date	Responsible	POE	reason for variance	corrective action		
HOD (Co)	Optimise workforce productivity by enforcing a sound organizational culture	Percentage of budgeted vacant posts filled according to the adopted organogram by specified date	percentage	35	new KPI	Measured in 4th Quarter	Measured in 4th Quarter	not due this quarter	30-Jun-20	HR	Adverts of posts; HR Report; Signed Contracts.	N/A	N/A
HOD (Co)	Optimise workforce productivity by enforcing a sound organizational culture	Number of employees trained on Batho Pele principles and service delivery charter by specified date	Number	37	new KPI	50.00	68	Achieved	31-Mar-20	HR	Memos, Attendance Registers	N/A	N/A
HOD (Co)	Optimise workforce productivity by enforcing a sound organizational culture	Sec 43(reg 10)(f): Percentage of Municipal budget actually spent on Skills Development Plan	40	56.42%	Measured in 4th quarter	Measured in 4th Quarter	not due this quarter	30-Jun-20	HR	Training Report & Emails communications	N/A	N/A	
HOD (CS)	Systematic review and monitoring implementation of all municipal policies, bylaws, strategies plans and frameworks in line with any applicable legislation	LED Plan reviewed and adopted by specified date	41	new KPI	Draft LED Plan tabled to the Finance and Budgeting, Social and Community Development, Portfolio Committee 31/03/2020	not submitted	Not Achieved	31-Mar-20	LED	Emerging Farmers support plan	the service provider was not appointed	to ensure the service provider is appointed in 2nd quarter	
HOD (CS)	Systematic review and monitoring implementation of all municipal policies, bylaws, strategies plans and frameworks in line with any applicable legislation	Municipal health bylaws submitted for gazetting to COGTA by specified date	42	new KPI	31/03/2020	30/03/2020	not due this quarter	30-Jun-20	Municipal Environmental health	There is a signed Reviewal of the municipal health plan and Full Final laboratory report	N/A	N/A	
HOD (Co)	Working with recognised worker unions active in the municipality to promote and encourage orderly collective bargaining	Number Local labour forum meetings held per quarter	Number	41	new KPI	1.00	1	achieved	31-Mar-20	HR	Attendance registers & Minutes.	N/A	N/A

5 - Local Economic and Social Development

Local Economic and Social Development

Program Driver	Objective	Indicator	Unit of Measure	KPI No	Baseline	Target	Status	Target date	Responsible	POE	reason for variance	corrective action
HOD (CS)	Assess environmental health risks, provide information to the public and amongst communities, health services, housing department and private sector	Reviewed Municipal Health Plan tabled to the Council by specified date	date	49	01/07/2019	Measured in 4th quarter	Measured in 4th quarter	not due this quarter	Health	proof of submission and operational plan	N/A	N/A
HOD (CS)	Build the capacity of emerging farmers to market produce through existing commodity value chains	Emerging farmer and SME support plan prepared and submitted to the Municipal Manager by specified date	date	50	new KPI	Measured in the 2nd quarter	Measured in the 2nd quarter	not due this quarter	LED	ZDM Setthembe agricultural support programme	N/A	N/A
HOD (CS)	Enhance nests of economic activity through a town and village development programme	Social Development programme submitted to the Municipal Manager by specified date	date	51	new KPI	Measured in 4th quarter	Measured in 4th quarter	not due this quarter	Special Programs	proof of submission	N/A	N/A
HOD (CS)	Enhance nests of economic activity through a town and village development programme	Town and Village Development Programme developed and submitted to the Municipal Manager by specified date (Business Plan)	date	52	new KPI	Measured in the 2nd quarter	Measured in the 2nd quarter	not due this quarter	LED	Budget confirmation of Majomela and agreement	N/A	N/A
HOD (CS)	Promote skills development aligned with economic sectors to enable communities to participate in the local economy	Number of LED awareness events held to market municipal programmes by specified date	Number	53	new KPI	1 00	1	achieved	LED	Attendance register	N/A	N/A
HOD (CS)	Promote the establishment of strategic tourism linkages and attractions of the District, while actively facilitating the development of authentic, focused and sophisticated tourism assets	Draft Tourism&Marketing Strategy submitted to MM by specified date	date	54	new KPI	Status quo report 31/03/2020 to portfolio comm approved on the 23/03/2020	draft tourism strategy funding approved on the 23/03/2020	Reviewed	Tourism	There is a letter to Department of Economic Development and environmental Affairs and Agreement	N/A	N/A
HOD (CS)	Promote the establishment of strategic tourism linkages and attractions of the District, while actively facilitating the development of authentic, focused and sophisticated tourism assets	Economic Investment Strategy reviewed and submitted to the Municipal Manager by specified date	date	55	new KPI	Measured in 4th quarter	Measured in 4th quarter	not due this quarter	Tourism	acknowledgement of receipt by the MM	N/A	N/A
6 - Financial Viability and Management												
Financial Viability and Management												
Program Driver	Objective	Indicator	Unit of Measure	KPI No	Baseline	Target	Q3 Actual	Status	Target date	Responsible	POE	reason for variance
HOD (F)	Apply sound financial management practices to keep a positive cash balance, coverage and liquidity ratios	Budget implementation - Capital Expenditure Budget Implementation Indicator, Formula - Actual Capital Expenditure / Budget Capital Expenditure x 100	percentage	56	new KPI	measured in Q4	measured in Q4	not due this quarter	30-Jun-20	unit	Statement of financial position, Statement of Financial Performance, Budget, In-Year Budget, In-Year	N/A
HOD (F)	Apply sound financial management practices to keep a positive cash balance, coverage and liquidity ratios	Capital Expenditure to Total Expenditure per quarter	percentage	57	new KPI	15.00	43%	achieved	31-Mar-20	Payables	Statement of financial position, Statement of Financial Performance, Budget, In-Year Budget, In-Year	N/A
HOD (F)	Apply sound financial management practices to keep a positive cash balance, coverage and liquidity ratios	Collection Rate	percentage	58	new KPI	85.00	N/A	not due this quarter	31-Mar-20	Income	Statement of financial position, Statement of Financial Performance, Budget, In-Year Budget, In-Year	N/A

HOD (F)	Apply sound financial management practices to keep a positive cash balance, coverage and liquidity ratios	Creditors Payment Period (Trade Creditors)	days	59	30 days	new KPI	30	30 days	2019-2020	31-Mar-20	Paymets	Statement of Financial Position, Notes to AFS, Budget, In-year reports and AR, Age Analysis of Creditors	N/A	N/A
HOD (F)	Apply sound financial management practices to keep a positive cash balance, coverage and liquidity ratios	Irregular, Fruitless and Wasteful and Unauthorised Expenditure / Total Operating Expenditure	percentage	60	new KPI	9	no information provided	N/A	31-Mar-20	SCM	Performance, Notes to Annual Financial Statements and AR	Statement Financial	N/A	N/A
HOD (F)	Apply sound financial management practices to keep a positive cash balance, coverage and liquidity ratios	Level of Cash Backed Reserves (Net Assets - Accumulated Surplus)	percentage	61	new KPI	95.00	no information provided	N/A	31-Mar-20	Budget	Position, Budget and AR	Statement Financial	N/A	N/A
HOD (F)	Apply sound financial management practices to keep a positive cash balance, coverage and liquidity ratios	Net Debtors Days	days	62	new KPI	180.00	no information provided	N/A	31-Mar-20	Income	Notes to the AFS, Financial Performance, Statement of Financial Position, Budget, In-Year	Statement of Financial	N/A	N/A
HOD (F)	Apply sound financial management practices to keep a positive cash balance, coverage and liquidity ratios	Net Operating Surplus Margin	percentage	63	new KPI	2.00	no information provided	N/A	31-Mar-20	Budget	Performance, Budget, In-Year reports, AR, Statement of comparison of budget and actual amounts and statement	Statement of Financial	N/A	N/A
HOD (F)	Apply sound financial management practices to keep a positive cash balance, coverage and liquidity ratios	Number of budget portfolio meetings held by specified date	Number	64	new KPI	1.00	1	Achieved	31-Mar-20	Budget	Budget Portfolio Minutes	Budget Portfolio Minutes	N/A	N/A
HOD (F)	Apply sound financial management practices to keep a positive cash balance, coverage and liquidity ratios	Own Source Revenue to Total Operating Revenue(Including Agency Revenue)	percentage	65	new KPI	measured in Q4	measured in Q4	Not due this quarter	30-Jun-20	Income	Statement Financial Performance, BUDGET, IDP, In-year reports & AR	Statement of Financial	N/A	N/A
HOD (F)	Apply sound financial management practices to keep a positive cash balance, coverage and liquidity ratios	Sec 43 (Reg 10 (g(iii))) Cost Coverage(Excl. Unspent Conditional Grants)	ratio	67	new KPI	1.00	no information provided	N/A	31-Mar-20	Budget	Statement of Financial Position, Statement of Financial Performance, Notes to the AFS, Budget, In - Year reports, IDP and AR	Statement of Financial	N/A	N/A
HOD (F)	Refine procurement systems and processes to respond to the demand for services	Reviewed SCM policy submitted to the Council by 30 June 2020	date	69	23/10/2019	measured in the 4th quarter	not due this quarter	30-Jun-20	SCM	council resolution	N/A	N/A	N/A	



QUATER3

25
18
6
1

TOTAL TARGETS

ACHIEVED
NOT ACHIEVED
NO INFORMATION PROVIDED

TOTAL TARGETS	ACHIEVED	NOT ACHIEVED	NO INFORMATION PROVIDED
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6. DETAILED CAPITAL WORKS PLAN

[illegible]

Table 1: MIO Registered Projects		Project Number	Project Title (as per MIO & Nym)	Project Status	Approved MIO Funding (R100M + Fund)	Actual Project Cost (Funder sum)	Potential Savings	Total Previous	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Total (Current + Past)
DC26	2026	2019/20	Completed 50%	89 939 040.00	89 939 040.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	11 218 170.00
DC26	2026	2008MIOFDC263525	Completed 50%	92 483 514.00	92 483 514.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1 660 034.61
DC26	2026	2008MIOFDC263533	Completed 60%	74 785 667.00	74 785 667.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
DC26	2026	2008MIOFDC263534	Completed 80%	167 579 660.00	167 579 660.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
DC26	2026	2008MIOFDC263536	Practical Completion	25 661 733.70	25 661 733.70	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
DC26	2026	2008MIOFDC263539	Completed 85%	229 829 490.00	229 829 490.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	44 175 041.58
DC26	2026	2009MIOFDC26165001	Practical Completion	26 464 363.00	26 464 363.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	40 990 870.73
DC26	2026	2009MIOFDC26171056	Completed 45%	605 847 909.60	605 847 909.60	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	9 248 808.75
DC26	2026	2009MIOFDC26171057	Completed 65%	310 103 951.61	310 103 951.61	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
DC26	2026	2009MIOFDC26171058	Completed 45%	605 847 909.60	605 847 909.60	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
DC26	2026	2012MIOFDC26207602	Practical Completion	87 162 185.60	87 162 185.60	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
DC26	2026	2013MIOFDC26215908	Completed 50%	148 008 606.34	148 008 606.34	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
DC26	2026	2013MIOFDC26217593	Completed 45%	2 864 800.00	2 864 800.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
DC26	2026	2013MIOFDC26220802	Practical Completion	122 126 226.62	122 126 226.62	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
DC26	2026	2014MIOFDC26215437	Completed 20%	447 386 410.25	447 386 410.25	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
DC26	2026	2015MIOFDC2633042	Completed 60%	211 784 916.00	211 784 916.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
DC26	2026	2017MIOFDC26241079	Completed	12 816 000.00	12 816 000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
DC26	2026	2008MIOFDC263526	Completed	96 259 053.00	96 259 053.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
DC26	2026	2008MIOFDC263528	Completed 60%	92 483 514.00	92 483 514.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
DC26	2026	2008MIOFDC263527	Completed 50%	89 939 040.00	89 939 040.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
DC26	2026	2019/20	Completed 50%	89 939 040.00	89 939 040.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
DC26	2026	2008MIOFDC263525	Completed 50%	92 483 514.00	92 483 514.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
DC26	2026	2008MIOFDC263533	Completed 60%	74 785 667.00	74 785 667.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
DC26	2026	2008MIOFDC263534	Completed 80%	167 579 660.00	167 579 660.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
DC26	2026	2008MIOFDC263536	Practical Completion	25 661 733.70	25 661 733.70	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
DC26	2026	2008MIOFDC263539	Completed 85%	229 829 490.00	229 829 490.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
DC26	2026	2009MIOFDC26165001	Practical Completion	26 464 363.00	26 464 363.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
DC26	2026	2009MIOFDC26171056	Completed 45%	605 847 909.60	605 847 909.60	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
DC26	2026	2009MIOFDC26171057	Completed 65%	310 103 951.61	310 103 951.61	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
DC26	2026	2009MIOFDC26171058	Completed 45%	605 847 909.60	605 847 909.60	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
DC26	2026	2012MIOFDC26207602	Practical Completion	87 162 185.60	87 162 185.60	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
DC26	2026	2013MIOFDC26215908	Completed 50%	148 008 606.34	148 008 606.34	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
DC26	2026	2013MIOFDC26217593	Completed 45%	2 864 800.00	2 864 800.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
DC26	2026	2013MIOFDC26220802	Practical Completion	122 126 226.62	122 126 226.62	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
DC26	2026	2014MIOFDC26215437	Completed 20%	447 386 410.25	447 386 410.25	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
DC26	2026	2015MIOFDC2633042	Completed 60%	211 784 916.00	211 784 916.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
DC26	2026	2017MIOFDC26241079	Completed	12 816 000.00	12 816 000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
DC26	2026	2008MIOFDC263526	Completed	96 259 053.00	96 259 053.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
DC26	2026	2008MIOFDC263528	Completed 60%	92 483 514.00	92 483 514.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
DC26	2026	2008MIOFDC263527	Completed 50%	89 939 040.00	89 939 040.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
DC26	2026	2019/20	Completed 50%	89 939 040.00	89 939 040.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
DC26	2026	2008MIOFDC263525	Completed 50%	92 483 514.00	92 483 514.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
DC26	2026	2008MIOFDC263533	Completed 60%	74 785 667.00	74 785 667.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
DC26	2026	2008MIOFDC263534	Completed 80%	167 579 660.00	167 579 660.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
DC26	2026	2008MIOFDC263536	Practical Completion	25 661 733.70	25 661 733.70	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
DC26	2026	2008MIOFDC263539	Completed 85%	229 829 490.00	229 829 490.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
DC26	2026	2009MIOFDC26165001	Practical Completion	26 464 363.00	26 464 363.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
DC26	2026	2009MIOFDC26171056	Completed 45%	605 847 909.60	605 847 909.60	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
DC26	2026	2009MIOFDC26171057	Completed 65%	310 103 951.61	310 103 951.61	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
DC26	2026	2009MIOFDC26171058	Completed 45%	605 847 909.60	605 847 909.60	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
DC26	2026	2012MIOFDC26207602	Practical Completion	87 162 185.60	87 162 185.60	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
DC26	2026	2013MIOFDC26215908	Completed 50%	148 008 606.34	148 008 606.34	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
DC26	2026	2013MIOFDC26217593	Completed 45%	2 864 800.00	2 864 800.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00			

Sub Total Projects		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total		Total			
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PROVINCIAL ACCUMULATIVE EXPENDITURE TARGET (%):
MUNICIPAL ACCUMULATIVE CERTIFIED EXPENDITURE (%):

**6. APPROVAL OF THE ZULULAND DISTRICT MUNICIPALITY'S SERVICE
DELIVERY AND BUDGET IMPLEMENTATION PLAN FOR THE QUARTER
ENDED 30 June 2020.**

The Zululand District Municipality's SDBIP for the quarter ending 31 March 2020 has been reviewed and approved by the Honourable Mayor: Cllr. T.D Buthelezi as said in S69 (3) (a) and S54 (3) of the Municipal Finance Management Act.

Date Approved:

24/04/2020

The Honourable Mayor:

T.D Buthelezi

Signature:

