

The logo of Zululand District Municipality is a circular emblem. It features a central shield with a sunburst at the top, a stylized bird (possibly a crane or heron) on the left, and a stylized animal (possibly a lion or leopard) on the right. Below the shield is a banner with the text 'INDUBEKELA PHAMBILI'. At the bottom of the emblem is another banner with the text 'NGOBUOOTHO'.

ZULULAND DISTRICT MUNICIPALITY

SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN

FOR THE QUARTER ENDED 31 DECEMBER 2019

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1. Introduction

1.1. Background to the SDBIP

In terms of Section 69 (3) (a) of the Municipal Finance Management Act, the Municipal Manager must submit the SDBIP to the Mayor within 14 days after the approval of the Budget. The Mayor must subsequently approve the SDBIP within 28 days after the approval of the Budget in terms of Section 53 (1) (c) (ii) of the Municipal Finance Management Act. The Annual Budget for the 2019/20 financial year was approved by Council on 30 May 2019. The SDBIP for the Zululand District Municipality was approved by the Mayor within 28 days after approval of budget as stated in S53 (1) (c) (ii) and it will be monitored and revised quarterly.

1.2. Purpose of the SDBIP

The purpose of the SDBIP can be summarized as follows:

1. It is a vital link between the Mayor and the administration of the municipality;
2. It facilitates the process for holding management accountable for its performance;
3. It is a tool for implementation, management and monitoring; and
4. It further serves as the basis for the performance measurement in service delivery against the year-end targets and the implementation of the budget.

1.3. Importance of the SDBIP

A properly formulated SDBIP will ensure that appropriate information is circulated internally and externally for purposes of monitoring the execution of the budget, and it:

- *Enables the Mayor to monitor the performance of the Municipal Manager,*
- *Municipal Manager to monitor the performance of the senior managers; and*
- *The community to monitor the performance of the municipality.*

It is the excellent mechanism that produces quarterly targets that are reported to ensure implementation of the IDP. The SDBIP will also empower all councillors specifically facilitating engagement at ward level and allow them to undertake the appropriate oversight and monitoring of programs. The SDBIP will also measure in-year progress in the implementation of the budget; under spending of budget will be dealt with at early stages because it is reviewed quarterly.

1.4. The Role of Council with regards to the SDBIP

It is vitally important for Council to note that the components of the SDBIP are primary indicators of the municipality's performance on the annual Budget. In this regard, Councillors are encouraged to scrutinize the various components of the SDBIP and to pose questions where it is deemed necessary. This form of in-year reporting should uncover major problems and is aimed at ensuring that the Mayor and the Municipal Manager take the corrective steps when any unanticipated problems arise.

1.5. Role of the Accounting Officer in respect of the SDBIP

The Accounting Officer must:

1. Implement the Budget;
2. Ensure that spending is in accordance with the Budget and ensure that the expenditure is reduced when revenue is anticipated to be less than projected in the Budget or the SDBIP
3. Ensure that revenue and expenditure is properly monitored;
4. Prepare an adjustments Budget when necessary; and
5. Submit the draft SDBIP and draft annual performance agreements for the Municipal Manager and all senior managers.

1.6. The key components of the 2019/20 SDBIP

In terms of Circular No. 13 of the MFMA No. 56 of 2003, the SDBIP must contain:

- Monthly projections of revenue to be collected for each source;
- Monthly projections of expenditure by source (not required in terms of this Act);
- Monthly projections of expenditure (operating and capital) and revenue for each vote;
- Quarterly projections of service delivery targets and performance indicators of each vote;
- Detailed capital works plan broken down by ward over three years (Capital Plan – MIG)

These components of the SDBIP are discussed below.

2. MONTHLY PROJECTIONS OF REVENUE PER SOURCE

In terms of Section 15 of the MFMA, a municipality may, except where otherwise provided in this Act,

- incur expenditure only in terms of the approved Budget; and
- Within the limits of the amounts appropriated for the different votes in the approved Budget.

One of the most important and basic priorities of a municipality is to collect all its revenue as budgeted for, failure to collect the revenue will undermine the municipality's ability to deliver services. The SDBIP contains the monthly projections of revenue to be collected per source for the 2019/20 financial year. The reason for the inclusion of this component of the SDBIP is to ensure that the municipality monitors revenue collected during the quarter as all expenditure to be incurred in terms of the approved Budget must be financed from realistically anticipated revenues to be collected.

The Accounting Officer must monitor the actual revenues received against those projected in the SDBIP and submit explanations of any remedial action to be taken to ensure that projected revenue and expenditure remain within the municipality's approved Budget. This type of information requires the municipality to take urgent remedial steps to ensure it improves on its revenue-collection capacity if it wants to maintain its levels of service delivery and expenditure.

The revenue for the quarter ended 31 December 2019 is indicated below as follows:

Monthly projections of total Revenue per Source

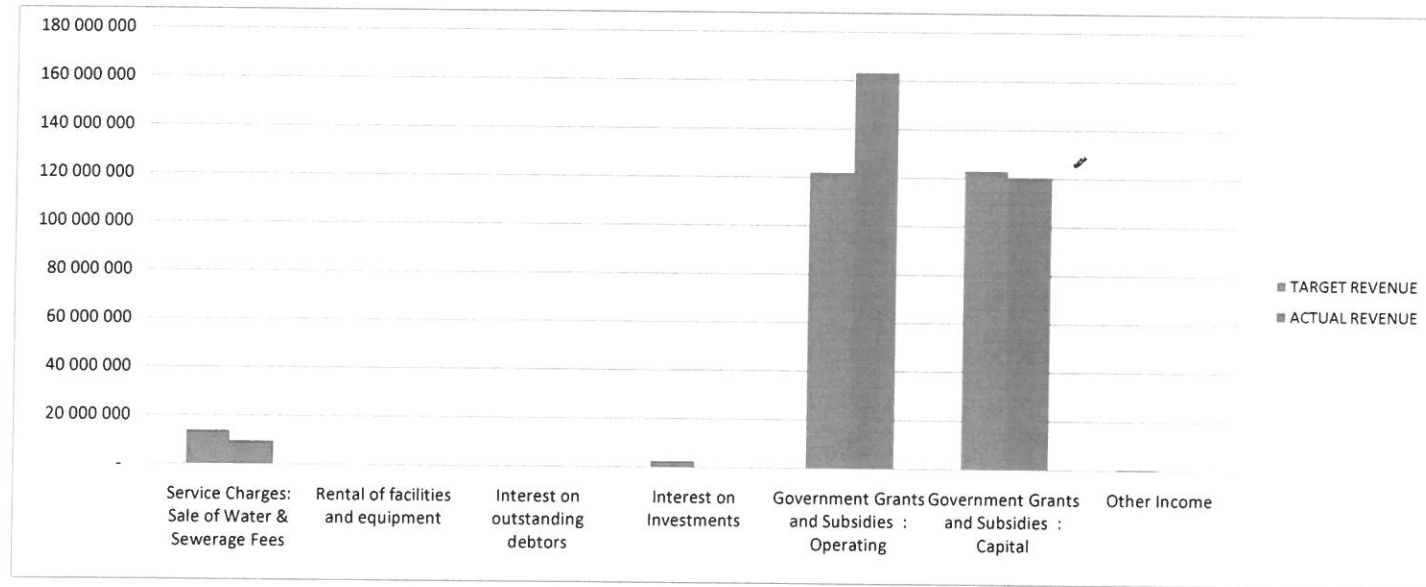
The municipality must ensure that it has instituted measures to achieve monthly revenue targets for each revenue source. In order to ensure realistic revenue projections and ultimately balanced budgets, the Zululand District Municipality has to have comprehensive, coherent revenue policies that take into account appropriate service delivery levels, standards, ability to pay and collection efforts.

**Monthly projections of Revenue by Source of
Zululand District Municipality for the Quarter
ended 31 December 2019**

Monthly Projections of Revenue by Source

Revenue by Source	OCTOBER		NOVEMBER		DECEMBER		Totals for Q_2		Variance
	Target	Actual	Target	Actual	Target	Actual	Target	Actual	
Service Charges: Sale of Water & Sewerage Fees	4 563 583	2 204 784	4 563 583	3 544 130	4 563 583	3 854 397	13 690 750	9 603 312	4 087 438
Rental of facilities and equipment	15 000	8 277	15 000	13 691	15 000	30 279	45 000	52 246	-7 246
Interest on outstanding debtors	-	117	-	1 528	-	1 759	-	3 404	-3 404
Interest on Investments	833 333	99 471	833 333	149 334	833 333	86 426	2 500 000	335 231	2 164 769
Government Grants and Subsidies : Operating	40 650 333	3 000 000	40 650 333	550 000	40 650 333	159 777 000	121 951 000	163 327 000	-41 376 000
Government Grants and Subsidies : Capital	40 987 667	-	40 987 667	-	40 987 667	120 549 989	122 963 000	120 549 989	2 413 011
Other Income	120 083	34 275	120 083	19 756	120 083	8 058	360 250	62 088	298 162
TOTALS	87 170 000	5 346 923	87 170 000	4 278 439	87 170 000	284 307 909	261 510 000	293 933 271	-32 423 271

Q2 Chart - Monthly Projections of Revenue by Source



3. MONTHLY PROJECTIONS OF EXPENDITURE PER SOURCE

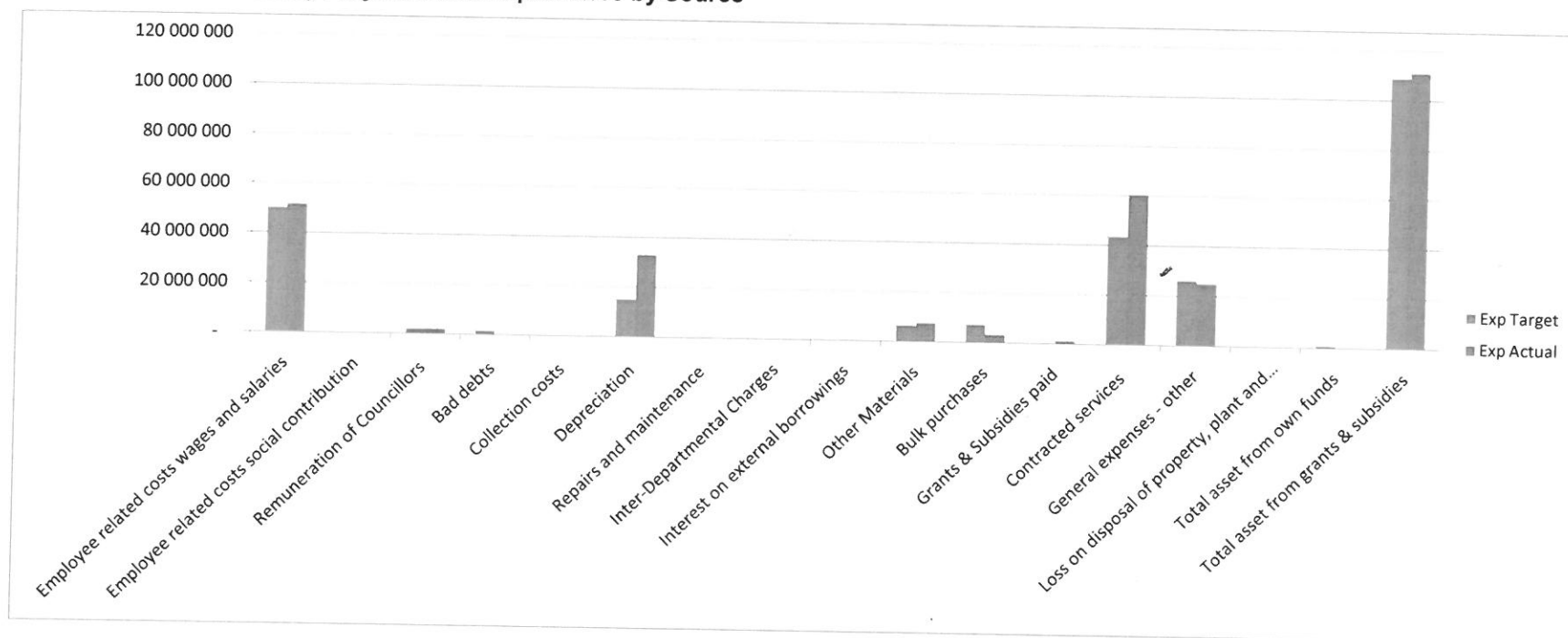
The monthly projections of expenditure per source is not included in terms of circular No.13 of the MFMA, but we as Zululand District Municipality have decided to add this component in order to see the movement of expenditure per source on monthly basis to be able to respond promptly and to initiate any remedial steps when necessary.

**Monthly Projections of Expenditure by Source of
Zululand District Municipality for the Quarter ended 31 December 2019**

Monthly Projections of Expenditure by Source

Expenditure by Source	OCTOBER		NOVEMBER		DECEMBER		Totals for Q 2		Variance
	Target	Actual	Target	Actual	Target	Actual	Target	Actual	
Operating Expenditure									
Employee related costs wages and salaries	16 684 873	16 896 344	16 684 873	16 729 369	16 684 873	17 841 560	50 054 620	51 467 273	-1 412 652
Employee related costs social contribution	-	-	-	-	-	-	-	-	-
Remuneration of Councillors	661 633	671 743	661 633	665 529	661 633	665 529	1 984 898	2 002 801	-17 903
Bad debts	500 000	-	500 000	-	500 000	-	1 500 000	-	1 500 000
Collection costs	-	-	-	-	-	-	-	-	-
Depreciation	5 027 601	-	5 027 601	-	5 027 601	33 024 753	15 082 804	33 024 753	-17 941 949
Repairs and maintenance	-	-	-	-	-	-	-	-	-
Inter-Departmental Charges	-	-	-	-	-	-	-	-	-
Interest on external borrowings	-	-	-	-	-	-	-	-	-
Other Materials	2 144 635	1 791 983	2 144 635	498 240	2 144 635	5 185 332	6 433 906	7 475 554	-1 041 649
Bulk purchases	2 416 667	386 591	2 416 667	2 442 621	2 416 667	292 406	7 250 000	3 121 618	4 128 382
Grants & Subsidies paid	12 500	2 609	12 500	25 500	12 500	1 150 322	37 500	1 178 431	-1 140 931
Contracted services	14 472 524	18 132 100	14 472 524	20 282 612	14 472 524	21 633 874	43 417 573	60 048 586	-16 631 013
General expenses - other (including abnormal expenses)	8 723 312	5 969 038	8 723 312	9 610 823	8 723 312	9 506 888	26 169 937	25 086 749	1 083 188
Loss on disposal of property, plant and equipment	-	-	-	-	-	-	-	-	-
Total Operating Expenditure	50 643 746	43 850 407	50 643 746	50 254 693	50 643 746	89 300 664	151 931 238	183 405 765	-31 474 527
Capital Expenditure									
Total asset from own funds	258 750	143 547	258 750	228 089	258 750	4 500	776 250	376 136	400 114
Total asset from grants & subsidies	36 267 520	23 965 592	36 267 520	42 774 934	36 267 520	44 099 566	108 802 560	110 840 092	-2 037 532
Total Capital Expenditure	36 526 270	24 109 139	36 526 270	43 003 023	36 526 270	44 104 066	109 578 810	111 216 228	-1 637 418
TOTAL EXPENDITURE	87 170 016	67 959 547	87 170 016	93 257 716	87 170 016	133 404 730	261 510 048	294 621 993	-33 111 945

Q2 Chart - Monthly Projections of Expenditure by Source



4. PROJECTIONS OF REVENUE & EXPENDITURE PER VOTE

It is important to view expenditure in relation to the revenue used to finance it. In this context, it is easy to see when expenditure exceeds revenue and the necessary remedial steps can then be taken to correct this situation. Failure to monitor expenditure in relation to revenue will seriously hamper the municipality's ability to achieve its strategic goals for the year.

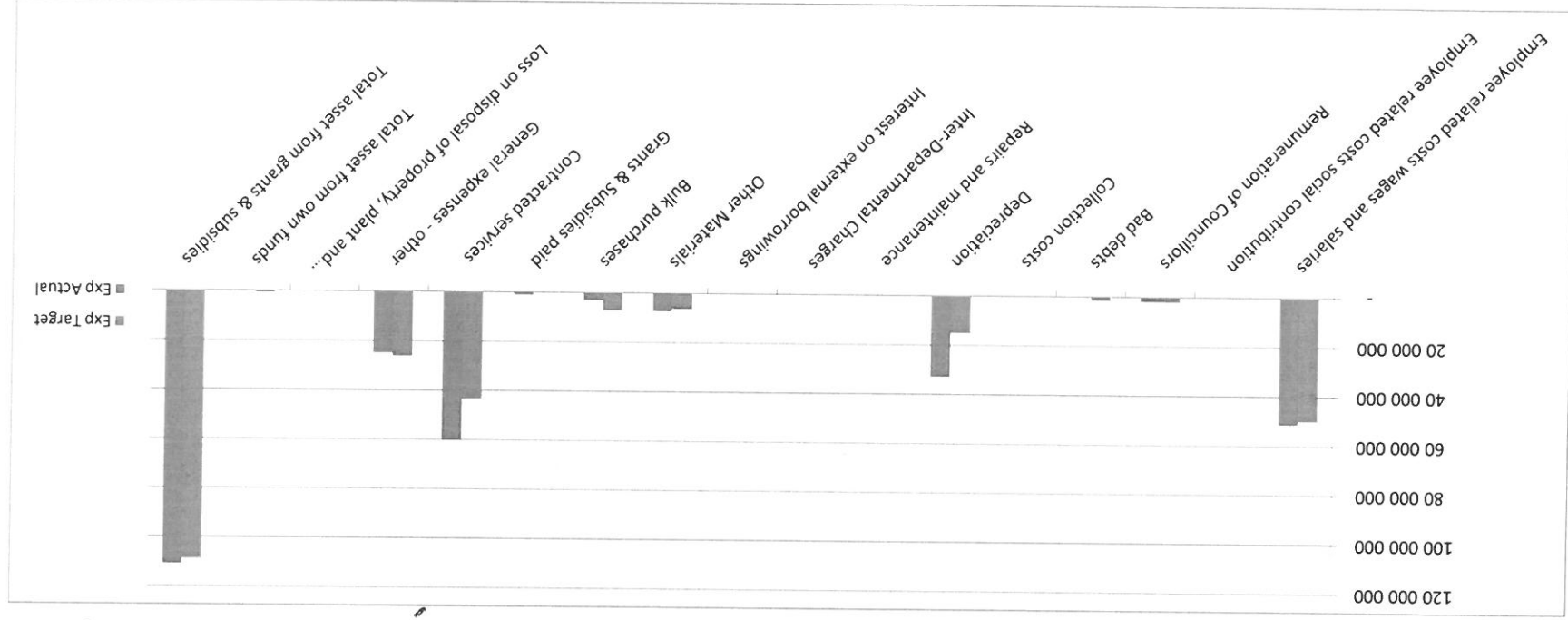
Projections of Expenditure and Revenue per Vote

Compares the planned revenue and expenditure for the quarter ended 31 December 2019. It is clear that Zululand District Municipality will spend a lot in the provision of water to the community that it serves.

Monthly Projections of Expenditure & Revenue by Vote
for Zululand District Municipality for the Quarter
ended 31 December 2019

Monthly Projections for expenditure and revenue by vote											
Revenue by vote											
Department	OPEx	Actual	CAPEX	Actual	Revenue	Actual	OPEx	Actual	CAPEX	Actual	Revenue
OCTOBER											
Executive and Council	2 441 083	2 809 251	-	-	2 441 083	3 843 779	-	-	-	-	-
Finance	8 409 917	4 070 713	104 583	141 007	39 778 833	143 547	9 409 817	100 701	25 000	32 321	7 109 417
Corporate Services	7 109 417	6 613 796	-	-	4 875 583	2 728 508	4 537 583	1 024 250	-	-	2 54 500
Community Development	4 537 583	3 378 906	-	-	2 728 508	2 728 508	2 728 508	2 728 508	-	-	2 728 508
Planning & WSA	1 402 750	2 890 861	-	-	3 000 000	1 402 750	1 402 750	3 000 000	-	-	2 890 861
Water	25 471 917	23 075 003	36 280 000	23 065 592	44 862 583	1 243 889	25 471 917	30 091 568	30 280 000	30 280 000	23 075 003
Waste Water Management	271 083	345 168	-	-	1 304 833	901 002	271 083	901 002	-	-	345 168
TOTAL	50 643 750	43 850 407	36 528 250	24 109 139	87 170 000	5 348 923	50 643 750	50 254 803	36 528 250	43 850 407	50 643 750
NOVEMBER											
Executive and Council	2 441 083	2 809 251	-	-	2 441 083	3 843 779	-	-	-	-	-
Finance	8 409 917	4 070 713	104 583	141 007	39 778 833	143 547	9 409 817	100 701	25 000	32 321	7 109 417
Corporate Services	7 109 417	6 613 796	-	-	4 875 583	2 728 508	4 537 583	1 024 250	-	-	2 54 500
Community Development	4 537 583	3 378 906	-	-	2 728 508	2 728 508	2 728 508	2 728 508	-	-	2 728 508
Planning & WSA	1 402 750	2 890 861	-	-	3 000 000	1 402 750	1 402 750	3 000 000	-	-	2 890 861
Water	25 471 917	23 075 003	36 280 000	23 065 592	44 862 583	1 243 889	25 471 917	30 091 568	30 280 000	30 280 000	23 075 003
Waste Water Management	271 083	345 168	-	-	1 304 833	901 002	271 083	901 002	-	-	345 168
TOTAL	50 643 750	43 850 407	36 528 250	24 109 139	87 170 000	5 348 923	50 643 750	50 254 803	36 528 250	43 850 407	50 643 750
DECEMBER											
Executive and Council	2 441 083	2 809 251	-	-	2 441 083	3 843 779	-	-	-	-	-
Finance	8 409 917	4 070 713	104 583	141 007	39 778 833	143 547	9 409 817	100 701	25 000	32 321	7 109 417
Corporate Services	7 109 417	6 613 796	-	-	4 875 583	2 728 508	4 537 583	1 024 250	-	-	2 54 500
Community Development	4 537 583	3 378 906	-	-	2 728 508	2 728 508	2 728 508	2 728 508	-	-	2 728 508
Planning & WSA	1 402 750	2 890 861	-	-	3 000 000	1 402 750	1 402 750	3 000 000	-	-	2 890 861
Water	25 471 917	23 075 003	36 280 000	23 065 592	44 862 583	1 243 889	25 471 917	30 091 568	30 280 000	30 280 000	23 075 003
Waste Water Management	271 083	345 168	-	-	1 304 833	901 002	271 083	901 002	-	-	345 168
TOTAL	50 643 750	43 850 407	36 528 250	24 109 139	87 170 000	5 348 923	50 643 750	50 254 803	36 528 250	43 850 407	50 643 750
TOTALS											
Q 4											
VARIANCE	ACTUAL	REVENUE	ACTUAL	REVENUE	ACTUAL	REVENUE	ACTUAL	REVENUE	ACTUAL	REVENUE	ACTUAL
2 441 083	2 809 251	-	-	-	2 441 083	3 843 779	-	-	-	-	-
8 409 917	4 070 713	104 583	141 007	39 778 833	143 547	9 409 817	100 701	25 000	32 321	7 109 417	6 613 796
4 537 583	3 378 906	-	-	2 728 508	2 728 508	2 728 508	2 728 508	-	-	2 54 500	2 890 861
1 402 750	2 890 861	-	-	3 000 000	1 402 750	1 402 750	3 000 000	-	-	2 890 861	2 54 500
25 471 917	23 075 003	36 280 000	23 065 592	44 862 583	1 243 889	25 471 917	30 091 568	30 280 000	30 280 000	23 075 003	345 168
271 083	345 168	-	-	1 304 833	901 002	271 083	901 002	-	-	345 168	2 890 861
50 643 750	43 850 407	36 528 250	24 109 139	87 170 000	5 348 923	50 643 750	50 254 803	36 528 250	43 850 407	50 643 750	43 850 407

Q2 Chart - Monthly Projections of Expenditure by Source



5. QUARTERLY PROJECTIONS OF SERVICE DELIVERY TARGETS AND PERFORMANCE INDICATORS OF EACH VOTE

In terms of the SDBIP, Zululand District Municipality is required to provide non-financial measurable performance objectives in the form of service delivery targets and other performance indicators. Service delivery targets relate to the level and standards of service being provided to the community, and include targets for the reductions in backlogs of basic services.

The goals and objectives set by Council as quantifiable outcomes that should be implemented by the administration over the next financial year are indicated on the sheet below.

ZULULAND DISTRICT MUNICIPALITY - 2019/2020 Q2 assessment report

1 - Basic Service Delivery and Infrastructure

Basic Service Delivery and Infrastructure

Program Driver	Objective	Indicator	Unit of Measure	KPI No	Baseline	Q2 Target	Q2 Actual	Status	Target date	Responsible	POE	Reason for variance	Corrective action
HOD (F)	Continuously managing all developed infrastructure capital assets to minimize the total cost of owning and operating these assets while delivering the desired service levels & protecting the natural environment	Current Ratio	ratio	2	new KPI	01:05	0.6:1	Not Achieved	31-Dec-19	Budget	Statement of Financial Position, Statement of Financial Performance, Notes to the AFS, IDP and AR		
HOD (P)	Build adequate capacity, eliminate operational inefficiencies, streamline and refine processes and systems and establish partnerships with government and private sector to accelerate provision of universal, equitable & consistent access to the municipal	Percentage of M/G Expenditure spent compared to accumulative budget for the period: Actual M/G/Planned M/G for the relevant period *100	percentage	3	new KPI	Measured in the 4th Quarter	Measured in the 4th Quarter	Measured in the 4th Quarter	not due this quarter	30-Jun-20	AFS	N/A	N/A
HOD (P)	Build adequate capacity, eliminate operational inefficiencies, streamline and refine processes and systems and establish partnerships with government and private sector to accelerate provision of universal, equitable & consistent access to the municipal	Percentage of clinics throughout the district with access to water by specified date	percentage	4	new KPI	Measured in the 4th Quarter	Measured in the 4th Quarter	Measured in the 4th Quarter	not due this quarter	30-Jun-20	PMU		
HOD (P)	streamline and refine processes and systems and establish partnerships with government and private sector to accelerate provision of universal, equitable & consistent access to the municipal	Percentage of schools throughout the district with access to water by specified date	percentage	5	new KPI	Measured in the 4th Quarter	Measured in the 4th Quarter	Measured in the 4th Quarter	not due this quarter	30-Jun-20	WSA	N/A	N/A
HOD (P)	Build adequate capacity, eliminate operational inefficiencies, streamline and refine processes and systems and establish partnerships with government and private sector to accelerate provision of universal, equitable & consistent access to the municipal	Sec 43 (Reg 10 (a)) : Percentage of households with access to basic level of water (930)	percentage	6	0.48% new HH	76.91	448.78%	Achieved	31-Dec-19	PMU	Engineers Certificate; Survey	N/A	N/A
HOD (P)	Build adequate capacity, eliminate operational inefficiencies, streamline and refine processes and systems and establish partnerships with government and private sector to accelerate provision of universal, equitable & consistent access to the municipal	Sec 43(Reg 10 (a)): Percentage of households with access to basic level of sanitation (890)	percentage	7	0.13% new HH	84.01	100%	Achieved	31-Dec-19	PMU	Engineers Certificate; Survey	N/A	N/A
HOD (P)	Build adequate capacity, eliminate operational inefficiencies, streamline and refine processes and systems and establish partnerships with government and private sector to accelerate provision of universal, equitable & consistent access to the municipal	Sec 43(Reg 10 (b)): Percentage of households earning less than R1600 pm with access to free sanitation (890)	percentage	8	0.13% new HH	63.80	25%	Not Achieved	31-Dec-20	PMU	Engineers Certificate; Survey	the target was over-achieved in Q1	N/A
HOD (P)	Build adequate capacity, eliminate operational inefficiencies, streamline and refine processes and systems and establish partnerships with government and private sector to accelerate provision of universal, equitable & consistent access to the municipal	Sec 43(Reg 10 (b)): Percentage of households earning less than R1600 pm with access to free water (Note: Rudiimentary LOS included) (710)	percentage	9	1.97% new HH	49.30	0%	Not Achieved	31-Dec-19	PMU	Engineers Certificate; Survey	the project was not budgeted for this financial year	to be included in the adjustment budget
HOD (TS)	All categories of Municipal Infrastructure and resources are stable and maintained (Water&sanitation, disaster&fire management, district airports& district roads)	% of unaccounted for water quarterly	percentage	11	New KPI	70.00	66.1	Achieved	31-Dec-19	BULK	UAW Reports	N/A	N/A
HOD (TS)	All categories of Municipal Infrastructure and resources are stable and maintained (Water&sanitation, disaster&fire management, district airports& district roads)	Actual Repairs and Maintenance as a percentage of budgeted Repairs and Maintenance expenditure Formula: (actual R&M/ Budgeted R&M)*100	percentage	12	New KPI	50.00	50%	Achieved	31-Dec-19	O&M	Expenditure reports	N/A	N/A

HOD (P)	Systematic development and or review and monitoring implementation of all municipal policies, bylaws, strategies, plans and frameworks in line with any applicable legislation	Sec 43 (Reg 10 (c)): Percentage of capital budget actually spent on projects identified in IDP	percentage	25	100	measured in 4th quarter	measured in 4th quarter	no due this quarter	PMU	AFS	Due to national lockdown all contractors were suspended on sites	N/A
3 - Spatial Planning and Environmental Management												
Spatial Planning and Environmental Management												
Program Driver	Objective	Indicator	Unit of Measure	KPI No	Baseline	Target	Q2 Actual	Status	Target date	Responsible	POE	reason for variance
HOD (P)	Promoting and conserving the natural environment through land use management policies, plans and frameworks	Percentage of identified activities from the SEMF implemented by a specified date	Percentage	32	new KPI	measured in 4th quarter	measured in 4th quarter	no due this quarter	30-Jun-20	GIS	Progress report tabled to the Planning & GIS Portfolio Committee	N/A
HOD (P)	Promoting and conserving the natural environment through land use management policies, plans and frameworks	Reviewed Spatial Development Framework submitted to Council by specified date		33	new KPI	Service provider awarded contract to review the spatial development framework 30/12/2019	Service provider not awarded	Not Achieved	31-Dec-19	IDP	Minutes of the SDF Project Steering Committee; minutes of the Planning & GIS Portfolio Committee	SCM delays
HOD (P)	Promoting integrated human settlements in spatial development strategies, frameworks and policies	Number Planning and Development Technical Forums held per quarter	Number	34	new KPI	1.00	1	Achieved	31-Dec-19	IDP	Minutes; Attendance Register	N/A
4- Municipal Transformation and Organizational Development												
Municipal Transformation and Organizational Development												
Program Driver	Objective	Indicator	KPI No	Baseline	Target	Q2 Actual	Status	Target date	Responsible	POE	reason for variance	corrective action
HOD (Co)	Optimise workforce productivity by enforcing a sound organizational culture	Percentage of budgeted vacant posts filled according to the adopted organogram by specified date	percentage	35	new KPI	Measured in 4th Quarter	Measured in 4th Quarter	not due this quarter	30-Jun-20	HR	Adverts of posts; HR Report; Signed Contracts.	N/A
HOD (Co)	Optimise workforce productivity by enforcing a sound organizational culture	Number of employees trained on Batho Pele principles and service delivery charter by specified date	Number	37	new KPI	50.00	162	Achieved	31-Mar-19	HR	Memos, Attendance Registers	N/A
HOD (Co)	Optimise workforce productivity by enforcing a sound organizational culture	Sec 43(reg 10)(f): Percentage of Municipal budget actually spent on Skills Development Plan	percentage	40	56.42%	Measured in 4th quarter	Measured in 4th quarter	not due this quarter	30-Jun-20	HR	Training Report & Emails communications	N/A
HOD (CS)	Systematic review and monitoring implementation of all municipal policies, bylaws, strategies plans and frameworks in line with any applicable legislation	LED Plan reviewed and adopted by specified date		41	new KPI	Draft Terms of Reference tabled to the Finance and Budgeting, Social and Community Development, LED Portfolio Committee 30/12/2019	Not submitted	Not Achieved	31-Dec-19	LED	Emerging farmers support plan was not appointed the service provider to ensure the	N/A
HOD (CS)	Systematic review and monitoring implementation of all municipal policies, bylaws, strategies plans and frameworks in line with any applicable legislation	Municipal health bylaws submitted for gazetting to COGTA by specified date		42	new KPI	Measured in 3rd quarter	Measured in 3rd quarter	not due this quarter	31-Mar-20	Municipal health	Review of the municipal health plan and Full Final laboratory report	N/A

HOD (Co)	Working with recognised worker unions active in the municipality to promote and encourage orderly collective bargaining	Number Local labour forum meetings held per quarter	41	new KPI	1.00	1	achieved	31-Dec-19	HR	Attendance registers & Minutes.	N/A	N/A
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5 - Local Economic and Social Development

Local Economic and Social Development

Program Driver	Objective	Indicator	unit of Measure	KPI No	Baseline	Target	Q2 Actual	Status	Target date	Responsible	POE	reason for variance	corrective action
HOD (CS)	Assess environmental health risk, provide information to the public and amongst communities, health services, housing department and private sector	Reviewed Municipal Health Plan tabled to the Council by specified date	date	49	01/07/2019	Measured in 4th quarter	Measured in 4th quarter	not due this quarter	30-Jun-20	unit	proof of submission	N/A	N/A
HOD (CS)	Build the capacity of emerging farmers to market produce through transformation of the local economy and local marketing and harnessing existing commodity value chains	Emerging farmer and SMMC support plan prepared and submitted to the Municipal Manager by specified date	date	50	new KPI	30/12/2019	30/12/2019	achieved	31-Dec-19	LED	ZDM Setlense agricultural support programme	N/A	N/A
HOD (CS)	Enhance nests of economic activity through a town and village development programme	Social Development programme submitted to the Municipal Manager by specified date	date	51	new KPI	Measured in 4th quarter	Measured in 4th quarter	not due this quarter	30-Jun-20	Special Programs	proof of submission	N/A	N/A
HOD (CS)	Enhance nests of economic activity through a town and village development programme	Town and Village Development Programme developed and submitted to the Municipal Manager by specified date (Business Plan)	date	52	new KPI	No less than 2 applications for funding to develop the Town and Village Development Programme	2	achieved	31-Dec-19	LED	Budget confirmation of Majomela and agreement	N/A	N/A
HOD (CS)	Promote skills development aligned with economic sectors to enable communities to participate in the local economy	Number of LED awareness events held to market municipal programmes by specified date	Number	53	new KPI	1.00	1	achieved	31-Dec-19	LED	Attendance register	N/A	N/A
HOD (CS)	Promote the establishment of strategic tourism linkages and attractions of the District, while actively facilitating the development of authentic, focused and sophisticated tourism assets	Draft Tourism&Marketing Strategy submitted to MM by specified date		54	new KPI	Process Plan for the development of portfolio committee submitted to the 30/12/2019 for approval	30/12/2019	achieved	31-Dec-19	Tourism	There is a letter to Department of Economic Development and Environmental Affairs and Agreement	N/A	N/A
HOD (CS)	Promote the establishment of strategic tourism linkages and attractions of the District, while actively facilitating the development of authentic, focused and sophisticated tourism assets	Economic Investment Strategy reviewed and submitted to the Municipal Manager by specified date	date	55	new KPI	Measured in 4th quarter	Measured in 4th quarter	not due this quarter	30-Jun-20	Tourism	acknowledgement of receipt by the MM	N/A	N/A

6 - Financial Viability and Management

Financial Viability and Management

Program Driver	Objective	Indicator	unit of Measure	KPI No	Baseline	Target	Q2 Actual	Status	Target date	Responsible	POE	reason for variance	corrective action
HOD (F)	Apply sound financial management practices to keep a positive cash balance, coverage and liquidity ratios	Budget Implementation - Capital Expenditure Budget Implementation Indicator: Formula - Actual Capital Expenditure / Budget Capital Expenditure x 100	percentage	56	new KPI	Measured in 4th quarter	Measured in 4th quarter	not due this quarter	30-Jun-20	Budget	Statement of financial position, Statement of Financial Performance, Notes to the AFS, Budget, In-Year	N/A	N/A
HOD (F)	Apply sound financial management practices to keep a positive cash balance, coverage and liquidity ratios	Capital Expenditure to Total Expenditure per quarter	percentage	57	new KPI	15.00	45%	achieved	31 Dec 2019	Payments	Statement of financial position, Statement of Financial Performance, Notes to the AFS, Budget, In-Year	N/A	N/A

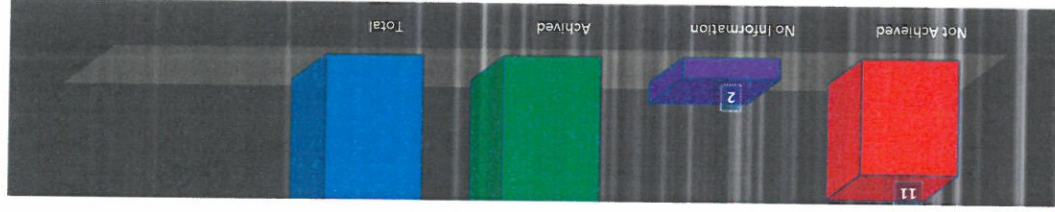
HOD (F)	Apply sound financial management practices to keep a positive cash balance, coverage and liquidity ratios	Collection Rate	58	new KPI	85.00	77.72	not achieved	31-Dec-19	Income	Statement of Financial Position, Statement of Performance, Notes to the AFS, Budget, In-Year reports, IDP & AR	Statement of Financial Position, Statement of Performance, Notes to the AFS, Budget, In-Year reports, IDP & AR	collection rate is very slow	to develop collection strategy
HOD (F)	Apply sound financial management practices to keep a positive cash balance, coverage and liquidity ratios	Creditors Payment Period (Trade Creditors)	59	30 days	30.00	30 days	achieved	31-Dec-19	Payables	Statement of Financial Position, Notes to AFS, Budget, In-year reports and AR, Age Analysis of Creditors	Statement of Financial Position, Notes to AFS, Budget, In-year reports, IDP & AR	N/A	N/A
HOD (F)	Apply sound financial management practices to keep a positive cash balance, coverage and liquidity ratios	Regular, Fruitless and Wasteful and Unauthorised Expenditure / Total Operating Expenditure	60	new KPI	9	no information provided	no information provided	31-Dec-19	SCM	Annual Financial Performance, Notes to Statements and AR	Statement of Financial Performance	N/A	N/A
HOD (F)	Apply sound financial management practices to keep a positive cash balance, coverage and liquidity ratios	Level of Cash Backed Reserves (Net Assets - Accumulated Surplus)	61	new KPI	95.00	no information provided	no information provided	31-Dec-19	Budget	Position, Budget and AR	Statement of Financial Position, Budget and AR	N/A	N/A
HOD (F)	Apply sound financial management practices to keep a positive cash balance, coverage and liquidity ratios	Net Debtors Days	62	new KPI	189	629	not achieved	31-Dec-19	Income	Statement of Financial Position, Statement of Performance, Notes to the AFS, Budget, In-Year	Statement of Financial Position, Statement of Performance, Notes to the AFS, Budget, In-Year	the municipality is to develop collection strategy	to develop collection strategy
HOD (F)	Apply sound financial management practices to keep a positive cash balance, coverage and liquidity ratios	Net Operating Surplus Margin	63	new KPI	2.00	-48.54%	not achieved	31-Dec-19	Statement of Financial Performance, Budget, In-Year reports, AR	Statement of Financial Performance, Budget, In-Year reports, AR	no short term investments	to invest more money in the future	
HOD (F)	Apply sound financial management practices to keep a positive cash balance, coverage and liquidity ratios	Number of budget portfolio meetings held by specified date	64	new KPI	1.00	0	not achieved	31-Dec-19	Budget	Budget Portfolio Minutes	members could not attend the meetings	to send notices earlier	
HOD (F)	Apply sound financial management practices to keep a positive cash balance, coverage and liquidity ratios	Operating Revenue to Total Own Source Revenue (including Agency Revenue)	65	new KPI	5	5.58%	achieved	31-Dec-19	Income	IDP, In-year reports & AR	Statement of Financial Performance, BUDGET, IDP, In-year reports & AR	N/A	N/A
HOD (F)	Apply sound financial management practices to keep a positive cash balance, coverage and liquidity ratios	Sec 43 (Reg 10 (g)(iii)): Cost Coverage(Excl. Unspent Conditional Grants)	67	new KPI	1.00	1.39	achieved	31-Dec-19	Budget	Position, Statement of Financial Performance, Notes to the AFS, Budget, In - Year reports, IDP and AR	Statement of Financial Position, Statement of Performance, Notes to the AFS, Budget, In - Year reports, IDP and AR	N/A	N/A
HOD (F)	Refine procurement systems and processes to respond to the demand for services	Reviewed SCM policy submitted to the Council by 30 June 2020	69	23/10/2019	measured in the 4th quarter	measured in the 4th quarter	not due this quarter	30-Jun-20	SCM		council resolution	N/A	N/A

QUARTER TWO PERFORMANCE REPORT

QUARTER TWO PERFORMANCE REPORT

Not Achieved
No Information
Achieved
Total

11
2
20
33



6. DETAILED CAPITAL WORKS PLAN

Project Name		Project ID		Project Location		Project Status		Project Budget		Project Revenue		Project Profit		Project Loss		Project Total	
Project Name	Project ID	Project Location	Project Status	Project Budget	Project Revenue	Project Profit	Project Loss	Project Total	Project Name	Project ID	Project Location	Project Status	Project Budget	Project Revenue	Project Profit	Project Loss	Project Total
Project A	001	Location A	Active	1000000	1200000	200000	0	1200000	Project B	002	Location B	Active	800000	900000	100000	0	900000
Project C	003	Location C	Active	600000	700000	100000	0	700000	Project D	004	Location D	Active	400000	500000	100000	0	500000
Project E	005	Location E	Active	200000	300000	100000	0	300000	Project F	006	Location F	Active	100000	200000	100000	0	200000
Project G	007	Location G	Active	300000	400000	100000	0	400000	Project H	008	Location H	Active	500000	600000	100000	0	600000
Project I	009	Location I	Active	700000	800000	100000	0	800000	Project J	010	Location J	Active	900000	1000000	100000	0	1000000
Project K	011	Location K	Active	1000000	1100000	100000	0	1100000	Project L	012	Location L	Active	1200000	1300000	100000	0	1300000
Project M	013	Location M	Active	1300000	1400000	100000	0	1400000	Project N	014	Location N	Active	1400000	1500000	100000	0	1500000
Project O	015	Location O	Active	1500000	1600000	100000	0	1600000	Project P	016	Location P	Active	1600000	1700000	100000	0	1700000
Project Q	017	Location Q	Active	1700000	1800000	100000	0	1800000	Project R	018	Location R	Active	1800000	1900000	100000	0	1900000
Project S	019	Location S	Active	1900000	2000000	100000	0	2000000	Project T	020	Location T	Active	2000000	2100000	100000	0	2100000
Project U	021	Location U	Active	2100000	2200000	100000	0	2200000	Project V	022	Location V	Active	2200000	2300000	100000	0	2300000
Project W	023	Location W	Active	2300000	2400000	100000	0	2400000	Project X	024	Location X	Active	2400000	2500000	100000	0	2500000
Project Y	025	Location Y	Active	2500000	2600000	100000	0	2600000	Project Z	026	Location Z	Active	2600000	2700000	100000	0	2700000
Project AA	027	Location AA	Active	2700000	2800000	100000	0	2800000	Project AB	028	Location AB	Active	2800000	2900000	100000	0	2900000
Project AC	029	Location AC	Active	2900000	3000000	100000	0	3000000	Project AD	030	Location AD	Active	3000000	3100000	100000	0	3100000
Project AE	031	Location AE	Active	3100000	3200000	100000	0	3200000	Project AF	032	Location AF	Active	3200000	3300000	100000	0	3300000
Project AG	033	Location AG	Active	3300000	3400000	100000	0	3400000	Project AH	034	Location AH	Active	3400000	3500000	100000	0	3500000
Project AI	035	Location AI	Active	3500000	3600000	100000	0	3600000	Project AJ	036	Location AJ	Active	3600000	3700000	100000	0	3700000
Project AK	037	Location AK	Active	3700000	3800000	100000	0	3800000	Project AL	038	Location AL	Active	3800000	3900000	100000	0	3900000
Project AM	039	Location AM	Active	3900000	4000000	100000	0	4000000	Project AN	040	Location AN	Active	4000000	4100000	100000	0	4100000
Project AO	041	Location AO	Active	4100000	4200000	100000	0	4200000	Project AP	042	Location AP	Active	4200000	4300000	100000	0	4300000
Project AQ	043	Location AQ	Active	4300000	4400000	100000	0	4400000	Project AR	044	Location AR	Active	4400000	4500000	100000	0	4500000
Project AS	045	Location AS	Active	4500000	4600000	100000	0	4600000	Project AT	046	Location AT	Active	4600000	4700000	100000	0	4700000
Project AU	047	Location AU	Active	4700000	4800000	100000	0	4800000	Project AV	048	Location AV	Active	4800000	4900000	100000	0	4900000
Project AW	049	Location AW	Active	4900000	5000000	100000	0	5000000	Project AX	050	Location AX	Active	5000000	5100000	100000	0	5100000
Project AY	051	Location AY	Active	5100000	5200000	100000	0	5200000	Project AZ	052	Location AZ	Active	5200000	5300000	100000	0	5300000
Project BA	053	Location BA	Active	5300000	5400000	100000	0	5400000	Project BB	054	Location BB	Active	5400000	5500000	100000	0	5500000
Project BC	055	Location BC	Active	5500000	5600000	100000	0	5600000	Project BD	056	Location BD	Active	5600000	5700000	100000	0	5700000
Project BE	057	Location BE	Active	5700000	5800000	100000	0	5800000	Project BF	058	Location BF	Active	5800000	5900000	100000	0	5900000
Project BG	059	Location BG	Active	5900000	6000000	100000	0	6000000	Project BH	060	Location BH	Active	6000000	6100000	100000	0	6100000
Project BI	061	Location BI	Active	6100000	6200000	100000	0	6200000	Project BJ	062	Location BJ	Active	6200000	6300000	100000	0	6300000
Project BK	063	Location BK	Active	6300000	6400000	100000	0	6400000	Project BL	064	Location BL	Active	6400000	6500000	100000	0	6500000
Project BM	065	Location BM	Active	6500000	6600000	100000	0	6600000	Project BN	066	Location BN	Active	6600000	6700000	100000	0	6700000
Project BO	067	Location BO	Active	6700000	6800000	100000	0	6800000	Project BP	068	Location BP	Active	6800000	6900000	100000	0	6900000
Project BQ	069	Location BQ	Active	6900000	7000000	100000	0	7000000	Project BR	070	Location BR	Active	7000000	7100000	100000	0	7100000
Project BS	071	Location BS	Active	7100000	7200000	100000	0	7200000	Project BT	072	Location BT	Active	7200000	7300000	100000	0	7300000
Project BU	073	Location BU	Active	7300000	7400000	100000	0	7400000	Project BV	074	Location BV	Active	7400000	7500000	100000	0	7500000
Project BW	075	Location BW	Active	7500000	7600000	100000	0	7600000	Project BX	076	Location BX	Active	7600000	7700000	100000	0	7700000
Project BY	077	Location BY	Active	7700000	7800000	100000	0	7800000	Project BZ	078	Location BZ	Active	7800000	7900000	100000	0	7900000
Project CA	079	Location CA	Active	7900000	8000000	100000	0	8000000	Project CB	080	Location CB	Active	8000000	8100000	100000	0	8100000
Project CC	081	Location CC	Active	8100000	8200000	100000	0	8200000	Project CD	082	Location CD	Active	8200000	8300000	100000	0	8300000
Project CE	083	Location CE	Active	8300000	8400000	100000	0	8400000	Project CF	084	Location CF	Active	8400000	8500000	100000	0	8500000
Project CG	085	Location CG	Active	8500000	8600000	100000	0	8600000	Project CH	086	Location CH	Active	8600000	8700000	100000	0	8700000
Project CI	087	Location CI	Active	8700000	8800000	100000	0	8800000	Project CJ	088	Location CJ	Active	8800000	8900000	100000	0	8900000
Project CK	089	Location CK	Active	8900000	9000000	100000	0	9000000	Project CL	090	Location CL	Active	9000000	9100000	100000	0	9100000
Project CM	091	Location CM	Active	9100000	9200000	100000	0	9200000	Project CN	092	Location CN	Active	9200000	9300000	100000	0	9300000
Project CO	093	Location CO	Active	9300000	9400000	100000	0	9400000	Project CP	094	Location CP	Active	9400000	9500000	100000	0	9500000
Project CQ	095	Location CQ	Active	9500000	9600000	100000	0	9600000	Project CR	096	Location CR	Active	9600000	9700000	100000	0	9700000
Project CS	097	Location CS	Active	9700000	9800000	100000	0	9800000	Project CT	098	Location CT	Active	9800000	9900000	100000	0	9900000
Project CU	099	Location CU	Active	9900000	10000000	100000	0	10000000	Project CV	100	Location CV	Active	10000000	10100000	100000	0	10100000
Project CW	101	Location CW	Active	10100000	10200000	100000	0	10200000	Project CX	102	Location CX	Active	10200000	10300000	100000	0	10300000
Project CY	103	Location CY	Active	10300000	10400000	100000	0	10400000	Project CZ	104	Location CZ	Active	10400000	10500000	100000	0	10500000
Project CA	105	Location CA	Active	10500000	10600000	100000	0	10600000	Project CB	106	Location CB	Active	10600000	10700000	100000	0	10700000
Project CC	107	Location CC	Active	10700000	10800000	100000	0	10800000	Project CD	108	Location CD	Active	10800000	10900000	100000	0	10900000
Project CE	109	Location CE	Active	10900000	11000000	100000	0	11000000	Project CF	110	Location CF	Active	11000000	11100000	100000	0	11100000
Project CG	111	Location CG	Active	11100000	11200000	100000	0	11200000	Project CH	112	Location CH	Active	11200000	11300000	100000	0	11300000
Project CI	113	Location CI	Active	11300000	11400000	100000	0	11400000	Project CJ	114	Location CJ	Active	11400000	11500000	100000	0	11500000
Project CK	115	Location CK	Active	11500000	11600000	100000	0	11600000	Project CL	116	Location CL	Active	11600000	11700000	100000	0	11700000
Project CM	117	Location CM	Active	11700000	11800000	100000	0	11800000	Project CN	118	Location CN	Active	11800000	11900000	100000	0	11900000
Project CO	119	Location CO	Active	11900000	12000000	100000	0	12000000	Project CP	120	Location CP	Active	12000000	12100000	100000	0	12100000
Project CQ	121	Location CQ	Active	12100000	12200000	100000	0	12200000	Project CR	122	Location CR	Active	12200000	12300000	100000	0	12300000
Project CS	123	Location CS	Active	12300000	12400000	100000	0	12400000	Project CT	124	Location CT	Active	12400000	12500000	100000	0	12500000
Project CU	125	Location CU	Active	12500000	12600000	100000	0	12600000	Project CV	126	Location CV	Active	12600000	12700000	100000	0	12700000
Project CW	127	Location CW	Active	12700000	12800000	100000	0	12800000	Project CX	128	Location CX	Active	12800000	12900000	100000	0	12900000
Project CY	129	Location CY	Active	12900000	13000000	100000	0	13000000	Project CZ	130	Location CZ	Active	13000000	13100000	100000	0	13100000
Project CA	131	Location CA	Active	13100000	13200000	100000	0	13200000	Project CB	132	Location CB	Active	13200000	13300000	100000	0	13300000
Project CC	133	Location CC	Active	13300000	13400000	100000	0	13400000	Project CD	134	Location CD	Active	13400000	13500000	100000	0	13500000
Project CE	135	Location CE	Active	13500000	13600000	100000	0	13600000	Project CF	136	Location CF	Active	13600000	13700000	100000	0	13700000
Project CG	137	Location CG	Active	13700000	13800000	100000	0	13800000	Project CH	138	Location CH	Active	13800000	13900000	100000	0	13900000
Project CI	139	Location CI	Active	13900000	14000000	100000	0	14000000	Project CJ	140	Location CJ	Active	14000000	14100000	100000	0	14100000
Project CK	141	Location CK	Active	14100000	14200000	100000	0	14200000	Project CL	142	Location CL	Active	14200000	14300000	100000	0	14300000
Project CM	143	Location CM	Active	14300000	14400000	100000	0	14400000	Project CN	144	Location CN	Active	14400000	14500000	100000	0	14500000
Project CO	145	Location CO	Active	14500000	14600000	100000	0	14600000									

DC26 Zululand DM MIG Implementation Plan.xlsx

DC26
 IMPLEMENTATION OF MIG PROJECTS 3-year Cash Flow
 Financial Year: 2019/20
 Reporting Month: December 2019
 Compiled by: [Name]
 Date: 15/12/2019

Category	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35	2035/36	2036/37	2037/38	2038/39	2039/40	2040/41	2041/42	2042/43	2043/44	2044/45	2045/46	2046/47	2047/48	2048/49	2049/50	2050/51	2051/52	2052/53	2053/54	2054/55	2055/56	2056/57	2057/58	2058/59	2059/60	2060/61	2061/62	2062/63	2063/64	2064/65	2065/66	2066/67	2067/68	2068/69	2069/70	2070/71	2071/72	2072/73	2073/74	2074/75	2075/76	2076/77	2077/78	2078/79	2079/80	2080/81	2081/82	2082/83	2083/84	2084/85	2085/86	2086/87	2087/88	2088/89	2089/90	2090/91	2091/92	2092/93	2093/94	2094/95	2095/96	2096/97	2097/98	2098/99	2099/00	2100/01	2101/02	2102/03	2103/04	2104/05	2105/06	2106/07	2107/08	2108/09	2109/10	2110/11	2111/12	2112/13	2113/14	2114/15	2115/16	2116/17	2117/18	2118/19	2119/20	2120/21	2121/22	2122/23	2123/24	2124/25	2125/26	2126/27	2127/28	2128/29	2129/30	2130/31	2131/32	2132/33	2133/34	2134/35	2135/36	2136/37	2137/38	2138/39	2139/40	2140/41	2141/42	2142/43	2143/44	2144/45	2145/46	2146/47	2147/48	2148/49	2149/50	2150/51	2151/52	2152/53	2153/54	2154/55	2155/56	2156/57	2157/58	2158/59	2159/60	2160/61	2161/62	2162/63	2163/64	2164/65	2165/66	2166/67	2167/68	2168/69	2169/70	2170/71	2171/72	2172/73	2173/74	2174/75	2175/76	2176/77	2177/78	2178/79	2179/80	2180/81	2181/82	2182/83	2183/84	2184/85	2185/86	2186/87	2187/88	2188/89	2189/90	2190/91	2191/92	2192/93	2193/94	2194/95	2195/96	2196/97	2197/98	2198/99	2199/00	2200/01	2201/02	2202/03	2203/04	2204/05	2205/06	2206/07	2207/08	2208/09	2209/10	2210/11	2211/12	2212/13	2213/14	2214/15	2215/16	2216/17	2217/18	2218/19	2219/20	2220/21	2221/22	2222/23	2223/24	2224/25	2225/26	2226/27	2227/28	2228/29	2229/30	2230/31	2231/32	2232/33	2233/34	2234/35	2235/36	2236/37	2237/38	2238/39	2239/40	2240/41	2241/42	2242/43	2243/44	2244/45	2245/46	2246/47	2247/48	2248/49	2249/50	2250/51	2251/52	2252/53	2253/54	2254/55	2255/56	2256/57	2257/58	2258/59	2259/60	2260/61	2261/62	2262/63	2263/64	2264/65	2265/66	2266/67	2267/68	2268/69	2269/70	2270/71	2271/72	2272/73	2273/74	2274/75	2275/76	2276/77	2277/78	2278/79	2279/80	2280/81	2281/82	2282/83	2283/84	2284/85	2285/86	2286/87	2287/88	2288/89	2289/90	2290/91	2291/92	2292/93	2293/94	2294/95	2295/96	2296/97	2297/98	2298/99	2299/00	2300/01	2301/02	2302/03	2303/04	2304/05	2305/06	2306/07	2307/08	2308/09	2309/10	2310/11	2311/12	2312/13	2313/14	2314/15	2315/16	2316/17	2317/18	2318/19	2319/20	2320/21	2321/22	2322/23	2323/24	2324/25	2325/26	2326/27	2327/28	2328/29	2329/30	2330/31	2331/32	2332/33	2333/34	2334/35	2335/36	2336/37	2337/38	2338/39	2339/40	2340/41	2341/42	2342/43	2343/44	2344/45	2345/46	2346/47	2347/48	2348/49	2349/50	2350/51	2351/52	2352/53	2353/54	2354/55	2355/56	2356/57	2357/58	2358/59	2359/60	2360/61	2361/62	2362/63	2363/64	2364/65	2365/66	2366/67	2367/68	2368/69	2369/70	2370/71	2371/72	2372/73	2373/74	2374/75	2375/76	2376/77	2377/78	2378/79	2379/80	2380/81	2381/82	2382/83	2383/84	2384/85	2385/86	2386/87	2387/88	2388/89	2389/90	2390/91	2391/92	2392/93	2393/94	2394/95	2395/96	2396/97	2397/98	2398/99	2399/00	2400/01	2401/02	2402/03	2403/04	2404/05	2405/06	2406/07	2407/08	2408/09	2409/10	2410/11	2411/12	2412/13	2413/14	2414/15	2415/16	2416/17	2417/18	2418/19	2419/20	2420/21	2421/22	2422/23	2423/24	2424/25	2425/26	2426/27	2427/28	2428/29	2429/30	2430/31	2431/32	2432/33	2433/34	2434/35	2435/36	2436/37	2437/38	2438/39	2439/40	2440/41	2441/42	2442/43	2443/44	2444/45	2445/46	2446/47	2447/48	2448/49	2449/50	2450/51	2451/52	2452/53	2453/54	2454/55	2455/56	2456/57	2457/58	2458/59	2459/60	2460/61	2461/62	2462/63	2463/64	2464/65	2465/66	2466/67	2467/68	2468/69	2469/70	2470/71	2471/72	2472/73	2473/74	2474/75	2475/76	2476/77	2477/78	2478/79	2479/80	2480/81	2481/82	2482/83	2483/84	2484/85	2485/86	2486/87	2487/88	2488/89	2489/90	2490/91	2491/92	2492/93	2493/94	2494/95	2495/96	2496/97	2497/98	2498/99	2499/00	2500/01	2501/02	2502/03	2503/04	2504/05	2505/06	2506/07	2507/08	2508/09	2509/10	2510/11	2511/12	2512/13	2513/14	2514/15	2515/16	2516/17	2517/18	2518/19	2519/20	2520/21	2521/22	2522/23	2523/24	2524/25	2525/26	2526/27	2527/28	2528/29	2529/30	2530/31	2531/32	2532/33	2533/34	2534/35	2535/36	2536/37	2537/38	2538/39	2539/40	2540/41	2541/42	2542/43	2543/44	2544/45	2545/46	2546/47	2547/48	2548/49	2549/50	2550/51	2551/52	2552/53	2553/54	2554/55	2555/56	2556/57	2557/58	2558/59	2559/60	2560/61	2561/62	2562/63	2563/64	2564/65	2565/66	2566/67	2567/68	2568/69	2569/70	2570/71	2571/72	2572/73	2573/74	2574/75	2575/76	2576/77	2577/78	2578/79	2579/80	2580/81	2581/82	2582/83	2583/84	2584/85	2585/86	2586/87	2587/88	2588/89	2589/90	2590/91	2591/92	2592/93	2593/94	2594/95	2595/96	2596/97	2597/98	2598/99	2599/00	2600/01	2601/02	2602/03	2603/04	2604/05	2605/06	2606/07	2607/08	2608/09	2609/10	2610/11	2611/12	2612/13	2613/14	2614/15	2615/16	2616/17	2617/18	2618/19	2619/20	2620/21	2621/22	2622/23	2623/24	2624/25	2625/26	2626/27	2627/28	2628/29	2629/30	2630/31	2631/32	2632/33	2633/34	2634/35	2635/36	2636/37	2637/38	2638/39	2639/40	2640/41	2641/42	2642/43	2643/44	2644/45	2645/46	2646/47	2647/48	2648/49	2649/50	2650/51	2651/52	2652/53	2653/54	2654/55	2655/56	2656/57	2657/58	2658/59	2659/60	2660/61	2661/62	2662/63	2663/64	2664/65	2665/66	2666/67	2667/68	2668/69	2669/70	2670/71	2671/72	2672/73	2673/74	2674/75	2675/76	2676/77	2677/78	2678/79	2679/80	2680/81	2681/82	2682/83	2683/84	2684/85	2685/86	2686/87	2687/88	2688/89	2689/90	2690/91	2691/92	2692/93	2693/94	2694/95	2695/96	2696/97	2697/98	2698/99	2699/00	2700/01	2701/02	2702/03	2703/04	2704/05	2705/06	2706/07	2707/08	2708/09	2709/10	2710/11	2711/12	2712/13	2713/14	2714/15	2715/16	2716/17	2717/18	2718/19	2719/20	2720/21	2721/22	2722/23	2723/24	2724/25	2725/26	2726/27	2727/28	2728/29	2729/30	2730/31	2731/32	2732/33	2733/34	2734/35	2735/36	2736/37	2737/38	2738/39	2739/40	2740/41	2741/42	2742/43	2743/44	2744/45	2745/46	2746/47	2747/48	2748/49	2749/50	2750/51	2751/52	2752/53	2753/54	2754/55	2755/56	2756/57	2757/58	2758/59	2759/60	2760/61	2761/62	2762/63	2763/64	2764/65	2765/66	2766/67	2767/68	2768/69	2769/70	2770/71	2771/72	2772/73	2773/74	2774/75	2775/76	2776/77	2777/78	2778/79	2779/80	2780/81	2781/82	2782/83	2783/84	2784/85	2785/86	2786/87	2787/88	2788/89	2789/90	2790/91	2791/92	2792/93	2793/94	2794/95	2795/96	2796/97	2797/98	2798/99	2799/00	2800/01	2801/02	2802/03	2803/04	2804/05	2805/06	2806/07	2807/08	2808/09	2809/10	2810/11	2811/12	2812/13	2813/14	2814/15	2815/16	2816/17	2817/18	2818/19	2819/20	2820/21	2821/22	2822/23	2823/24	2824/25	2825/26	2826/27	2827/28	2828/29	2829/30	2830/31	2831/32	2832/33	2833/34	2834/35	2835/36	2836/37	2837/38	2838/39	2839/40	2840/41	2841/42	2842/43	2843/44	2844/45	2845/46	2846/47	2847/48	2848/49	2849/50	2850/51	2851/52	2852/53	2853/54	2854/55	2855/56	2856/57	2857/58	2858/59	2859/60	2860/61	2861/62	2862/63	2863/64	2864/65	2865/66	2866/67	2867/68	2868/69	2869/70	2870/71	2871/72	2872/73	2873/74	2874/75	2875/76	2876/77	2877/78	2878/79	2879/80	2880/81	2881/82	2882/83	2883/84	2884/85	2885/86	2886/87	2887/88	2888/89	2889/90	2890/91	2891/92	2892/93	2893/94	2894/95	2895/96	2896/97	2897/98	2898/99	2899/00	2900/01	2901/02	2902/03	2903/04	2904/05	2905/06	2906/07	2907/08	2908/09	2909/10	2910/11	2911/12	2912/13	2913/14	2914/15	2915/16	2916/17	2917/18	2918/19	2919/20	2920/21	2921/22	2922/23	2923/24	2924/25	2925/26	2926/27	2927/28	2928/29	2929/30	2930/31	2931/32	2932/33	2933/34	2934/35	2935/36	2936/37	2937/38	2938/39	2939/40	2940/41	2941/42	2942/43	2943/44	2944/45	2945/46	2946/47	2947/48	2948/49	2949/50	2950/51	2951/52	2952/53	2953/54	2954/55	2955/56	2956/57	2957/58	2958/59	2959/60	2960/61	2961/62	2962/63	2963/64	2964/65	2965/66	2966/67	2967/68	2968/69	2969/70	2970/71	2971/72	2972/73	2973/74	2974/75	2975/76	2976/77	2977/78	2978/79	2979/80	2980/81	2981/82	2982/83	2983/84	2984/85	2985/86	2986/87	2987/88	2988/89	2989/90	2990/91	2991/92	2992/93	2993/94	2994/95	2995/96	2996/97	2997/98	2998/99	2999/00	3000/01	3001/02	3002/03	3003/04	3004/05	3005/06	3006/07	3007/08	3008/09	3009/10	3010/11	3011/12	3012/13	3013/14	3014/15	3015/16	3016/17	3017/18	3018/19	3019/20	3020/21	3021/22	3022/23	3023/24	3024/25	3025/26	3026/27	3027/28	3028/29	3029/30	3030/31	3031/32	3032/33	3033/3
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Project Details		Project Structure		Project Budget		Project Schedule		Project Risk		Project Status		Project Notes	
Project ID	Project Name	Project Manager	Project Sponsor	Project Budget (USD)	Project Schedule (Days)	Project Risk (Low/Medium/High)	Project Status (On Track/Delayed/Cancelled)	Project Notes	Project ID	Project Name	Project Manager	Project Sponsor	Project Budget (USD)
001	Project Alpha	John Doe	Jane Smith	1000000	180	Low	On Track	Project Alpha is a new software development project. It is currently in the planning phase.	002	Project Beta	John Doe	Jane Smith	1000000
003	Project Gamma	John Doe	Jane Smith	1000000	180	Low	On Track	Project Gamma is a new software development project. It is currently in the planning phase.	004	Project Delta	John Doe	Jane Smith	1000000
005	Project Epsilon	John Doe	Jane Smith	1000000	180	Low	On Track	Project Epsilon is a new software development project. It is currently in the planning phase.	006	Project Zeta	John Doe	Jane Smith	1000000
007	Project Eta	John Doe	Jane Smith	1000000	180	Low	On Track	Project Eta is a new software development project. It is currently in the planning phase.	008	Project Theta	John Doe	Jane Smith	1000000
009	Project Iota	John Doe	Jane Smith	1000000	180	Low	On Track	Project Iota is a new software development project. It is currently in the planning phase.	010	Project Kappa	John Doe	Jane Smith	1000000
011	Project Lambda	John Doe	Jane Smith	1000000	180	Low	On Track	Project Lambda is a new software development project. It is currently in the planning phase.	012	Project Mu	John Doe	Jane Smith	1000000
013	Project Nu	John Doe	Jane Smith	1000000	180	Low	On Track	Project Nu is a new software development project. It is currently in the planning phase.	014	Project Xi	John Doe	Jane Smith	1000000
015	Project Omicron	John Doe	Jane Smith	1000000	180	Low	On Track	Project Omicron is a new software development project. It is currently in the planning phase.	016	Project Pi	John Doe	Jane Smith	1000000
017	Project Rho	John Doe	Jane Smith	1000000	180	Low	On Track	Project Rho is a new software development project. It is currently in the planning phase.	018	Project Sigma	John Doe	Jane Smith	1000000
019	Project Tau	John Doe	Jane Smith	1000000	180	Low	On Track	Project Tau is a new software development project. It is currently in the planning phase.	020	Project Upsilon	John Doe	Jane Smith	1000000
021	Project Phi	John Doe	Jane Smith	1000000	180	Low	On Track	Project Phi is a new software development project. It is currently in the planning phase.	022	Project Chi	John Doe	Jane Smith	1000000
023	Project Psi	John Doe	Jane Smith	1000000	180	Low	On Track	Project Psi is a new software development project. It is currently in the planning phase.	024	Project Omega	John Doe	Jane Smith	1000000
025	Project A	John Doe	Jane Smith	1000000	180	Low	On Track	Project A is a new software development project. It is currently in the planning phase.	026	Project B	John Doe	Jane Smith	1000000
027	Project C	John Doe	Jane Smith	1000000	180	Low	On Track	Project C is a new software development project. It is currently in the planning phase.	028	Project D	John Doe	Jane Smith	1000000
029	Project E	John Doe	Jane Smith	1000000	180	Low	On Track	Project E is a new software development project. It is currently in the planning phase.	030	Project F	John Doe	Jane Smith	1000000
031	Project G	John Doe	Jane Smith	1000000	180	Low	On Track	Project G is a new software development project. It is currently in the planning phase.	032	Project H	John Doe	Jane Smith	1000000
033	Project I	John Doe	Jane Smith	1000000	180	Low	On Track	Project I is a new software development project. It is currently in the planning phase.	034	Project J	John Doe	Jane Smith	1000000
035	Project K	John Doe	Jane Smith	1000000	180	Low	On Track	Project K is a new software development project. It is currently in the planning phase.	036	Project L	John Doe	Jane Smith	1000000
037	Project M	John Doe	Jane Smith	1000000	180	Low	On Track	Project M is a new software development project. It is currently in the planning phase.	038	Project N	John Doe	Jane Smith	1000000
039	Project O	John Doe	Jane Smith	1000000	180	Low	On Track	Project O is a new software development project. It is currently in the planning phase.	040	Project P	John Doe	Jane Smith	1000000
041	Project Q	John Doe	Jane Smith	1000000	180	Low	On Track	Project Q is a new software development project. It is currently in the planning phase.	042	Project R	John Doe	Jane Smith	1000000
043	Project S	John Doe	Jane Smith	1000000	180	Low	On Track	Project S is a new software development project. It is currently in the planning phase.	044	Project T	John Doe	Jane Smith	1000000
045	Project U	John Doe	Jane Smith	1000000	180	Low	On Track	Project U is a new software development project. It is currently in the planning phase.	046	Project V	John Doe	Jane Smith	1000000
047	Project W	John Doe	Jane Smith	1000000	180	Low	On Track	Project W is a new software development project. It is currently in the planning phase.	048	Project X	John Doe	Jane Smith	1000000
049	Project Y	John Doe	Jane Smith	1000000	180	Low	On Track	Project Y is a new software development project. It is currently in the planning phase.	050	Project Z	John Doe	Jane Smith	1000000

**6. APPROVAL OF THE ZULULAND DISTRICT MUNICIPALITY'S SERVICE
DELIVERY AND BUDGET IMPLEMENTATION PLAN FOR THE QUARTER
ENDED 31 DECEMBER 2019.**

The Zululand District Municipality's SDBIP for the quarter ending 31 December 2019 has been reviewed and approved by the Honourable Mayor: Cllr. T.D Buthelezi as said in S69 (3) (a) and S54 (3) of the Municipal Finance Management Act.

Date Approved: 22/01/2020

The Honourable Mayor: T.D Buthelezi

Signature: 