

The logo of the Zulu District Municipality is a circular emblem. It features a central shield with a blue background and a white silhouette of a Zulu warrior's head. Above the shield is a yellow and black leopard's head. To the right of the shield is a large, stylized sun with orange and red rays. Below the shield is a wooden spoon. The entire emblem is set against a light grey background with a subtle pattern of traditional Zulu patterns. The text "ZULU DISTRICT MUNICIPALITY" is written in a bold, black, sans-serif font across the center of the emblem.

ZULU DISTRICT MUNICIPALITY

**SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN
FOR THE QUARTER ENDED 30 SEPTEMBER 2015**

**IMQUBEKELA PHAMBI
NGOBUDOTHO**

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1. Introduction

1.1. Background to the SDBIP

In terms of Section 69 (3) (a) of the Municipal Finance Management Act, the Municipal Manager must submit the SDBIP to the Mayor within 14 days after the approval of the Budget. The Mayor must subsequently approve the SDBIP within 28 days after the approval of the Budget in terms of Section 53 (1) (c) (ii) of the Municipal Finance Management Act. The Annual Budget for the 2014/15 financial year was approved by Council on 28 May 2015. The SDBIP for the Zululand District Municipality was approved by the Mayor within 28 days after approval of budget as stated in S53 (1) (c) (ii) and it will be monitored and revised quarterly.

1.2. Purpose of the SDBIP

The purpose of the SDBIP can be summarized as follows:

1. It is a vital link between the Mayor and the administration of the municipality;
2. It facilitates the process for holding management accountable for its performance;
3. It is a tool for implementation, management and monitoring; and
4. It further serves as the basis for the performance measurement in service delivery against the year-end targets and the implementation of the budget.

1.3. Importance of the SDBIP

A properly formulated SDBIP will ensure that appropriate information is circulated internally and externally for purposes of monitoring the execution of the budget, and it:

- *Enables the Mayor to monitor the performance of the Municipal Manager,*
- *Municipal Manager to monitor the performance of the senior managers; and*
- *The community to monitor the performance of the municipality.*

It is the excellent mechanism that produces quarterly targets that are reported to ensure implementation of the IDP. The SDBIP will also empower all councilors specifically facilitating engagement at ward level and allow them to undertake the appropriate oversight and monitoring of programs. The SDBIP will also measure in-year progress in the implementation of the budget; under spending of budget will be dealt with at early stages because it is reviewed quarterly.

1.4. The Role of Council with regards to the SDBIP

It is vitally important for Council to note that the components of the SDBIP are primary indicators of the municipality's performance on the annual Budget. In this regard, Councilors are encouraged to scrutinize the various components of the SDBIP and to pose questions where it is deemed necessary. This form of in-year reporting should uncover major problems and is aimed at ensuring that the Mayor and the Municipal Manager take the corrective steps when any unanticipated problems arise.

1.5. Role of the Accounting Officer in respect of the SDBIP

The Accounting Officer must:

1. Implement the Budget;
2. Ensure that spending is in accordance with the Budget and ensure that the expenditure is reduced when revenue is anticipated to be less than projected in the Budget or the SDBIP
3. Ensure that revenue and expenditure is properly monitored;
4. Prepare an adjustments Budget when necessary; and
5. Submit the draft SDBIP and draft annual performance agreements for the Municipal Manager and all senior managers.

1.6. The key components of the 2015/16 SDBIP

In terms of Circular No. 13 of the MFMA No. 56 of 2003, the SDBIP must contain:

- Monthly projections of revenue to be collected for each source;
- Monthly projections of expenditure by source (not required in terms of this Act);
- Monthly projections of expenditure (operating and capital) and revenue for each vote;
- Quarterly projections of service delivery targets and performance indicators of each vote;
- Detailed capital works plan broken down by ward over three years
(Capital Plan – MIG)

These components of the SDBIP are discussed below.

2. MONTHLY PROJECTIONS OF REVENUE PER SOURCE

In terms of Section 15 of the MFMA, a municipality may, except where otherwise provided in this Act,

- incur expenditure only in terms of the approved Budget; and
- Within the limits of the amounts appropriated for the different votes in the approved Budget.

One of the most important and basic priorities of a municipality is to collect all its revenue as budgeted for, failure to collect the revenue will undermine the municipality's ability to deliver services. The SDBIP contains the monthly projections of revenue to be collected per source for the 2014/15 financial year. The reason for the inclusion of this component of the SDBIP is to ensure that the municipality monitors revenue collected during the quarter as all expenditure to be incurred in terms of the approved Budget must be financed from realistically anticipated revenues to be collected.

The Accounting Officer must monitor the actual revenues received against those projected in the SDBIP and submit explanations of any remedial action to be taken to ensure that projected revenue and expenditure remain within the municipality's approved Budget. This type of information requires the municipality to take urgent remedial steps to ensure it improves on its revenue-collection capacity if it wants to maintain its levels of service delivery and expenditure.

The revenue for the quarter ended 30 September 2015 is indicated below as follows:

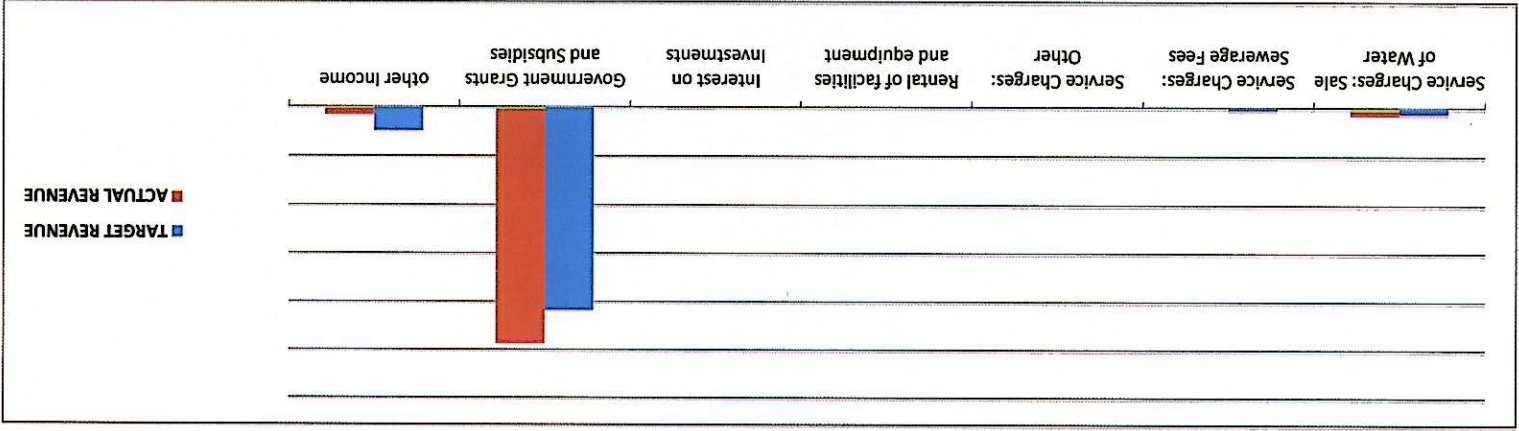
Monthly projections of total Revenue per Source

The municipality must ensure that it has instituted measures to achieve monthly revenue targets for each revenue source. In order to ensure realistic revenue projections and ultimately balanced budgets, the Zululand District Municipality has to have comprehensive, coherent revenue policies that take into account appropriate service delivery levels, standards, ability to pay and collection efforts.

**Monthly projections of Revenue by Source of
Zululand District Municipality for the Quarter
ended 30 September 2015**

Monthly Projections of Revenue by Source											
Revenue by Source											
JULY				AUGUST				SEPTEMBER			
Target				Actual				Actual			
Service Charges: Sale of Water				1 897 358,50				1 897 358,50			
Service Charges: Sewerage Fees				741 675,33				741 675,33			
Other				-				-			
Rental of facilities and equipment				13 166,67				13 166,67			
Interest on Investments				83 333,33				83 333,33			
Government Grants and Subsidies : Operating				161 036 510				69 524 916,67			
Other Income				69 524 916,67				7 938 065,36			
Accumulated Surplus				-				-			
TOTALS				80 198 516				167 838 762			
				80 198 516				80 198 516			
				74 263 817				80 198 516			
				-				7 938 065,36			
				-				7 938 065,36			
				-				12 942 216			
				-				240 595 548			
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Q1 Chart - Monthly Projections of Revenue by Source



3. MONTHLY PROJECTIONS OF EXPENDITURE PER SOURCE

The monthly projections of expenditure per source is not included in terms of circular No 13 of the MFMA, but we as Zululand District Municipality have decided to add this component in order to see the movement of expenditure per source on monthly basis to be able to respond promptly and to initiate any remedial steps when necessary.

Monthly Projections of Expenditure by Source of
Zululand District Municipality for the Quarter ended 30 September 2015

Monthly Projections of Expenditure by Source											
JULY			AUGUST			SEPTEMBER			Totals for Q_1		
Expenditure	Target	Actual	Target	Actual	Target	Target	Actual	Target	Actual	Variance	
Operating Expenditure	10 357 941	10 179 121	10 357 941	2 675 831	10 357 941	20 092 360	31 073 823	32 947 313	-1 873 490		
Employee related costs and salaries	2 107 117	2 006 908	2 107 117	542 117	2 107 117	3 425 491	6 321 351	5 974 516	346 835		
Remuneration of Councilors	514 621	512 616	514 621	-	514 621	1 025 232	1 543 864	1 537 847	6 016		
Bad debts	299 500	-	299 500	-	299 500	-	898 500	-	898 500		
Collection costs	115 833	-	115 833	1 330	115 833	4 157	347 500	5 487	342 013		
Depreciation	2 713 750	-	2 713 750	-	2 713 750	-	8 141 250	-	8 141 250		
Repairs and maintenance	2 836 250	2 614 477	2 836 250	1 706 630	2 836 250	3 186 475	8 508 750	7 507 582	1 001 168		
Inter-Departmental Charges	163 000	152 819	163 000	-	163 000	233 293	489 000	386 112	102 888		
Interest on external borrowings	-	-	-	-	-	-	-	-	-		
Redemption	-	-	-	-	-	-	-	-	-		
Bulk purchases	7 072 333	2 659 501	7 072 333	5 078 634	7 072 333	10 631 648	21 217 000	18 369 782	2 847 218		
Grants & Subsidies paid	155 083	-	155 083	-	155 083	-	465 250	-	465 250		
Contracted services	1 112 333	1 141 802	1 112 333	508 830	1 112 333	1 724 673	3 337 000	3 375 305	-38 305		
General expenses - other (including abnormal expenses)	15 413 566	-	15 413 566	-	15 413 566	-	46 240 698	-	-		
Loss on disposal of property, plant and equipment	42 861 328	19 267 243	42 861 328	10 513 371	42 861 328	40 323 329	128 583 985	70 103 944	12 239 344		
Total Operating Expenditure	42 861 328	19 267 243	42 861 328	10 513 371	42 861 328	40 323 329	128 583 985	70 103 944	12 239 344		
Capital Expenditure	-	-	-	-	-	-	-	-	-		
Total asset from own funds	487 333	-	487 333	51 519	487 333	40 384	1 462 000	91 903	1 370 097		
Total asset from grants & subsidies	41 461 500	14 115 538	41 461 500	28 078 379	41 461 500	30 702 677	124 384 500	72 896 594	51 487 906		
Total Operating Expenditure	41 948 833	14 115 538	41 948 833	28 129 898	41 948 833	30 743 060	125 846 500	72 988 497	52 858 003		
TOTAL EXPENDITURE	84 810 162	33 382 782	84 810 162	38 643 269	84 810 162	71 066 390	254 430 485	143 092 440	65 097 347		

4. PROJECTIONS OF REVENUE & EXPENDITURE PER VOTE

It is important to view expenditure in relation to the revenue used to finance it. In this context, it is easy to see when expenditure exceeds Revenue and the necessary remedial steps can then be taken to correct this situation. Failure to monitor expenditure in relation to Revenue will seriously hamper the municipality's ability to achieve its strategic goals for the year.

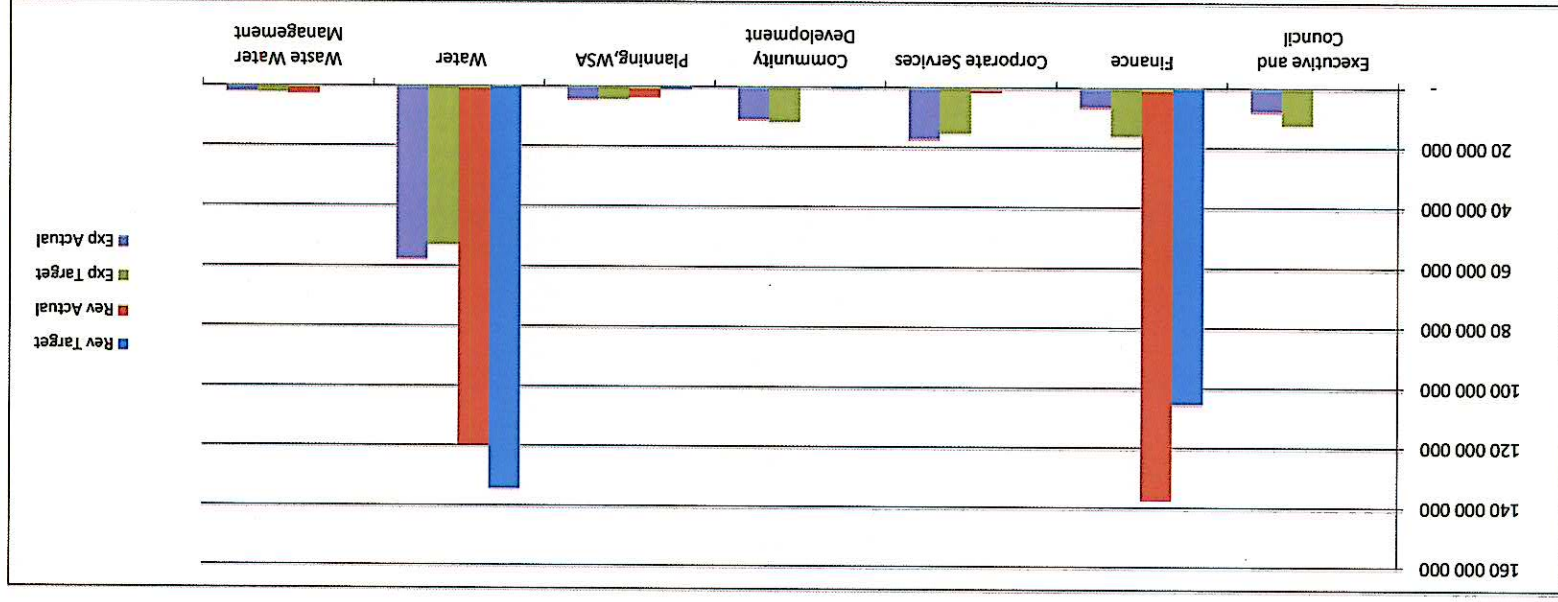
Projections of Expenditure and Revenue per Vote

Compares the planned revenue and expenditure for the quarter ended 30 September 2015. It is clear that Zululand District Municipality will spend a lot in the provision of water to the community that it serves.

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Q2 Chart - Monthly Projections of Revenue and Expenditure by Vote



5. QUARTERLY PROJECTIONS OF SERVICE DELIVERY TARGETS AND PERFORMANCE INDICATORS OF EACH VOTE

In terms of the SDBIP, Zululand District Municipality is required to provide non-financial measurable performance objectives in the form of service delivery targets and other performance indicators. Service delivery targets relate to the level and standards of service being provided to the community, and include targets for the reductions in backlogs of basic services.

The goals and objectives set by Council as quantifiable outcomes that should be implemented by the administration over the next financial year are indicated on the sheet below.

-QUARTERLY PERFORMANCE REPORT - HOD (F) Finance - S B Nkosi - Quarter 1 - 2015/2016

National KPA: Basic Service Delivery

Balance Scorecard Perspective: Customer

Program Driver	Objective	Indicator	KPI No	Quarter 1		Quarter 1 - 2015/2016 - Performance			Annual Target				
				Target	Actual	Score		Comment/ Corrective Action	1 - Not Acceptable	2 - Partially Achieved	3 - Effective	4 - Performance Significantly above Expectations	5 - Outstanding Performance
HOD (F)	Maximise the implementation of IDP identified projects	Percentage of a municipality's budget actually spent on identified projects for a particular financial year in terms of the municipality's IDP	9	20.00 %	12.76 %	2			80.00 %	90.00 %	100.00 %	100.00 %	100.00 %

National KPA: Municipal Financial viability and management

Balance Scorecard Perspective: Finances

Program Driver	Objective	Indicator	KPI No	Quarter 1		Quarter 1 - 2015/2016 - Performance			Annual Target				
				Target	Actual	Score		Comment/ Corrective Action	1 - Not Acceptable	2 - Partially Achieved	3 - Effective	4 - Performance Significantly above Expectations	5 - Outstanding Performance
HOD (F)	Improve revenue collection	Outstanding service debtors recovery rate to revenue per quarter	14	0.25	-1.75				0.49	0.32	0.25	0.23	0.20
HOD (F)	Improve supply chain application	Number of successful appeals per quarter	15	0.00	0.00	3			2.00	1.00	0.00	0.00	0.00
HOD (F)	Process payments in time	Processing time of invoices per quarter	16	30.00 day(s)	30.00 day(s)	3			60.00 day(s)	45.00 day(s)	30.00 day(s)	15.00 day(s)	10.00 day(s)
HOD (F)	Complete and submit accurate annual financial statements	Review and submit Financial Statements	17	31/09/2015	31/09/2015	3		ZDM receipt letter for 2014-15 AFS from AG.pdf	30/10/2015	15/10/2015	31/09/2015	15/09/2015	01/09/2015
HOD (F)	Budget for ZDM annually	Final 2016/17 budget submitted to council for approval by specified date	19						30/07/2016	15/07/2016	30/06/2016	15/06/2016	30/05/2016
HOD (F)	Have an effective Auditing Function	Number of Audit committee meetings scheduled per quarter	20	1.00	1.00	3			2.00	3.00	4.00	5.00	6.00
HOD (F)	Report timely and accurately	Quarterly SDBIP reports for 2015/16 submitted to MM by specified date	21	15/10/2015	29/07/2015	5			30/09/2016	15/09/2016	30/07/2016	15/07/2016	01/07/2016
HOD (F)	Have an effective auditing function	Percentage of audit queries addressed from the AG report by the end of the financial year	22	5.00	97.00	5		Management Report Action Plan 2013-2014 Status Report.xlsx	80.00	85.00	90.00	95.00	100.00
HOD (F)	Increase the cost coverage ratio	Cost coverage ratio achieved per quarter	23	3.00	1.40	5			5.00	4.00	3.00	2.00	1.00

HOD (F)	Increase debt coverage ratio	Debt coverage ratio achieved per quarter	24	3.00	0.00	5			5.00	4.00	3.00	2.00	1.00
HOD (F)	Report timely and accurately	Annual report 2014/2015 submitted to council by specified date	25						30/03/2016	29/02/2016	30/01/2016		
HOD (F)	Produce accurate statements	Percentage of accounts adjustments effected per quarter	26	3.00	3.04	2		KPI 26 Percentage of account adjustments.xlsx	5.00	4.00	3.00	2.00	1.00
HOD (F)	Keep a minimum cash balance to cover average monthly expenditure	Number of days with excessive funds in current account in relation to strategy	27	15.00	15.00	3			25.00	20.00	15.00	10.00	5.00
HOD (F)	Align capital programme and IDP	Percentage of capital projects budgeted for in accordance with the IDP	28	100.00	100.00	3			80.00	80.00	100.00		

National KPA: Good Governance & Public Participation

Balance Scorecard Perspective: Learning and growth

				Quarter 1		Quarter 1 - 2015/2016 - Performance			Annual Target				
Program Driver	Objective	Indicator	KPI No	Target	Actual	Score		Comment/ Corrective Action	1 - Not Acceptable	2 - Partially Achieved	3 - Effective	4 - Performance Significantly above Expectations	5 - Outstanding Performance
HOD (F)	Spend grant funding	Percentage of allocated grant funds spent	42	20.00 %	44.00 %	5			80.00 %	90.00 %	100.00 %	100.00 %	100.00 %
HOD (F)	Improve governance	Final fraud prevention strategy reviewed and submitted to MM by specified date	43						30/07/2016	15/07/2016	30/06/2016	15/06/2016	30/05/2016
HOD (F)	Mitigate risks	Final risk management plan submitted to MM by specified date	46						30/07/2016	15/07/2016	30/06/2016	15/06/2016	30/03/2016

QUARTERLY PERFORMANCE REPORT - HOD (TS) Technical Services - Zweli Dladla - Quarter 1 - 2015/2016

National KPA: Basic Service Delivery														
Balance Scorecard Perspective: Customer														
Program Driver	Objective	Indicator	KPI No	Quarter 1		Quarter 1 - 2015/2016 - Performance			Annual Target					
				Target	Actual	Score		Comment/ Corrective Action	1 - Not Acceptable	2 - Partially Achieved	3 - Effective	4 - Performance Significantly above Expectations	5 - Outstanding Performance	
HOD (TS)	Provide free basic water	Percentage of households with access to basic level of water (as per WSDP) (Reticulation-new household connections)	2	0.17	0.00	1			0.63	0.70	0.76	0.82	0.89	
HOD (TS)	Improve access to free water	Percentage of households earning less than R1600 pm with access to free water (Note: Rudimentary)	3	0.06	0.00	1			0.16	0.24	0.31	0.37	0.43	
HOD (TS)	Improve water quality	Number of water quality tests as per the approved strategy	4	459.00	504.00	4			1816.00	1826.00	1836.00	1846.00	1856.00	
HOD (TS)	Provide free basic sanitation services	Percentage of households with access to basic level of sanitation (as per WSDP)	5	0.31	2.51	5			2.34	2.40	2.47	2.53	2.59	
HOD (TS)	Improve access to free sanitation	Percentage of households earning less than R1600 pm with access to free basic sanitation	6	0.31	2.51	5			2.34	2.40	2.47	2.53	2.59	
HOD (TS)	Implement effective Customer Care	Notification of community on planned water supply interruptions	8	48.00	129.00	5			12.00	24.00	48.00	60.00	72.00	
HOD (TS)	Maximise the implementation of IDP identified projects	Percentage of a municipality's budget actually spent on identified projects for a particular financial year in terms of the municipality's IDP	9	20.00 %	100.00 %	5			80.00 %	90.00 %	100.00 %	100.00 %	100.00 %	

National KPA: Local Economic Development														
Balance Scorecard Perspective: Learning and growth														
Program Driver	Objective	Indicator	KPI No	Quarter 1		Quarter 1 - 2015/2016 -			Annual Target					
				Target	Actual	Score		Comment/ Corrective Action	1 - Not Acceptable	2 - Partially Achieved	3 - Effective	4 - Performance Significantly above Expectations	5 - Outstanding Performance	
HOD (TS)	Effectively co-ordinate LED in the district	Number of jobs created through LED initiatives and capital projects	31	50.00	216.00	5			100.00	150.00	200.00	250.00	300.00	

National KPA: Good Governance & Public Participation														
Balance Scorecard Perspective: Learning and growth														
				Quarter 1		Quarter 1 - 2015/2016 -			Annual Target					

Program Driver	Objective	Indicator	KPI No	Target	Actual	Score		Comment/ Corrective Action	1 - Not Acceptable	2 - Partially Achieved	3 - Effective	4 - Performance significantly above Expectations	5 - Outstanding Performance
HOD (TS)	Spend grant funding	Percentage of allocated grant funds spent	42	20.00 %	18.00 %	2			80.00 %	90.00 %	100.00 %	100.00 %	100.00 %

QUARTERLY PERFORMANCE REPORT - HOD (Co) Corporate - Michael Shandu - Quarter 1 - 2015/2016

National KPA: Basic Service Delivery

Balance Scorecard Perspective: Customer

Program Driver	Objective	Indicator	KPI No	Quarter 1		Quarter 1 - 2015/2016 - Performance			Annual Target				
				Target	Actual	Score		Comment/ Corrective Action	1 - Not Acceptable	2 - Partially Achieved	3 - Effective	4 - Performance Significantly above Expectations	5 - Outstanding Performance
HOD (Co)	Effective coordination of DM plan implementation	Disaster management forum meetings scheduled by 30 Jun 2016	10	30/09/2015	19/08/2015	5			30/07/2015	15/07/2015	30/06/2015	15/06/2015	01/06/2015
HOD (Co)	Create awareness of hazards and disasters	Number of DM awareness campaigns scheduled per quarter	11	3.00	10.00	5			4.00	6.00	10.00	12.00	14.00
HOD (Co)	Review and facilitate the District Disaster Managemnet Plan	Final Disaster Management Plan submitted to MM by specified date	12						30/07/2016	15/07/2016	30/06/2016	15/06/2016	30/05/2016
HOD (Co)	Review and facilitate the municipal airport managemnet plan	Airport plan submitted to MM by specified date	13						30/07/2016	15/07/2016	30/06/2016	15/06/2016	30/05/2016

National KPA: Municipal transformation and institutional development

Balance Scorecard Perspective: Internal Processes

Program Driver	Objective	Indicator	KPI No	Quarter 1		Quarter 1 - 2015/2016 - Performance			Annual Target				
				Target	Actual	Score		Comment/ Corrective Action	1 - Not Acceptable	2 - Partially Achieved	3 - Effective	4 - Performance Significantly above Expectations	5 - Outstanding Performance
HOD (Co)	Maintain Institutional Capacity to render Municipal Services	Workplace skills plan 2016/2017 submitted to Local Labour Forumby specified date	53						30/07/2016	15/07/2016	30/06/2016	15/06/2016	30/05/2016
HOD (Co)	Maintain Institutional Capacity to render Municipal Services	Percentage of municipality's budget actually spent on implementing its workplace skills plan	54	20.00 %	66.00 %	5			80.00 %	90.00 %	100.00 %		

QUARTERLY PERFORMANCE REPORT - HOD (P) Planning - Stefan Landman - Quarter 1 - 2015/2016

National KPA: Basic Service Delivery													
Balance Scorecard Perspective: Customer													
Program Driver	Objective	Indicator	KPI No	Quarter 1		Quarter 1 - 2015/2016 - Performance			Annual Target				
				Target	Actual	Score		Comment/ Corrective Action	1 - Not Acceptable	2 - Partially Achieved	3 - Effective	4 - Performance Significantly above Expectations	5 - Outstanding Performance
HOD (P)	Review and facilitate the District WSDP	Final 2015/2016 WSDP submitted to council for approval by specified date	1						30/07/2016	15/07/2016	30/06/2016	15/06/2016	30/06/2016
HOD (P)	Effectively monitor WSP's	Number of WSP Meetings scheduled	7	2.00	3.00	5			4.00	6.00	8.00	10.00	12.00
HOD (P)	Maximise the implementation of IDP identified projects	Percentage of a municipality's budget actually spent on identified projects for a particular financial year in terms of the municipality's	9	20.00 %	0.00 %	1			80.00 %	90.00 %	100.00 %	100.00 %	100.00 %

National KPA: Good Governance & Public Participation													
Balance Scorecard Perspective: Learning and growth													
Program Driver	Objective	Indicator	KPI No	Quarter 1		Quarter 1 - 2015/2016 - Performance			Annual Target				
				Target	Actual	Score		Comment/ Corrective Action	1 - Not Acceptable	2 - Partially Achieved	3 - Effective	4 - Performance Significantly above Expectations	5 - Outstanding Performance
HOD (P)	Spend grant funding	Percentage of allocated grant funds spent	42	20.00 %	0.00 %	1			80.00 %	90.00 %	100.00 %	100.00 %	100.00 %
HOD (P)	Manage performance effectively	6 performance agreements signed by 56 section managers by specified date	44	6.00	6.00	3			4.00	5.00	6.00		

National KPA: Municipal transformation and institutional development													
Balance Scorecard Perspective: Internal Processes													
Program Driver	Objective	Indicator	KPI No	Quarter 1		Quarter 1 - 2015/2016 - Performance			Annual Target				
				Target	Actual	Score		Comment/ Corrective Action	1 - Not Acceptable	2 - Partially Achieved	3 - Effective	4 - Performance Significantly above Expectations	5 - Outstanding Performance
HOD (P)	Encourage participation in IDP process, ensure alignment with Local Municipalities	Number of stakeholder alignment meetings held by the end of the financial year	47	2.00	5.00	5			4.00	6.00	8.00	10.00	12.00
HOD (P)	Encourage participation in IDP process, ensure alignment with Local Municipalities	Date of submission of 2016/2017 IDP Framework Plan to Council for adoption	48	30/09/2015	26/08/2015	5			30/10/2015	15/10/2015	30/09/2015	15/09/2015	01/09/2015

HOD (P)	Effective spatial development	Final Spatial Development Framework submitted to Council by specified date	49					30/07/2016	15/07/2016	30/06/2016	15/06/2016	30/05/2016
HOD (P)	Encourage participation in IDP process, ensure alignment with Local Municipalities	Integrated Development plan 2016/2017 submitted to council for adoption by specified date	50					30/07/2016	15/07/2016	30/06/2016	15/06/2016	30/05/2016
HOD (P)	To effectively deal with development and environmental applications in line with legislation	Percentage of environmental applications responded to within 40days of receipt by the end of financial year	51	80.00	100.00	5		80.00	80.00	80.00	90.00	100.00

QUARTERLY PERFORMANCE REPORT - HOD (CS) Community Services - Zanele Cele - Quarter 1 - 2015/2016
National KPA: Basic Service Delivery
Balance Scorecard Perspective: Customer

Program Driver	Objective	Indicator	KPI No	Quarter 1		Quarter 1 - 2015/2016 - Performance			Annual Target				
				Target	Actual	Score		Comment/ Corrective Action	1 - Not Acceptable	2 - Partially Achieved	3 - Effective	4 - Performance Significantly above Expectations	5 - Outstanding Performance
HOD (CS)	Maximise the implementation of IDP identified projects	Percentage of a municipality's budget actually spent on identified projects for a particular financial year in terms of the municipality's IDP	9						80.00 %	90.00 %	100.00 %	100.00 %	100.00 %

National KPA: Local Economic Development
Balance Scorecard Perspective: Learning and growth

Program Driver	Objective	Indicator	KPI No	Quarter 1		Quarter 1 - 2015/2016 - Performance			Annual Target				
				Target	Actual	Score		Comment/ Corrective Action	1 - Not Acceptable	2 - Partially Achieved	3 - Effective	4 - Performance Significantly above Expectations	5 - Outstanding Performance
HOD (CS)	Co-Ordinated and Integrated Regional Economic Development	Approved LED Strategy submitted to council by specified date	29						30/07/2016	15/07/2016	30/08/2016	15/06/2016	30/05/2016
HOD (CS)	Co-Ordinated and Integrated Regional Economic Development	Number of tourism awareness and training workshops scheduled per quarter	30	2.00	10.00	5			4.00	6.00	8.00	10.00	12.00
HOD (CS)	Effectively co-ordinate LED in the District	Number of LED ward projects implemented	32						100.00	150.00	200.00	230.00	260.00
HOD (CS)	Plan and implement institutional measures that would reduce the impact of HIV/AIDs	HIV/ADS Strategy 2016/2017 submitted to council by specified date	33						31/07/2016	15/07/2016	30/06/2016	15/06/2016	30/05/2016
HOD (CS)	Create HIV/AIDS awareness and education	Number of HIV/AIDS awareness campaigns scheduled by 30 June 2016	34	4.00	17.00	5			4.00	4.00	16.00	20.00	24.00
HOD (CS)	The social upliftment of the communities in ZDM	Number of schools/creches inspection reports conducted per quarter	35						30.00	45.00	60.00	65.00	70.00
HOD (CS)	Access sufficient resources to implement youth and gender programmes	Social Development strategy submitted to MM by specified date	36						30/07/2016	15/07/2016	30/06/2016	15/06/2016	30/05/2016
HOD (CS)	Strategically plan development and empowerment initiatives for youth and gender	Number of district youth council meetings scheduled per quarter	37						1.00	2.00	4.00	6.00	8.00
HOD (CS)	Enable participation and create awareness of councils youth and gender programmes	Number of quality of life council meetings scheduled per quarter	38	1.00	1.00	3			1.00	2.00	4.00	6.00	8.00

HOD (CS)	Reduce poverty by implementing community development projects	Number of people participating in ZDM community capacity building programmes by financial year end	39					70.00	200.00	240.00	260.00	280.00
HOD (CS)	Implement food production compliance	Number of food production site inspection reports produced per quarter	40					24.00	36.00	48.00	60.00	72.00
HOD (CS)	Enhance mortuary compliance	Number of mortuary inspection reports produced per quarter	41					24.00	36.00	48.00	60.00	72.00

National KPA: Good Governance & Public Participation

Balance Scorecard Perspective: Learning and growth

				Quarter 1		Quarter 1 - 2015/2016 - Performance			Annual Target				
Program Driver	Objective	Indicator	KPI No	Target	Actual	Score		Comment/ Corrective Action	1 - Not Acceptable	2 - Partially Achieved	3 - Effective	4 - Performance Significantly above Expectations	5 - Outstanding Performance
HOD (CS)	Spend grant funding	Percentage of allocated grant funds spent	42						80.00 %	90.00 %	100.00 %	100.00 %	100.00 %

6. DETAILED CAPITAL WORKS PLAN

[illegible]

ZULULAND District Municipality
IMPLEMENTATION OF MIG PROJECTS 3-year Cash flow
Financial year:
Reporting Month:
Compiled by:
Gugu Nene
September 2015

ILIT DORA (TRANSFER PAYMENT) (DRAWDOWN) SCHEDULE:
PROVINCIAL ACCUMULATIVE EXPENDITURE TARGET (%):
MUNICIPAL ACCUMULATIVE CERTIFIED EXPENDITURE (%):

**6. APPROVAL OF THE ZULULAND DISTRICT MUNICIPALITY'S SERVICE
DELIVERY AND BUDGET IMPLEMENTATION PLAN FOR THE QUARTER
ENDED 30 SEPTEMBER 2015.**

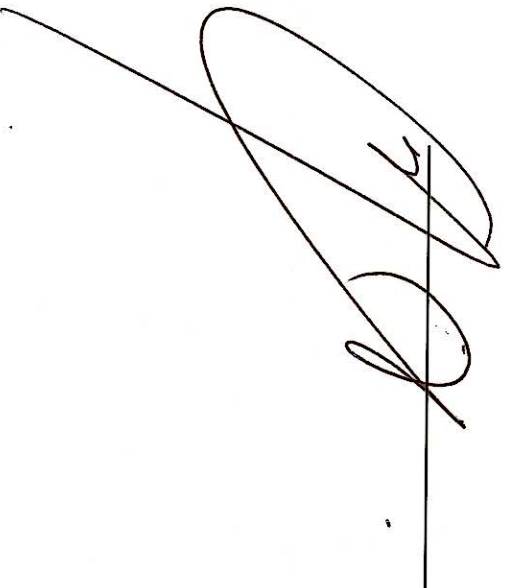
The Zululand District Municipality's SDBIP for the year ended 30 September 2015 has been reviewed and approved by the Honorable Mayor: Cllr. M.A Hlatshwayo as said in S69 (3) (a) and S54 (3) of the Municipal Finance Management Act.

Date Approved: 14/10/2015

The Honorable Mayor

Cllr M.A. Hlatshwayo

Signature:

A handwritten signature in black ink, consisting of a large, stylized 'H' followed by a cursive 'latshwayo'. The signature is written over a horizontal line.