

The image is a circular emblem, likely the coat of arms of the Zululand District Municipality. It features a central shield with a blue diamond shape containing a white elephant's head. Above the shield is a sun with red rays and a yellow and black patterned band. Two black birds with large beaks flank the shield. Below the shield is a yellow banner with the text 'INQUBEKELA PHAMBILI' and a smaller banner below it with 'NGOBUQOTHO'.

ZULULAND DISTRICT MUNICIPALITY
SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN
FOR THE QUARTER ENDED 31 MARCH 2015

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1. Introduction

1.1. Background to the SDBIP

In terms of Section 69 (3) (a) of the Municipal Finance Management Act, the Municipal Manager must submit the SDBIP to the Mayor within 14 days after the approval of the Budget. The Mayor must subsequently approve the SDBIP within 28 days after the approval of the Budget in terms of Section 53 (1) (c) (ii) of the Municipal Finance Management Act. The Annual Budget for the 2014/15 financial year was approved by Council on 29 May 2014. The SDBIP for the Zululand District Municipality was approved by the Mayor within 28 days after approval of budget as stated in S53 (1) (c) (ii) and it will be monitored and revised quarterly.

1.2. Purpose of the SDBIP

The purpose of the SDBIP can be summarized as follows:

1. It is a vital link between the Mayor and the administration of the municipality;
2. It facilitates the process for holding management accountable for its performance;
3. It is a tool for implementation, management and monitoring; and
4. It further serves as the basis for the performance measurement in service delivery against the year-end targets and the implementation of the budget.

1.3. Importance of the SDBIP

A properly formulated SDBIP will ensure that appropriate information is circulated internally and externally for purposes of monitoring the execution of the budget, and it:

- *Enables the Mayor to monitor the performance of the Municipal Manager,*
- *Municipal Manager to monitor the performance of the senior managers; and*
- *The community to monitor the performance of the municipality.*

It is the excellent mechanism that produces quarterly targets that are reported to ensure implementation of the IDP. The SDBIP will also empower all councilors specifically facilitating engagement at ward level and allow them to undertake the appropriate oversight and monitoring of programs. The SDBIP will also measure in-year progress in the implementation of the budget; under spending of budget will be dealt with at early stages because it is reviewed quarterly.

1.4. The Role of Council with regards to the SDBIP

It is vitally important for Council to note that the components of the SDBIP are primary indicators of the municipality's performance on the annual Budget. In this regard, Councilors are encouraged to scrutinize the various components of the SDBIP and to pose questions where it is deemed necessary. This form of in-year reporting should uncover major problems and is aimed at ensuring that the Mayor and the Municipal Manager take the corrective steps when any unanticipated problems arise.

1.5. Role of the Accounting Officer in respect of the SDBIP

The Accounting Officer must:

1. Implement the Budget;
2. Ensure that spending is in accordance with the Budget and ensure that the expenditure is reduced when revenue is anticipated to be less than projected in the Budget or the SDBIP
3. Ensure that revenue and expenditure is properly monitored;
4. Prepare an adjustments Budget when necessary; and
5. Submit the draft SDBIP and draft annual performance agreements for the Municipal Manager and all senior managers

1.6. The key components of the 2014/15 SDBIP

In terms of Circular No. 13 of the MFMA No. 56 of 2003, the SDBIP must contain:

- Monthly projections of revenue to be collected for each source;
- Monthly projections of expenditure by source (not required in terms of this Act);
- Monthly projections of expenditure (operating and capital) and revenue for each vote;
- Quarterly projections of service delivery targets and performance indicators of each vote;
- Detailed capital works plan broken down by ward over three years (Capital Plan – MIG)

These components of the SDBIP are discussed below.

2. MONTHLY PROJECTIONS OF REVENUE PER SOURCE

In terms of Section 15 of the MFMA, a municipality may, except where otherwise provided in this Act,

- incur expenditure only in terms of the approved Budget; and
- Within the limits of the amounts appropriated for the different votes in the approved Budget.

One of the most important and basic priorities of a municipality is to collect all its revenue as budgeted for, failure to collect the revenue will undermine the municipality's ability to deliver services. The SDBIP contains the monthly projections of revenue to be collected per source for the 2014/15 financial year. The reason for the inclusion of this component of the SDBIP is to ensure that the municipality monitors revenue collected during the quarter as all expenditure to be incurred in terms of the approved Budget must be financed from realistically anticipated revenues to be collected.

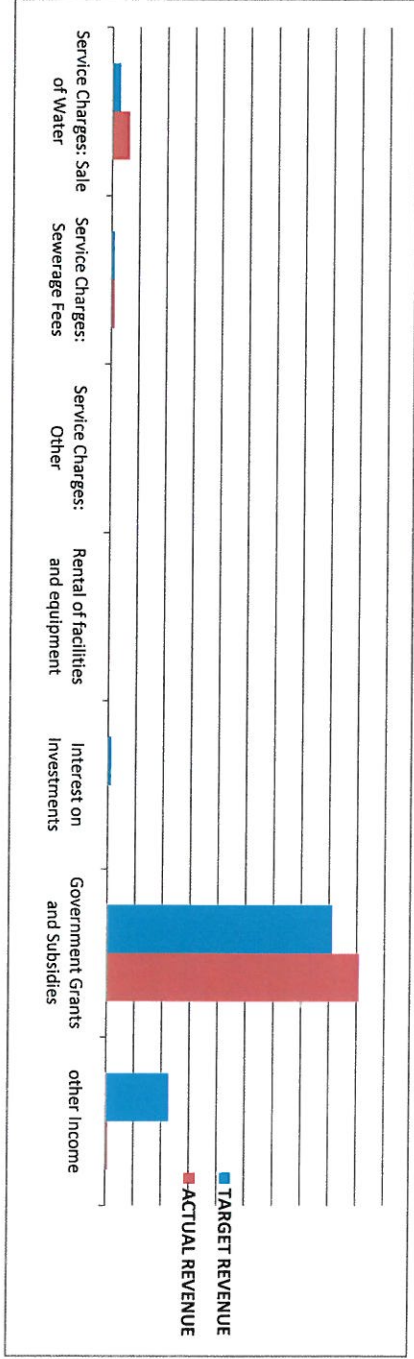
The Accounting Officer must monitor the actual revenues received against those projected in the SDBIP and submit explanations of any remedial action to be taken to ensure that projected revenue and expenditure remain within the municipality's approved Budget. This type of information requires the municipality to take urgent remedial steps to ensure it improves on its revenue-collection capacity if it wants to maintain its levels of service delivery and expenditure.

The revenue for the quarter ended 31 March 2015 is indicated below as follows:

Monthly projections of total Revenue per Source

The municipality must ensure that it has instituted measures to achieve monthly revenue targets for each revenue source. In order to ensure realistic revenue projections and ultimately balanced budgets, the Zululand District Municipality has to have comprehensive, coherent revenue policies that take into account appropriate service delivery levels, standards, ability to pay and collection efforts.

Q2 Chart - Monthly Projections of Revenue by Source



**Monthly projections of Revenue by Source of
Zululand District Municipality for the Quarter
ended 31 March 2015**

Monthly Projections of Revenue by Source

Revenue by Source	JANUARY		FEBRUARY		MARCH		Totals for Q_3		Variance
	Target	Actual	Target	Actual	Target	Actual	Target	Actual	
Service Charges: Sale of Water	1 829 083	1 914 229	1 829 083	1 295 865	1 829 083	9 111 673	5 487 250	12 321 767	-6 834 517
Service Charges: Sewerage Fees	612 333	730 304	612 333	544 261	612 333	906 866	1 837 000	2 181 431	-344 431
Service Charges: Other	-	-	-	-	-	-	-	-	-
Rental of facilities and equipment	5 417	31 802	5 417	-	5 417	32 242	16 250	64 044	-47 794
Interest on Investments	715 083	255 550	715 083	56 075	715 083	43 059	2 145 250	354 684	1 790 566
Government Grants and Subsidies : Operating a	54 130 250	4 420 157	54 130 250	746 000	54 130 250	176 552 062	162 390 750	181 718 219	-19 327 469
Other Income	15 139 263	1 179 478	15 139 263	41 662	15 139 263	320 326	45 417 789	1 541 466	43 876 323
Accumulated Surplus									
TOTALS	72 431 430	8 531 520	72 431 430	2 683 863	72 431 430	186 966 228	217 294 289	198 181 611	19 112 678

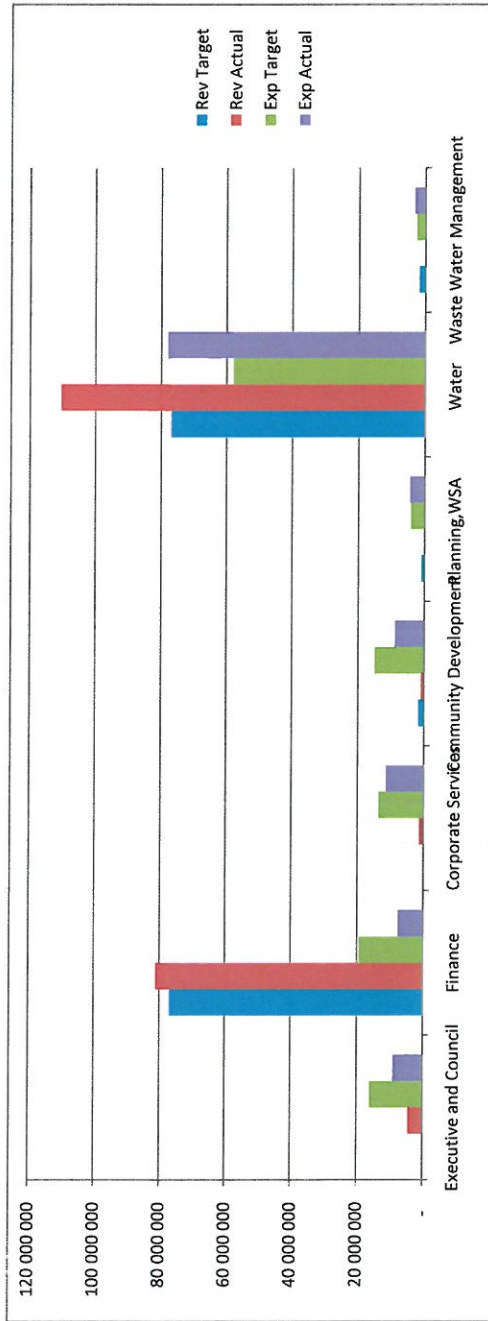
3. MONTHLY PROJECTIONS OF EXPENDITURE PER SOURCE

The monthly projections of expenditure per source is not included in terms of circular No 13 of the MFMA, but we as Zululand District Municipality have decided to add this component in order to see the movement of expenditure per source on monthly basis to be able to respond promptly and to initiate any remedial steps when necessary.

**Monthly Projections of Expenditure by Source of
Zululand District Municipality for the Quarter ended 31 March 2015**

Monthly Projections of Expenditure by Source									
Expenditure by Source	JANUARY		FEBRUARY		MARCH		Totals for Q 2		Variance
	Target	Actual	Target	Actual	Target	Actual	Target	Actual	
Operating Expenditure									
Employee related costs wages and salaries	9 261 489	11 177 742	9 261 489	8 106 799	9 261 489	10 898 322	27 784 466	30 182 863	-2 398 397
Employee related costs social contribution	2 604 851	1 974 932	2 604 851	2 257 449	2 604 851	1 999 881	7 814 553	6 232 262	1 582 291
Remuneration of Councilors	538 880	494 312	538 880	10 854 275	538 880	490 027	1 616 640	11 838 614	-10 221 974
Bad debts	299 500	-	299 500	-	299 500	-	898 500	-	898 500
Collection costs	115 833	183 716	115 833	96	115 833	209 908	347 500	393 720	-46 220
Depreciation	3 801 500	3 443 670	3 801 500	3 443 663	3 801 500	3 445 971	11 404 500	10 333 304	1 071 196
Repairs and maintenance	4 915 583	3 596 924	4 915 583	2 991 662	4 915 583	2 611 068	14 746 750	9 189 654	5 547 096
Inter-Departmental Charges	-	11 383	-	89 020	-	461 123	-	561 536	-561 536
Interest on external borrowings	917	-	917	-	917	-	2 750	-	2 750
Redemption	-	-	-	-	-	-	-	-	-
Bulk purchases	7 072 083	7 932 566	7 072 083	7 465 321	7 072 083	8 423 224	21 216 250	23 821 111	-2 604 861
Grants & Subsidies paid	165 083	-	165 083	-	165 083	-	495 250	-	495 250
Contracted services	-	1 055 256	-	1 096 439	-	1 136 783	-	3 288 478	-3 288 478
General expenses - other (including abnormal expenses)	14 071 833	10 406 249	14 071 833	36 304 724	14 071 833	12 267 693	42 215 500	58 978 666	-16 763 166
Loss on disposal of property, plant and equipment	-	-	-	-	-	-	-	-	-
Total Operating Expenditure	42 847 553	40 276 760	42 847 553	72 609 448	42 847 553	41 944 000	128 542 659	154 830 208	-26 287 549
Capital Expenditure									
Total asset from own funds	1 501 132	106 191	1 501 132	521 980	1 501 132	803 027	4 503 397	1 431 198	3 072 199
Total asset from grants & subsidies	20 833 955	5 400 146	20 833 955	21 955 891	20 833 955	26 704 954	62 501 864	54 060 991	8 440 873
Total Operating Expenditure	22 336 087	5 506 337	22 336 087	22 477 871	22 336 087	27 507 981	67 005 260	55 492 189	11 513 071
TOTAL EXPENDITURE	65 182 640	45 783 097	65 182 640	95 087 319	65 182 640	69 451 981	195 547 919	210 322 397	-14 774 478

Q2 Chart - Monthly Projections of Revenue and Expenditure by Vote



4. PROJECTIONS OF REVENUE & EXPENDITURE PER VOTE

It is important to view expenditure in relation to the revenue used to finance it. In this context, it is easy to see when expenditure exceeds Revenue and the necessary remedial steps can then be taken to correct this situation. Failure to monitor expenditure in relation to Revenue will seriously hamper the municipality's ability to achieve its strategic goals for the year.

Projections of Expenditure and Revenue per Vote

Compares the planned revenue and expenditure for the quarter ended 31 March 2015. It is clear that Zululand District Municipality will spend a lot in the provision of water to the community that it serves.

Monthly Projections of Expenditure & Revenue by Vote
for Zululand District Municipality for the Quarter
ended 31 March 2015

expenditure and revenue by vote	JANUARY						FEBRUARY						MARCH						TOTALS						Q 3																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																														
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5. QUARTERLY PROJECTIONS OF SERVICE DELIVERY TARGETS AND PERFORMANCE INDICATORS OF EACH VOTE

In terms of the SDBIP, Zululand District Municipality is required to provide non-financial measurable performance objectives in the form of service delivery targets and other performance indicators. Service delivery targets relate to the level and standards of service being provided to the community, and include targets for the reductions in backlogs of basic services.

The goals and objectives set by Council as quantifiable outcomes that should be implemented by the administration over the next financial year are indicated on the sheet below.

QUARTERLY PERFORMANCE REPORT - Entire District - Quarter 3 - 2014/2015

National KPA: Basic Service Delivery

Balance Scorecard Perspective: Customer

Program Driver	Objective	Indicator	KPI No	Quarter 1			Quarter 2			Quarter 3			Quarter 4			Quarter 3 - 2014/2015 - Performance			Annual Target				
				Baseline	Target	Actual	Target	Actual	Target	Actual	Target	Actual	Score	Evidence	1 - Not Acceptable	2 - Partially Achieved	3 - Effective	4 - Performance Significantly above Expectations	5 - Outstanding Performance				
HOD (P)	Review and facilitate the District WSDP	Approved WSDP plan	1	29/05/2014						31/03/2015	19/03/2015	30/06/2015	30/06/2015	4			31/07/2015	15/07/2015	30/06/2015	15/06/2015	01/06/2015		
HOD (TS)	Provide free basic water	Percentage of households with access to basic level of water (as per WSDP) (Recalculation-new household connections)	2	0.00	0.13	1.32	0.19	1.35	0.24	1.47				5									
HOD (TS)	Improve access to free water	Percentage of households earning less than R1600 pm with access to free water (Note: Rudimentary)	3	0.00	0.47	1.32	0.44	1.37	0.50	1.49				5									
HOD (TS)	Improve water quality	Number of water quality tests as per the approved strategy	4	0.00	459.00	501.00	459.00	501.00	459.00	469.00				4			1816.00	1826.00	1838.00	1846.00	1856.00		
HOD (TS)	Provide free basic sanitation services	Percentage of households with access to basic level of sanitation (as per WSDP)	5	0.00	0.63	2.00	1.46	3.14	1.46	4.67				5									
HOD (TS)	Improve access to free sanitation	Percentage of households earning less than R1100 pm with access to free basic sanitation	6	0.00	0.63	2.00	1.46	3.14	2.09	4.67				5									
HOD (P)	Ensure that legislated water policies are reviewed and updated	Approved identified water policies	7	30/06/2015								30/06/2015					31/07/2015	15/07/2015	30/06/2015	15/06/2015	01/06/2015		
HOD (P)	Effectively monitor WSP's	Number of WSP Meetings scheduled	8	0.00	2.00	3.00	2.00	3.00	2.00	3.00				5			4.00	6.00	8.00	10.00	12.00		
HOD (TS)	Implement effective Customer Care	Notification of community on planned water supply interruptions	9	0.00 hr	48.00 hr	120.00 hr	48.00 hr	96.00 hr	48.00 hr	139.00 hr				5			12.00 hr	24.00 hr	48.00 hr	60.00 hr	72.00 hr		
HOD (TS)	Effectively utilise MIG allocation	% of MIG grant funds spent on approved projects	10	0.00 %	6.00 %	38.30 %	28.00 %	54.00 %	66.00 %	74.87 %				4			98.00 %	98.00 %	100.00 %	100.00 %	100.00 %		
HOD (Co), HOD (CS), HOD (F), HOD (P), HOD (TS)	Maximise the implementation of IDP identified projects	Capital budget actually spent on identified projects	11	0.00 %	20.00 %	100.00 %	40.00 %	100.00 %	70.00 %	100.00 %				4		KPI 11 Q3.pdf	80.00 %	90.00 %	100.00 %	100.00 %	100.00 %		
HOD (Co)	Effective coordination of DM plan implementation	Disaster management forum meeting held by specified date	12	31/05/2015	21/09/2014	23/07/2014	31/11/2014	19/11/2014	31/03/2015	27/02/2015		30/06/2015		3		KPI 12.pdf	30/07/2015	15/07/2015	30/06/2015	15/06/2015	01/06/2015		
HOD (CS)	Create awareness of hazards and disasters	Number of DM awareness campaigns scheduled per quarter	13	0.00	3.00	3.00	3.00	3.00	3.00	5.00				5		KPI 13.pdf	4.00	6.00	10.00	12.00	14.00		
HOD (Co)	Review and facilitate the District Disaster Management plan	Approved DM Plan	14	30/06/2015			31/03/2015	31/03/2015	31/03/2015			30/06/2015		3		KPI 14.pdf	31/07/2015	15/07/2015	30/06/2015	15/06/2015	01/06/2015		
HOD (Co)	Review and facilitate the Municipal airport management plan	Airport plan submitted to MM by specified date	15	30/06/2015			31/02/2015	19/03/2015	31/02/2015			30/06/2015		3		KPI 15.pdf	31/07/2015	15/07/2015	30/06/2015	15/06/2015	01/06/2015		
HOD (Co)	Review and facilitate the Municipal airport management plan	Implement identified activities from the airport plan	16	0.00 %	25.00 %	40.00 %	50.00 %	73.33 %	75.00 %	100.00 %				5		KPI 16.pdf	80.00 %	90.00 %	100.00 %	100.00 %	100.00 %		

Balance Scorecard Perspective: Finances

Program Driver	Objective	Indicator	KPI No	Quarter 1			Quarter 2			Quarter 3			Quarter 4			Quarter 3 - 2014/2015 - Performance			Annual Target				
				Baseline	Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual	Score	Evidence	1 - Not Acceptable	2 - Partially Achieved	3 - Effective	4 - Performance Significantly Above Expectations	5 - Outstanding Performance		
IOD (F)	Improve revenue collection	Outstanding service debtors recovery rate to revenue	17	0.25	0.25	0.72	0.25	0.85	0.25	0.44					2		0.48	0.32	0.25	0.23	0.20		
IOD (F)	Improve supply chain application	Number of successful appeals	18	0.00	0.00	0.00	0.00	0.00	0.00	0.00					3								
IOD (F)	Process payments in time	Processing time of invoices	19	30.00 day(s)	30.00 day(s)	30.00 day(s)	30.00 day(s)	15.00 day(s)	30.00 day(s)	15.00 day(s)					5		KPI 19 Q3.pdf	60.00 day(s)	45.00 day(s)	30.00 day(s)	15.00 day(s)	7.00 day(s)	
IOD (F)	Complete and submit accurate annual financial statements	Review and submit Financial Statements	20	31/03/2014	31/03/2014	31/03/2014											30/10/2014	15/10/2014	31/03/2014	24/03/2014	15/03/2014		
OD (F)	To consistently achieve clean audit	Unqualified audit opinion	21	Unqualified	Unqualified	Unqualified	Unqualified	Unqualified	Unqualified	Unqualified								Qualified	Unqualified				
OD (F)	Budget for ZDM annually	Approved final budget	22	30/06/2015			31/03/2015	31/03/2015	31/03/2015	30/06/2015					3		KPI 22 Q3.pdf	31/07/2015	15/07/2015	30/06/2015	15/09/2015	01/09/2015	
OD (F)	Have an effective Auditing Function	Audit committee meetings scheduled	23	30/09/2014	30/09/2014	21/08/2014	30/12/2014	12/11/2014	30/03/2016	18/04/2015	30/06/2015				5		Audit Com Agenda 16/04/2015.pdf, KPI 23 Q3.pdf	30/07/2015	15/07/2015	30/06/2015	15/06/2015	01/06/2015	
OD (F)	Report timely and accurately	SDBG reports approved by specified date	24	30/06/2014		15/10/2014	15/10/2014	10/10/2014	25/01/2015	20/01/2015	15/04/2015				3			31/07/2015	15/07/2015	30/06/2015	15/06/2015	01/06/2015	
LOD (F)	Have an effective Auditing Function	% of audit queries addressed from the AG report	25	0.00 %					75.00 %	64.00 %					2		Management Report Action Plan 2013-2014.xlsx, KPI 25 Q3.xlsx	55.00 %	65.00 %	75.00 %	90.00 %	100.00 %	
OU (F)	Increase the cost coverage ratio	Cost Coverage ratio	26	0.00	3.00	2.00	3.00	0.87	3.00	3.00					3			1.00	2.00	3.00	4.00	5.00	
OD (F)	Increase the debt coverage ratio	Debt Coverage Ratio	27	0.00			3.00		3.00	3.00					1			1.00	2.00	3.00	4.00	5.00	
OD (F)	Report timely and accurately	Approved annual report	28	31/03/2015			28/03/2015	22/01/2015							5		Annual report resubmission 2013-2014.pdf, KPI 28 Q3.pdf	30/04/2015	15/04/2015	28/03/2015	15/03/2015	01/03/2015	
OD (F)	Produce accurate statements	% of accounts adjustments effected	29	0.00 %	3.00 %	0.35 %	3.00 %	28.99 %									1.00 %	2.00 %	3.00 %	4.00 %	5.00 %		
LOD (F)	Keep a minimum cash balance to cover average monthly expenditure	Number of days with excessive funds in current account in relation to strategy	30	0.00 day(s)	60.00 day(s)	60.00 day(s)	60.00 day(s)	60.00 day(s)	60.00 day(s)	60.00 day(s)					3			40.00 day(s)	50.00 day(s)	60.00 day(s)	65.00 day(s)	70.00 day(s)	
OD (F)	Align Capital Programme and IDP	% of capital projects budgeted for in accordance with the IDP	31	0.00 %	100.00 %	100.00 %	100.00 %	100.00 %	100.00 %	100.00 %					3			90.00 %	95.00 %	100.00 %			

National KPA: Local Economic Development

Balance Scorecard Perspective: Learning and growth

Quarter 1			Quarter 2			Quarter 3			Quarter 4			Quarter 3 - 2014/2015 - Performance			Annual Target				
Program Driver	Objective	Indicator	KPI No	Baseline	Target	Actual	Target	Actual	Target	Actual	Score	Evidence	1 - Not Acceptable	2 - Partially Achieved	3 - Effective	4 - Performance Significantly above Expectations	5 - Outstanding Performance		
HOD (CS)	Co-Ordinated and Integrated Regional Economic Development	Approved LED Strategy	32	30/06/2015					30/06/2015			LED STRATEGY - KPI Q3.pdf	31/07/2015	15/07/2015	30/06/2015	15/06/2015	01/08/2015		
HOD (CS)	Co-Ordinated and Integrated Regional Economic Development	Number of tourism awareness and training workshops held	33	0.00	2.00	5.00	2.00	2.00	2.00	2.00	3	KPI 33 Q3.pdf	4.00	6.00	8.00	10.00	12.00		
HOD (TS)	Co-Ordinated and Integrated Regional Economic Development	Number of jobs created through LED initiatives and capital projects	34	0.00	50.00	50.00	50.00	1248.00	50.00	1568.00	5		100.00	150.00	200.00	250.00	300.00		
HOD (CS)	Effectively co-ordinate LED in the District	Number of LED ward projects implemented	35	0.00									100.00	150.00	200.00	230.00	260.00		
HOD (CS)	Plan and implement institutional measures that would reduce the impact of HIV/AIDS	Approved HIV/AIDS Strategy	36	30/06/2015					30/06/2015				31/07/2015	15/07/2015	30/06/2015	15/06/2015	01/08/2015		
HOD (CS)	Create HIV/AIDS awareness and education	Number of HIV/AIDS awareness campaigns held	37	0.00	4.00	2.00	4.00	4.00	4.00	4.00	3	KPI 37 Q4.pdf	10.00	14.00	16.00	18.00	20.00		
HOD (CS)	Access sufficient resources to implement Youth and Gender Programmes	Number of submitted Youth & Quality of life business plans	38	0.00	2.00	3.00	2.00	1.00	2.00	1.00	2	KPI 38 Q3.pdf	5.00	7.00	8.00	10.00	11.00		
HOD (CS)	Strategically plan development and empowerment initiatives for youth and gender	Approved social development strategy	39	30/06/2015					30/06/2015				31/07/2015	15/07/2015	30/06/2015	15/06/2015	01/08/2015		
HOD (CS)	Enable participation and create awareness of Councils Youth and Gender Programmes	Number of District Youth Council Meetings held	40	0.00	1.00	2.00	1.00	2.00	1.00	1.00	3	KPI 40 Q3.pdf	1.00	2.00	4.00	6.00	8.00		
HOD (CS)	Enable participation and create awareness of Councils Youth and Gender Programmes	Number of quality of life Council Meetings held	41	0.00	1.00	2.00	1.00	1.00	1.00	1.00	3	KPI 41 Q3.pdf	1.00	2.00	4.00	6.00	8.00		
HOD (CS)	Reduce poverty by implementing Community Development Projects	Number of people participating in ZDM Community Capacity Building Programmes	42	0.00	125.00	800.00			125.00	70.00	2		150.00	200.00	250.00	300.00	350.00		
HOD (CS)	Implement food production compliance	Number of food production site inspection reports	43	0.00	3.00	22.00	3.00	4.00	3.00	15.00	5	KPI 43 Q3.pdf	8.00	10.00	12.00	14.00	16.00		
HOD (CS)	Enhance mortuary compliance	Number of mortuary inspection reports	44	0.00	3.00	5.00	3.00	4.00	3.00	4.00	5	KPI 44 Q3.pdf	8.00	10.00	12.00	14.00	16.00		

National KPA: Good Governance & Public Participation

Balance Scorecard Perspective: Learning and growth

Quarter 1			Quarter 2			Quarter 3			Quarter 4			Quarter 3 - 2014/2015 - Performance			Annual Target				
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Program Driver	Objective	Indicator	KPI No	Baseline	Target	Actual	Target	Actual	Target	Actual	Score	Evidence	1 - Not Acceptable	2 - Partially Achieved	3 - Effective	4 - Performance Significantly above Expectations	5 - Outstanding Performance	
Municipal Manager	Improve community and stakeholder participation	Approved communication strategy	45	30/06/2015			31/02/2014		30/06/2015				31/07/2015	15/07/2015	30/06/2015	Expectations 15/06/2015	01/06/2015	
HOD (Co), HOD (CS), HOD (F), HOD (P), HOD (TS)	Spend grant funding	Percentage of allocated grant funds spent	46	0.00 %	20.00 %	53.00 %	100.00 %	100.00 %	70.00 %	100.00 %	2		KPI 46.pdf, KPI 46 Q3.pdf	85.00 %	90.00 %	100.00 %	100.00 %	100.00 %
HOD (F)	Improve governance	Approved fraud prevention strategy	47	30/06/2015					30/06/2015				31/07/2015	15/07/2015	30/06/2015	15/06/2015	01/06/2015	
HOD (P)	Manage performance effectively	Number of signed Sec 57 performance agreements	48	0.00	6.00	6.00									6.00			
HOD (Co)	Maintain Institutional Capacity to render Municipal Services	Number of critical posts filled in relation to organogram	49	0.00 %	60.00 %	100.00 %	70.00 %	100.00 %	80.00 %	100.00 %	5		KPI 49.pdf	85.00 %	90.00 %	100.00 %		
HOD (F)	Mitigate risks	Approved risk management plan	50	30/06/2015					30/06/2015				31/07/2015	15/07/2015	30/06/2015	15/06/2015	01/06/2015	

National KPA: Municipal transformation and institutional development

Balance Scorecard Perspective: Internal Processes																							
Program Driver	Objective	Indicator	KPI No	Baseline	Quarter 1			Quarter 2			Quarter 3			Quarter 4			Quarter 3 - 2014/2015 - Performance		Annual Target				
					Target	Actual		Target	Actual		Target	Actual		Target	Actual		Score	Evidence	1 - Not Acceptable	2 - Partially Achieved	3 - Effective	4 - Performance Significantly above Expectations	5 - Outstanding Performance
HOD (P)	Encourage participation in IDP process, ensure alignment with Local Municipalities	Number of stakeholder alignment meetings	51	0.00	2.00	4.00		2.00	5.00		2.00	5.00				5		4.00	6.00	8.00	Expectations 10.00	12.00	
HOD (P)	Encourage participation in IDP process, ensure alignment with Local Municipalities	Date of submission of Framework Plan to Council for adoption	52	30/09/2014	30/09/2014	26/09/2014											30/10/2014	15/10/2014	30/09/2014	15/09/2014	01/09/2014		
H.C.D (P)	Effective spatial development	Date of submission of reviewed Spatial Development Framework to Council	53	30/06/2015				30/03/2015	18/03/2015		30/06/2015			3			31/07/2015	15/07/2015	30/06/2015	15/06/2015	01/06/2015		
HOD (P)	Encourage participation in IDP process, ensure alignment with Local Municipalities	Adopted Integrated Development plan	54	30/06/2015				30/03/2015	18/03/2015		30/06/2015			3			31/07/2015	15/07/2015	30/06/2015	15/06/2015	01/06/2015		
HOD (P)	To ensure documentation and updates of PMIS processes and procedures	PMIS Framework Policy submitted to MM	55	30/06/2015				31/03/2015	18/03/2015		30/06/2015			4			31/07/2015	15/07/2015	30/06/2015	15/06/2015	01/06/2015		
HOD (P)	To effectively deal with development and environmental applications in line with legislation	% of environmental applications dealt with within 20 days	56	0.00 %	100.00 %	100.00 %		100.00 %	100.00 %		100.00 %	100.00 %		3			60.00 %	70.00 %	80.00 %	90.00 %	100.00 %		
HOD (Co)	Application of Policies & bylaws	Employee Assistance Programme submitted to MM	57	30/09/2015							30/06/2015					31/07/2015	15/07/2015	30/06/2015	15/06/2015	01/06/2015			
HOD (Co)	Application of Policies & bylaws	Corporate services related policies submitted to MM	58	30/09/2015							30/06/2015					31/07/2015	15/07/2015	30/06/2015	15/06/2015	01/06/2015			
HOD (C..)	Implement and Manage Employment Equity	Number of people from employment equity target groups employed in three highest levels of Management	59	0.00 of 3	20.00 of 3	96.00 of 3		40.00 of 3	40.00 of 3		60.00 of 3	100.00 of 3		5			80.00 of 3	90.00 of 3	100.00 of 3				
																		KPI59.pdf					

HOD (Co)	Maintain Institutional Capacity to render Municipal Services	30/09/2015	60	30/09/2015	Workplace skills plan submitted to Local Labour Forum	30/09/2015			31/07/2015	15/07/2015	30/09/2015	15/06/2015	01/06/2015
H.D (Co)	Maintain Institutional Capacity to render Municipal Services		61	0.00 %	20.00 %	38.00 %	40.00 %	40.00 %	40.00 %	70.00 %	99.00 %		
	Municipal Budget spent on Skills Development Plan									KPI 61 pdf	85.00 %	100.00 %	
HOD (Co)	Maintain Institutional Capacity to render Municipal Services		62	0.00 %	20.00 %	38.00 %	40.00 %	53.30 %	70.00 %	70.00 %			
	Implemented budgeted activities in the Workplace Skills plan									KPI 62 pdf	90.00 %	100.00 %	

6. DETAILED CAPITAL WORKS PLAN

DC26 Zululand DM MIG Implementation Plan MARCH

DC26 ZULULAND District Municipality
IMPLEMENTATION OF MIG PROJECTS 3-year Cash flow
 Financial year: 2014/15
 Reporting Month: March 2015
 Compiled by: Gugu Nene

ALLOCATION & COMMITMENT SUMMARY					Click here for Help !
Financial year	2014/15	2015/16	2016/17		
Total MIG Allocation	241 622 000.00	225 012 000.00	235 625 000.00		
Total Committed	218 998 929.83	225 117 822.00	235 625 000.00		
Total Variance	24 623 070.17	-105 822.00	0.00		

Table 1: MIG Registered Projects

Agent	Provincial Reference Number	Project Title (as per MIG 1 form)	Project Status	Approved MIG Funding [NOR + AFAs]	Actual Project Cost (Tender sum + fees)	Potential Savings	Total Previous MIG Expenditure	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar
DC26	2006MIGDC265325	PMU	Construction	89 093 840.00	2 421 380.00	86 672 280.00	6 594 068.70									
DC26	2006MIGDC265325	Usuthu RWSS Phase 3	Construction	89 093 840.00	2 421 380.00	86 672 280.00	6 594 068.70									
DC26	2006MIGDC265328	Usuthu RWSS Phase 2	Construction	32 483 514.00	5 213 824.01	27 269 689.99	5 213 824.01									
DC26	2006MIGDC265329	Usuthu RWSS Phase 1	Construction	96 259 055.00	95 879 201.68	379 851.32	95 879 201.68									
DC26	2006MIGDC265332	Simdlangatsha Central RWSS Ph 2 AFA	Construction	56 000 493.76	55 760 499.21	239 994.55	55 760 499.21									
DC26	2006MIGDC265333	Khumbi RWSS Water Supply AFA	Construction	74 785 687.00	35 257 001.21	39 528 685.79	33 252 120.67									
DC26	2006MIGDC265334	Hahindela/ Mondo Regional Water Supply	Construction	167 579 680.00	131 015 198.09	36 564 481.92	103 745 580.38									
DC26	2006MIGDC265336	Simdlangatsha East RWSS Phase 1	Construction	25 663 733.70	14 088 838.47	11 574 895.23	14 088 838.47									
DC26	2006MIGDC265339	Simdlangatsha West RWSS Phase 2.1 (AFA) MIS 210576	Construction	228 879 490.00	74 538 765.71	155 290 707.29	72 160 329.42									
DC26	2006MIGDC265341	Mona Sports Field	Completed	19 500 000.00	8 851 891.03	10 648 108.97	8 851 891.03									
DC26	2006MIGDC265351	Coronation RWSS Enyali (AFA) MIS 155365	Construction	34 827 855.48	32 675 331.67	2 251 723.81	32 675 331.67									
DC26	2006MIGDC26156876	ZDM Rural Sanitation Phase 01	Completed	195 891 411.00	194 692 082.07	1 199 328.93	194 692 082.07									
DC26	2006MIGDC26162234	Mandlakazi Regional Water Supply Scheme (Ph 4)	Construction	125 793 218.00	114 714 767.82	11 078 450.18	113 135 813.04									
DC26	2006MIGDC26165006	Emondlo sports field	Completed	13 269 314.00	9 500 597.64	3 768 716.36	9 500 597.64									
DC26	2006MIGDC26165601	Gumbi Emergency Water Supply	Construction	26 464 382.00	20 997 712.38	5 466 649.62	19 555 106.05									
DC26	2006MIGDC26171056	Usuthu Regional Water Supply Scheme Phase 05	Construction	665 847 000.96	123 611 869.09	542 236 040.87	103 277 441.67									
DC26	2006MIGDC26171057	Nkonjeni Regional Water Supply Scheme Phase 04	Construction	310 103 555.51	125 329 864.36	184 773 691.15	110 059 184.50									
DC26	2011MIGDC26202876	ZDM Rudimentary Water Supply Programme : Phase 3 (AFA) MIS 21	Construction	166 345 005.81	127 169 366.93	39 176 238.88	117 219 431.27									
DC26	2012MIGDC26207602	Simdlangatsha East Water Supply - Phase 2	Registered	97 162 185.96	48 942 180.93	48 219 996.03	36 877 961.20									
DC26	2006MIGDC26112022	Hibane Sports Field	Completed	16 370 000.00	3 731 576.42	12 638 423.58	3 731 576.42									
DC26	2012MIGDC26201764	ZDM Rural Sanitation Project: Phase 2 - Feasibility	Registered	7 075 135.68	7 075 135.68	0.00	0.00									

DC26 Zululand DM MIG Implementation Plan MARCH

DC26 ZULULAND District Municipality
IMPLEMENTATION OF MIG PROJECTS 3-year Cash flow
Financial year: 2014/15
Reporting Month: March 2015
Compiled by: Gugu Nene

ALLOCATION & COMMITMENT SUMMARY					Click here for Help !
Financial year	2014/15	2015/16	2016/17		
Total MIG Allocation	241 622 000.00	225 012 000.00	235 625 000.00		
Total Committed	216 998 929.83	225 117 822.00	235 625 000.00		
Total Variance	24 623 070.17	-105 822.00	0.00		

Table 1: MIG Registered Projects

Agent	Provincial Reference Number	Project Title (as per MIG 1 form)	Project Status	Approved MIG Funding [=INOR + AFA]	Actual Project Cost (Tender sum + fees)	Potential Savings	Total Previous MIG Expenditure	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar
DC26	2013MIGFDC26213510	ZDM Rural Sanitation Phase 2A	Registered	79 695 029.00	71 089 265.46	8 606 743.54	Baseline Schedule Actual / Revised Schedule	5 630 852.91	6 163 080.59	1 225 869.33	1 211 223.65	0.00	46 468.36	0.00	0.00	0.00
DC26	2013MIGFDC26213508	Sindlangeni Central Water Supply Project: Phase 3	Registered	148 006 809.34	12 793 564.49	135 213 243.85	Baseline Schedule Actual / Revised Schedule	489 269.49	2 405 881.11		491 332.60		792 052.87	533 707.17	289 491.93	0.00
DC26	2013MIGFDC26211763	Coronation Regional water Supply Scheme: Planning Phase	Registered	2 864 800.00	2 864 800.00	0.00	Baseline Schedule Actual / Revised Schedule	0.00	0.00	0.00	0.00					Construct 50%
DC26	2013MIGFDC26220802	Zululand Rudimentary Water Supply Programme - Phase 4	Registered	122 128 226.52	122 128 226.52	0.00	Baseline Schedule Actual / Revised Schedule				288 643.00					
DC26	2014MIGFDC26215437	Mandlakazi Regional Water Supply - Phase 5	Registered	447 768 410.25	447 768 410.25	0.00	Baseline Schedule Actual / Revised Schedule									
DC26	2014MIGFDC26221722	Rural Sanitation Phase 2B	Registered	7 567 613.00	7 567 613.00	0.00	Baseline Schedule Actual / Revised Schedule									
DC26						0.00	Baseline Schedule Actual / Revised Schedule									
DC26						0.00	Baseline Schedule Actual / Revised Schedule									
DC26						0.00	Baseline Schedule Actual / Revised Schedule									
Sub Total - Projects				3 258 545 941.97	1 895 698 090.11	1 362 847 851.86	1 216 554 968.65	41 392 428.69	28 710 730.31	3 168 886.77	22 300 011.91	350 874.12	23 539 697.83	13 946 314.04	11 272 970.67	2 289 966.49
MONTHLY DORA TRANSFER PAYMENT (DRAWDOWN) SCHEDULE:								85 622 000.00	88 710 730.31	3 168 886.77	22 300 011.91	350 874.12	23 539 697.83	13 946 314.04	11 272 970.67	2 289 966.49
PROVINCIAL ACCUMULATIVE EXPENDITURE TARGET (%):								8%	13.47%	19%	25%	32%	41%	47%	55%	66%
MUNICIPAL ACCUMULATIVE CERTIFIED EXPENDITURE (%):								17%	29%	30%	40%	40%	49%	55%	60%	61%

6. APPROVAL OF THE ZULULAND DISTRICT MUNICIPALITY'S SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN FOR THE QUARTER ENDED 31 DECEMBER 2014.

The Zululand District Municipality's SDBIP for the period ended 31 March 2015 has been reviewed and approved by the Honorable Mayor: Cllr. M.A Hlatshwayo as said in S69 (3) (a) and S54 (3) of the Municipal Finance Management Act.

Date Approved:

29/04/2015

The Honorable Mayor

 M.A. HLATSHWAYO

Signature:

