



SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN (SDBIP)

2011/2012



**ZULULAND DISTRICT MUNICIPALITY
UMKHANDLU WESIFUNDA SASE ZULULAND**

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1. Introduction

1.1 Background to the SDBIP

In terms of Section 69 (3) (a) of the Municipal Finance Management Act, the Municipal Manager must submit the SDBIP to the Mayor within 14 days after the approval of the Budget. The Mayor must subsequently approve the SDBIP within 28 days after the approval of the Budget in terms of Section 53 (1) (c) (ii) of the Municipal Finance Management Act. The Approved Annual Budget for the 2011/12 financial year was tabled and approved by the Municipal Council on 15 June 2011.

1.2 Purpose of the SDBIP

The purpose of the SDBIP can be summarized as follows:

1. It is a vital link between the Mayor and the administration of the municipality;
2. It facilitates the process for holding management accountable for its performance;
3. It is a tool for implementation, management and monitoring; and
4. It further serves as the basis for the performance measurement in service delivery against the year-end targets and the implementation of the budget.

1.3 Importance of the SDBIP

A properly formulated SDBIP will ensure that appropriate information is circulated internally and externally for purposes of monitoring the execution of the budget, and it:

- *Enables the Mayor to monitor the performance of the Municipal Manager,*
- *Municipal Manager to monitor the performance of the senior managers; and*
- *The community to monitor the performance of the municipality.*

It is the excellent mechanism that produces quarterly targets that are reported to ensure implementation of the IDP. The SDBIP will also empower all councilors specifically facilitating engagement at ward level and allow them to undertake the appropriate oversight and monitoring of programs. The SDBIP will also measure in-year progress in the implementation of the budget; under spending of budget will be dealt with at early stages because it is reviewed quarterly.

1.4 The Role of Council with regards to the SDBIP

It is vitally important for Council to note that the components of the SDBIP are primary indicators of the municipality's performance on the annual Budget. In this regard, Councilors are encouraged to scrutinize the various components of the SDBIP and to pose questions where it is deemed necessary. This form of in-year reporting should uncover major problems and is aimed at ensuring that the Mayor and the Municipal Manager take the corrective steps when any unanticipated problems arise.

1.5 Role of the Accounting Officer in respect of the SDBIP

The Accounting Officer must:

1. Implement the Budget;
2. Ensure that spending is in accordance with the Budget and ensure that the expenditure is reduced when revenue is anticipated to be less than projected in the Budget or the SDBIP
3. Ensure that revenue and expenditure is properly monitored;
4. Prepare an adjustments Budget when necessary; and
5. Submit the draft SDBIP and draft annual performance agreements for the Municipal Manager and all senior managers.

1.6 The key components of the 2011/12 SDBIP

In terms of Circular No. 13 of the MFMA No. 56 of 2003, the SDBIP must contain:

- Monthly projections of revenue to be collected for each source;
- Monthly projections of expenditure by source (not required in terms of this Act);
- Monthly projections of expenditure (operating and capital) and revenue for each vote;
- Quarterly projections of service delivery targets and performance indicators of each vote;
- Detailed capital works plan broken down by ward over three years (Capital Plan – MIG)

These components of the SDBIP are discussed below.

2. MONTHLY PROJECTIONS OF REVENUE PER SOURCE

In terms of Section 15 of the MFMA, a municipality may, except where otherwise provided in this Act,

- incur expenditure only in terms of the approved Budget; and
- Within the limits of the amounts appropriated for the different votes in the approved Budget.

One of the most important and basic priorities of a municipality is to collect all its revenue as budgeted for, failure to collect the revenue will undermine the municipality's ability to deliver services. The SDBIP contains the monthly projections of revenue to be collected per source for the 2011/12 financial year. The reason for the inclusion of this component of the SDBIP is to ensure that the municipality monitors revenue collected during the quarter as all expenditure to be incurred in terms of the approved Budget must be financed from realistically anticipated revenues to be collected.

The Accounting Officer must monitor the actual revenues received against those projected in the SDBIP and submit explanations of any remedial action to be taken to ensure that projected revenue and expenditure remain within the municipality's approved Budget. This type of information requires the municipality to take urgent remedial steps to ensure it improves on its revenue-collection capacity if it wants to maintain its levels of service delivery and expenditure.

The revenue for the 2011/12 is indicated below as follows:

Monthly projections of total Revenue per Source

The municipality must ensure that it has instituted measures to achieve monthly revenue targets for each revenue source. In order to ensure realistic revenue projections and ultimately balanced budgets, the Zululand District Municipality has to have comprehensive, coherent revenue policies that take into account appropriate service delivery levels, standards, ability to pay and collection efforts.

Monthly Projections of Revenue by Source of
Zachland District Municipality for the year 2011/12

Revenue by Source	Monthly Projections of Revenue by Source											
	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
BUDGET												
TOTAL BUDGET	18,104,359	18,104,359	18,104,359	18,104,359	18,104,359	18,104,359	18,104,359	18,104,359	18,104,359	18,104,359	18,104,359	18,104,359
Service Charges - Rate of Water	4,194,422	4,194,422	4,194,422	4,194,422	4,194,422	4,194,422	4,194,422	4,194,422	4,194,422	4,194,422	4,194,422	4,194,422
Service Charges - Sewerage Fees	-	-	-	-	-	-	-	-	-	-	-	-
Service Charges - Other	-	-	-	-	-	-	-	-	-	-	-	-
Interest on Investments	-	-	-	-	-	-	-	-	-	-	-	-
Interest on Loans	-	-	-	-	-	-	-	-	-	-	-	-
Government Grants and Subsidies	-	-	-	-	-	-	-	-	-	-	-	-
Other Income	-	-	-	-	-	-	-	-	-	-	-	-
Accumulated Surplus	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL	18,104,359	18,104,359	18,104,359	18,104,359	18,104,359	18,104,359	18,104,359	18,104,359	18,104,359	18,104,359	18,104,359	18,104,359

3. MONTHLY PROJECTIONS OF EXPENDITURE PER SOURCE

The monthly projections of expenditure per source is not included in terms of circular No 13 of the MFMA, but we as Zululand District Municipality have decided to add this component in order to see the movement of expenditure per source on monthly basis to be able to respond promptly and to initiate any remedial steps when necessary.

Monthly Projections of Expenditure by Source of
Zululand District Municipality for the year 2011/12

Monthly Projections of Expenditure by Source

Expenditure by Source	BUDGET TOTAL BUDGET	July		August		Septemb		October		Novemb		Decem	
		Target		Target		Target		Target		Target		Target	
Operating Expenditure													
Employee related costs wages and salaries	72,293,889	6,024,491		6,024,491		6,024,491		6,024,491		6,024,491		6,024,491	
Employee related costs social contribution	13,010,154	1,084,179		1,084,179		1,084,179		1,084,179		1,084,179		1,084,179	
Remuneration of Councilors	5,480,080	455,557		455,557		455,557		455,557		455,557		455,557	
Bad debts	3,055,176	254,598		254,598		254,598		254,598		254,598		254,598	
Collection costs	235,000	19,583		19,583		19,583		19,583		19,583		19,583	
Depreciation	33,108,000	2,759,000		2,759,000		2,759,000		2,759,000		2,759,000		2,759,000	
Repairs and maintenance	40,232,314	3,352,893		3,352,893		3,352,893		3,352,893		3,352,893		3,352,893	
Interest on external borrowings	310,413	25,868		25,868		25,868		25,868		25,868		25,868	
Redemption	-	-		-		-		-		-		-	
Bulk purchases	48,928,808	4,180,742		4,180,742		4,180,742		4,180,742		4,180,742		4,180,742	
Grants & Subsidies paid	1,060,879	80,073		80,073		80,073		80,073		80,073		80,073	
Inter-Departmental		-		-		-		-		-		-	
Contracted services	-	-		-		-		-		-		-	
General expenses - other (including abnormal expenses)	100,112,604	8,342,717		8,342,717		8,342,717		8,342,717		8,342,717		8,342,717	
Loss on disposal of property, plant and equipment	-	-		-		-		-		-		-	
Total Operating Expenditure	318,834,017	26,569,501		26,569,501		26,569,501		26,569,501		26,569,501		26,569,501	
Capital Expenditure													
Total asset from own funds	18,284,000	1,805,333		1,805,333		1,805,333		1,805,333		1,805,333		1,805,333	
Total asset from grants & subsidies	228,788,000	19,065,667		19,065,667		19,065,667		19,065,667		19,065,667		19,065,667	
Total Operating Expenditure	248,052,000	20,871,000		20,871,000		20,871,000		20,871,000		20,871,000		20,871,000	
TOTAL EXPENDITURE	566,886,016	47,240,501		47,240,501		47,240,501		47,240,501		47,240,501		47,240,501	

January	February		March		April		May		June		Totals	
Target	Target		Target		Target		Target		Target		Target	Actual
6,024,491	6,024,491		6,024,491		6,024,491		6,024,491		6,024,491		72,293,889	
1,084,179	1,084,179		1,084,179		1,084,179		1,084,179		1,084,179		13,010,164	
455,557	455,557		455,557		455,557		455,557		455,557		5,486,880	
254,598	254,598		254,598		254,598		254,598		254,598		3,055,176	
19,583	19,583		19,583		19,583		19,583		19,583		235,000	
2,759,000	2,759,000		2,759,000		2,759,000		2,759,000		2,759,000		33,108,000	
3,352,693	3,352,693		3,352,693		3,352,693		3,352,693		3,352,693		40,232,314	
25,868	25,868		25,868		25,868		25,868		25,868		310,413	
-	-		-		-		-		-		-	
4,180,742	4,180,742		4,180,742		4,180,742		4,180,742		4,180,742		49,928,908	
90,073	90,073		90,073		90,073		90,073		90,073		1,080,879	
-	-		-		-		-		-		-	
-	-		-		-		-		-		-	
8,342,717	8,342,717		8,342,717		8,342,717		8,342,717		8,342,717		100,112,804	
-	-		-		-		-		-		-	
26,569,501	26,569,501		26,569,501		26,569,501		26,569,501		26,569,501		318,834,017	
-	-		-		-		-		-		-	
-	-		-		-		-		-		-	
1,805,333	1,805,333		1,805,333		1,805,333		1,805,333		1,805,333		19,284,000	
18,065,667	18,065,667		18,065,667		18,065,667		18,065,667		18,065,667		228,798,000	
20,871,000	20,871,000		20,871,000		20,871,000		20,871,000		20,871,000		248,082,000	
-	-		-		-		-		-		-	
-	-		-		-		-		-		-	
-	-		-		-		-		-		-	
47,240,501	47,240,501		47,240,501		47,240,501		47,240,501		47,240,501		566,866,016	
-	-		-		-		-		-		-	

4. MONTHLY PROJECTIONS OF REVENUE & EXPENDITURE PER VOTE

It is important to view expenditure in relation the revenue used to finance it. In this context, it is easy to see when expenditure exceeds Revenue and the necessary remedial steps can then be taken to correct this situation. Failure to monitor expenditure in relation to Revenue will seriously hamper the municipality's ability to achieve its strategic goals for the year.

Monthly Projections of Expenditure and Revenue per Vote

Compares the planned revenue and expenditure for the 2011/12 financial year. It is clear that Zululand District Municipality will spend a lot in the provision of water to the community that it serves.

Monthly Projections of Expenditure & Revenue by Vote
for Zululand District Municipality for the year 2011/12

Monthly Projections for expenditure and revenue by vote	ANNUAL BUDGET		
	Operating Exp	Capital Exp	Revenue
Department			
Executive and Council	60,445,199	3,800,000	33,108,000
Finance	17,680,350	2,165,451	282,601,726
Corporate Services	26,765,315	4,037,421	-
Community Development	50,046,248	182,528	1,487,000
Planning & WSA	13,594,757	4,750,880	2,688,000
Water	141,725,761	233,115,720	246,534,962
Waste Water Management	8,576,386	-	466,329
Total	318,834,017	248,052,000	566,886,016

Monthly Projections of Expenditure & Revenue by Vote
for Zululand District Municipality for the year 2011/12

Department	July			August			September		
	Operating Exp	Capital Exp	Revenue	Operating Exp	Capital Exp	Revenue	Operating Exp	Capital Exp	Revenue
Executive and Council	5,037,100	316,667	2,759,000	5,037,100	316,667	2,759,000	5,037,100	316,667	2,759,000
Finance	1,473,363	180,454	23,550,144	1,473,363	180,454	23,550,144	1,473,363	180,454	23,550,144
Corporate Services	2,230,443	336,452		2,230,443	336,452		2,230,443	336,452	
Community Development	4,170,521	15,211		4,170,521	15,211		4,170,521	15,211	
Planning & WSA	1,132,896	385,907	224,000	1,132,896	385,907	224,000	1,132,896	385,907	224,000
Water	11,810,480	19,426,310	20,544,580	11,810,480	19,426,310	20,544,580	11,810,480	19,426,310	20,544,580
Waste Water Management	714,699	-	38,861	714,699	-	38,861	714,699	-	38,861
Total	26,568,501	20,671,000	47,116,565	26,568,501	20,671,000	47,116,565	26,568,501	20,671,000	47,116,565

Monthly Projections of Expenditure & Revenue by Vote
for Zululand District Municipality for the year 2011/12

Department	October			November			December		
	Operating Exp	Capital Exp	Revenue	Operating Exp	Capital Exp	Revenue	Operating Exp	Capital Exp	Revenue
Executive and Council	5 037 100	316 697	2 759 000	5 037 100	316 697	2 759 000	5 037 100	316 697	2 759 000
Finance	1 473 393	180 454	23 550 144	1 473 393	180 454	23 550 144	1 473 393	180 454	23 550 144
Corporate Services	2 230 443	336 452		2 230 443	336 452		2 230 443	336 452	
Community Development	4 170 521	15 211		4 170 521	15 211		4 170 521	15 211	
Planning & WSA	1 132 696	385 907	224 000	1 132 696	385 907	224 000	1 132 696	385 907	224 000
Water	11 810 480	19 426 310	20 544 560	11 810 480	19 426 310	20 544 560	11 810 480	19 426 310	20 544 560
Waste Water Management	714 599	-	38 861	714 599	-	38 861	714 599	-	38 861
TOTAL	29 609 501	20 671 000	47 110 000	29 609 501	20 671 000	47 110 000	29 609 501	20 671 000	47 110 000

Monthly Projections of Expenditure & Revenue by Vote
for Zululand District Municipality for the year 2011/12

Monthly Projections for expenditure and revenue by vote									
Department	January			February			March		
	Operating Exp.	Capital Exp.	Revenue	Operating Exp.	Capital Exp.	Revenue	Operating Exp.	Capital Exp.	Revenue
Executive and Council	5,037,100	316,667	2,759,000	5,037,100	316,667	2,759,000	5,037,100	316,667	2,759,000
Finance	1,473,363	180,454	23,550,144	1,473,363	180,454	23,550,144	1,473,363	180,454	23,550,144
Corporate Services	2,230,443	336,452	-	2,230,443	336,452	-	2,230,443	336,452	-
Community Development	4,170,521	15,211	-	4,170,521	15,211	-	4,170,521	15,211	-
Planning & WSA	1,132,898	395,907	224,000	1,132,898	395,907	224,000	1,132,898	395,907	224,000
Water	11,810,480	19,426,310	20,544,580	11,810,480	19,426,310	20,544,580	11,810,480	19,426,310	20,544,580
Waste Water Management	714,569	-	38,861	714,569	-	38,861	714,569	-	38,861
Total	26,569,501	20,671,000	47,116,585	26,569,501	20,671,000	47,116,585	26,569,501	20,671,000	47,116,585

Monthly Projections of Expenditure & Revenue by Vote
for Zuluwani District Municipality for the year 2011/12

Monthly Projections for expenditure and revenue by vote											
Department	April			May			June			Totals	
	Operating Exp	Capital Exp	Revenue	Operating Exp	Capital Exp	Revenue	Operating Exp	Capital Exp	Revenue	Operating Exp	Revenue
Executive and Council	5,037,100	316,067	2,759,000	5,037,100	316,067	2,759,000	5,037,100	316,067	2,759,000	90,448,199	3,600,000
Finance	1,473,393	180,454	23,550,144	1,473,393	180,454	23,550,144	1,473,393	180,454	23,550,144	17,880,350	2,189,481
Corporate Services	2,230,443	336,452	-	2,230,443	336,452	-	2,230,443	336,452	-	26,785,315	4,037,421
Community Development	4,170,521	15,211	1,487,000	4,170,521	15,211	-	4,170,521	15,211	-	60,046,248	182,828
Planning & WSA	1,132,898	395,907	224,000	1,132,898	395,907	224,000	1,132,898	395,907	224,000	13,694,767	4,760,840
Water	11,810,480	19,428,310	20,544,580	11,810,480	19,428,310	20,544,580	11,810,480	19,428,310	20,544,580	141,726,781	233,115,720
Waste Water Management	714,899	-	38,881	714,899	-	38,881	714,899	-	38,881	8,576,388	-
Total	28,668,501	20,871,000	48,603,609	28,668,501	20,871,000	47,116,869	28,668,501	20,871,000	47,116,869	316,634,017	248,092,000
											565,809,016

5. QUARTERLY PROJECTIONS OF SERVICE DELIVERY TARGETS AND PERFORMANCE INDICATORS OF EACH VOTE

In terms of the SDBIP, Zululand District Municipality is required to provide non-financial measurable performance objectives in the form of service delivery targets and other performance indicators. Service delivery targets relate to the level and standards of service being provided to the community, and include targets for the reductions in backlogs of basic services.

The goals and objectives set by Council as quantifiable outcomes that should be implemented by the administration over the next financial year are indicated on the sheet below.

National General Key Performance Areas	Strategic Focus Area	Focus Area or CSF	Key Objective	Objective	Indicator	KPI No	Responsibility	Baseline Municipality	Annual target (2011/2012)
1. Infrastructure and services	1.1 Service Delivery	1.1 Water & Sanitation	To progressively provide a cost effective, reliable water service at a good quality to all potential consumers in the district	To provide free basic water	Sec 43 (Reg 10 (a)) Percentage of households with access to basic level of water	1	HOD TS	78% or 3440 households	54% of households
			To progressively provide a cost effective, reliable water service at a good quality to all potential consumers in the district	To improve access to free water	Sec 43(Reg 10 (b)) Percentage of households earning less than R1100 pm with access to free water (Note Rudimentary LOS included)	2	HOD TS	80% of households earning less than R1100pm have access to free water	54% of households
			To progressively provide a cost effective, reliable water service at a good quality to all potential consumers in the district	To improve on the quality of water delivered	Percentage of samples that pass laboratory test in relation to approved strategy	3	HOD TS	1000 tests pass laboratory test	1140 tests completed
			To progressively provide a cost effective, reliable water service at a good quality to all potential consumers in the district	To improve water supply reliability	Cumulative water supply interruption time per plant less than specified target	4	HOD TS	5 interruptions less than specified target	15 interruptions
			To progressively provide a cost effective, reliable water service at a good quality to all potential consumers in the district	To review and facilitate the District WSDP	Draft WSDP submitted for consideration by council by target date	5	HOD P		WSDP plan submitted for Council by 30 June
			To progressively provide a cost effective, reliable water service at a good quality to all potential consumers in the district	To provide free basic sanitation services	Sec 43(Reg 10 (a)) Percentage of households with access to basic level of sanitation	6	HOD TS	42% or 4593 households	45% of households
			To progressively provide a cost effective, reliable water service at a good quality to all potential consumers in the district	To improve access to free sanitation	Sec 43(Reg 10 (b)) Percentage of households earning less than R1100 pm with access to free sanitation	6.2	HOD TS	42% of households earning less than R1100 pm have access to free sanitation	45% of households
			To deliver and regulate water services in a structured manner	To ensure that legislated water policies are reviewed and updated	Water policies and bylaws revisions submitted for consideration by council by target date	7	MM		Policies and bylaws submitted by 30 June

			To deliver and regulate water services in a structured manner	To effectively monitor WSP's	Number of reports considered by WSA	8	HOD P		24 reports by 30 June
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				To progressively provide a cost effective, reliable water services at a good quality to all potential consumers in the district	To implement effective Customer Care	Average time of notification to community prior to planned interruptions	9	HOD TS	4hrs was the average time of notification to the community on unplanned interruptions, after incident reported between 4am and 10pm	24Hrs
				To progressively provide a cost effective, reliable water services at a good quality to all potential consumers in the district	To effectively utilise MIG allocation	MIG grant, funds spent on approved projects by the prescribed date	10	HOD TS	100% MIG grant funds were spent on approved projects by 30 June 2010	100% MIG grant funds were spent on approved projects by 30 June
				To progressively provide a cost effective, reliable water services at a good quality to all potential consumers in the district	To maximise the implementation of IDP identified projects	Sec 43 (Reg 10 (c)) Percentage of capital budget actually spent on projects identified in IDP	11	HOD TS	100% capital budget actually spent on projects identified in IDP	100% capital budget spent on identified projects in IDP by 30 June
			1.2 Disaster Management	To deal with Disasters efficiently & effectively in the district	To create awareness of hazards and disasters	Number of planned awareness campaigns held	12	HOD CS	13 awareness campaigns	12 awareness campaigns
				To deal with Disasters efficiently & effectively in the district	To review and facilitate the district Disaster Management plan	Updated plan that complies with sections 52, 53 of the Disaster management act 57 of 2002, submitted to council by a specified date	12.1	HOD CS	DM plan submitted to council by 25 March 2010	Submit final disaster plan by 30 June
			1.3 Municipal Airport	To visibly establish, operate and maintain a Regional Airport that contributes to the growth and development of the district	To implement identified activities in airport implementation plan as aligned to budget	Percentage progress of airport implementation plan	12.2	HOD CS	75% progress with implementation of airport plan	100% progress by 30 June
2. Financial management	2. Financial management	2.1 Sound Financial Management		To promote good financial practices	To improve revenue collection	Sec 43 (Reg 10 (g/ii)) Outstanding Service Debtors to Revenue	13	CFO	0.5	0.25 outstanding service debtors
				To promote good financial practices	To produce accurate statements	Number of adjustments effected in relation to the number of accounts issued	14	CFO	50%	50% relation of number of adjustments to number of accounts issued
				To promote good financial practices	To process payments in time	Average processing time for invoices of approved work/services	15	CFO	7 days	30 days processing time
				To promote good financial practices	To complete and submit accurate annual financial statements within the specified time period	Submission date of Financial Statements to the office of AG	16	CFO	Target due date is 30 August 2010	Statements signed off by 31 August

				To promote good financial practices	To complete and submit accurate annual financial statements within the specified time period	Nature of Audit Opinion	16.1	CFO	Target due date is 30 November 2010 (can only be terminated after audit)	Unqualified
				To promote good financial practices	To complete and submit accurate annual financial statements within the specified time period	Number of matters of concern reported	16.2	CFO	Target due date is 30 November 2010	Less than 8 matters of concern by 30 June
				To promote good financial practices	To complete a budget within the specified time period	Date of approval of Tabled Budget	17	CFO	Budget tabled by 25 March 2010	Budget tabled by 15 March

				To promote good financial practices	To complete a budget within the specified time period	Date of approval of Final Budget	17 1	CFO	Final budget approved on 27 May 2010	Budget approval by 30 June
				To promote good financial practices	To have an effective Auditing Function	Percentage of Planned Audit Meetings held	18	CFO	5 audit and performance management committee meetings were held	4 meetings by 30 June
				To promote good financial practices	To have an effective Auditing Function	Percentage of Audit queries cleared within the next financial year	18 1	CFO	40% of audit actions implemented (resolved)	75% of audit actions implemented (resolved)
				To promote good financial practices	To develop a Financial Plan (i.e. Budget Process and Time Table)	Date for approval of Financial Plan	19	CFO	Financial plan approved on 27 May 2010	Financial plan approved by 30 June
				To be a financially viable municipality	To increase the cost coverage ratio	Sec 43 (Reg 10 (g/iii)) Cost Coverage	20	CFO	6	Ratio of 6 by 30 June
				To be a financially viable municipality	To increase the debt coverage ratio	Sec 43 (Reg 10 (g/iii)) Debt Coverage Ratio	20 1	CFO	4	Ratio of 4 by 30 June
				To be a financially viable municipality	To provide sufficient cash resources	DTLGA % operating budget funded from cash	21	CFO	100% of operating budget is funded from cash	96% of operating budget is funded from cash
				To be a financially viable municipality	To keep a minimum cash balance to cover average monthly expenditure	Number of days with excessive funds in current account in relation to the strategy	22	CFO	15 days	60 days
				To be a financially viable municipality	To report timely and accurately	Date of approval of Annual Report	23	CFO	Annual report approved at 28 Jan 2010	Annual report approved by 31 March
				To be a financially viable municipality	To report timely and accurately	Date of receipt of SDBIP by Mayor	23 1	CFO	SDBIP signed and dated by MM on 8 June 2010	14-Jul
				To be a financially viable municipality	To report timely and accurately	Number of SDBIP reports considered	23 2	CFO	2 or less SDBIP reports submitted to CFO	4 reports submitted by 30 June

					To report timely and accurately	To submit SDBIP reports to CFO	24	HOD's	2 SDBIP reports submitted to CFO	4 reports submitted to CFO by 30 June
					To be a financially viable municipality	% of capital projects budgeted for in accordance with the IDP	25	CFO	100% of capital projects were budgeted for in accordance with the IDP	100%
					To be a financially viable municipality	To align Capital Programme and IDP	26	CFO		
					To be a financially viable municipality	Sec 43 (Reg 1(dg)) Financial viability as expressed by the ratios in Gazette				

3. Economic development	3. Economic Development	3.1 District Tourism	To promote Tourism in the District	To create promotional material	Number of tourism packages created for prioritised areas by specified date	27	HOD CD	5 tourism packages created for prioritised areas	3 tourism packages created for prioritised areas
			To promote Tourism in the District	To create an effective electronic interface that promotes tourism	Compilation of Tourism statistics by specified date	28	HOD CD	Tourism statistics compiled by 30 April 2010	Approved promotional website visit report tabled at PFC 30 June
			To promote Tourism in the District	To provide support and capacity building to local tour offices	% of planned tourism liaison meetings held	28.1	HOD CD	4 tourism liaison meetings were held	4 tourism meetings held
		3.2 Local Economic Development	To improve the economy of the district through the creation of job opportunities and additional economic activities	To effect participation in LED	Sec 43 (Reg 10 (d)) Number of jobs created through LED & Capital programme	29	HOD CD	-	400 newly created jobs
			To improve the economy of the district through the creation of job opportunities and additional economic activities	To create LED awareness in the District	Number of LED awareness events held	30	HOD CD	12 LED awareness events held	4 awareness campaigns by 30 June
			To improve the economy of the district through the creation of job opportunities and additional economic activities	To apply for funding for LED	Number of LED business plans that are submitted by specified date	31	HOD CD	17 LED business plans were submitted to funders	8 submitted LED business plans by 30 June
			To improve the economy of the district through the creation of job opportunities and additional economic activities	To effectively contribute to LED in the District	LED Plan reviewed and approved (including Tourism, Business & Agricultural Plans) by target date	32	HOD CD	LED plan reviewed and approved at 28 May 2010	Implementation of approved plan by 30 June
			To improve the economy of the district through the creation of job opportunities and additional economic activities	To effectively co-ordinate LED in the District	Number of LED Forum/Sub-Forum meetings held	32.1	HOD CD	>15 LED forums/subforums were held	8 LED forums/subforums were held by 30 June
4. Social Development	4.1 Social Development	4.1 HIV/AIDS	To reduce the impact of HIV/AIDS	To create HIV/AIDS awareness and education	Number of planned awareness campaigns held	33	HOD CD	13 awareness campaigns	10 awareness campaigns
			To reduce the impact of HIV/AIDS	To plan and implement institutional measures that would reduce the impact of HIV/AIDS	HIV/AIDS Strategy reviewed and submitted to MM by planned date	34	HOD CD	HIV/AIDS strategy reviewed and submitted to MM by 30 April 2010	Submitted HIV/AIDS strategy 30/06/2011
	4.2 Social Development	4.2 Youth & Gender	To develop and empower Youth & Gender	To provide access to and awareness of Council's Youth & Gender programmes	Number of approved programmes held	35	HOD CD	8 approved programmes were held	Report on 5 approved programmes by 30 June

				To develop and empower Youth & Gender	To access sufficient resources	Number of Youth & Gender related Business Plans submitted for funding	36	HOD CD	2 youth and gender business plans were submitted for funding	2 youth and gender business plans were submitted for funding
				To develop and empower Youth & Gender	To strategically plan development and empowerment initiatives for youth and gender	Youth & Gender Strategy reviewed and submitted to MM by specified date	37	HOD CD	Youth and gender strategy was reviewed and submitted to the MM by 31 January 2010	Submitted Youth and Gender strategy 30 June
				To develop and empower Youth & Gender	To create a platform for input and comments	Number of District Youth & Gender Council Meetings held	38	HOD CD	8 district youth and gender councils meetings were held	4 meetings by 30 June
	4.1 Social Development	4.3 Community Development		The social upliftment of the communities in ZDM	To reduce poverty by implementing Community Development Projects	Number of people participating in ZDM Capacity Building Programmes	39	HOD CD	700 people participated in councils capacity building programmes	500 people
				The social upliftment of the communities in ZDM	To increase available resources for poverty reduction programmes	Number of Capacity Building related Business Plans submitted	40	HOD CD	8 capacity building related business plans submitted	Implementation of 6 approved business plans

5. Democracy and governance	5. Good Governance & Public Participation	5.1 Compliance, Clean and Sound Administration	To promote good governance, accountability & transparency	Policies & bylaws	Revision of Policies & Bylaws by specified date	41	HOD CS	Policies and bylaws were reviewed by 27 May 2010	Reviewed policies (HR vehicle communication standing orders) and bylaws by 30 June
			To promote good governance, accountability & transparency	Policies & bylaws	Date of submission for Bylaws for Promulgation	41.1	HOD CS	Submission of bylaws for promulgation achieved 60 days after adoption	60 days after adoption
			To promote good governance, accountability & transparency	Policies & bylaws	Date of submission of reviewed Employee Assistance Programme	41.2	HOD CS	EAP submitted by 30 April 2010	Submit reviewed programme 30 June
			To promote good governance, accountability & transparency	To communicate in a structured manner	Communication Strategy reviewed by specified date	42	HOD CS	Communication Plan reviewed by 31 May 2010	Reviewed communication strategy reviewed by 30 June
			To promote good governance, accountability & transparency	To spend grant funding	Percentage of department allocated grant funds received (prior to approval of adjustment budget) spent	43	HOD's excluding technical services	100% allocated grant funds that were received were spent (prior to approval of adjustment budget)	100% allocated grant funds that were received were spent (prior to approval of adjustment budget)
			To promote good governance, accountability & transparency	To build capacity	Sec 43 (Reg 10 (i)) % of Municipal Budget actually spent on Skills Development Plan	44	HOD CS	100% of municipal budget was spent on skills dev plan	90% spent by 30 June
					Sec 43 (Reg 10(e)): The number of people from employment equity target groups employed in three highest levels of Management in compliance with a Municipality approved employment equity plan	45	HOD-CS		
		5.2 Integrated & Co-ordinated Development	To promote integrated & co-ordinated development within the District	To encourage participation in IDP process, ensure alignment with Local Municipalities	Number of Alignment meetings held	46	HOD P	20 alignment meetings were held	20 meetings by 30 June
			To promote integrated & co-ordinated development within the District	To ensure timely completion of IDP Process plan	Date of adoption of 2011/2012 Process Plan	47	HOD P	Process plan was adopted by 30 July 2010	Process plan was adopted by 30 Sept
			To promote integrated & co-ordinated development within the District	To ensure timely completion of Framework plan	Date of adoption of 2011/2012 Framework Plan	47.1	HOD P	Framework plan was adopted by 30 July 2010	Framework plan was adopted by 30 Sept

6. DETAILED CAPITAL WORKS PLAN

Regional Scheme	COST TO COMPLETE	% Overall	Sub %	Consultant	% Split	% Split
Budget Allocation						
SANITATION						
Sanitation (N)		6.20%	31%	Ubukosi Projects	17.5%	5.5%
Sanitation (S)		13.80%	68%	ZAI		11.8%
		20.00%	100%			
RUDIMENTARY						
Rudimentary Scheme (N)						
- Drilling bh's, testing, springs, hp's		1.00%		DLV/Engcocon	1%	1%
Rudimentary schemes		3.00%		DLV/Engcocon	3%	3%
Rudimentary Scheme (S)						
- Drilling bh's, testing, springs, hp's		1.00%		ECA/BMA	1%	1%
- Rudimentary schemes		5.00%		ECA/BMA	5%	5%
		10.00%				
SPECIAL PROJECTS						
Abaqulusi Rising Main Line	R 25,000,000	3.00%	100.0%			
	R 25,000,000	3.00%	100%			
RWSS						
Nkonjeni RWSS (incl Okhukhu)	R 263,572,238	12.20%	9.0%	DLV/ZAI		14%
Ueuthu RWSS (incl Okhukhu)	R 1,354,010,858	25.36%	46.5%	KV3/RAWS		37%
Mandakhazi RWSS PH 3	R 585,168,703	8.00%	20.1%	Bigen Africa		21%
Gumbi Emergency (Mkhuze/Candover)	R 22,345,835	0.45%	0.6%	KV3		2%
Simdi East	R 13,136,210	2.65%	0.5%	KV3		3%
Simdi Central	R 116,012,283	2.00%	4.0%	KV3		3%
Simdi West	R 76,741,891	5.36%	2.7%	ECA		4%
Khambi	R 97,377,801	3.15%	3.3%	ECA		4%
Coronation (Enyathi)	R 174,899,193	3.21%	6.0%	KV3/ECA		3%
eMondlo	R 208,346,408	4.82%	7.2%	ECA		4%
		67.00%	100%			
median	R 2,914,609,388	3.92%				
Total Budget Available		100.00%			122%	122%

Totals (5 years)	MIG 2011/12	DWA 2011/12	MIG 2012/13	DWA 2012/13	Comments
R 1,394,936,000	R 227,100,000		R 276,132,000		
R 77,182,428	R 14,080,200		R 17,120,184		Percentages of total backlog for North & South multiplied by 20% allocation
R 186,526,372	R 31,398,800		R 38,106,216		
R 239,680,800	R 45,420,000		R 55,226,400		
R 11,665,940	R 2,271,000		R 2,781,320		
R 37,543,820	R 6,813,000		R 8,283,960		
R 12,302,940	R 2,271,000		R 2,781,320		
R 85,312,700	R 11,355,000		R 13,806,600		
	R 22,710,000		R 27,613,200		Percentages from 09/10 carried over to 10/11
	R 6,813,000		R 8,283,960		
	R 6,813,000		R 8,283,960		
R 198,827,963	R 27,708,200		R 33,688,104		R24 547 120 required as counter-funding for OBIO for 14/15
R 508,251,266	R 57,582,560	R 25,000,000	R 70,027,075	R 29,700,000	R33 998 320 required as counter-funding for OBIO for 14/15
R 298,361,830	R 18,168,000	R 35,000,000	R 22,080,560	R 43,000,000	
R 27,016,563	R 1,021,950		R 1,242,594		
R 43,187,381	R 8,018,150		R 7,317,498		
R 40,135,738	R 4,542,000		R 5,522,640		
R 80,217,774	R 12,172,560		R 14,800,675		R9 441 200 required as counter-funding for OBIO for 14/15
R 48,884,475	R 7,153,650		R 8,698,158		
R 48,616,163	R 7,288,810		R 8,683,837		
R 57,101,073	R 10,492,020		R 12,757,298		
R 1,332,599,956	R 152,457,000	R 60,000,000	R 185,008,440		
R 1,375,033,238	R 227,100,000	R 60,000,000	R 276,132,000		

R 0



The total allocation to Sanitation
on split for North and South was done as per hh backlog split
The total allocation to Rudimentary

Rudimentary split for North and South was done 40/60
20% of the total MIG allocation to Special projects

Special projects must still be verified and the %split will be done according to the costs

RWSS allocation per region was determined using the (cost to complete the outstanding work per region) divided (Total cost for ZDM to complete the outstanding work)

Minimum of R5M per regional scheme was allowed for.(The Infill amounts were taken proportionally from the schemes with allocations above R5M

7. APPROVAL OF THE ZULULAND DISTRICT MUNICIPALITY'S SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN FOR THE YEAR 2011/12.

The Zululand District Municipality's SDBIP for the year 2011/12 has been approved by the Honorable Mayor: Cllr. V.Z.KaMagwaza-Msibi, as said in S69 (3) (a) of the Municipal Finance Management Act.

Date received:

22/06/2011

Date Approved:

24/6/2011

Signature:

V.Z.KaMagwaza-Msibi