



ZULULAND DISTRICT MUNICIPALITY
SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN
FOR THE QUARTER ENDED 30 JUNE 2016

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NGOBUDQOTHO

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1. Introduction

1.1. Background to the SDBIP

In terms of Section 69 (3) (a) of the Municipal Finance Management Act, the Municipal Manager must submit the SDBIP to the Mayor within 14 days after the approval of the Budget. The Mayor must subsequently approve the SDBIP within 28 days after the approval of the Budget in terms of Section 53 (1) (c) (ii) of the Municipal Finance Management Act. The Annual Budget for the 2015/16 financial year was approved by Council on 28 May 2015. The SDBIP for the Zululand District Municipality was approved by the Mayor within 28 days after approval of budget as stated in S53 (1) (c) (ii) and it will be monitored and revised quarterly.

1.2. Purpose of the SDBIP

The purpose of the SDBIP can be summarized as follows:

1. It is a vital link between the Mayor and the administration of the municipality;
2. It facilitates the process for holding management accountable for its performance;
3. It is a tool for implementation, management and monitoring; and
4. It further serves as the basis for the performance measurement in service delivery against the year-end targets and the implementation of the budget.

1.3. Importance of the SDBIP

A properly formulated SDBIP will ensure that appropriate information is circulated internally and externally for purposes of monitoring the execution of the budget, and it:

- *Enables the Mayor to monitor the performance of the Municipal Manager,*
- Municipal Manager to monitor the performance of the senior managers; and*
- The community to monitor the performance of the municipality.*

It is the excellent mechanism that produces quarterly targets that are reported to ensure implementation of the IDP. The SDBIP will also empower all councilors specifically facilitating engagement at ward level and allow them to undertake the appropriate oversight and monitoring of programs. The SDBIP will also measure in-year progress in the implementation of the budget; under spending of budget will be dealt with at early stages because it is reviewed quarterly.

1.4. The Role of Council with regards to the SDBIP

It is vitally important for Council to note that the components of the SDBIP are primary indicators of the municipality's performance on the annual Budget. In this regard, Councilors are encouraged to scrutinize the various components of the SDBIP and to pose questions where it is deemed necessary. This form of in-year reporting should uncover major problems and is aimed at ensuring that the Mayor and the Municipal Manager take the corrective steps when any unanticipated problems arise.

1.5. Role of the Accounting Officer in respect of the SDBIP

The Accounting Officer must:

1. Implement the Budget;
2. Ensure that spending is in accordance with the Budget and ensure that the expenditure is reduced when revenue is anticipated to be less than projected in the Budget or the SDBIP
3. Ensure that revenue and expenditure is properly monitored;
4. Prepare an adjustments Budget when necessary; and
5. Submit the draft SDBIP and draft annual performance agreements for the Municipal Manager and all senior managers.

1.6. The key components of the 2015/16 SDBIP

In terms of Circular No. 13 of the MFMA No. 56 of 2003, the SDBIP must contain:

- Monthly projections of revenue to be collected for each source;
- Monthly projections of expenditure by source (not required in terms of this Act);
- Monthly projections of expenditure (operating and capital) and revenue for each vote;
- Quarterly projections of service delivery targets and performance indicators of each vote;
- Detailed capital works plan broken down by ward over three years (Capital Plan – MIG)

These components of the SDBIP are discussed below.

2. MONTHLY PROJECTIONS OF REVENUE PER SOURCE

In terms of Section 15 of the MFMA, a municipality may, except where otherwise provided in this Act,

- incur expenditure only in terms of the approved Budget; and
- Within the limits of the amounts appropriated for the different votes in the approved Budget.

One of the most important and basic priorities of a municipality is to collect all its revenue as budgeted for, failure to collect the revenue will undermine the municipality's ability to deliver services. The SDBIP contains the monthly projections of revenue to be collected per source for the 2015/16 financial year. The reason for the inclusion of this component of the SDBIP is to ensure that the municipality monitors revenue collected during the quarter as all expenditure to be incurred in terms of the approved Budget must be financed from realistically anticipated revenues to be collected.

The Accounting Officer must monitor the actual revenues received against those projected in the SDBIP and submit explanations of any remedial action to be taken to ensure that projected revenue and expenditure remain within the municipality's approved Budget. This type of information requires the municipality to take urgent remedial steps to ensure it improves on its revenue-collection capacity if it wants to maintain its levels of service delivery and expenditure.

The revenue for the quarter ended 30 June 2016 is indicated below as follows:

Monthly projections of total Revenue per Source

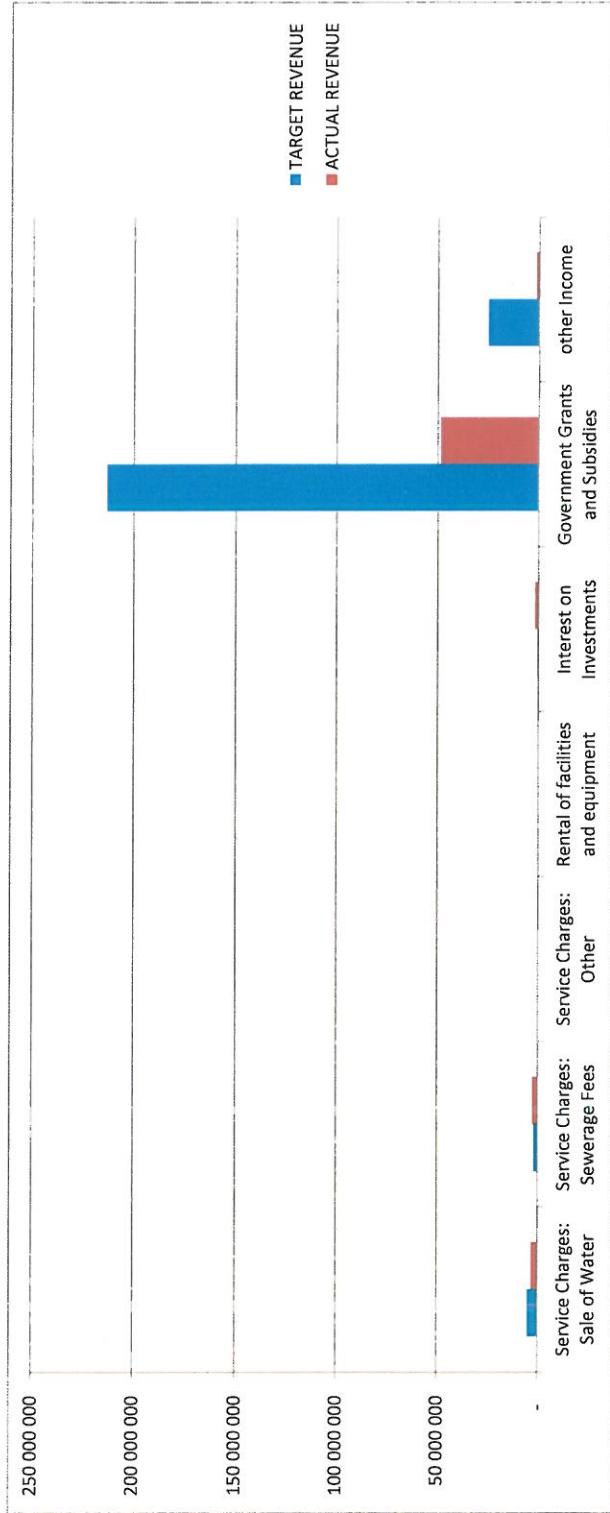
The municipality must ensure that it has instituted measures to achieve monthly revenue targets for each revenue source. In order to ensure realistic revenue projections and ultimately balanced budgets, the Zululand District Municipality has to have comprehensive, coherent revenue policies that take into account appropriate service delivery levels, standards, ability to pay and collection efforts.

**Monthly projections of Revenue by Source of
Zululand District Municipality for the Quarter
ended 30 June 2016**

Monthly Projections of Revenue by Source

Revenue by Source	APRIL		MAY		JUNE		Totals for Q. 3	
	Target	Actual	Target	Actual	Target	Actual	Target	Actual
Service Charges: Sale of Water	1 660 691.79	525 910	1 660 691.79	24 250 304	1 660 691.79	-21 789 115	4 982 075	1 994 977
Service Charges: Sewerage Fees	645 008.66	544 957	645 008.66	1 551 691	645 008.66	435 555.82	1 935 026	2 532 204
Service Charges: Other	-	-	-	-	-	-	-	-591 178
Rental of facilities and equipment	13 166.67	-	13 166.67	27 718	13 166.67	7 978	39 500	35 696
Interest on Investments	172 583.33	267 339	172 583.33	833 761	172 583.33	436 247	517 750	3 804
Government Grants and Subsidies : Operating and capital	71 113 207.08	17 590 372	71 113 207.08	71 113 207.08	31 054 838	213 339 621	1 537 348	-1 019 598
Other Income	8 425 415.94	38 535	8 425 415.94	67 770	8 425 415.94	1 265 400	48 645 210	164 694 411
Accumulated Surplus							25 276 248	1 371 705
TOTALS	82 030 073	18 967 113	82 030 073	26 731 245	82 030 073	11 410 903	246 090 220	57 109 261
								188 980 959

Q4 Chart - Monthly Projections of Revenue by Source



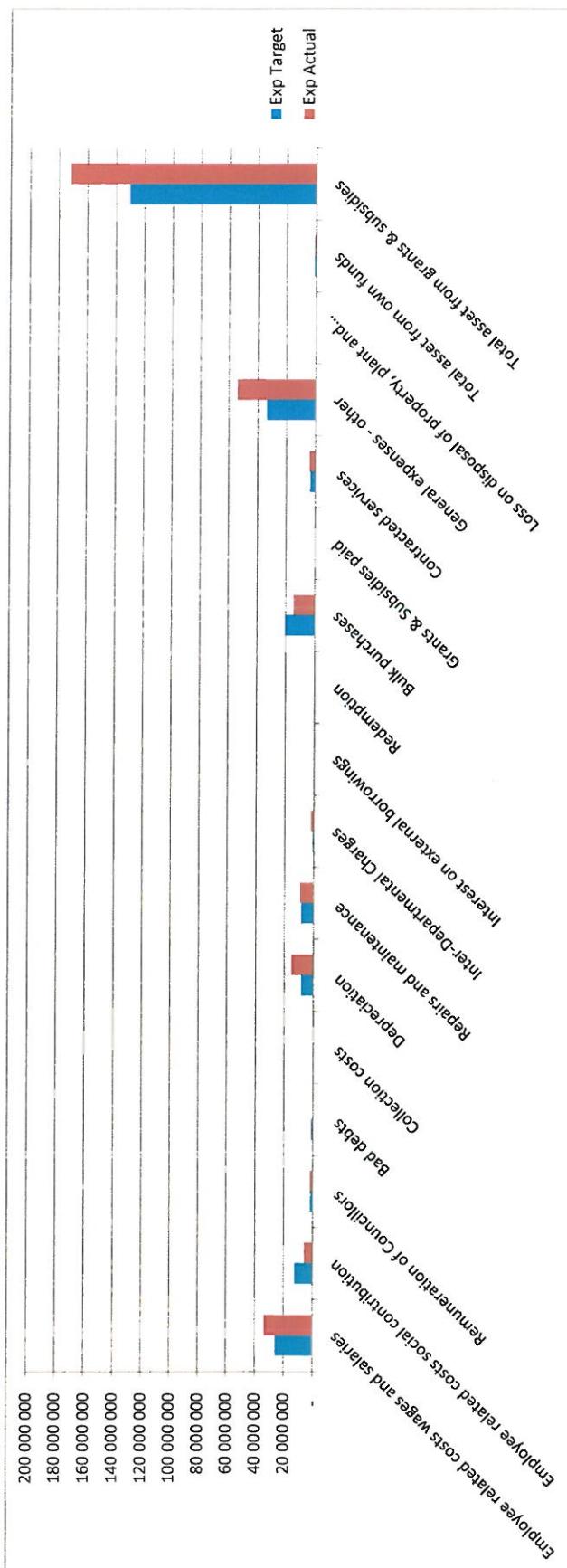
3. MONTHLY PROJECTIONS OF EXPENDITURE PER SOURCE

The monthly projections of expenditure per source is not included in terms of circular No 13 of the MFMA, but we as Zululand District Municipality have decided to add this component in order to see the movement of expenditure per source on monthly basis to be able to respond promptly and to initiate any remedial steps when necessary.

**Monthly Projections of Expenditure by Source of
Zululand District Municipality for the Quarter ended 30 June 2016**

Monthly Projections of Expenditure by Source		APRIL			MAY			JUNE			Totals for Q 4	
	Expenditure by Source	Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual	Variance
Operating Expenditure												
Employee related costs wages and salaries	8 615 923	10 775 520	8 615 923	10 716 077	8 615 923	12 100 312	8 615 923	12 100 312	25 847 769	33 591 909	-7 744 140	
Employee related costs social contribution	4 098 926	1 451 444	4 098 926	2 393 064	4 098 926	12 289 779	5 853 517	6 443 262				
Remuneration of Councillors	527 121	491 522	527 121	490 347	527 121	692 096	1 581 364	1 674 564	-93 201			
Bad debts	298 500		298 500		298 500		89 8 500		-	89 8 500		
Collection costs												
Depreciation	112 417	56 036	112 417	185 384	112 417	2 211	337 250	243 631	93 619			
Repairs and maintenance	2 713 750	6 516 725	2 713 750	4 832 778	2 713 750	3 686 396	8 141 250	15 035 899	-6 894 649			
Inter-Departmental Charges	2 716 442	2 410 163	2 716 442	4 224 726	2 716 442	2 479 379	8 149 326	9 114 288	-964 942			
Interest on external borrowings	225 500	287 045	225 500	1 443	225 500	1 490 421	67 6 500	1 778 910	-1 102 410			
Redemption	-		-		-		-		-			
Bulk purchases	6 655 667	5 062 843	6 655 667	7 880 084	6 655 667	1 398 612	19 987 000	14 341 539	5 625 461			
Grants & Subsidies paid												
Contracted services	1 212 406	1 218 800	1 147 599	469 361	1 212 406	2 355 514	3 572 342	4 043 675	-471 333			
General expenses - other (including abnormal expenses)	11 271 572	14 572 913	11 271 572	17 596 156	11 271 572	22 131 267	33 814 717	54 300 337	-20 485 620			
Loss on disposal of property, plant and equipment												
Total Operating Expenditure	38 449 225	42 843 012	38 384 347	48 790 020	38 449 225	48 345 217	115 282 796	139 978 248	-24 695 452			
Capital Expenditure												
Total asset from own funds	404 000	647 120	404 000	-	404 000	233 228	1 212 000	880 348	331 652			
Total asset from grants & subsidies	43 512 266	60 345 243	43 512 266	49 293 587	43 512 266	62 041 773	130 536 797	171 680 604	-41 143 807			
Total Operating Expenditure	43 916 266	60 992 364	43 916 266	49 293 587	43 916 266	62 275 000	131 748 797	172 560 951	-40 812 155			
TOTAL EXPENDITURE	82 365 490	103 835 375	82 300 613	98 083 607	82 365 490	110 620 217	247 031 593	312 559 200	-65 507 607			

Q4 Chart - Monthly Projections of Expenditure by Source



4. PROJECTIONS OF REVENUE & EXPENDITURE PER VOTE

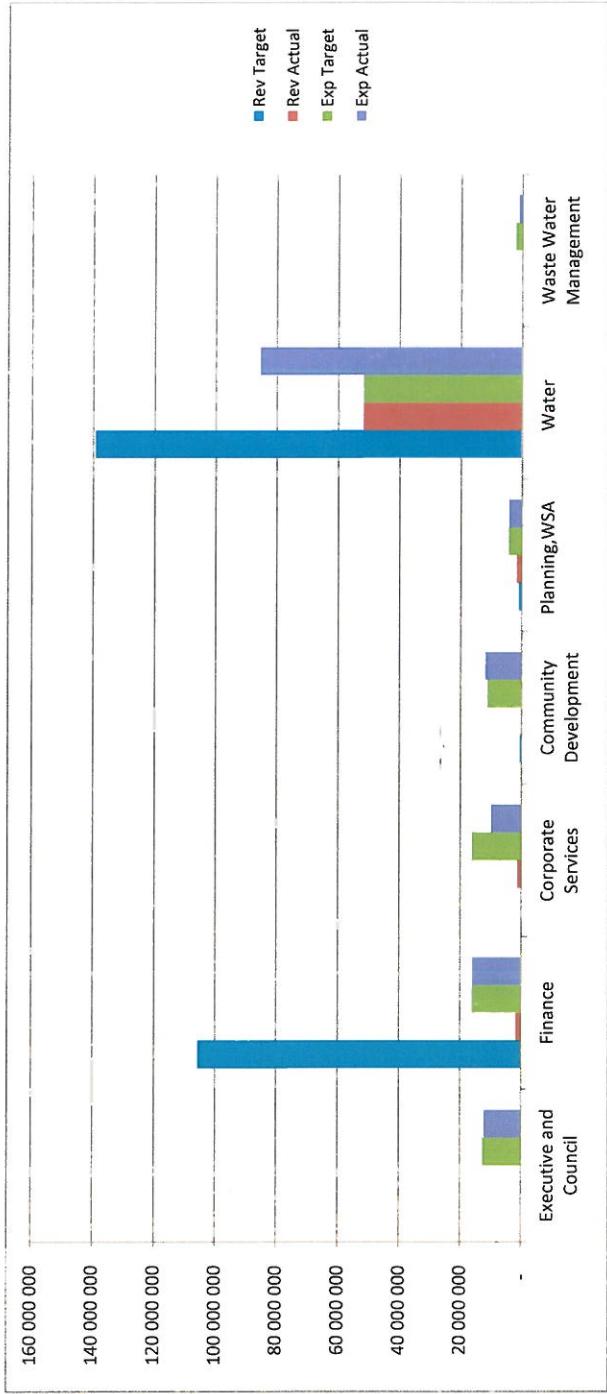
It is important to view expenditure in relation to the revenue used to finance it. In this context, it is easy to see when expenditure exceeds Revenue and the necessary remedial steps can then be taken to correct this situation. Failure to monitor expenditure in relation to Revenue will seriously hamper the municipality's ability to achieve its strategic goals for the year.

Projections of Expenditure and Revenue per Vote

Compares the planned revenue and expenditure for the quarter ended 30 June 2016. It is clear that Zululand District Municipality will spend a lot in the provision of water to the community that it serves.

**Monthly Projections of Expenditure & Revenue by Vote
or Zululand District Municipality for the Quarter
ended 26 June 2016**

Q4 Chart - Monthly Projections of Revenue and Expenditure by Vote



5. QUARTERLY PROJECTIONS OF SERVICE DELIVERY TARGETS AND PERFORMANCE INDICATORS OF EACH VOTE

In terms of the SDBIP, Zululand District Municipality is required to provide non-financial measurable performance objectives in the form of service delivery targets and other performance indicators. Service delivery targets relate to the level and standards of service being provided to the community, and include targets for the reductions in backlogs of basic services.

The goals and objectives set by Council as quantifiable outcomes that should be implemented by the administration over the next financial year are indicated on the sheet below.

Statistical Indicators on service delivery at the beginning of 2015/16 (to be completed only at the beginning of the municipal financial year)

	Current status	Since:	Households
Number of sites currently serviced with electricity, water (house connection), sewerage removal service and solid waste removal service			
Number of households living in informal settlements			
Number of hectares of land already acquired and suitable for human settlements development			
Number of households in formal areas with access to basic electricity			
Number of households living in informal areas with access to basic electricity			
Number of households in formal areas receiving water services			
Number of households living in informal areas receiving water services			
Number of households living in formal areas receiving sewage services			
Number of households living in informal areas receiving sewage services (once a week)			
Number of households living in formal areas with access to refuse removal			

સાધુવાની પરિયોજના / સહિતી કાર્યક્રમ / પરિયોજના / પરિયોજના

6. DETAILED CAPITAL WORKS PLAN

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	2011/12	2012/13	2013/14	2014/15	2015/16
Financial Per.	20,851,810	20,851,810	20,851,810	20,851,810	20,851,810
Capital & Scholarships	20,851,810	20,851,810	20,851,810	20,851,810	20,851,810
Capital	20,851,810	20,851,810	20,851,810	20,851,810	20,851,810
Expenditure	20,851,810	20,851,810	20,851,810	20,851,810	20,851,810
Capital Expenditure	20,851,810	20,851,810	20,851,810	20,851,810	20,851,810
Capital Receipts	20,851,810	20,851,810	20,851,810	20,851,810	20,851,810
Expenditure on Capital	20,851,810	20,851,810	20,851,810	20,851,810	20,851,810

DC Zululand DM MIG Implementation Plan (3)

ZULU LAND District Municipality
IMPLEMENTATION OF MIG PROJECTS 3-year Cash Flow
 Financial year: 2015/16 Reporting Month: June 2016
 Compiled by: Gugule Nene

DORA TRANSFER PAYMENT (DRAWDOWN) SCHEME DUE

Table 1: MGI Registered Projects

6. APPROVAL OF THE ZULULAND DISTRICT MUNICIPALITY'S SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN FOR THE QUARTER ENDED 30 JUNE 2016.

The Zululand District Municipality's SDBIP for the year ended 30 June 2016 has been reviewed and approved by the Honorable Mayor: Cllr. M.A Hlatshwayo as said in S69 (3) (a) and S54 (3) of the Municipal Finance Management Act.

Date Approved:

16 /07 /2016

The Honorable Mayor



Signature:

M.A - Hlatshwayo