

ZULULAND DISTRICT MUNICIPALITY



DRAFT SERVICE DELIVERY & BUDGET IMPLIMENTATION PLAN

(SDBIP)

2014/15

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Introduction

1.1. Background to the SDBIP

In terms of Section 69 (3) (a) of the Municipal Finance Management Act, the Municipal Manager must submit the SDBIP to the Mayor within 14 days after the approval of the Budget. The Mayor must subsequently approve the SDBIP within 28 days after the approval of the Budget in terms of Section 53 (1) (c) (ii) of the Municipal Finance Management Act. The Draft Annual Budget for the 2014/15 financial year was approved by Council on 27 March 2014. The SDBIP for the Zululand District Municipality was approved by the Mayor within 28 days after approval of budget as stated in S53 (1) (c) (ii) and it will be monitored and revised quarterly.

1.2. Purpose of the SDBIP

The purpose of the SDBIP can be summarized as follows:

1. It is a vital link between the Mayor and the administration of the municipality;
2. It facilitates the process for holding management accountable for its performance;
3. It is a tool for implementation, management and monitoring; and
4. It further serves as the basis for the performance measurement in service delivery against the year-end targets and the implementation of the budget.

1.3. Importance of the SDBIP

A properly formulated SDBIP will ensure that appropriate information is circulated internally and externally for purposes of monitoring the execution of the budget, and it:

- *Enables the Mayor to monitor the performance of the Municipal Manager,*
- *Municipal Manager to monitor the performance of the senior managers; and*
- *The community to monitor the performance of the municipality.*

It is the excellent mechanism that produces monthly targets that are reported to ensure implementation of the IDP. The SDBIP will also empower all councilors specifically facilitating engagement at ward level and allow them to undertake the appropriate oversight and monitoring of programs. The SDBIP will also measure in-year progress in the implementation of the budget; under spending of budget will be dealt with at early stages because it is reviewed quarterly.

1.4. The Role of Council with regards to the SDBIP

It is vitally important for Council to note that the components of the SDBIP are primary indicators of the municipality's performance on the annual Budget. In this regard, Councilors are encouraged to scrutinize the various components of the SDBIP and to pose questions where it is deemed necessary. This form of in-year reporting should uncover major problems and is aimed at ensuring that the Mayor and the Municipal Manager take the corrective steps when any unanticipated problems arise.

1.5. Role of the Accounting Officer in respect of the SDBIP

The Accounting Officer must:

1. Implement the Budget;
2. Ensure that spending is in accordance with the Budget and ensure that the expenditure is reduced when revenue is anticipated to be less than projected in the Budget or the SDBIP
3. Ensure that revenue and expenditure is properly monitored;
4. Prepare an adjustments Budget when necessary; and
5. Submit the draft SDBIP and draft annual performance agreements for the Municipal Manager and all senior managers.

1.6. The key components of the 2014/15 SDBIP

In terms of Circular No. 13 of the MFMA No. 56 of 2003, the SDBIP must contain:

- Monthly projections of revenue to be collected for each source;
- Monthly projections of expenditure by source (not required in terms of this Act);
- Monthly projections of expenditure (operating and capital) and revenue for each vote;
- Quarterly projections of service delivery targets and performance indicators of each vote;
- Detailed capital works plan broken down by ward over three years (Capital Plan – MIG)

These components of the SDBIP are discussed below.

2. MONTHLY PROJECTIONS OF REVENUE PER SOURCE

In terms of Section 15 of the MFMA, a municipality may, except where otherwise provided in this Act,

- incur expenditure only in terms of the approved Budget; and
- within the limits of the amounts appropriated for the different votes in the approved Budget.

One of the most important and basic priorities of a municipality is to collect all its revenue as budgeted for, failure to collect the revenue will undermine the municipality's ability to deliver services. The SDBIP contains the monthly projections of revenue to be collected per source for the 2014/15 financial year. The reason for the inclusion of this component of the SDBIP is to ensure that the municipality monitors revenue collected during the quarter as all expenditure to be incurred in terms of the approved Budget must be financed from realistically anticipated revenues to be collected.

The Accounting Officer must monitor the actual revenues received against those projected in the SDBIP and submit explanations of any remedial action to be taken to ensure that projected revenue and expenditure remain within the municipality's approved Budget. This type of information requires the municipality to take urgent remedial steps to ensure it improves on its revenue-collection capacity if it wants to maintain its levels of service delivery and expenditure.

The revenue for the financial year 2014/15 is indicated below as follows:

Monthly projections of total Revenue per Source

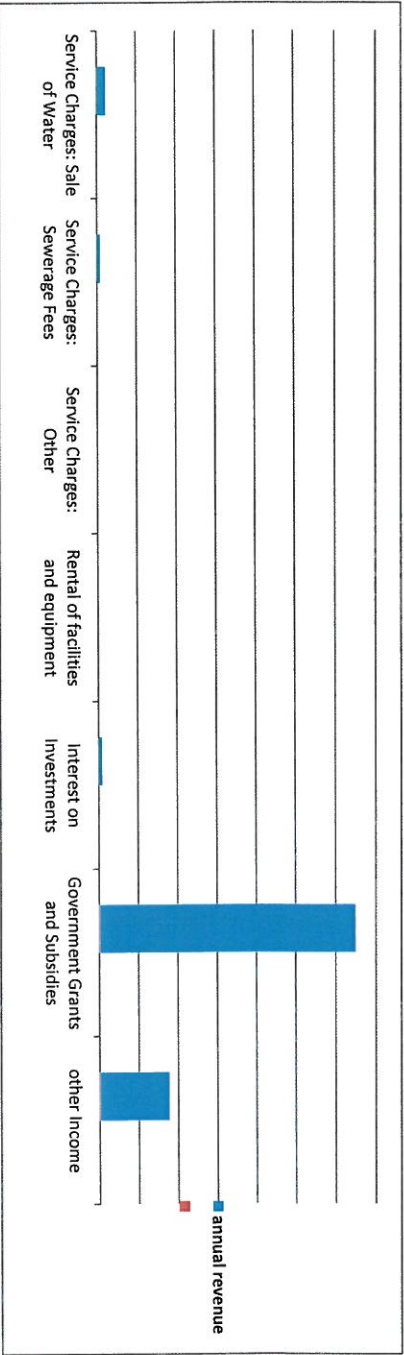
The municipality must ensure that it has instituted measures to achieve monthly revenue targets for each revenue source. In order to ensure realistic revenue projections and ultimately balanced budgets, the Zululand District Municipality has to have comprehensive, coherent revenue policies that take into account appropriate service delivery levels, standards, ability to pay and collection efforts.

Monthly projections of Revenue by Source of Zululand District Municipality for the year ended 30 June 2015

Monthly Projections of Revenue by Source

[illegible]

Chart - Monthly Projections of Revenue by Source



3. MONTHLY PROJECTIONS OF EXPENDITURE PER SOURCE

The monthly projections of expenditure per source is not included in terms of circular No 13 of the MFMA, but we as Zululand District Municipality have decided to add this component in order to see the movement of expenditure per source on monthly basis to be able to respond promptly and to initiate any remedial steps when necessary.

Monthly Projections of Expenditure by Source

[illegible]

4. ANNUAL PROJECTIONS OF REVENUE & EXPENDITURE PER VOTE

It is important to view expenditure in relation the revenue used to finance it. In this context, it is easy to see when expenditure exceeds Revenue and the necessary remedial steps can then be taken to correct this situation. Failure to monitor expenditure in relation to Revenue will seriously hamper the municipality's ability to achieve its strategic goals for the year.

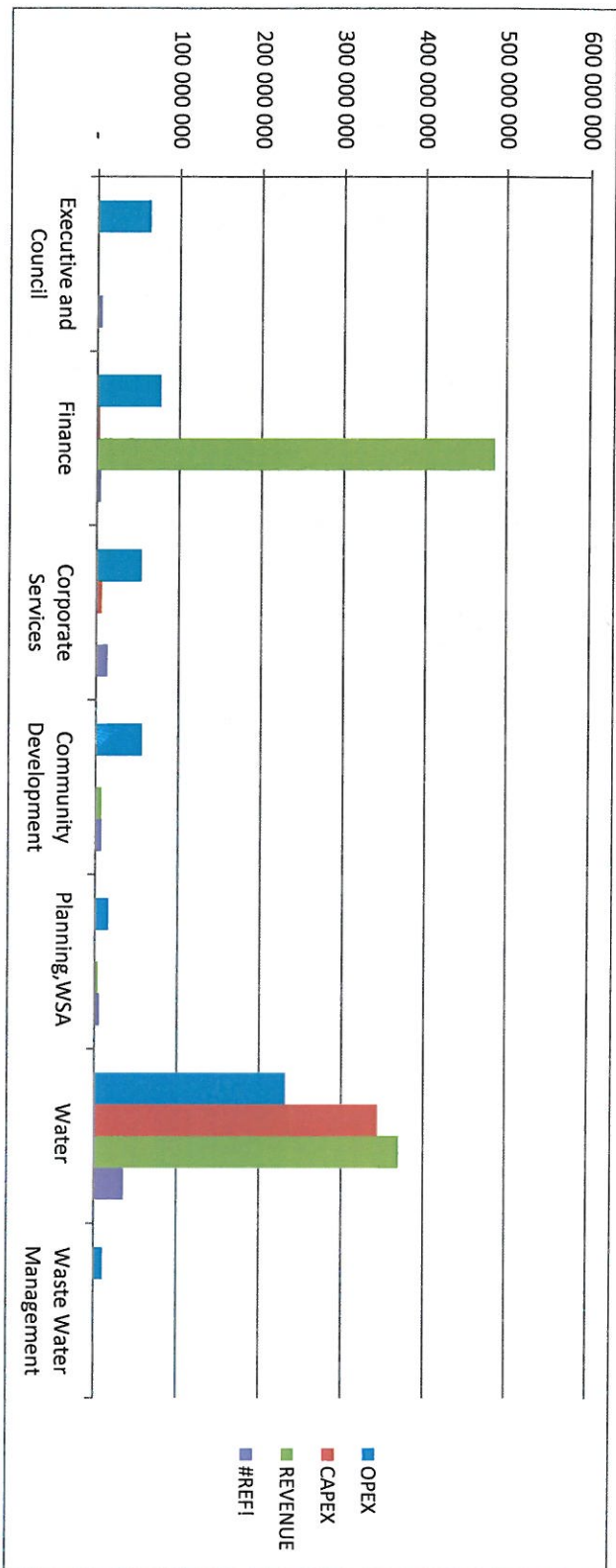
Annual Projections of Expenditure and Revenue per Vote

Compares the planned revenue and expenditure for the year ended 30 June 2015. It is clear that Zululand District Municipality will spend a lot in the provision of water to the community that it serves.

**Projections of Expenditure & Revenue by Vote
for Zululand District Municipality for the year
ended 30 June 2015**

Projections for expenditure and revenue by vote				
Department	Operating Exp	CAPITAL EXP	REVENUE	
Executive and Council	63 930 147	-	-	
Finance	77 409 855	2 878 745	484 748 958	
Corporate Services	54 313 676	6 134 709	-	
Community Development	56 052 907	1 000 000	6 729 000	
Planning & WSA	16 178 702	-	3 351 000	
Water	231 882 769	344 494 000	370 110 042	
Waste Water Management	10 663 491	-	-	
Total	510 431 546	354 507 454	864 939 000	

Chart - Monthly Projections of Revenue and Expenditure by Vote



5. QUARTERLY PROJECTIONS OF SERVICE DELIVERY TARGETS AND PERFORMANCE INDICATORS OF EACH VOTE

In terms of the SDBIP, Zululand District Municipality is required to provide non-financial measurable performance objectives in the form of service delivery targets and other performance indicators. Service delivery targets relate to the level and standards of service being provided to the community, and include targets for the reductions in backlogs of basic services.

The goals and objectives set by Council as quantifiable outcomes that should be implemented by the administration over the next financial year are indicated on the sheet below.

SECTION E.2: IMPLEMENTATION PLAN & SERVICE DELIVERY PLAN

1. IMPLEMENTATION PLAN

NOTE: THE IMPLEMENTATION PLAN FOR 2014/2015 WILL BE PROVIDED IN THE FINAL IDP REVIEW FOR 2014/2015

Table 89: Implementation Plan (2013/2014)

KPA No	National General Key Performance Areas	Focus Area No	Focus Area (Powers and Functions)	Focus Area	Key Obj No	Key Objective (ultimate goal)	Obj No	Objective (5 year)	Strategy No	Strategy (Year 1)	Action No	Action (Year 1)	Strategy (Year 2)	Strategy (Year 3)	Strategy (Year 4)	Strategy (Year 5)			
1	Infrastructure and Services	1.1	Water & Sanitation	Water & Sanitation	1.1.1	To progressively provide a cost effective, reliable water services at a good quality to all potential consumers in the district	1.1.1.1	To provide cost effective water (including free basic water)	1.1.1.1.1	Implement current WSDP focussing on LIC & Review same plan	a	Identify water priorities and provide in terms of the budget available	Implement current WSDP & Review same plan	Implement current WSDP & Review same plan	Implement current WSDP & Review same plan	Implement current WSDP & Review same plan			
							b				Ensure that the WSDP is reviewed within budget and within time								
							a				Calculate production costs per KL	Phase in tariff adjustment	Phase in tariff adjustment	Phase in tariff adjustment	Phase in tariff adjustment				
							1.1.1.2				Establish base-line costs of water production								
							1.1.1.2.1				Implement current WSDP focussing on LIC & Review same plan								
							1.1.1.2.2				Establish base-line costs of sanitation treatment	b	Calculate treatment costs per unit	Phase in tariff adjustment	Phase in tariff adjustment	Phase in tariff adjustment	Phase in tariff adjustment		
							1.1.1.3				To reduce Water Loss	1.1.1.3.1	Implement Water Loss Strategy	a	Establish base-line of water loss in one pilot area	Implement Water Loss Strategy	Implement Water Loss Strategy	Implement Water Loss Strategy	Implement Water Loss Strategy
							1.1.1.4				To improve on the quality of water delivered	1.1.1.4.1	Implement Water Quality Strategy	a	Increase the number of water tests conducted to comply with SANS 241	Implement Water Quality Strategy	Implement Water Quality Strategy	Implement Water Quality Strategy	Implement Water Quality Strategy
							b				Capacity Building (Training & Institutional arrangements - including the addressing of staff shortfalls)			Implement Water Quality Strategy	Implement Water Quality Strategy	Implement Water Quality Strategy	Implement Water Quality Strategy		
							c				Upgrading of WTW & WWTW			Implement Water Quality Strategy	Implement Water Quality Strategy	Implement Water Quality Strategy	Implement Water Quality Strategy		

KPA No	National General Key Performance Areas	Focus Area No	Focus Area (Powers and Functions)	Focus Area	Key Obj No	Key Objective (ultimate goal)	Obj No	Objective (5 year)	Strategy No	Strategy (Year 1)	Action No	Action (Year 1)	Strategy (Year 2)	Strategy (Year 3)	Strategy (Year 4)	Strategy (Year 5)
1	Infrastructure and Services	1.1	Water & Sanitation	Water & Sanitation	1.1.1	To progressively provide a cost effective, reliable water services at a good quality to all potential consumers in the district	1.1.5	To provide effective Customer Care	1.1.5.1	To improve the current Customer Care System	a	Identify and Analyse shortcomings of System				
							1.1.6	To ensure compliance with relevant water legislation	1.1.6.1	Review and implement legislated water policies & Bylaws	a	To develop a Compliance Checklist	Review and implement legislated water policies & Bylaws	Review and implement legislated water policies	Review and implement legislated water policies	Review and implement legislated water policies
							1.1.7	To effectively utilise grant allocation for water and sanitation	1.1.7.1	Implementation of the WSDP	a	Prioritisation of projects	Implementation of the WSDP	Implementation of the WSDP	Implementation of the WSDP	Implementation of the WSDP
							1.1.8	To deliver and regulate water services in a structured manner	1.1.8.1	To effectively regulate and monitor WSP's and Water Services Intermediaries	a	Review & Implement Water Policies & Bylaw	To effectively regulate and monitor WSP's and Water Services Intermediaries	To effectively regulate and monitor WSP's and Water Services Intermediaries	To effectively regulate and monitor WSP's and Water Services Intermediaries	To effectively regulate and monitor WSP's and Water Services Intermediaries
											b	Conduct monthly WSP meetings to discuss water provision related matters				

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1	Infrastructure and Services	1.2	Municipal Airports (District)	Municipal Airports (District)	1.2.1	To viably operate & maintain a Regional Airport that contributes to the growth & development of the district	1.2.1.1	To implement identified activities in airport implementation plan as aligned to budget	1.2.1.1.1	Implement current activities as identified in the Airport Implementation Plan and review same plan	a	Review of Airport Implementation Plan	Implement activities as identified and budgeted for in the Airport Implementation Plan and review same plan	Implement activities as identified and budgeted for in the Airport Implementation Plan and review same plan	Implement activities as identified and budgeted for in the Airport Implementation Plan and review same plan	Implement activities as identified and budgeted for in the Airport Implementation Plan and review same plan
											b	Identify priorities and implement in terms of the budget available				
		1.3	Municipal Roads	Municipal Roads	1.3.1	To facilitate the provision of a well-developed district road network	1.3.1.1	To establish the status quo of roads within the Municipal Area and to take responsibility of the assigned district roads	1.3.1.1.1	Continuous Engagement with Dept of Transport	a	To set up regular meetings with the Dept of Roads to define the DM's role in the provision of District Roads	Continuous Engagement with Dept of Transport	Continuous Engagement with Dept of Transport	Continuous Engagement with Dept of Transport	Continuous Engagement with Dept of Transport
											b	To develop the Roads Asset Management System				
		1.4	Regulation Of Passenger Transport Services	Regulation Of Passenger Transport Services	1.4.1	To facilitate the Regulation of Passenger Transport Services	1.4.1.1	To clarify the DM's role in the Regulation of Passenger Transport Services	1.4.1.1.1	Continuous Engagement with Dept of Transport	a	To set up regular meetings with the Dept of Roads to clarify the DM's role	Continuous Engagement with Dept of Transport	Continuous Engagement with Dept of Transport	Continuous Engagement with Dept of Transport	Continuous Engagement with Dept of Transport
		1.5	Fire Fighting	Fire Fighting	1.5.1	To Plan, co-ordinate and regulate Fire Fighting Services in the district	1.5.1.1	To ensure that fire fighting is well planned and executed in the District	1.5.1.1.1	Prepare ZDM Fire Fighting Master Plan	a	To source funding to develop ZDM Fire Fighting Master Plan	Implement budgeted activities as identified in the ZDM Fire Fighting Master plan	Implement budgeted activities as identified in the ZDM Fire Fighting Master plan	Implement budgeted activities as identified in the ZDM Fire Fighting Master plan	Implement budgeted activities as identified in the ZDM Fire Fighting Master plan
							1.5.1.2	Regulation and co-ordination of Fire Fighting Services	1.5.1.2.1	Prepare ZDM Fire Fighting Bylaws	b	To source funding to develop ZDM Fire Fighting Bylaws	Implement and co-ordinate Fire Fighting Service Regulations	Implement and co-ordinate Fire Fighting Service Regulations	Implement and co-ordinate Fire Fighting Service Regulations	Implement and co-ordinate Fire Fighting Service Regulations
		1.6	Disaster Management	Disaster Management	1.6.1	To deal with Disasters efficiently & effectively in the district	1.6.1.1	To review and facilitate the district Disaster Management plan	1.6.1.1.1	To implement the district Disaster Management Plan	a	Implement budgeted activities as identified in the Disaster Management Plan	To implement the district Disaster Management Plan	To implement the district Disaster Management Plan	To implement the district Disaster Management Plan	To implement the district Disaster Management Plan
							1.6.1.2	To create awareness of hazards and disasters	1.6.1.2.1	To prepare Disasters and Hazards Awareness Strategy	b	To source funding to develop the Awareness Strategy	To implement budgeted activities as identified in the Awareness strategy	To implement budgeted activities as identified in the Awareness strategy	To implement budgeted activities as identified in the Awareness strategy	To implement budgeted activities as identified in the Awareness strategy

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		1.7	Solid Waste	Solid Waste	1.7.1	To facilitate the removal of solid waste	1.7.1.1	To investigate the feasibility of a regional solid waste management	1.7.1.1.1		a					Review IWMP
		1.8	Municipal Health Services	Municipal Health Services	1.8.1	To deliver an effective and efficient municipal health service	1.8.1.1	To deliver an effective environmental municipal health service	1.8.1.1.1	Prepare Plan for effective and efficient Municipal Environmental Health Services	a	Prepare Plan for effective and efficient Municipal Environmental Health Services	Implement, monitor & Review MHS Plan	Implement, monitor & Review MHS Plan	Implement, monitor & Review MHS Plan	Implement, monitor & Review MHS Plan
		1.9	Regional Fresh Produce Markets & Abattoirs	Regional Fresh Produce Markets & Abattoirs	1.9	Investigate the feasibility of Fresh Produce Markets and Abattoirs	1.9.1.1	Investigate the feasibility of Fresh Produce Markets and Abattoirs	1.9.1.1.1	Prepare Feasibility Report on Fresh Produce Markets and Abattoirs	a	Determine the status quo (Survey & report) & the DM role	Monitor Situation	Monitor Situation	Monitor situation	Monitor Situation
		1.10	District Cemeteries	District Cemeteries	1.10.1	To ensure that sufficient burial space is available within the district	1.10.1.1	Investigate the feasibility of a Regional Cemetery Site/s	1.10.1.1.1		a				Review Cemetery Master Plan	

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Z	Economic, Agriculture and Tourism	2.1	District Tourism	District Tourism	2.1.2	To promote tourism in the District	2.1.2.1	To create effective Tourism structures and have effective institutional arrangements in place.	2.1.2.1.1	Regularly review Tourism section resources	a	Review ZDM tourism section (allocate resources)	Regularly review Tourism section resources	Regularly review Tourism section resources	Regularly review Tourism section resources	Regularly review Tourism section resources
									2.1.2.1.2	Revive Tourism Forum	a	Revive ZDM tourism structures and have scheduled meetings.	Regular ZTF meetings	Regular ZTF meetings	Regular ZTF meetings	Regular ZTF meetings
									2.1.2.1.3	Strengthen TKZN linkages	a	Liaise with TKZN on ongoing basis	Liaise with TKZN on ongoing basis	Liaise with TKZN on ongoing basis	Liaise with TKZN on ongoing basis	Liaise with TKZN on ongoing basis
									2.1.2.1.4	Review/update Tourism Sector Plan	a	Annual workshop to update Tourism Sector Plan	Annual workshop to update Tourism Sector Plan	Annual workshop to update Tourism Sector Plan	Annual workshop to update Tourism Sector Plan	Annual workshop to update Tourism Sector Plan
									2.1.2.1.5	To update/maintain the Zululand Tourism Database	a	Capture new developments and delete closed down ones	Capture new developments and delete closed down ones	Capture new developments and delete closed down ones	Capture new developments and delete closed down ones	Capture new developments and delete closed down ones
							2.1.2.2	To ensure tourists/potential tourists are aware of our product	2.1.2.2.1	To update/implement themes/packages website upgrading brochure distribution	a	Identify needs and do presentations to roleplayers and implement strategy	Identify needs and do presentations to roleplayers and implement strategy	Identify needs and do presentations to roleplayers and implement strategy	Identify needs and do presentations to roleplayers and implement strategy	Identify needs and do presentations to roleplayers and implement strategy
									2.1.2.2.2	To train and build capacity	b	To create awareness and to build capacity on tourism in: local communities business sector schools, and	To create awareness and to build capacity on tourism in: local communities business sector schools, and	To create awareness and to build capacity on tourism in: local communities business sector schools, and	To create awareness and to build capacity on tourism in: local communities business sector schools, and	To create awareness and to build capacity on tourism in: local communities business sector schools, and
									2.1.2.3	To make Zululand the favourite tourism destination	a	ZTF to meet annually to update plan and actions	ZTF to meet annually to update plan and actions	ZTF to meet annually to update plan and actions	ZTF to meet annually to update plan and actions	ZTF to meet annually to update plan and actions
									2.1.2.4	Safety and Signage	a	Identify needs and implement	Identify needs and implement	Identify needs and implement	Identify needs and implement	Identify needs and implement
							2.1.2.5	Tourism Routes	2.1.2.5.1	Develop/improve the following tourism routes Battlefields Route ZBR (Birding Route) Route 66	a	Regular meetings, workshops and actions	Regular meetings, workshops and actions	Regular meetings, workshops and actions	Regular meetings, workshops and actions	Regular meetings, workshops and actions

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2	Economic, Agriculture and Tourism	2.2	LED	LED	2.2.1	To improve the economy of the district, through the creation of job opportunities and additional economic activities	2.2.1.1	To effectively contribute & co-ordinate LED in the District	2.2.1.1.1	Review LED Plan	a	Implement LED plan	Monitor & Review the LED Plan	Monitor & Review the LED Plan	Monitor & Review the LED Plan	Monitor & Review the LED Plan
							2.2.1.2	To create LED awareness in the District	2.2.1.2.1	Sensitize the community about LED	a	Awareness campaigns	Building awareness	Building awareness	Building awareness	Building awareness
							2.2.1.3	To apply for funding for LED	2.2.1.3.1	Prioritization of projects	a	Business plans produced & submitted	Prioritization of projects	Prioritization of projects	Prioritization of projects	Prioritization of projects
							3.1.1.1	To create HIV/AIDS awareness and education	3.1.1.1.1	Review HIV/Aids Plan	a	Implement & Monitor	Review HIV/Aids Plan	Review HIV/Aids Plan	Review HIV/Aids Plan	Review HIV/Aids Plan
3	Social Development and Food Security	3.1	HIV/AIDS	HIV/AIDS	3.1.1	To reduce the impact of HIV/AIDS	3.2.1.1	To develop and empower Youth, Gender and people living with Disability	3.2.1.1.1	Regular review the Youth, Gender and People living with Disabilities Plan	a	Implement & Monitor	Regular review the Plan	Regular review the Plan	Regular review the Plan	Regular review the Plan
		3.2	Youth And Gender	Youth And Gender	3.2.1	To develop and empower Youth, Gender and people living with Disability	3.3.1.1	To reduce poverty by implementing Community Development Projects	3.3.1.1.1	To investigate new & review existing social upliftment programs	a	Regular review & implement social upliftment programs				
		3.3	Community Development	Community Development	3.3.1	The social upliftment of the communities in ZDM										

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4	Institutional Transformation	4.1	Employment Equity	Employment Equity	4.1.1	To transform the organisation to comply with the Employment Equity Act	4.1.1.1	To comply with Employment Equity legislation	4.1.1.1.1	To implement budgeted activities in the Employment Equity Plan	a	Prioritise activities for implementation	To implement budgeted activities in the Employment Equity Plan	To implement budgeted activities in the Employment Equity Plan	To implement budgeted activities in the Employment Equity Plan	To implement budgeted activities in the Employment Equity Plan
		4.2	Skills development & capacity building	Skills development & capacity building	4.2.1	To develop capacity in the organisation for effective service delivery	4.2.1.1	To comply with Skills Development Legislation	4.2.1.1.1	Review Workplace Skills Plan	a	To source funding to review and implement a Workplace Skills Plan	To implement budgeted activities as identified in the Workplace Skills Plan	To implement budgeted activities as identified in the Workplace Skills Plan	To implement budgeted activities as identified in the Workplace Skills Plan	To implement budgeted activities as identified in the Workplace Skills Plan

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5	Financial Management	5.1	Sound Financial Management	Sound Financial Management	5.1.1	To promote good financial practices	5.1.1.1	To improve revenue collection	5.1.1.1.1	Implement current credit control and debt collection policy and bylaws & Review same policy and bylaws	a	Identify long outstanding consumers and apply restrictions	Implement current credit control and debt collection policy and bylaws & Review same policy and bylaws	Implement current credit control and debt collection policy and bylaws & Review same policy and bylaws	Implement current credit control and debt collection policy and bylaws & Review same policy and bylaws	Implement current credit control and debt collection policy and bylaws & Review same policy and bylaws
							5.1.1.2	To produce accurate statements	5.1.1.2.1	Prepare a schedule of all reconciliations to be performed	a	Reconcile accounts on a monthly basis	Review schedule of reconciliations and monitor performance of existing reconciliations	Review schedule of reconciliations and monitor performance of existing reconciliations	Review schedule of reconciliations and monitor performance of existing reconciliations	Review schedule of reconciliations and monitor performance of existing reconciliations
							5.1.1.3	To process payments in time	5.1.1.3.1	Develop an invoice tracking system	a	Monitor payment of invoices on a monthly basis	Pay creditors in accordance with the Tracking system deadlines	Pay creditors in accordance with the Tracking system deadlines	Pay creditors in accordance with the Tracking system deadlines	Pay creditors in accordance with the Tracking system deadlines
							5.1.1.4	To complete and submit accurate annual financial statements within the specified time period	5.1.1.4.1	Prepare a time schedule of all reconciliations to be performed to prepare AFS timely (in compliance with MFMA)	a	Prepare accurate monthly management accounts	Implement the AFS preparation time schedule	Implement the AFS preparation time schedule	Implement the AFS preparation time schedule	Implement the AFS preparation time schedule
							5.1.1.5	To complete a budget within the specified time period	5.1.1.5.1	Develop a budget time table in line with the IDP	a	Adhere to set dates on the budget time table	Implement and review the budget time table	Implement and review the budget time table	Implement and review the budget time table	Implement and review the budget time table
							5.1.1.6	To have an effective Auditing Function	5.1.1.6.1	Develop an Internal Audit plan	a	Implement the Internal Audit Plan	Develop an internal Audit plan	Develop an internal Audit plan	Develop an internal Audit plan	Develop an internal Audit plan
									5.1.1.6.2	Develop a risk register	a	Clear items identified in the risk register	Develop a risk register	Develop a risk register	Develop a risk register	Develop a risk register
									5.1.1.6.3	Ensure effective Audit Committee function	a	Monitor performance of Audit Committee				
							5.1.1.7	To develop a Financial Plan (i.e. Budget Process and Time Table)	5.1.1.7	Review and implement the current Financial Plan	a	Allocate budget according to IDP priorities	Review and implement the current Financial Plan	Review and implement the current Financial Plan	Review and implement the current Financial Plan	Review and implement the current Financial Plan

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5	Financial Management				5.1.2	To be a financially viable municipality	5.1.2.1	To increase the cost coverage ratio	5.1.2.1.1	Review and implement the investment policy	a	Identify surplus cash, which is not immediately required, for investment.	Review and implement the investment policy	Review and implement the investment policy	Review and implement the investment policy	Review and implement the investment policy
									5.1.2.1.2	Implement the SCM policy to obtain cost effective methods of reducing fixed operating expenditure	a	Identify cost effective mechanisms for the reduction of fixed operating expenditure	Implement the SCM policy to obtain cost effective methods of reducing fixed operating expenditure	Implement the SCM policy to obtain cost effective methods of reducing fixed operating expenditure	Implement the SCM policy to obtain cost effective methods of reducing fixed operating expenditure	Implement the SCM policy to obtain cost effective methods of reducing fixed operating expenditure
							5.1.2.2	To increase the debt coverage ratio	5.1.2.2.1	To increase the revenue base of the municipality	a	Identify new revenue sources	To increase the revenue base of the municipality	To increase the revenue base of the municipality	To increase the revenue base of the municipality	To increase the revenue base of the municipality
							5.1.2.3	To provide sufficient cash resources	5.1.2.3.1	Review and implement the current SDBIP	a	Adhere to terms of cash flows in planned SDBIP	Review and implement the current SDBIP	Review and implement the current SDBIP	Review and implement the current SDBIP	Review and implement the current SDBIP
							5.1.2.4	To keep a minimum cash balance to cover average monthly expenditure	5.1.2.4.1	Maintenance of the investment register on a monthly basis	a	Invest surplus funds immediately when available	Maintenance of the investment register on a monthly basis	Maintenance of the investment register on a monthly basis	Maintenance of the investment register on a monthly basis	Maintenance of the investment register on a monthly basis
							5.1.2.5	To report timely and accurately	5.1.2.5.1	Development of a reporting framework and adherence to the MFMA reporting checklist	a	Monitor reporting compliance by the reporting officer on a monthly basis	Implementation of a reporting framework and adherence to the MFMA reporting checklist	Implementation of a reporting framework and adherence to the MFMA reporting checklist	Implementation of a reporting framework and adherence to the MFMA reporting checklist	Implementation of a reporting framework and adherence to the MFMA reporting checklist
							5.1.2.6	To align Capital Programme and IDP	5.1.2.6.1	Review and implement the current financial plan	a	To include in the budget items that are in the IDP and its sector plans	Review and implement the current financial plan	Review and implement the current financial plan	Review and implement the current financial plan	Review and implement the current financial plan

6. DETAILED CAPITAL WORKS PLAN

MIG BUDGET ALLOCATIONS PER REGIONAL SCHEME

Regional Scheme	% Overall	MIG 2014/2015	MIG 2014/15 (Committed funds)	Revised Allocations	Variation	% Variation	RBIG 2014/15	MWIG 2014/15
Budget Allocation		R 221 622 000					R 95 400 000	R 39 000 000
SANITATION								
AbaQulusi	16.10%	R 7 136 228						
eDumbe	1.00%	R 443 244						
uPhongolo	11.50%	R 5 097 306						
Nongoma	52.40%	R 23 225 986						
Ulundi	20.00%	R 8 864 880						
Phase 2 (New Infrastructure)	20.00%	R 44 324 400						
AbaQulusi	9.46%	R 1 048 823						
eDumbe	22.23%	R 2 463 456						
uPhongolo	20.61%	R 2 283 859						
Nongoma	21.23%	R 2 352 549						
Ulundi	26.46%	R 2 932 414						
Phase 3 (Replacement Programme)	5.00%	R 11 081 100						
RUDIMENTARY								
Rudimentary Scheme (N)								
- Drilling bh's, testing, springs, hp's	0.50%	R 1 108 110						
- Rudimentary schemes	1.00%	R 2 216 220						
Rudimentary Scheme (S)								
- Drilling bh's, testing, springs, hp's	1.50%	R 3 324 330						
- Rudimentary schemes	7.00%	R 15 513 540						
	10.00%	R 22 162 200						
INTERMEDIATE STAND ALONE SCHEMES								
MIG Funding	10.00%	R 22 162 200						R 39 000 000
	10.00%	R 22 162 200						
RWSS								
Nkonjeng RWSS	12.80%	R 15 602 189	R 17 000 000	R 15 602 189	R 1 397 811	9%		
Usuthu RWSS	45.30%	R 56 217 121	R 11 000 000	R 51 617 121	R -40 617 121	-79%	R 60 400 000	
Mandlakhazi RWSS PH 3	13.50%	R 16 455 434	R 1 100 000	R 16 455 434	R -15 355 434	-93%	R 35 000 000	
Gumbi Emergency	0.20%	R 243 784	R 750 000	R 243 784	R 506 216	208%		
Sindl East	2.80%	R 3 412 979	R 10 000 000	R 10 012 979	R -12 979	0%		
Sindl Central	3.00%	R 3 656 763	R 7 000 000	R 4 956 763	R 2 043 237	41%		
Sindl West	6.80%	R 8 288 663	R 12 100 000	R 6 288 663	R 5 811 337	92%		
Khambi	1.20%	R 1 462 705	R 7 200 000	R 2 462 705	R 4 737 295	192%		
Coronation (Enyathi)	4.70%	R 5 728 929	R 8 000 000	R 2 428 929	R 5 571 071	229%		
eMondlo	9.70%	R 11 823 534	R 12 000 000	R 11 823 534	R 176 466	1%		
	55.00%	R 121 892 100		R 121 892 100			R 95 400 000	R 39 000 000
	median	5.75%						
Total Budget Available	100.00%	R 221 622 000						

YEAR	Municipality	Project	Word	AREA	Amount	
2014/15	Abaqulusi (KZ263)	Hlahlindlela	17	Phembukthula	4,006,600	598
2014/15	Nongoma (KZ265)	Mandhlakazi	2	Isibonela	737,000	110
2014/15	Nongoma (KZ265)	Mandhlakazi	2	Msebe	569,500	85
2014/15	Nongoma (KZ265)	Mandhlakazi	2	Zikaniphela	415,400	62
2014/15	Nongoma (KZ265)	Mandhlakazi	2	Ovukneni	777,200	116
2014/15	Nongoma (KZ265)	Mandhlakazi	2	Enkanyezini	274,700	41
2014/15	Nongoma (KZ265)	Mandhlakazi	2	Dungamanzi 1	408,700	61
2014/15	Nongoma (KZ265)	Mandhlakazi	3	Kwagongolozane	502,500	75
2014/15	Nongoma (KZ265)	Mandhlakazi	3	Okhalweni 2	321,600	48
2014/15	Nongoma (KZ265)	Mandhlakazi	3	Macijo	348,400	52
2014/15	Nongoma (KZ265)	Mandhlakazi	3	Kolubomvu 2	341,700	51
2014/15	Nongoma (KZ265)	Mandhlakazi	3	Esqelwini	33,500	5
2014/15	Nongoma (KZ265)	Mandhlakazi	3	Esikuthwaneni	462,300	69
2014/15	Nongoma (KZ265)	Mandhlakazi	3	Mkhuze 1	13,400	2
2014/15	Nongoma (KZ265)	Mandhlakazi	5	Mpuphusi	783,900	117
2014/15	Nongoma (KZ265)	Mandhlakazi	5	Nhlebelab	683,400	102
2014/15	Nongoma (KZ265)	Mandhlakazi	5	New Town	415,400	62
2014/15	Nongoma (KZ265)	Mandhlakazi	5	Mthincongo	1,018,400	152
2014/15	Nongoma (KZ265)	Mandhlakazi	5	Khethankomo	1,145,700	171
2014/15	Nongoma (KZ265)	Mandhlakazi	6	Esigodiphola 2	113,900	17
2014/15	Nongoma (KZ265)	Mandhlakazi	20	Ekubungazeleni	1,346,700	201
2014/15	Nongoma (KZ265)	Mandhlakazi	20	Manqushaneni	723,600	108
2014/15	Nongoma (KZ265)	Usuthu	13	Kwamfemfeni	582,900	87
2014/15	Nongoma (KZ265)	Usuthu	13	Kwankulu	147,400	22
2014/15	Nongoma (KZ265)	Usuthu	13	Hlambanyathi 1	904,500	135
2014/15	Nongoma (KZ265)	Usuthu	13	Ingundwane	174,200	26
2014/15	Nongoma (KZ265)	Usuthu	13	Emgodi 2	428,800	64
2014/15	Nongoma (KZ265)	Usuthu	15	Kohloloko	663,300	99
2014/15	Nongoma (KZ265)	Usuthu	15	Kwa Ntanz	670,000	100
2014/15	Nongoma (KZ265)	Usuthu	16	Mangomhlophe	1,534,300	229
2014/15	Nongoma (KZ265)	Usuthu	16	Sefamona	247,900	37
2014/15	Nongoma (KZ265)	Usuthu	16	Mgogodi	254,600	38
2014/15	Nongoma (KZ265)	Usuthu	16	Nkanisweni	824,100	123

2014/15	Nongoma (KZ265)	Usuthu	16	Mthwathube	603,000	90
2014/15	Nongoma (KZ265)	Usuthu	16	Emancwangeneni	214,400	32
2014/15	Nongoma (KZ265)	Usuthu	16	Emoyeni	971,500	145
2014/15	Nongoma (KZ265)	Usuthu	16	Mfanele	241,200	36
2014/15	Nongoma (KZ265)	Usuthu	16	Part of 494/Bethani	395,300	59
2014/15	Nongoma (KZ265)	Usuthu	16	Holoba	241,200	36
2014/15	Nongoma (KZ265)	Usuthu	21	Semangadini	636,500	95
2014/15	Nongoma (KZ265)	Usuthu	21	Mpunzana	1,159,100	173
2014/15	Nongoma (KZ265)	Usuthu	21	Eningeni	167,500	25
2014/15	Nongoma (KZ265)	Usuthu	21	Emahashini	1,742,000	260
2014/15	Nongoma (KZ265)	Usuthu	21	Sevuna	247,900	37
2014/15	Nongoma (KZ265)	Usuthu	21	Ntambakasi	180,900	27
2014/15	Nongoma (KZ265)	Usuthu	21	Zetheni Mtuzuna (Sezetheni)	160,800	24
2014/15	Nongoma (KZ265)	Usuthu	21	Qanda 3	341,700	51
2014/15	Ulundi (KZ266)	Nkonjeni	4	Ogedleni	308,200	46
2014/15	Ulundi (KZ266)	Nkonjeni	14	Ezinyoshini	783,900	117
2014/15	Ulundi (KZ266)	Nkonjeni	14	Nyoni	529,300	79
2014/15	Ulundi (KZ266)	Nkonjeni	14	Ganwini	616,400	92
2014/15	Ulundi (KZ266)	Nkonjeni	14	Zilulwane	288,100	43
2014/15	Ulundi (KZ266)	Nkonjeni	14	Sqobelo	643,200	96
2014/15	Ulundi (KZ266)	Nkonjeni	14	Themalihle	154,100	23
2014/15	Ulundi (KZ266)	Nkonjeni	14	Dibha	710,200	106
2014/15	Ulundi (KZ266)	Nkonjeni	15	Ntabankulu	180,900	27
2014/15	Ulundi (KZ266)	Nkonjeni	16	Vaalbank 347	20,100	3
2014/15	Ulundi (KZ266)	Nkonjeni	20	Langakazi 1	167,500	25
2014/15	Ulundi (KZ266)	Nkonjeni	24	Dindi	857,600	128
2014/15	Ulundi (KZ266)	Nkonjeni	24	England	368,500	55
2014/15	Ulundi (KZ266)	Usuthu	2	Brush/Nsukangihlale	2,103,800	314
2014/15	Ulundi (KZ266)	Usuthu	2	Nsimbi	723,600	108
2014/15	Ulundi (KZ266)	Usuthu	2	Phethu	355,100	53
2014/15	Ulundi (KZ266)	Usuthu	2	Mndaweni	422,100	63
2014/15	Ulundi (KZ266)	Usuthu	2	Edlakude	462,300	69
2014/15	Ulundi (KZ266)	Usuthu	2	Obhedeni	214,400	32

2014/15	Ulundi (KZ266)	Usuthu	2	Sikhalampama	388,600	58
2014/15	Ulundi (KZ266)	Usuthu	2	Ezimqaqeni	234,500	35
2014/15	Ulundi (KZ266)	Usuthu	2	Mhlangandlovu	502,500	75
2014/15	Ulundi (KZ266)	Usuthu	2	Esizilo	1,078,700	161
2014/15	Ulundi (KZ266)	Usuthu	3	Ngobodo	455,600	68
2014/15	Ulundi (KZ266)	Usuthu	4	Mlamlankuzi	375,200	56
2014/15	Ulundi (KZ266)	Usuthu	4	Kwantabaneni	884,400	132
2014/15	Ulundi (KZ266)	Usuthu	4	Skalambazo	335,000	50
2014/15	Ulundi (KZ266)	Usuthu	4	Mhlophe	207,700	31
2014/15	Ulundi (KZ266)	Usuthu	5	Ezembeni	515,900	77
2014/15	Ulundi (KZ266)	Usuthu	5	Egqumeni	643,200	96
2014/15	Ulundi (KZ266)	Usuthu	5	Ntambonde	408,700	61
2014/15	Ulundi (KZ266)	Usuthu	5	Hluthy	93,800	14
2014/15	Ulundi (KZ266)	Usuthu	7	Nqabeni	261,300	39
2014/15	Ulundi (KZ266)	Usuthu	7	Nqabeni	301,500	45
2014/15	Ulundi (KZ266)	Usuthu	7	Bhokweni 1	107,200	16
2014/15	Ulundi (KZ266)	Usuthu	7	Bhokweni 2	1,152,400	172
2014/15	Ulundi (KZ266)	Usuthu	7	Mpangeleni	368,500	55
2014/15	Ulundi (KZ266)	Usuthu	7	Thusini	247,900	37
2014/15	Ulundi (KZ266)	Usuthu	10	Dlabane	603,000	90
2014/15	Ulundi (KZ266)	Usuthu	14	Mbanda 2	227,800	34
2014/15	UPhongolo (KZ262)	Sim Central	6	Manzabomvu 1	1,313,200	196
2014/15	UPhongolo (KZ262)	Sim Central	6	Kwambhulu	703,500	105
2014/15	UPhongolo (KZ262)	Sim Central	6	Bongaspoort	422,100	63
2014/15	UPhongolo (KZ262)	Sim Central	6	Ezinketheni	529,300	79
2014/15	UPhongolo (KZ262)	Sim Central	6	Mafindose	328,300	49
2015/16	Abaqulusi (KZ263)	Hlahlindlela	17	Mvuzini	2,586,200	386
2015/16	Abaqulusi (KZ263)	Hlahlindlela	17	Mawombe	201,000	30
2015/16	Abaqulusi (KZ263)	Hlahlindlela	17	Madresi D2	2,056,900	307
2015/16	Abaqulusi (KZ263)	Hlahlindlela	21	Khuthuza	616,400	92
2015/16	Abaqulusi (KZ263)	Hlahlindlela	21	Enhlahleni	515,900	77
2015/16	Nongoma (KZ265)	Mandhlakazi	2	Ngangayiphi	462,300	69
2015/16	Nongoma (KZ265)	Mandhlakazi	2	Vusu Musi	341,700	51

2015/16	Nongoma (KZ265)	Mandhlakazi	3	Vesonweni	241,200	36
2015/16	Nongoma (KZ265)	Mandhlakazi	3	Sovana	536,000	80
2015/16	Nongoma (KZ265)	Mandhlakazi	3	Machibini	636,500	95
2015/16	Nongoma (KZ265)	Mandhlakazi	3	Njonyomane	455,600	68
2015/16	Nongoma (KZ265)	Mandhlakazi	3	Mapambeni	743,700	111
2015/16	Nongoma (KZ265)	Mandhlakazi	3	Dlakuse	301,500	45
2015/16	Nongoma (KZ265)	Mandhlakazi	3	Magendene	113,900	17
2015/16	Nongoma (KZ265)	Mandhlakazi	5	Toyisa Langalesizwe	857,600	128
2015/16	Nongoma (KZ265)	Mandhlakazi	5	Esheshi	817,400	122
2015/16	Nongoma (KZ265)	Mandhlakazi	5	Sinqande	991,600	148
2015/16	Nongoma (KZ265)	Mandhlakazi	7	Bhidi	489,100	73

**APPROVAL OF THE ZULULAND DISTRICT MUNICIPALITY'S SERVICE DELIVERY
AND BUDGET IMPLEMENTATION PLAN (SDBIP) FOR THE YEAR ENDED
30 JUNE 2015.**

The Zululand District Municipality's SDBIP for the year ended 30 June 2015 has been reviewed and approved by the Honorable Mayor: Cllr. V.Z KaMagwaza Msibi as said in S69 (3) (a) and S54 (3) of the Municipal Finance Management Act.

Date received:

11 April 2014

Date Approved:

12 April 2014

Signature:

