



ZULULAND DISTRICT MUNICIPALITY

SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN

FOR THE QUARTER ENDED 31 DECEMBER 2015

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1. Introduction

1.1. Background to the SDBIP

In terms of Section 69 (3) (a) of the Municipal Finance Management Act, the Municipal Manager must submit the SDBIP to the Mayor within 14 days after the approval of the Budget. The Mayor must subsequently approve the SDBIP within 28 days after the approval of the Budget in terms of Section 53 (1) (c) (ii) of the Municipal Finance Management Act. The Annual Budget for the 2015/16 financial year was approved by Council on 28 May 2015. The SDBIP for the Zululand District Municipality was approved by the Mayor within 28 days after approval of budget as stated in S53 (1) (c) (ii) and it will be monitored and revised quarterly.

1.2. Purpose of the SDBIP

The purpose of the SDBIP can be summarized as follows:

1. It is a vital link between the Mayor and the administration of the municipality;
2. It facilitates the process for holding management accountable for its performance;
3. It is a tool for implementation, management and monitoring; and
4. It further serves as the basis for the performance measurement in service delivery against the year-end targets and the implementation of the budget.

1.3. Importance of the SDBIP

A properly formulated SDBIP will ensure that appropriate information is circulated internally and externally for purposes of monitoring the execution of the budget, and it:

- *Enables the Mayor to monitor the performance of the Municipal Manager,*
- *Municipal Manager to monitor the performance of the senior managers; and*
- *The community to monitor the performance of the municipality.*

It is the excellent mechanism that produces quarterly targets that are reported to ensure implementation of the IDP. The SDBIP will also empower all councilors specifically facilitating engagement at ward level and allow them to undertake the appropriate oversight and monitoring of programs. The SDBIP will also measure in-year progress in the implementation of the budget; under spending of budget will be dealt with at early stages because it is reviewed quarterly.

1.4. The Role of Council with regards to the SDBIP

It is vitally important for Council to note that the components of the SDBIP are primary indicators of the municipality's performance on the annual Budget. In this regard, Councilors are encouraged to scrutinize the various components of the SDBIP and to pose questions where it is deemed necessary. This form of in-year reporting should uncover major problems and is aimed at ensuring that the Mayor and the Municipal Manager take the corrective steps when any unanticipated problems arise.

1.5. Role of the Accounting Officer in respect of the SDBIP

The Accounting Officer must:

1. Implement the Budget;
2. Ensure that spending is in accordance with the Budget and ensure that the expenditure is reduced when revenue is anticipated to be less than projected in the Budget or the SDBIP
3. Ensure that revenue and expenditure is properly monitored;
4. Prepare an adjustments Budget when necessary; and
5. Submit the draft SDBIP and draft annual performance agreements for the Municipal Manager and all senior managers.

1.6. The key components of the 2015/16 SDBIP

In terms of Circular No. 13 of the MFMA No. 56 of 2003, the SDBIP must contain:

- Monthly projections of revenue to be collected for each source;
- Monthly projections of expenditure by source (not required in terms of this Act);
- Monthly projections of expenditure (operating and capital) and revenue for each vote;
- Quarterly projections of service delivery targets and performance indicators of each vote;
- Detailed capital works plan broken down by ward over three years (Capital Plan – MIG)

These components of the SDBIP are discussed below.

2. MONTHLY PROJECTIONS OF REVENUE PER SOURCE

In terms of Section 15 of the MFMA, a municipality may, except where otherwise provided in this Act,

- incur expenditure only in terms of the approved Budget; and
- Within the limits of the amounts appropriated for the different votes in the approved Budget.

One of the most important and basic priorities of a municipality is to collect all its revenue as budgeted for, failure to collect the revenue will undermine the municipality's ability to deliver services. The SDBIP contains the monthly projections of revenue to be collected per source for the 2015/16 financial year. The reason for the inclusion of this component of the SDBIP is to ensure that the municipality monitors revenue collected during the quarter as all expenditure to be incurred in terms of the approved Budget must be financed from realistically anticipated revenues to be collected.

The Accounting Officer must monitor the actual revenues received against those projected in the SDBIP and submit explanations of any remedial action to be taken to ensure that projected revenue and expenditure remain within the municipality's approved Budget. This type of information requires the municipality to take urgent remedial steps to ensure it improves on its revenue-collection capacity if it wants to maintain its levels of service delivery and expenditure.

The revenue for the quarter ended 31 December 2015 is indicated below as follows:

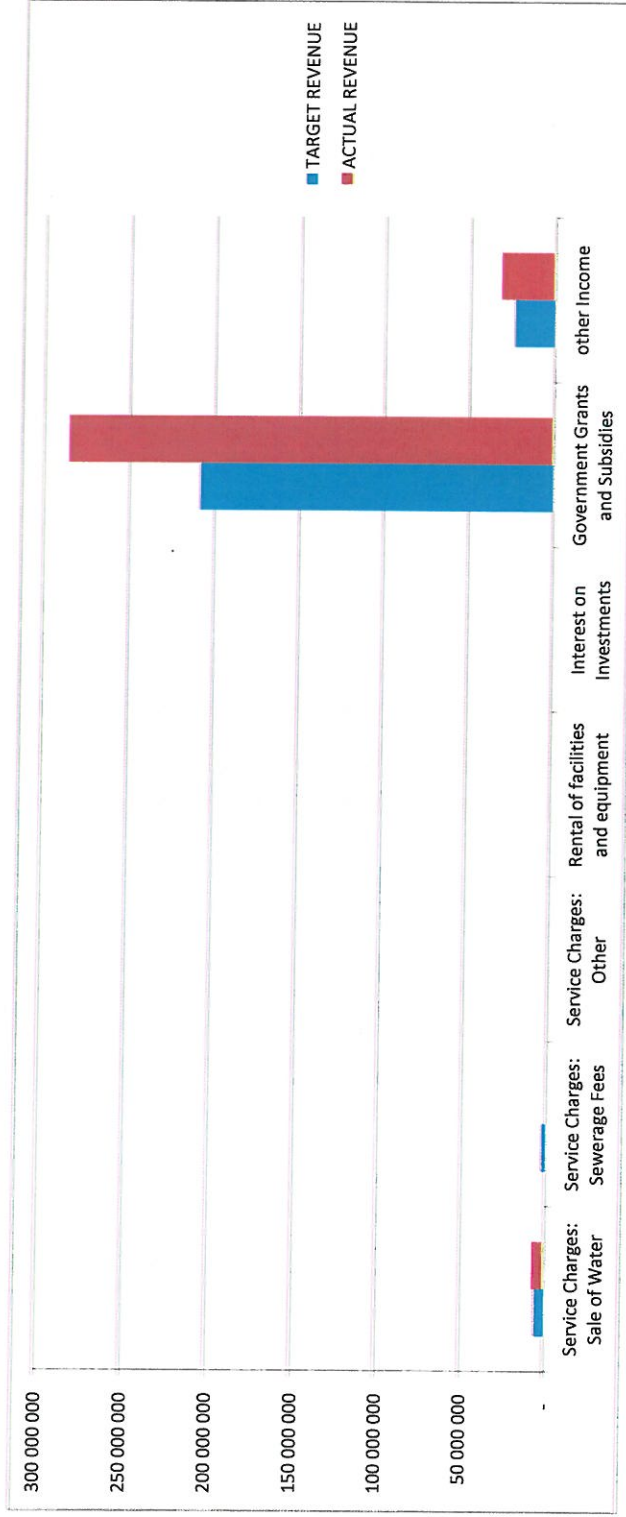
Monthly projections of total Revenue per Source

The municipality must ensure that it has instituted measures to achieve monthly revenue targets for each revenue source. In order to ensure realistic revenue projections and ultimately balanced budgets, the Zululand District Municipality has to have comprehensive, coherent revenue policies that take into account appropriate service delivery levels, standards, ability to pay and collection efforts.

Monthly Projections of Revenue by Source

Revenue by Source		OCTOBER		NOVEMBER		DECEMBER		Totals for Q. 2	
	Target	Actual	Target	Actual	Target	Actual	Target	Actual	Variance
Service Charges: Sale of Water	1 897 358.50	2 413 469	1 897 358.50	1 740 591	1 897 358.50	1 881 506	5 692 076	6 035 566	-343 490
Service Charges: Sewerage Fees	741 675.33	-	741 675.33	-	741 675.33	-	2 225 026	-	2 225 026
Service Charges: Other	-	-	-	-	-	-	-	-	-
Rental of facilities and equipment	13 166.67	-	-	-	-	-	-	-	-
Interest on investments	83 333.33	164 277	13 166.67	-	13 166.67	-	39 500	-	39 500
Government Grants and Subsidies : Operating and capital	69 524 916.67	15 452 751	83 333.33	-	83 333.33	148 821	250 000	313 098	-63 098
Other Income	7 938 065.36	5 454 751	69 524 916.67	243 416 128	69 524 916.67	25 755 496	208 574 750	284 624 375	-76 049 625
Accumulated Surplus	-	-	7 938 065.36	19 321 226	7 938 065.36	6 435 964	23 814 196	31 211 941	-7 397 745
TOTALS	80 198 516	23 485 248	80 198 516	264 477 945	80 198 516	34 221 787	240 595 545	322 184 980	-81 589 432

Q2 Chart - Monthly Projections of Revenue by Source



3. MONTHLY PROJECTIONS OF EXPENDITURE PER SOURCE

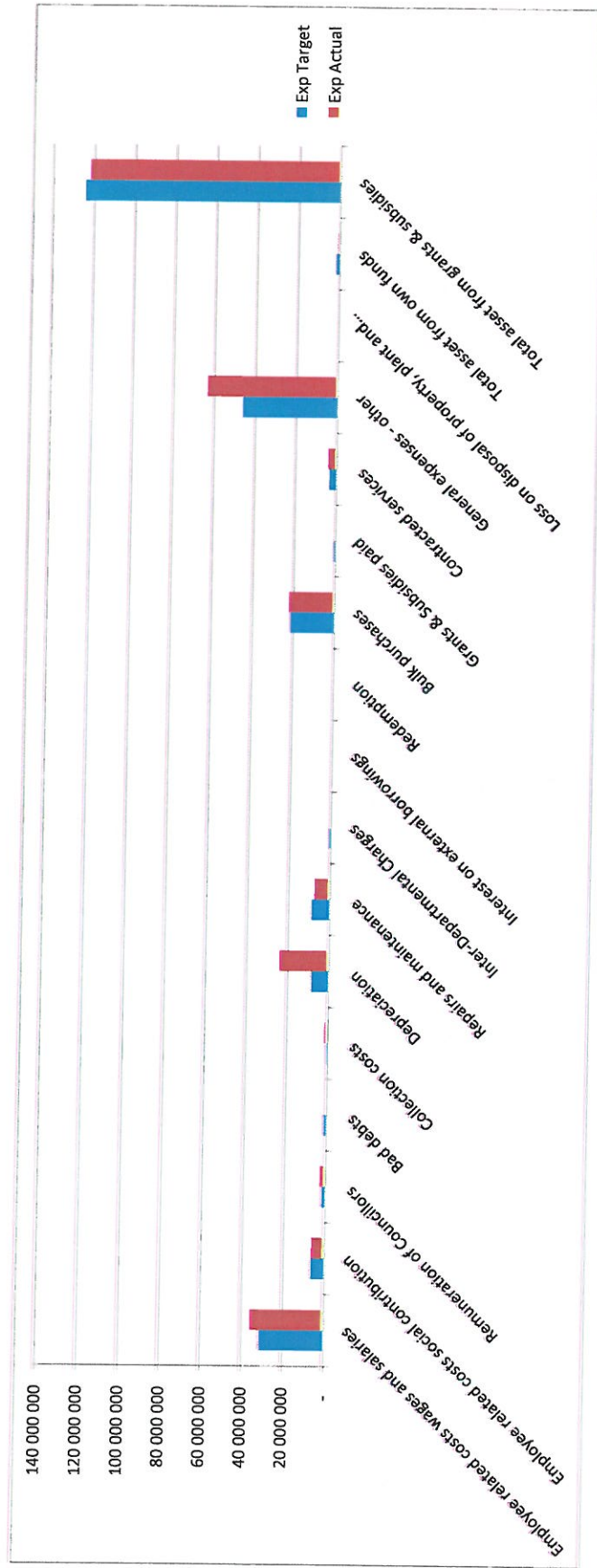
The monthly projections of expenditure per source is not included in terms of circular No 13 of the MFMA, but we as Zululand District Municipality have decided to add this component in order to see the movement of expenditure per source on monthly basis to be able to respond promptly and to initiate any remedial steps when necessary.

Monthly Projections of Expenditure by Source of
Zululand District Municipality for the Quarter ended 31 December 2015

Monthly Projections of Expenditure by Source

	OCTOBER		NOVEMBER		DECEMBER		Totals for Q 2		Variance
	Target	Actual	Target	Actual	Target	Actual	Target	Actual	
Operating Expenditure									
Employee related costs wages and salaries	10 357 941	11 195 998	10 357 941	11 192 952	10 357 941	12 014 743	31 073 823	34 403 693	-3 329 870
Employee related costs social contribution	2 107 117	1 547 127	2 107 117	1 810 566	2 107 117	1 804 055	6 321 351	5 161 748	1 159 602
Remuneration of Councillors	514 621	512 616	514 621	528 506	514 621	522 893	1 543 864	1 564 015	-20 151
Bad debts	299 500		299 500		299 500		898 500		898 500
Collection costs	115 833	149 892	115 833	119 875	115 833	294 046	347 500	563 803	-216 303
Depreciation	2 713 750	-	2 713 750	-	2 713 750	22 878 879	8 141 250	22 878 879	-14 737 629
Repairs and maintenance	2 836 250	1 655 195	2 836 250	1 891 436	2 836 250	2 843 471	8 508 750	6 390 101	2 118 649
Inter-Departmental Charges	163 000	104 931	163 000	10 137	163 000	-	489 000	115 067	373 933
Interest on external borrowings	-	-	-	-	-	-	-	-	-
Redemption	-	-	-	-	-	-	-	-	-
Bulk purchases	7 072 333	3 819 513	7 072 333	3 406 519	7 072 333	13 956 788	21 217 000	21 182 820	34 180
Grants & Subsidies paid	155 083	-	155 083	-	155 083	-	465 250	-	465 250
Contracted services	1 112 333	769 485	1 112 333	1 527 760	1 112 333	1 039 539	3 337 000	3 336 784	216
General expenses - other (including abnormal expenses)	15 413 566	14 409 074,48	15 413 566	25 271 199	15 413 566	23 030 809	46 240 698	62 711 082	-16 470 385
Loss on disposal of property, plant and equipment									
Total Operating Expenditure	42 861 328	34 163 820	42 861 328	45 758 950	42 861 328	78 385 224	128 583 965	158 307 994	-29 724 009
Capital Expenditure									
Total asset from own funds	487 333	29 534	487 333	124 040	487 333	292 399	1 462 000	445 974	1 016 026
Total asset from grants & subsidies	41 461 500	26 539 889	41 461 500	30 484 448	41 461 500	64 623 491	124 384 500	121 647 829	2 736 671
Total Operating Expenditure	41 948 833	26 569 423	41 948 833	30 608 489	41 948 833	64 915 890	125 846 500	122 093 802	3 752 698
TOTAL EXPENDITURE	84 810 162	60 733 244	84 810 162	76 367 439	84 810 162	143 301 114	254 430 485	280 401 797	-25 971 311

Q2 Chart - Monthly Projections of Expenditure by Source



4. PROJECTIONS OF REVENUE & EXPENDITURE PER VOTE

It is important to view expenditure in relation to the revenue used to finance it. In this context, it is easy to see when expenditure exceeds Revenue and the necessary remedial steps can then be taken to correct this situation. Failure to monitor expenditure in relation to Revenue will seriously hamper the municipality's ability to achieve its strategic goals for the year.

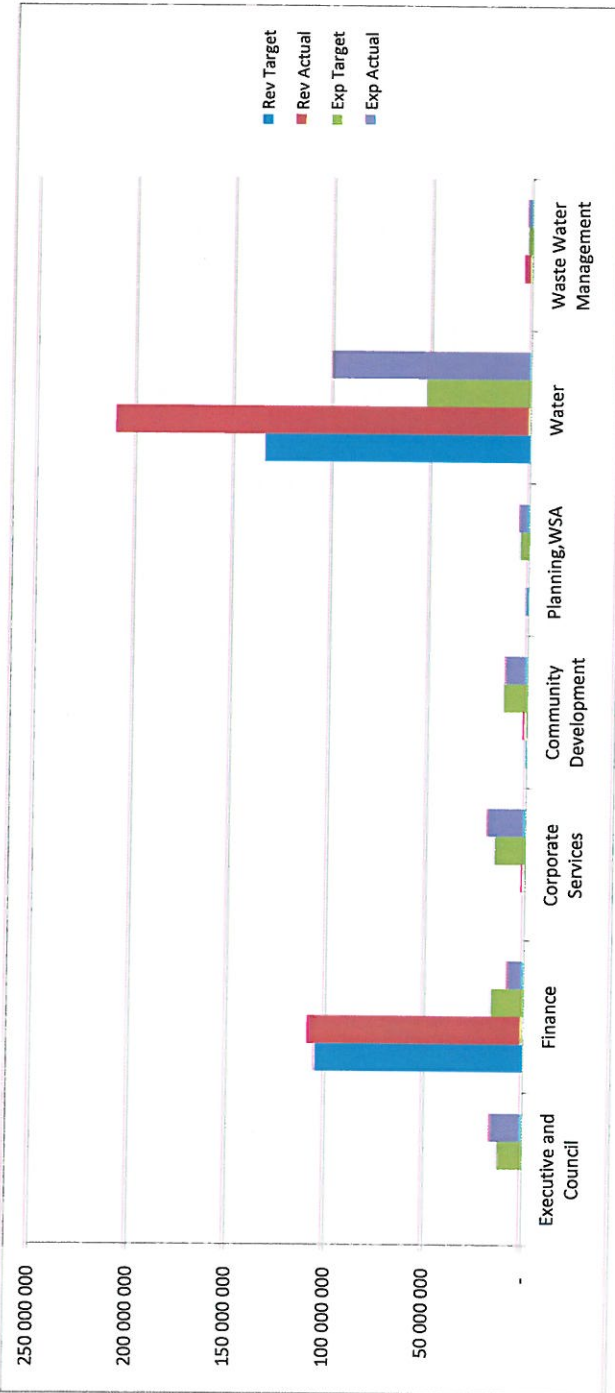
Projections of Expenditure and Revenue per Vote

Compares the planned revenue and expenditure for the quarter ended 31 December 2015. It is clear that Zululand District Municipality will spend a lot in the provision of water to the community that it serves.

Monthly Projections of Expenditure & Revenue by Vote
for Zululand District Municipality for the Quarter
ended 31 December 2015

Department	OCTOBER				NOVEMBER				DECEMBER				TOTALS				Q 3			
	OPEX	Actual	CAPEX	Actual	OPEX	Actual	CAPEX	Actual	OPEX	Actual	CAPEX	Actual	OPEX	Actual	CAPEX	Actual	Variance	Revenue	Actual	Variance
Executive and Council	6 103 292,12	3 644 864	-	-	4 193 391	4 298 600	-	-	4 193 391	7 192 216	-	-	12 310 172	11 671 073	3 711 891	-	-	-	-	-
Finance	5 295 657,04	2 739 884	-	-	5 395 617	2 694 084	-	-	5 395 617	7 192 216	-	-	10 794 871	7 497 072	8 449 844	397 495	-	105 192 196	105 192 196	2 897 596
Community Services	5 110 245,24	5 661 494	-	-	3 74 999	8 472 807	-	-	3 74 999	8 472 807	-	-	18 331 897	18 687 892	3 356 176	-	112 800	-	762 118	-762 018
Community Development	3 194 446,90	2 746 992	-	-	3 194 446	2 746 992	-	-	3 194 446	2 746 992	-	-	11 641 386	10 881 768	1 759 618	-	-	453 789	978 184	-472 584
Planning & WSA	1 411 112,28	1 746 992	-	-	1 411 112	1 746 992	-	-	1 411 112	1 746 992	-	-	4 531 517	4 386 824	1 444 693	-	-	453 789	778 269	-773 269
Water	17 641 295,00	17 768 388	-	-	17 641 295	17 768 388	-	-	17 641 295	17 768 388	-	-	62 823 864	62 823 864	124 689 788	483 379	-	134 193 351	293 549 691	-75 037 162
Waste Water Management	237 414,97	232 189	-	-	237 414	232 189	-	-	237 414	232 189	-	-	1 498 339	1 497 497	264 643	-	10 900	-	3 140 668	-3 140 668
Total	38 248 812	34 141 320	-	-	38 248 812	43 238 320	-	-	38 248 812	73 383 274	-	-	114 748 947	114 748 947	121 146 000	248 396 293	-24 112 779	849 893 647	322 131 848	-31 036 461

Q2 Chart - Monthly Projections of Revenue and Expenditure by Vote



5. QUARTERLY PROJECTIONS OF SERVICE DELIVERY TARGETS AND PERFORMANCE INDICATORS OF EACH VOTE

In terms of the SDBIP, Zululand District Municipality is required to provide non-financial measurable performance objectives in the form of service delivery targets and other performance indicators. Service delivery targets relate to the level and standards of service being provided to the community, and include targets for the reductions in backlogs of basic services.

The goals and objectives set by Council as quantifiable outcomes that should be implemented by the administration over the next financial year are indicated on the sheet below.

DRAFT ZDM QUARTERLY PERFORMANCE REPORT - Quarter 2 - 2015/2016

National KPA: Basic Service Delivery

Balance Scorecard Perspective: Customer

Program Driver		Objective	Indicator	KPI No	Quarter 1			Quarter 2			Quarter 2 - 2015/2016 - Performance		Annual Target				
					Baseline	Target	Actual	Target	Actual	Score	Reason for variance/ measures to improve	Score	1 - Not Acceptable	2 - Partially Achieved	3 - Effective	4 - Performance Significantly above Expectations	5 - Outstanding Performance
HOD (P)		Review and facilitate the District WSDP	Final 2016/2017 WSDP submitted to council for approval by specified date	1	30/06/2015								30/07/2016	15/07/2016	30/06/2016	15/06/2016	30/05/2016
HOD (TS)		Provide free basic water	Percentage of households with access to basic level of water (as per WSDP) (Recalculation-new household connections)	2	0.00	0.17	0.00	0.16	0.10	2			0.63	0.70	0.76	0.82	0.89
HOD (TS)		Improve access to free water	Percentage of households earning less than R1600 pm with access to free water (Note: Rudimentary)	3	0.00	0.06	0.00	0.06	1.15	5			0.18	0.24	0.31	0.37	0.43
HOD (TS)		Improve water quality	Number of water quality tests as per the approved strategy	4	0.00	459.00	504.00	459.00	463.00	3			1816.00	1826.00	1836.00	1846.00	1856.00
HOD (TS)		Provide free basic sanitation services	Percentage of households with access to basic level of sanitation (as per WSDP)	5	0.00	0.31	2.51	0.44	1.08	5			2.34	2.40	2.47	2.53	2.59
HOD (TS)		Improve access to free sanitation	Percentage of households earning less than R1600 pm with access to free basic sanitation	6	0.00	0.31	2.51	0.44	1.08	5			2.34	2.40	2.47	2.53	2.59
HOD (P)		Effectively monitor WSP's	Number of WSP Meetings scheduled	7	0.00	2.00	3.00	2.00	3.00	5			4.00	6.00	8.00	10.00	12.00
HOD (TS)		Implement effective Customer Care	Notification of community on planned water supply interruptions	8	0.00	48.00	129.00	48.00	126.00	5			12.00	24.00	48.00	60.00	72.00
HOD (Co), HOD (CS), HOD (FI), HOD (P), HOD (TS)		Maximise the implementation of IDP identified projects	Capital budget actually spent on identified projec	9	0.00 %	20.00 %	100.00 %	40.00 %	100.00 %	2			80.00 %	90.00 %	100.00 %	100.00 %	100.00 %
HOD (Co)		Effective coordination of DM plan implementation	Disaster managemnet forum meetings scheduled by 30 Jun 2016	10	31/05/2015	30/09/2015	19/08/2015	31/12/2015	18/11/2015	5			30/07/2015	15/07/2015	30/06/2015	15/06/2015	01/06/2015
HOD (Co)		Create awareness of hazards and disasters	Number of DM awareness campaigns scheduled per quarter	11	0.00	3.00	10.00	3.00	3.00	3			4.00	6.00	10.00	12.00	14.00
HOD (Co)		Review and facilitate the District Disaster Managemnet Plan	Final Disaster Management Plan submitted to MM by specified date	12	30/06/2015								30/07/2016	15/07/2016	30/06/2016	15/06/2016	30/05/2016
HOD (Co)		Review and facilitate the municipal airport managemnet plan	Airport plan submitted to MM by specified date	13	30/06/2015								30/07/2016	15/07/2016	30/06/2016	15/06/2016	30/05/2016

National KPA: Municipal Financial viability and management

Balance Scorecard Perspective: Finances

Program Driver		Objective	Indicator	KPI No	Quarter 1			Quarter 2			Quarter 2 - 2015/2016 - Performance		Annual Target				
					Baseline	Target	Actual	Target	Actual	Score	Reason for variance/ measures to improve	Score	1 - Not Acceptable	2 - Partially Achieved	3 - Effective	4 - Performance Significantly above Expectations	5 - Outstanding Performance

HOD (F)	Improve revenue collection	Outstanding service debtors recovery rate to revenue per quarter	14	0.25	0.25	-1.75	0.25	1.68	1		0.48	0.32	0.25	0.23	0.20
HOD (F)	Improve supply chain application	Number of successful appeals per quarter	15	0.00	0.00	0.00					2.00	1.00	0.00	0.00	0.00
HOD (F)	Process payments in time	Processing time of invoices per quarter	16	30.00 day(s)	30.00 day(s)	30.00 day(s)					60.00 day(s)	45.00 day(s)	30.00 day(s)	15.00 day(s)	10.00 day(s)
HOD (F)	Complete and submit accurate annual financial statements	Review and submit Financial Statements	17	30/08/2014	31/08/2015	31/08/2015					30/10/2015	15/10/2015	31/08/2015	15/08/2015	01/08/2015
Municipal Manager	Complete and submit accurate annual financial statements within the specified time period	Maintain unqualified audit opinion from Auditor General	18				Unqualified	Unqualified	3			Qualified	Unqualified		
	Budget for ZDM annually	Final 2016/17 budget submitted to council for approval by specified date	19	30/06/2015							30/07/2016	15/07/2016	30/06/2016	15/06/2016	30/05/2016
HOD (F)	Have an effective Auditing Function	Number of Audit committee meetings scheduled per quarter	20	0.00	1.00	1.00	1.00	0.00	1		2.00	3.00	4.00	5.00	6.00
HOD (F)	Report timely and accurately	Quarterly SDBIP reports for 2015/16 submitted to MM by specified date	21	30/06/2014	15/10/2015	28/07/2015	25/01/2016	14/10/2015	5		30/08/2016	15/08/2016	30/07/2016	15/07/2016	01/07/2016
HOD (F)	Have an effective auditing function	Percentage of audit queries addressed from the AG report by the end of the financial year	22		5.00	97.00	25.00	25.00	3		80.00	85.00	90.00	95.00	100.00
HOD (F)	Increase the cost coverage ratio	Cost coverage ratio achieved per quarter	23		3.00	1.40					5.00	4.00	3.00	2.00	1.00
HOD (F)	Increase debt coverage ratio	Debt coverage ratio achieved per quarter	24		3.00	0.00					5.00	4.00	3.00	2.00	1.00
HOD (F)	Report timely and accurately	Annual report 2014/2015 submitted to council by specified date	25	30/06/2014							30/03/2016	28/02/2016	30/01/2016		
HOD (F)	Produce accurate statements	Percentage of accounts adjustments effected per quarter	26		3.00	3.04	3.00	2.00	5		5.00	4.00	3.00	2.00	1.00
HOD (F)	Keep a minimum cash balance to cover average monthly expenditure	Number of days with excessive funds in current account in relation to strategy	27		15.00	15.00	15.00	15.00	3		25.00	20.00	15.00	10.00	5.00
HOD (F)	Align capital programme and IDP	Percentage of capital projects budgeted for in accordance with the IDP	28		100.00	100.00	100.00	100.00	3		80.00	90.00	100.00		

National KPA: Local Economic Development

Balance Scorecard Perspective: Learning and growth

Program Driver	Objective	Indicator	KPI No	Quarter 1			Quarter 2		Quarter 2 - 2015/2016 - Performance		Annual Target				
				Target	Actual		Target	Actual	Score	Reason for Variance/ measures to Improve	1 - Not Acceptable	2 - Partially Achieved	3 - Effective	4 - Performance Significantly above Expectations	5 - Outstanding Performance
HOD (CS)	Co-Ordinated and Integrated Regional Economic Development	Approved LED Strategy submitted to council by specified date	29	30/06/2015							30/07/2016	15/07/2016	30/06/2016	15/06/2016	30/05/2016
HOD (CS)	Co-Ordinated and Integrated Regional Economic Development	Number of tourism awareness and training workshops scheduled per quarter	30	0.00	10.00						4.00	6.00	8.00	10.00	12.00

HOD (TS)	Effectively co-ordinate LED in the district	Number of jobs created through LED initiatives and capital projects	31	0.00	50.00	216.00	50.00	903.00	5		100.00	150.00	200.00	250.00	300.00
HOD (CS)	Effectively co-ordinate LED in the District	Number of LED ward projects Implemented	32	0.00						100.00	150.00	200.00	230.00	260.00	
HOD (CS)	Plan and implement institutional measures that would reduce the impact of HIV/AIDS	HIV/AIDS Strategy 2016/2017 submitted to council by specified date	33	30/06/2015						31/07/2016	15/07/2016	30/06/2016	15/06/2016	30/05/2016	
HOD (CS)	Create HIV/AIDS awareness and education	Number of HIV/AIDS awareness campaigns scheduled by 30 June 2016	34	0.00	4.00	17.00				4.00	4.00	16.00	20.00	24.00	
HOD (CS)	The social upliftment of the communities in ZDM	Number of schools/trenches inspection reports conducted per quarter	35	0.00						30.00	45.00	60.00	65.00	70.00	
HOD (CS)	Access sufficient resources to implement youth and gender programmes	Social Development strategy submitted to MM by specified date	36	01/07/2015						30/07/2016	15/07/2016	30/06/2016	15/06/2016	30/05/2016	
HOD (CS)	Strategically plan development and empowerment initiatives for youth and gender	Number of district youth council meetings scheduled per quarter	37	0.00			1.00	1.00	3	1.00	2.00	4.00	6.00	8.00	
HOD (CS)	Enable participation and create awareness of councils youth and gender programmes	Number of quality of life council meetings scheduled per quarter	38	0.00	1.00	1.00	1.00	1.00	3	1.00	2.00	4.00	6.00	8.00	
HOD (CS)	Reduce poverty by implementing community development projects	Number of people participating in ZDM community capacity building programmes by financial year end	39	0.00			120.00	64.00	2	70.00	200.00	240.00	260.00	280.00	
HOD (CS)	Implement food production compliance	Number of food production site inspection reports produced per quarter	40	0.00						24.00	36.00	48.00	60.00	72.00	
HOD (CS)	Enhance mortuary compliance	Number of mortuary inspection reports produced per quarter	41	0.00						24.00	36.00	48.00	60.00	72.00	

National KPA: Good Governance & Public Participation

Balance Scorecard Perspective: Learning and growth

Program Driver	Objective	Indicator	KPI No	Quarter 1		Quarter 2		Quarter 2 - 2015/2016 - Performance		Annual Target				
				Target	Actual	Target	Actual	Score	Reason for variance/ measures to improve	1 - Not Acceptable	2 - Partially Achieved	3 - Effective	4 - Performance Significantly above Expectations	5 - Outstanding Performance
HOD (CS), HOD (F), HOD (P), HOD (TS)	Spend grant funding	Percentage of allocated grant funds spent	42	20.00 %	44.09 %	40.00 %	60.00 %	3		80.00 %	90.00 %	100.00 %	100.00 %	100.00 %
HOD (F)	Improve governance	Final fraud prevention strategy reviewed and submitted to MM by specified date	43			30/06/2015				30/07/2016	15/07/2016	30/06/2016	15/06/2016	30/05/2016
HOD (P)	Manage performance effectively	6 performance agreements signed by 56 section managers by specified date	44	6.00	6.00	0.00				4.00	5.00	6.00		
Municipal Manager	Maintain Institutional Capacity to render Municipal Services	Average number of vacancies in critical posts in relation to organogram by the end of the financial year	45	2.00 %	0.00 %	2.00 %	0.00 %	5		4.00 %	3.00 %	2.00 %	1.00 %	0.00 %
HOD (F)	Mitigate risks	Final risk management plan submitted to MM by specified date	46			30/06/2015				30/07/2016	15/07/2016	30/06/2016	15/06/2016	30/05/2016

National KPA: Municipal transformation and institutional development

Balance Scorecard Perspective: Internal Processes

Program Driver	Objective	Indicator	KPI No	Quarter 1		Quarter 2		Quarter 2 - 2015/2016 - Performance		Annual Target				
				Target	Actual	Target	Actual	Score	Reason for variance/ measures to improve	1 - Not Acceptable	2 - Partially Achieved	3 - Effective	4 - Performance Significantly above Expectations	5 - Outstanding Performance
HOD (P)	Encourage participation in IDP process, ensure alignment with Local Municipalities	Number of stakeholder alignment meetings held by the end of the financial year	47	2.00	5.00	2.00	5.00	5		4.00	6.00	8.00	10.00	12.00
HOD (P)	Encourage participation in IDP process, ensure alignment with Local Municipalities	Date of submission of 2016/2017 IDP Framework Plan to Council for adoption	48	30/09/2015	28/09/2015					30/10/2015	15/10/2015	30/09/2015	15/09/2015	01/09/2015
HOD (P)	Effective spatial development	Final Spatial Development Framework submitted to Council by specified date	49	30/06/2015						30/07/2016	15/07/2016	30/06/2016	15/06/2016	30/05/2016
HOD (P)	Encourage participation in IDP process, ensure alignment with Local Municipalities	Integrated Development plan 2016/2017 submitted to council for adoption by specified date	50	30/05/2015						30/07/2016	15/07/2016	30/06/2016	15/06/2016	30/05/2016
HOD (P)	To effectively deal with development and environmental applications in line with legislation	Percentage of environmental applications responded to within 40days of receipt by the end of financial year	51	80.00	100.00	80.00	100.00	5		80.00	80.00	80.00	90.00	100.00
Municipal Manager	Implement and Manage Employment Equity	Number of people from employment equity target groups employed in three highest levels of Management in compliance of Management in compliance of Workplace skills plan 2016/2017 submitted to Local Labour Forum by specified date	52	13.00	13.00	13.00	13.00	3		5.00	10.00	13.00		
	Maintain Institutional Capacity to render Municipal Services	Workplace skills plan 2016/2017 submitted to Local Labour Forum by specified date	53	30/06/2015						30/07/2016	15/07/2016	30/06/2016	15/06/2016	30/05/2016
HOD (Co)	Maintain Institutional Capacity to render Municipal Services	Percentage of municipality's budget actually spent on implementing its workplace skills plan	54	20.00 %	66.00 %	40.00 %	79.60 %	5		80.00 %	90.00 %	100.00 %		

6. DETAILED CAPITAL WORKS PLAN

[illegible]

ZULULAND District Municipality		ALLOCATION & COMMITMENT SUMMARY		2015/16		2016/17	
Financial year:		2015/16		2016/17		2017/18	
Total MIG Allocation		211 339 000.00		211 339 000.00		211 339 000.00	
Total MIG Allocation		211 339 000.00		211 339 000.00		211 339 000.00	
Total Committed		211 339 000.00		211 339 000.00		211 339 000.00	
Total Available		211 339 000.00		211 339 000.00		211 339 000.00	

Table 1: MIG Registered Projects																										
Agent	Project Reference Number	Project Title (as per MIG form)		Project Status	Approved MIG Funding (R'000)	Actual Project Cost (R'000)	Potential Savings (R'000)	Total Previous MIG Expenditure (R'000)	Jul (Projected)	Aug (Projected)	Sep (Projected)	Oct (Projected)	Nov (Projected)	Dec (Projected)	Jan (Projected)	Feb (Projected)	Mar (Projected)	Apr (Projected)	May (Projected)	Jun (Projected)	Total Projected	2016/17 Balance				
DC26	2006MIG/DC260325	RAU	Uthmaniyah Water Supply Project - Phase 3	Completed	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00				
DC26	2006MIG/DC260326	RAU	Uthmaniyah Water Supply Project - Phase 2	Completed	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00				
DC26	2006MIG/DC260328	RAU	Uthmaniyah Water Supply Project - Phase 1	Completed	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00				
DC26	2006MIG/DC260329	RAU	Uthmaniyah Water Supply Project - Phase 0	Completed	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00				
DC26	2006MIG/DC260332	RAU	Uthmaniyah Water Supply Project - Phase 4	Completed	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00				
DC26	2006MIG/DC260333	RAU	Uthmaniyah Water Supply Project - Phase 5	Completed	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00				
DC26	2006MIG/DC260334	RAU	Uthmaniyah Water Supply Project - Phase 6	Completed	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00				
DC26	2006MIG/DC260336	RAU	Uthmaniyah Water Supply Project - Phase 7	Completed	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00				
DC26	2006MIG/DC260339	RAU	Uthmaniyah Water Supply Project - Phase 8	Completed	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00				
DC26	2006MIG/DC260340	RAU	Uthmaniyah Water Supply Project - Phase 9	Completed	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00				
DC26	2006MIG/DC260341	RAU	Uthmaniyah Water Supply Project - Phase 10	Completed	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00				
DC26	2006MIG/DC260342	RAU	Uthmaniyah Water Supply Project - Phase 11	Completed	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00				
DC26	2006MIG/DC260343	RAU	Uthmaniyah Water Supply Project - Phase 12	Completed	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00				
DC26	2006MIG/DC260344	RAU	Uthmaniyah Water Supply Project - Phase 13	Completed	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00				
DC26	2006MIG/DC260345	RAU	Uthmaniyah Water Supply Project - Phase 14	Completed	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00				
DC26	2006MIG/DC260346	RAU	Uthmaniyah Water Supply Project - Phase 15	Completed	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00				
DC26	2006MIG/DC260347	RAU	Uthmaniyah Water Supply Project - Phase 16	Completed	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00				
DC26	2006MIG/DC260348	RAU	Uthmaniyah Water Supply Project - Phase 17	Completed	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00				
DC26	2006MIG/DC260349	RAU	Uthmaniyah Water Supply Project - Phase 18	Completed	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00				
DC26	2006MIG/DC260350	RAU	Uthmaniyah Water Supply Project - Phase 19	Completed	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00				
DC26	2006MIG/DC260351	RAU	Uthmaniyah Water Supply Project - Phase 20	Completed	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00				
DC26	2006MIG/DC260352	RAU	Uthmaniyah Water Supply Project - Phase 21	Completed	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00				
DC26	2006MIG/DC260353	RAU	Uthmaniyah Water Supply Project - Phase 22	Completed	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00				
DC26	2006MIG/DC260354	RAU	Uthmaniyah Water Supply Project - Phase 23	Completed	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00				
DC26	2006MIG/DC260355	RAU	Uthmaniyah Water Supply Project - Phase 24	Completed	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00				
DC26	2006MIG/DC260356	RAU	Uthmaniyah Water Supply Project - Phase 25	Completed	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00				
DC26	2006MIG/DC260357	RAU	Uthmaniyah Water Supply Project - Phase 26	Completed	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00				
DC26	2006MIG/DC260358	RAU	Uthmaniyah Water Supply Project - Phase 27	Completed	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00				
DC26	2006MIG/DC260359	RAU	Uthmaniyah Water Supply Project - Phase 28	Completed	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00				
DC26	2006MIG/DC260360	RAU	Uthmaniyah Water Supply Project - Phase 29	Completed	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00				
DC26	2006MIG/DC260361	RAU	Uthmaniyah Water Supply Project - Phase 30	Completed	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00				
DC26	2006MIG/DC260362	RAU	Uthmaniyah Water Supply Project - Phase 31	Completed	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00				
DC26	2006MIG/DC260363	RAU	Uthmaniyah Water Supply Project - Phase 32	Completed	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00				
DC26	2006MIG/DC260364	RAU	Uthmaniyah Water Supply Project - Phase 33	Completed	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00				
DC26	2006MIG/DC260365	RAU	Uthmaniyah Water Supply Project - Phase 34	Completed	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00				
DC26	2006MIG/DC260366	RAU	Uthmaniyah Water Supply Project - Phase 35	Completed	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00				
DC26	2006MIG/DC260367	RAU	Uthmaniyah Water Supply Project - Phase 36	Completed	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00				
DC26	2006MIG/DC260368	RAU	Uthmaniyah Water Supply Project - Phase 37	Completed	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00				
DC26	2006MIG/DC260369	RAU	Uthmaniyah Water Supply Project - Phase 38	Completed	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00				
DC26	2006MIG/DC260370	RAU	Uthmaniyah Water Supply Project - Phase 39	Completed	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00				
DC26	2006MIG/DC260371	RAU	Uthmaniyah Water Supply Project - Phase 40	Completed	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00				
DC26	2006MIG/DC260372	RAU	Uthmaniyah Water Supply Project - Phase 41	Completed	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00				
DC26	2006MIG/DC260373	RAU	Uthmaniyah Water Supply Project - Phase 42	Completed	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00				
DC26	2006MIG/DC260374	RAU	Uthmaniyah Water Supply Project - Phase 43	Completed	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00				
DC26	2006MIG/DC260375	RAU	Uthmaniyah Water Supply Project - Phase 44	Completed	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00				
DC26	2006MIG/DC260376	RAU	Uthmaniyah Water Supply Project - Phase 45	Completed	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00				
DC26	2006MIG/DC260377	RAU	Uthmaniyah Water Supply Project - Phase 46	Completed	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00				
DC26	2006MIG/DC260378	RAU	Uthmaniyah Water Supply Project - Phase 47	Completed	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00				
DC26	2006MIG/DC260379	RAU	Uthmaniyah Water Supply Project - Phase 48	Completed	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00				
DC26	2006MIG/DC260380	RAU	Uthmaniyah Water Supply Project - Phase 49	Completed	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00				
DC26	2006MIG/DC260381	RAU	Uthmaniyah Water Supply Project - Phase 50	Completed	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00				
DC26	2006MIG/DC260382	RAU	Uthmaniyah Water Supply Project - Phase 51	Completed	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00				
DC26	2006MIG/DC260383	RAU	Uthmaniyah Water Supply Project - Phase 52	Completed	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00				
DC26	2006MIG/DC260384	RAU	Uthmaniyah Water Supply Project - Phase 53	Completed	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00				
DC26	2006MIG/DC260385	RAU	Uthmaniyah Water Supply Project - Phase 54	Completed																						

ALLOCATION & COMMITMENT SUMMARY			
Financial year	2015/16	2016/17	2017/18
Total MIO Allocation	221 559 000.00	230 695 000.00	244 691 000.00
Total Committed	213 522 945.48	230 695 000.00	238 889 403.97
Total Variance	8 036 054.52		

[illegible]

6. APPROVAL OF THE ZULULAND DISTRICT MUNICIPALITY'S SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN FOR THE QUARTER ENDED 31 DECEMBER 2015.

The Zululand District Municipality's SDBIP for the year ended 31 December 2015 has been reviewed and approved by the Honorable Mayor: Cllr. M.A Hlatshwayo as said in S69 (3) (a) and S54 (3) of the Municipal Finance Management Act.

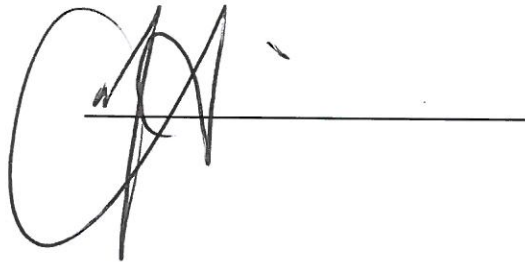
Date Approved:

14/01/2016

The Honorable Mayor

Cllr. M. A. HLATSHWAYO

Signature:

A handwritten signature in black ink, consisting of a large, stylized 'M' and 'H' intertwined, followed by a horizontal line.