

SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN FOR THE QUARTER ENDED 30 SEPTEMBER 2011.

1ST QUARTER



ZULULAND DISTRICT MUNICIPALITY UMKHANDLU WESIFUNDA SASE ZULULAND

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1. Introduction

1.1. Background to the SDBIP

In terms of Section 69 (3) (a) of the Municipal Finance Management Act, the Municipal Manager must submit the SDBIP to the Mayor within 14 after the approval of the Budget. The Mayor must subsequently approve the SDBIP within 28 days after the approval of the Budget in terms of Section 53 (1) (c) (ii) of the Municipal Finance Management Act. The Annual Budget for the 2011/12 financial year was approved by Council on 14 June 2011. The SDBIP for the Zululand District Municipality was approved by the Mayor within 28 days after approval of budget as stated in S53 (1) (c) (ii) and it will be monitored and revised quarterly.

1.2. Purpose of the SDBIP

The purpose of the SDBIP can be summarized as follows:

- 1. It is a vital link between the Mayor and the administration of the municipality;
- 2. It facilitates the process for holding management accountable for its performance;
- 3. It is a tool for implementation, management and monitoring; and
- 4. It further serves as the basis for the performance measurement in service delivery against the year-end targets and the implementation of the budget.

1.3. Importance of the SDBIP

A properly formulated SDBIP will ensure that appropriate information is circulated internally and externally for purposes of monitoring the execution of the budget, and it:

- Enables the Mayor to monitor the performance of the Municipal Manager,
- Municipal Manager to monitor the performance of the senior managers; and
- The community to monitor the performance of the municipality.

It is the excellent mechanism that produces quarterly targets that are reported to ensure implementation of the IDP. The SDBIP will also empower all councilors specifically facilitating engagement at ward level and allow them to undertake the appropriate oversight and monitoring of programs. The SDBIP will also measure in-year progress in the implementation of the budget; under spending of budget will be dealt with at early stages because it is reviewed quarterly.

1.4. The Role of Council with regards to the SDBIP

It is vitally important for Council to note that the components of the SDBIP are primary indicators of the municipality's performance on the annual Budget. In this regard, Councilors are encouraged to scrutinize the various components of the SDBIP and to pose questions where it is deemed necessary. This form of in-year reporting should uncover major problems and is aimed at ensuring that the Mayor and the Municipal Manager take the corrective steps when any unanticipated problems arise.

1.5. Role of the Accounting Officer in respect of the SDBIP

The Accounting Officer must:

- 1. Implement the Budget;
- 2. Ensure that spending is in accordance with the Budget and ensure that the expenditure is reduced when revenue is anticipated to be less than projected in the Budget or the SDBIP
- 3. Ensure that revenue and expenditure is properly monitored;
- 4. Prepare an adjustments Budget when necessary; and
- 5. Submit the draft SDBIP and draft annual performance agreements for the Municipal Manager and all senior managers.

1.6. The key components of the 2011/12 SDBIP

In terms of Circular No. 13 of the MFMA No. 56 of 2003, the SDBIP must contain:

- Monthly projections of revenue to be collected for each source:
- Monthly projections of expenditure by source (not required in terms of this Act);
- Monthly projections of expenditure (operating and capital) and revenue for each vote;
- Quarterly projections of service delivery targets and performance indicators of each vote:
- Detailed capital works plan broken down by ward over three years (Capital Plan – MIG)

These components of the SDBIP are discussed below.

2. MONTHLY PROJECTIONS OF REVENUE PER SOURCE

In terms of Section 15 of the MFMA, a municipality may, except where otherwise provided in this Act,

- incur expenditure only in terms of the approved Budget; and
- within the limits of the amounts appropriated for the different votes in the approved Budget.

One of the most important and basic priorities of a municipality is to collect all it's revenue as budgeted for, failure to collect the revenue will undermine the municipality's ability to deliver services. The SDBIP contains the monthly projections of revenue to be collected per source for the 2011/12 financial year. The reason for the inclusion of this component of the SDBIP is to ensure that the municipality monitors revenue collected during the quarter as all expenditure to be incurred in terms of the approved Budget must be financed from realistically anticipated revenues to be collected.

The Accounting Officer must monitor the actual revenues received against those projected in the SDBIP and submit explanations of any remedial action to be taken to ensure that projected revenue and expenditure remain within the municipality's approved Budget. This type of information requires the municipality to take urgent remedial steps to ensure it improves on its revenue-collection capacity if it wants to maintain its levels of service delivery and expenditure.

The revenue for the quarter ended 30 September 2011 is indicated below as follows:

Monthly projections of total Revenue per Source

The municipality must ensure that it has instituted measures to achieve monthly revenue targets for each revenue source. In order to ensure realistic revenue projections and ultimately balanced budgets, the Zululand District Municipality has to have comprehensive, coherent revenue policies that take into account appropriate service delivery levels, standards, ability to pay and collection efforts.

Monthly projections of Revenue by Source of Zululand District Municipality for the Quarter ended 30 September 2011

Monthly Projections of Revenue by Source

TOTALS	Accumulated Surplus	Other Income	Government Grants and Subsidies Capex	Government Grants and Subsidies Opex	Interest on Investments	Rental of facilities and equipment	Service Charges: Other	Service Charges: Sewerage Fees	Service Charges: Sale of Water		Revenue by Source
297,006,507			55,857,500	238,485,000	1,005,566			399,660	1,258,781	Target	July
154,050,873		36,658	52,996,000	99,886,000	19,445	15,584		91,399	1,005,788	Actual	y
2,664,007					1,005,566			399,660	1,258,781	Target	Au
13,568,646		54,536	62,900		1,009,861	7,792		1,273,368	11,160,189	Actual	Auguet]
2,664,007					1,005,566			399,660	1,258,781	Target	September
1,741,492		7,229			1,154,213			160,826	419,224	Actual	mber

Monthly projections of Revenue by Source of Zululand District Municipality for the Quarter ended 30 September 2011

	Ŧ
ı	Pro
	ections
١	윽
	Revenue
	ъ
	Source

Revenue by Source	Total	otals for Q1	
	Target	Actual	Viarance
Service Charges: Sale of Water	3,776,342	12,585,201	8,808,859
Service Charges: Sewerage Fees	1,198,981	1,525,593	326,61
Service Charges: Other	-	-	1
Rental of facilities and equipment	-	23,376	23,37
Interest on Investments	3,016,698	2,183,519	-833,18
Government Grants and Subsidies Opex	238,485,000	000,388,66	-138,599,000

3. MONTHLY PROJECTIONS OF EXPENDITURE PER SOURCE

The monthly projections of expenditure per source is not included in terms of circular No 13 of the MFMA, but we as Zululand District Municipality have decided to add this component in order to see the movement of expenditure per source on monthly basis to be able to respond promptly and to initiate any remedial steps when necessary.

Monthly Projections of Expenditure by Source of Zululand District Municipality for the Quarter ended 30 September 2011

1,095,178 1,095,783 1,094,178 1,074,101 1,094,178 455,557 439,035 455,557 429,948 455,557 429,948 455,557 439,035 455,557 429,948 455,557 1,094,178 1,094,178 1,094,178 1,094,178 1,094,178 1,094,178 1,094,178 1,094,178 1,094,178 1,095,194 1,095,194 1,194,194,194 1,194,194 1,194,194 1,194,194 1,194,194 1,194,194 1,194,194,194 1,194,194 1,194,194 1,194,194 1,194,194 1,194,194 1,194,194,194 1,194,194 1,194,194 1,194,194 1,194,194 1,194,194 1,194,194,194 1,194,194 1,194,194 1,194,194 1,194,194 1,194,194 1,194,194,194 1,194,194 1,194,194 1,194,194 1,194,194 1,194,194 1,194,194,194 1,194,194 1,194,194 1,194,194 1,194,194 1,194,194 1,194,194,194 1,194,194 1,194,194 1,194,194 1,194,194 1,194,194 1,194,194,194 1,194,194 1,194,194 1,194,194 1,194,194 1,194,194 1,194,194,194 1,194,194 1,194,194 1,194,194 1,194,194 1,194,194 1,194,194,194 1,194,194 1,194,194 1,194,194 1,194,194 1,194,194 1,194,194,194 1,194,194 1,194,194 1,194,194 1,194,194 1,194,194 1,194,194,194 1,194,194 1,194,194 1,194,194 1,194,194 1,194,194 1,194,194,194 1,194,194 1,194,194 1,194,194 1,194,194 1,194,194 1,194,194,194 1,194,194 1,194,194 1,194,194 1,194,194 1,194,194 1,194,194,194 1,194,194 1,194,194 1,194,194 1,194,194 1,194,194 1,194,19	Expenditure by Source Operating Expenditure Employee related costs wages and salaries	Target 6,024,491	Actual 8,876,880	Terget 6,024,491	Actual Actual 6,230,745	Septe Target 6,024,491	Actual 8,976,482		
### 455.557 439.035 455.557 429.949 455.557 16.697	Employee related costs social contribution	1,084,179	1,045,783	1,084,179	1,074,101	1,084,179	1,227,1	ᅏ	
16.667	Remuneration of Councillors	455,557	439,035	455,557	429,948	455,557	448,1	25	П
16.867 16.867 16.867 2.759,000 2.759	Avorking Capital (1956/ve)							╀	-
2,759,000 2,759,000 2,759,000 2,759,000 3,352,693 438,597 3,352,693 670,285 3,352,693 670,285 3,352,693 670,285 3,352,693 670,285 3,352,693 670,285 3,352,693 670,285 3,352,693 670,285 3,352,693 670,285 3,352,693 670,285 3,250 4,160,742 2,57,720 75,992 75	Collection costs	16,667		16.667		18 887		1	50,000
vings 3,352,683 438,597 3,352,683 670,285 3,352,693 vings 4,180,742 3,822,423 4,160,742 1,733,250 4,160,742 257,720 75,992 75,992 124,450 75,982 75,986 54,848 388,486 824,667 388,486 (Including abnormal expenses) 8,415,012 1,999,130 8,415,012 5,036,359 8,415,012 ty, plant and equipment 27,243,148 14,476,486 28,865,428 16,123,865 26,985,428 ty, plant and equipment 27,243,148 14,476,486 28,865,428 16,123,865 26,985,428 16,117,330 1,605,333 100,586 1,605,333 991,010 1,805,333 18 16,117,330 11,600,435 16,117,330 4,724,847 19,117,330 20,722,663 11,701,023 20,722,663 5,715,887 20,722,663	Depreciation	2,759,000		2,759,000		2.759.000		4	B.2
A 180,742 3,822,423 4,160,742 1,733,250 4,160,742 257,720 75,992	Repairs and maintenance	3,352,683	438,597	3,352,683	670,285	3,352,693	1,553,404	2	_
4,180,742 3,822,423 4,160,742 1,733,250 4,160,742 257,720 75,992 75,992 124,450 75,992 124,450 75,992 124,450 75,992 124,450 75,992 388,498 245,598 245,598 245,598 245,598 245,598 254,598 254,598 254,598 254,598 254,598 27,243,148 14,476,498 26,985,428 16,123,808 26,985,428 27,243,148 14,476,498 26,985,428 16,123,808 26,985,428 16,123,808	Interest on external borrowings								1
4,180,742 3,822,423 4,160,742 1,733,250 4,160,742 257,720 257,720 257,720 75,882 124,450 75,882 75,882 388,498 824,697 388,498 254,598 254,598 824,697 389,498 (Including abnormal expenses) 8,415,012 1,999,130 8,415,012 5,038,359 8,415,012 1,999,130 8,415,012 5,038,359 8,415,012 1,999,130 8,415,012 1,999,130 8,415,012 1,999,130 8,415,012 1,999,130 8,415,012 1,999,130 1,4476,488 26,985,428 16,123,808 26,985,428 1,999,130 1,4476,488 27,243,148 14,476,488 1,695,333 100,588 1,805,333 981,010 1,805,333 100,588 1,805,333 981,010 1,805,333 11,600,435 18,117,330 4,724,847 19,117,330 20,722,863 5,715,887 20,722,863	Redemption								-
75,720 75,992 75,992 75,992 75,992 75,992 75,992 75,992 75,992 75,992 75,992 75,992 75,992 75,992 75,992 75,992 75,992 124,450 75,992 386,498 386,498 254,598	Bulk purchases	4,180,742	3,822,423	4,160,742	1,733,250	4,160,742	5,078	407	407 12,482,227
75.992 75	Grants & Subsidies paid	257,720							
388,496 54,848 388,486 824,667 386,488 386,488 254,5	Inter-Departmental	75,992		75,982	124,450	75,882	77	77,729	,729 227,977
Insions 254,588 254,588 254,588 254,588 254,588 254,588 254,588 254,588 254,588 254,501 <t< td=""><td>Contracted services</td><td>388,496</td><td>54,848</td><td>386,496</td><td>824,667</td><td>386,498</td><td>512</td><td>512,544</td><td></td></t<>	Contracted services	388,496	54,848	386,496	824,667	386,498	512	512,544	
(Including abnormal expenses) 8,415,012 1,999,130 9,415,012 5,036,359 6,415,012 (by, plant and equipment 27,243,148 14,476,486 26,985,428 16,123,808 26,985,428 (color) 1,005,333 100,588 1,605,333 991,010 1,605,333 981,010 1,605,333 10,173,300 11,600,435 16,117,330 4,724,847 19,117,330 20,722,663 20,722,663 20,722,663	Transfers to and from Provisions	254,598		254,598	-	254,598		ŀ	
ty, plant and equipment 27,243,148 14,476,498 26,985,429 16,123,808 26,985,428 1,23,808 26,985,428 1,605,333 1,605,333 100,589 1,605,333 991,010 1,605,333 981,010 1,605,333 1,600,435 19,117,350 4,724,947 19,117,350 11,701,023 20,722,663 6,715,887 20,722,663	General expenses - other (including abnormal expenses)	8,415,012	1,999,130	8,415,012	5,036,359	8,415,012	8,312	163	25
27,243,148 14,476,486 26,885,428 16,123,806 16,123,806 26,885,428 16,123,806 26,885,428 16,123,806 26,885,428 16,123,806 26,885,428 16,123,806 26,885,428 16,123,806 26,885,428 16,123,806 26,885,428 16,123,806 26,885,428 16,123,806 26,885,428 16,123,806 26,885,428 16,123,806 26,885,428 16,123,806 26,885,428 16,123,806 16,123	Loss on disposal of property, plant and equipment								
1,605,333 100,586 1,605,333 981,010 1,605,333 1,605,335 1,605,335 1,605,335 1,605,335 1,605,335 1,605,335 1,605,335 1,605,335 1,605,335 1,605,335 1,605,335 1,605,335 1,605,335 1,605,335 1,605,335 1,605,335 1,	Total Operating Expenditure	27,243,148	14,476,498	28,985,428	16,123,808	26,985,428	24,18	5,997	8,997 81,214,003
1,605,333 100,588 1,605,333 981,010 1,605,333 1,605,333 1,605,335 1,60									
1,605,333 100,586 1,605,333 891,010 1,605,333 891,010 1,605,333 891,010 1,605,333 891,010 1,605,333 891,010 1,605,333 10,110,010,010 1,605,333 10,117,330 1,600,435 11,1701,023 20,722,663 5,716,857 20,722,663 11,701,023 20,722,663 5,716,857 20,722,663 11,701,023 20,722,663 11,701,020 20,722,663 11,701,020 20,722,663 11,701,020 20,722,663 11,701,020 20,722,663 11,701,020 20,722,663 11,701,020 20,722,663 11,701,020 20,722,663 11,701,020 20,722,663 11,701,020 20,722,663 11,701,020 20,722,663 11,701,020 20	Capital Expenditure								
subsidies 18 117 330 11 600 435 18 117 330 4 724,847 19 117 330 20,722,663 11,701,023 20,722,863 5,715,857 20,722,663	Total asset from own funds	1,605,333	100,588	1,605,333	991,010	1,605,333	61	614,896	4,896 4,816,000
20,722,663 11,701,023 20,722,663 5,715,857 20,722,603	Total asset from grants & subsidies	18,117,330	11,600,435	18,117,330	4,724,847	19,117,330	11,88	3,134	Ćħ
	Total Operating Expenditure	20,722,663	11,701,023	20,722,663	5,715,857	20,722,663	12,595	,030	Т
								Щ	

4. MONTHLY PROJECTIONS OF REVENUE & EXPENDITURE PER VOTE

It is important to view expenditure in relation the revenue used to finance it. In this context, it is easy to see when expenditure exceeds Revenue and the necessary remedial steps can then be taken to correct this situation. Failure to monitor expenditure in relation to Revenue will seriously hamper the municipality's ability to achieve its strategic goals for the year.

Monthly Projections of Expenditure and Revenue per Vote

Compares the planned revenue and expenditure for the quarter ended 30 September 2011. It is clear that Zululand District Municipality will spend a lot in the provision of water to the community that it serves.

Monthly Projections for e			July			
Department	Operating Exp	Actual Opex	Capital Exp	Actual capax	Revenue	Actual
Executive and Council	5,037,100	1,137,695	316,667	\rightarrow		
Finance	1,473,363	1,164,692	180,454		20,636,899	99,792,550
Corporate Services	2,230,027	1,807,940	336,452	1	·	•
Community Development	4,128,270	1,538,983	15,226	-	1,487,000	1,000,000
Planning &WSA	1,606,373	928,279	677,240	95,676	672,000	•
Water	12,591,440	7,898,905	19,546,238	11,600,435	1,619,580	1,097,187
Total	27,066,573	14,476,495	14,476,495 21,072,276	11,701,023	24,415,479 101,889,73	101,889,737

13,632,305	79,255,479	5,711,382	20,650,276	16,181,399	21,000,013	
12,012,100	00,007,000	0,02.,0.,			27 222 22	Total
13 573 760	28 702 KBU	5 024 847	19.546.238	6.623.748	12,591,440	vvater
•	224,000	26,828	255,240	1,007,969	1,606,3/3	MOVA O CANA
•	-		15,226	2,622,52/	4,128,270	Blossing 834/64
380	•		336,452	2,299,046	2,20,027	Community Davidsoment
1,059,165	889,000,02		100,100	0.000,100	3 330 007	Cornorate Services
	20,000		180 484	1 325 753	1,473,363	Finance
4	_	659,707	316,667	2,301,556	5,037,100	Executive and Council
Actual	Revenue	Actual	Capital Exp	Actual	dxa Bunerado	Dyparking and Comme
				A	Operating Eva	Denartment
			August			Monthly Projections for e

1,741,492	22,271,705		20,000,276	24,212,713	675,000,77	\ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \
			20.020	374 070 70	27 066 673	Total
585,569	1,619,580	11,983,134	19,546,238	12,884,327	12,591,440	Water
•	-	7,377	255,240	3,359,516	1,606,373	Planning &WSA
•	15,226	1	15,226	2,846,525	4,128,270	Community Development
		1	336,452	2,584,334	2,230,027	Corporate Services
1,155,923	20,636,899	112,625	180,454	1,512,176	1,473,363	Finance
1		494,893	316,667	1,025,837	5,037,100	Executive and Council
Actual	Revenue	Actual	Capital Exp	Actual	Operating Exp	Department
			September			Monthly Projections for e

6.6/9.12	111,200,004	1400,046,004			Г				
	147 262 524	105 040 664	33 886 152	30 010 434	63.896.587	26,329,109	54,870,609	81,189,/18	105
47 378 222	14 255 516	61,633,740	30,030,298	28,508,415	20,030,714	10,007,008	000,000,11	0.,,0.0	Total
00,00		000,000	-	0000000	E9 638 744	10 367 330	27 ANS 980	37 774 319	Water
2		908 000	1 057 839	129.881	1.187.720	-4/6,644	5,295,764	4,019,120	- Identification
502.226	1,000,000	1,302,226	1,000,400	,	1,000,100	100000	2002	4 940 400	Planning &WASA
	2000	1 500 000	1 550 435	•	1 569 435	5.376.776	7.008.035	12,384,811	Community Development
	3AO	•	1,009,355		CCS'ROO'I	0+0,2-	0,002,120	10,000,000	
-40,096,94	102,007,000	01,010,000	100,000			2000	6 600 100	6 690 080	Corporate Services
	100 007 609	61 010 608	428 738	112.625	541.363	417,468	4,002,021	7,420,000	
	•	•	710,602-	1, 100,014	Ī	200	1000 601	080 069 7	Finance
			- 200 E 12	1 159 512	950 000	10.646.211	4,465,088	13, 111,300	באסטמייאם פיות הסטווכוו
Viarance	Actual	Zevenue	Vidialice	Total	Cabination Poly		1000	46 444 000	Evenifive and Council
			Vierence	Actual	Capital Eyn	Viarance	Actual	Operating Exp	Papaloliell
									Donothous
					Totals for 01				Monunty Projections for e

5. QUARTERLY PROJECTIONS OF SERVICE DELIVERY TARGETS AND PERFORMANCE INDICATORS OF EACH VOTE

In terms of the SDBIP, Zululand District Municipality is required to provide non-financial measurable performance objectives in the form of service delivery targets and other performance indicators. Service delivery targets relate to the level and standards of service being provided to the community, and include targets for the reductions in backlogs of basic services.

The goals and objectives set by Council as quantifiable outcomes that should be implemented by the administration over the next financial year are indicated on the sheet below.

Quarterly Projections of Service Delivery Targets and Performance Indicators for the year 2011/12

						_		
							Sanitation	Focus Area or CSF
To ensure that legislated water policles are reviewed and updated	To improve access to free sanitation	To provide free basic sanitation services	To review and facilitate the District WSDP	To improve water supply reliability	To improve on the quality of water delivered	lo free water	basic water	
Draft 2011/2012 Water policies and bytawa ravisions submitted for consideration by council by larget date	Sec 43(Reg 10 (b)): Percentage of households earning less than R1100 pm with access to free sanitation	Sec 43(Reg 10 (a)): Percentage of households with access to basic level of sanilation		Cumulative water supply interruption time per plant less than specified larget	Percentage of samples that pass laboratory tests	Sec 44/Reg 10 (b)): Percentage of households earning less than R1100 pm with eccess to free water (Note: Rudimentary LOS hictuded)	6	Indicator
process	опфи	output	Process	output	output	output	output	Indicator Type
7	6.2	63	Ċī	4	ω	N	_	KPI No
ennualiy	Quarterly	Quarterly	Quarterly	Quarterly	Quarterly	Quarterly	Annually	Indicator/KPI measurement frequency
	٧	γ				~	¥	National KPI
MM	HOD:TS	SL:00H	нор:Р	нортѕ	нор:тѕ	HOD:TS	HOD:TS	Responsibility
MM							,	мм
	43%	43%	,	ဖ	82%	53.5%	53.5%	Quarter 1
,	43%	4 3%		7	92%	%0.M2	54.0%	Quarter 2
	43%	43%		3	82%		,	Quarter 3
31/08/2011	43%	43%	WSDP plan submitted to Council by 30 June	15	92%	58.0%	55.0%	Quarter 4

2		Rhandal rev			Management				
payments in time		8	2 2 E	To review and facilitate the district Disater Management plan	ewareness of hazards and disasters	Implementation of IDP identified projects	utilise MIG ellocation	effective Customer Care	monitor WSP's
Average processing time for invoices of approved work/services	Number of adjustments effected in relation to the number of eccounts issued	Sec 43 (Reg 10 (g(ll))): Outstanding Service Debtors to Revenue	progress of altport implementation plan	Updated plan that complies with sections 52, 53 of the Disaster management act 57 of 2002, submitted to council by a specified data	ewareness campaigns held)): Percentage of capital budget aduatly spent on projects identified in IDP	spent on approved projects by the prescribed date	1	considered by WSA
output	output	output	output	Process	output	input	input	oulpul	output
15	4	13	12.2	12.1	12	±	10	80	œ
Quarterly	Quarterly	Quarterly	Annually	Annuelly	Quarterty	Quarterly	Quarterty	Quarterly	quarterly
CFO	СРО	CFO	HOD:CS	HOD;CS	HOD:CS	HOD:TS	HOD:TS	HOD:TS	HOD:P
						MM			
30 days	50%	0.25	25%	Advertise for Service provider 30 Aug	22	100%		24 Hrs	2 reports
30 days	50%	0.25	50%	Appoint SP ,TOR, timeframes with workshop 30 Nov	*	100%		24 Hrs	4 reports
30 days	50%	0.25	75%	18 Oraft plan to MM by 28 Feb	08	100%	By 15 Mar 2011	24 Hrs	6 reports
30 days	50%	0.25	100%	Submit final disaster plan by 30/6/2011	12	100%		24 Hrs	8 reports

		_								•	
To keep a minimum cash balance to cover everage monthly expenditure	To provide sufficient cash resources	To increase the dept coverage ration	To increase the cost coverage railo	To develop a Financial Plan (i.e. Budget Process and Time Table)	To have an effective Auditing Function	To have an effective Auditing Function	To complete a budget within the specified time period	To complete a budget within the specified time period	submit accurate and submit accurate annual financial statements within the specified time period	io complete and submit accurate annual financial slatements within the specified time period	submit accurate annual financial annual financial statements within the specified time period
Number of days with excessive funds in current eccount in relation to the strategy	DTLGA: % operating budget funded from cash	Sec 43 (Reg 10 (g(l))): Debt Coverage Ratio	Sec 43 (Reg 10 (g(ii))): Cosl Coverage	Date for approval of Financial Plan	Percentage of Audit queries cleared within the next financial year	Percentage of Planned Audit Meetings held	Date of approval of Final Budget	Date of approval of Tabled Budget	of concern reported	Nature of Audit Opinion	State Financial Statements submitted to office of AG
output	input	emooilua	оисотв	process	output	output	Process	Process	output	outcome	Process
22	21	20.1	20	19	18.1	18	17.1	17	16.2	16,1	16
Quarterly	Quarterty	Quarterly	Quarterly	Annually	Annually	Quarterty		ennually	Annually	Annually	Annually
	*	у									
CFO	CFO	CFO	CFO	CFO	CFO	CF0	CFO	CFO	CFO	CFO	CFO
	MM										MW
8	96%	4	co.	,	40%	-		1	Leas than 8 matters of concern	Unqualffied	,
88	96%	4	60	,	50%	N	'	,	Less than 8 matters of concern	Unqualified	
80	96%	•	a		80%	ပ	•	15-Mar	Less than 8 matters of concern	Unqualified	
8	96%	4	Ф	30 June	75%	4	30 June		Less than 8 matters of concern	Unqualified	Statements signed off by 31 August

10		Completed action plan by 30 Dec	sponsers and projects 30 Sept		HOD:CD		Quarterly	38	опри	business plans that are submitted by specified date		
88		Compile approved pilan, invitations, programme ready for delivery by 30	Planning process, setting schedule for stakeholders 30 Sept		HOD:CD		Quarterly	29	output	awareness events held	awareness in the District	
400	200	progress report and minutes 30 Dec	progress report and minutes 30 Sept		нор:ср	y	Quarterly	28	outcome	Sec. 43 (Reg. 10 (d)): Number of jobs created through LED & Capital programme	To effect participation in LED	3.2 Local Economic Development
10	CD CD	ĊD .	4		нор:ср		Quarterly	27.1	output	% of planned lourism ilason meetings held	and capacity building to local four offices	
approved statistical report as labled at PFC 30 June	progress report 30 March	радлеза прот 30 Оъс	_ 0 #		HOD:CD		Quarterly	27	Process	Computation of Tourism statistics by specified date	effective electronic interface that promotes tourism	
3	-	gathering with report tabled 30	Approved stakeholder list with set appointments		HOD;CD		Quarterly	28	ouput	Number of lourism packages created for prioritised areas by specified date	ro creare promotional material	Tourism
100%	100%	100%	100%	MM	CFO		Annually	25	Input	you capital projects budgeted for in accordance with the IDP	Programme and Pr	
4 reports 2 weeks after quarter end	3 reports 2 weeks after quarter end	2 reports 2 weeks after quarter end	1 report 2 weeks after quarter end		HOD's		Quarterly	24	Process	reports to CFO	and accurately	
	ш	12	-		CFO		quarterly	23.2	output	reports considered	and accurately	
_,			2010/07/14		CFO		quarterty	23.1	Process	Date of receipt of SDBIP by Mayor	and accurately	
	31-Mar	•	•	MM	CF0		Annually	23	Process	Date of approval of Annual Report	To report timely and accurately	

	0.4	T		_	0.5		_		, — — —
	4.3 Community Development				4.2 Youth & Gender		4.1 HIV/AIDS		
To Increase available resources for poverty reduction programmes	To reduce poverty by Implementing Community Development Projects	platform for input and comments	To strategically plan development and empowerment initiatives for youth and gender	To access sufficient resources	To provide access to and awareness of Council's Youth & Gender programmes	To plan and implement institutional measures that would reduce the impact of HIV/AIDs	To create HIV/AIDS awareness and	ordinate LED in the District	To effectively contribute to LED in the District
Number of Capacity Building related Business Plans submitted	Number of people participating in ZDM Capacity Building Programmes	Youth & Gender Councils Meetings held	Youth & Gender Strategy reviewed and submitted to MM by specified date	Number of Youth & Gender related Business Plans submitted for funding	Number of approved programmes held	HIV/AIDS Surategy reviewed and submitted to MM by planned date	Number of planned swareness campaigns held	Number of LED Forums/Sub-Forums meetings held	LED Plan reviewed and approved (Including Tourism, Business & Agricultural Plans) by larget date
output	output	ouput	output	oulput	oulpul	output	output	output	undimo
39	38	37	ઝ	35	22	ಜ	32	31.1	31
quarterly	quarterly	quarterty	quarterty	quarterty	quarterly	quarterty	фереп	Quarterty	Quarterly
HOD:CD	HOD:CD	HOD:CD	HOD:CD	HOD;CD	HOD:CD	HOD:CD	HOD:CD	HOD:CD	нов:св
Planning of all business plans	1 8	Planning of setting dates and meetings and venues	Identify areas of possible changes		N	Identify areas of possible changes		٠.	(dentify areas of possible changes
٨	300	-	Draft action plan	Identify potential sponsors and action plan	ယ	Draft action plan	မ	и	Draft action plan with workshop with PC
4	400	ω —	Info briefing on Youth and Gender signed by HOD	Identify potential sponsors and action plan	Planning and approval of action plan	info briefing on HIV/Aids signed by HOD 30 March	Ф	ပ	Reviewed and approved plan 30 March
æ	500		Submitted Youth and Gender strategy 30/08/2010	20	Ch .	Submitted HIV/Alds strategy 30/06/2010	íô	Ø	,

	т—	200			r			
		5.2 Integrated & Co-ordinated Development						5.1. Compliance, Clean and Sound Sound Sound Sound Administration
To ensure timely completion of Framework plan	To ensure timely completion of IDP Process plan	To encourage participation in IDP process, ensure alignment with Local Municipalities	To build capacity	To spend grant funding	o communicate in a sinuctured a sinuctured manner	Policies & Dylaws	Policies & bylaws	Policies & byławs
Date of adoption of 2011/2012 Framework Plan	Date of adoption of 2011/2012 Process Plan	Number of Alignment meetings hold	Sec 43 (Reg 10 (f)): % of Municipal Budget actually spent on Skills Development Plan	Percentage of department allocated grant funds received (prior to approval of adjustment budget) spent	π.σ.			
output	ouput	ouput	Input	lnpul	output	process	process	process
45.1	&	#	43	42	*	40.2	40.1	t
Quarterly	Quarterty	Quarterly	quarterly	Quarterly	quarterly	quarterly	annually	Allemure
			Y					
HOD:P	HOD:P	HOD:P	HOD:CS	HOD's excluding lechnical services	HOD:CS	HOD:CS	HOD;CS	HOD:CS
								MM
Adopt Framwork plan by 30 Sept	Adopt Business Plan by 30 Sept	မ	Advertise for Service provider	25%	Identify areas of review	EAP coordinator to identify areas that neesd assessment (survey results)	88	Identify areas
		GS.	10%	50%	Submit workshoped proposal to MM	Workshop with HOD	8	Submit workshoped proposal to MM (including union involvement)
	,	80	75%	75%	Submit recommendat lons for draft renewal to MM	Draft programme with Incorpporated Staff comments	8	Submit recommendations for draft renewal to MM
,	í	12	90%	100%	Reviewed policies (HR. vehicle, vehicle, communication, standing orders) and bylaws by 30 June 2011	Submit reviewed programme 30 June	80	Reviewed policies (HR, vehicle, communication, standing orders) and bylaws by 30 June 2011

6. DETAILED CAPITAL WORKS PLAN

DC26			DC28		DC28	L_	0020	1	000		0000	1	1000	_	9000	\perp	000		DC28		Doan		0030		DCZ		DC28		0200		- Parket		DC-20	DC26	Agent	Table 1:				DC26
2008MIGFDC28166876	CARREST OF THE PARTY OF THE PAR		2006MIGFDC285351		2008MIQFDC285341		2009ANGS-DG266388		TOTAL CONTROL		PERCENTAGE AND ADDRESS OF		SOURCE CONTRACTOR		2006MIGFTC285332		2008MIGHIDC26329		2008WIGFDC285328		SECSECTO JONNOUS	100000000000000000000000000000000000000	STREET, TOTAL STREET		Z008MIGFDC26112022		2006MIGFDC28102044		With the Party and The Party a	none and	CATCHING DC 500000	The state of the s	SUCCESSION SENSONS	DC20 PMU	Provincial Reference Number	Table 1: MIG Registered Projects		Compiled by:	Financial year:	ZULULAND District Municipality
ZDM Rural Sanstation Phase 01	Committee of Control o		Coronation RWS8 Empth (AFA) MIS 155368		Mona Sports Field		Sendentation West RWSS Phone 7:1		STREET STATE OF THE PARTY OF TH		PERSONAL PRINCIPLE REPORT WATER SUPPLY		Khamti RWS8 Water Supply AFA		Sindlengertahle Central WWSS Ph 2 AFA		Unufre RW88 Phase 1		Useffill RMSS Phase 2		CAVITAL PLASS Plant 3	100000000000000000000000000000000000000	Lauthu RWSS Phase 4		Hiobane Sports Freid		Nkonjeru Regional Water Supply Schame Pts 2		Rudamentally water Supply Programme PM 2		ZDM CIPAC BENEROOS Project		Niconjert Regional Water Supply Scheme Phase I	DC26 PMU	Project Title (see peer 80'G f form)			Gugu Nene	Internation of Mid PROJECTS Syear Cash now Denoticial year: 2019/12	ct Municipality
Construction	Construction		Construction		Construction		Construction		Construction		Construction		Construction		Construction		Construction		Construction		Construction		Construction		Construction		Construction	_	Construction		Construction		Construction		Project Status			Total Committee	Financial year Fotal MICE Altocation	
195,891,411,00	1,296,584,00		34,927,065.49		19,500,000.00		\$9,477,791.00		20,681,733,70		507 ATR 690 00		74,745,667.00		35, 669, 000,36		36, 259, 010 co		32,452,514,00		\$0,000,040,00		20 July 340 U.S.		16,370,000 00		75,795,400 93		85,753,900,00		6,017,716.00		36,803,681,00	3.406,500.00	Approved MIG Funding [=NOR + AFAs]			0,792,873.95	0 227 100,000 00	ALLOCATION & COMMITMENT SUMMARY
81,509,013 61	1 178 103 68		9.588,381.70		4 595 240 30		7,914,930 20		4,262,305.83		19,104,230.73		3,761,511.00		48,328,534 26		61,486,268.47		000		2,421,360,00	Ĭ.	24,373,987 60		0.00		28,307,321.40		2,453,690,00		0.00		36,602,185,27	0.00	Actual Project Cost (Tender sum			275.132,000.00	278,132,000,00	MITMENT SUMMAR
195,891,411 00 81,509,013 61 114,382,397 39 89,812,544	120,460 31 Basell	Actual 7 floors	25,330,073.70 ZT,040,780.34	Baseline Schedule	14,803,759.70 7,841,398	Actual / Revis	\$1,600,000 48,848,360,360,10	Acquait Beats	21.431.427.87	Actual / Registed Schedule	19,104,230.73	Actual Agrised Schedule	PLOSE TRICK 25,023,246 23	Actual / Heats	7,071,559.00 41,028,534.20	Baseline Schedule Actual / Revised Schedule	14,772,788.53 89.931,063.26	Baseline Schedule Actual / Revised Schedule	22,403,594,00	Buseline Schedule Actual / Revised Schedule	66 272 240 00	Bosel Actual / Revis	015 940 40	Baseline Schedule Actual / Royled Schedule	16,370,000,00	The state of the s	40,969,065 83 58,921,140 54	Actual / Revis	83,300,201.00	Actual - Roye	6,017,718 00	Actual / Revi	201,495		Potential Savings		100		261,310,000,00	*
89,812,544 88	31 1,178,103.89 Baseling Schedule	The state of the s	27,040,700 34	Baseline Schedule	7.841.398.00		-	The chart Schoolse	15		16		-	Manthey Debugger	41,128,534.36	Baseline Schedule Revised Schedule	92 E30 126 69	Revised Schedule	5203,624.01	Buseline Schedule Revised Schedule	72:240 00 2:421,365 00	Baseline Schedule Revised Schedule	00.000.00 Or.00.000.000	Baseline Schedule	3,523,012,27		58,921,140 54	Actual / Revised Schedule	63,814,926.55	Baseine Schedule Actual - Revised Schedule	4,654,805,09	Actual / Revised Schedule	30,007, 185 27	000	Total Pravious MIG Expenditure				III COLUMN	C. Admirator
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0 000 15,000,111 200 0.00 100,000,111 200 25% 25% 25%	2 3 3		STATE OF A	NICIPAL ACCUM	Projected M	Project Status		MIG Projects to be Registere Multiple Reference Number (cip) of Reference Resolution (Ap.)	Tubba 2: Aguard Dicas
0 oct 15,000,411 200 0.00 40.003.000.00 25% 32%	9.9		BELLEVIC CRAFT HERE	INCIPAL ACCUM	Projected M Frunding	Project Status		MIG Projects to be Registere Municipal Reference Number (EXP or Council Resolution No.)	Trable 2: Agent D0236 D0236 D0236 D0236 D0236 D0236 D0236 D0237
0 000 10,000,411 200 0.00 41 25% 32% 32%	9.3 A		BELLEVINE CERTIFIC DE LA PERSONAL DE	INCIPAL ACCUM	Projected M Projected M	Project Status		MIG Projects to be Registere Municipal Reference Number (EPP or Coulant) Resolution (Ac.)	Tubba 2: Agent Doza Doza Doza Doza Doza Doza Doza Doza
0 001 10,000,111 200 0.00 10.000,111 200 25% 25% 25%	2.8		BELLEVIC CARATER AND THE STATE OF THE STATE	INCIPAL ACCUM	Projected M Funding	Project Status		MIG Projects to be Registere Municipal Reference Number (Epp or Coursel) Resolution (As.)	Table 2: Againt Docat Do
0-00 10,000,411 200 0.00 40.013 200 25% 32%	9.8		BULLATIVE CERTIFICATION OF THE PROPERTY OF THE	INCIPAL ACCUM	Projected M Funding	Project Status		MIG Projects to be Registere Municipal Reference Number (EXP or Council Resolution No.)	Table 2: Agent Docat Do
0 001 10,000,411 200 0.00 40.003.000.00 25% 32%	9.2		BELLATIVE CERTIFIES EARLY IN THE STATE OF TH	INCIPAL ACCUM	Projected M Funding	Project Status		MIG Projects to be Registere Municipal Reference Number (EIP or Council Resolution No.)	Tebba 2: Agent Docas
0 001 10,000,111 200 0.00 110,000,111 200 25% 35%	2.3		BELLEVINE CERTIFICATION OF THE PROPERTY OF THE	NCIPAL ACCUM	Projected M Funding	Project Status		MIG Projects to be Registers Municipal Reference Number (Epp & Coursell Resolution No.)	Trable 2: Agent Docas
Ocal New 35%	23		SULATIVE CERTIFICATION OF THE PROPERTY OF THE	INCIPAL ACCUM	Projected M	Project Status		MIG Projects to be Registere Municipal Reference Number (EXP or Council Resolution No.)	Trabba 2: Agenti Docas
0 cd 15,000,411 200 0.00 48.033.000.00 25% 32%	9.0		BULKING CERTIFICATION OF THE PROPERTY OF THE P	INCIPAL ACCUM	Projected M Funding	Project Status		MIG Projects to be Registere Municipal Reference Number (EUP or Council Resolution No.)	Trable 2: Agent Docas Docas Docas Docas Docas Docas Docas
0 001 17/455,0776.00 0.00 18,000,411.00 0.00 25%, 32%	2 2		BULKING CERTIFICATION IN THE STATE OF THE ST	INCIPAL ACCUM	Projected M	Project Status		MIG Projects to be Registere Municipal Reference Number (EUP or Council Resolution No.)	Trable 2: Agent Docas Docas Docas Docas Docas Docas
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0-00 10,000,411,000 0.00 10,000,411,000 25% 25% 25%	2 2		BULLATIVE CERTIFIED EARENAL IN	INCIPAL ACCUM	Projected M	Project Status		MIG Projects to be Registere Municipal Reference Number (EXP or Course) Resolution No.)	Tebbe 2: Agent Docas Docas Docas Docas Docas
17.44.1.07.00 110.00.411 200 0.00 40.001.000.00 25% 32%	2 2		BULLATIVE CERTIFICATION	INCIPAL ACCUM	Projected M Projected M	Project Status		MIG Projects to be Registere Municipal Reference Number (EPP or Coulant) Resolution No.)	Trable 2: Agenti Docati Docati Docati Docati Docati Docati
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0-00 15,0,000,411,000 0.00 48,033,010,000 25% 35% 35%	2 3		BULKING CRAINER AND	INCIPAL ACCUM	Projected M	Project Status		MIG Projects to be Registere Municipal Reference Number (EP or Council Resolution No.)	Table 2: Agent DC26 DC26 DC26
17.44.1.00 10.00,411.00 0.00 40.00.100,000 25% 32%	9.3		SULATIVE CERTIFICA EXPERIMENT	NCIPAL ACCUM	Projected M Funding	Project Status		MIG Projects to he Registere Humbidpal Reference Number (IDP or Council Researchtism No.)	Trable 2: Agenti Docas Docas Docas Docas
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0 000 150,000,417.000 0.00 180,000,417.000 25% 30.00 25% 30.00	9.0		BULKING CERTIFICA EVERNAL	INCIPAL ACCUM	Projected M	Project Status		MIG Projects to be Registere Municipal Reference Number (EXP or Coursell Resolution No.)	Trable 2: Agent DC26 DC26
17.445.07m.00 150,000,411.000 0.00 48.003.010.00 25% 32%	2.2		MULATIVE CERTIFIED EARENAL	MCIPAL ACCUM	Projected M Funding	Project Status		MIG Projects to he Registere Municipal Reference Number (IDP or Council Resolution No.)	Table 2: Agent DC26 DC26
17,444,070.00 15,444,111.00 0.00 48.004,111.00 32%	20		BULKIIYE GERI PEU EAFEMAI	ю МСІРАТ АССІЛ	Projected M Funding	Project Status		MIG Projects to he Registere Municipal Reference Number (IDP or Council Research(stan No.)	Table 2: Agent DC26
17,44,477_40) 19,444,411 200 0.00 19,644,217 200 25% 3275	3.3		BLATPE VERTIFIED EAFEMAN	NGIPAL ACCUM	Projected M Funding	Project Status		MIG Projects to he Registers Municipal Reference Number (EPP or Coursel) Resolution No.)	Table 2: Agent DC26
17,443,0713.00 0.00 18,000,4713.00 0.00 25% 35% 35%	2 2 2		BULKING CERTIFICUE AFFERMAN	INCIPAL ACCUM	Projected M Funding	Project Status		MIG Projects to he Registere Municipal Reference Number (RP or Course) Resolution No.)	Table 2: Agent DC26
17,444,4774.00 15,000,411 200 0.00 48.024,519.09 32% 32%	21		MULATIVE UERI IPEU EAFEMAN	INCIPAL ACCUM	Projected M Funding	Project Status		MIG Projects to be Registere Municipal Reference Number (IDP or Council Resolution No.)	Table 2: Agent
17,345,0772.00 110,000,431.00 0.00 110,000 25% 35%	2 2 2		AULAINE CRAINEU EAFEMAI	MICIPAL ACCUM	Projected M	Project Status		MIG Projects to be Registere Municipal Reference Number (IDP or Council Resolution No.)	Table 2:
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		chedule.	T	Т			Ormita Emergency Winter Greek	2008141GFDC28165601	DC2H
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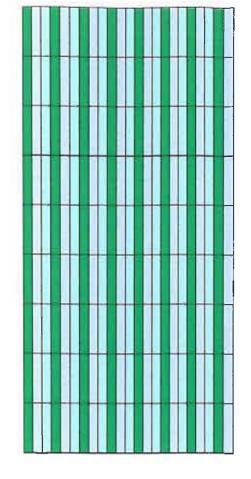
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8. APPROVAL OF THE ZULULAND DISTRICT MUNICIPALITY'S SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN FOR THE QUARTER **ENDED 30 SEPTEMBER 2011.**

The Zululand District Municipality's SDBIP for the 1st quarter ended 30 September 2011 has been reviewed and approved by the Honorable Mayor: Cllr. V.Z. KaMagwaza Msibi, as said in S69 (3) (a) and S54 (3) of the Municipal Finance Management Act.

04/10/ 2011 Date received:

Date Approved:

17/10/2011 Signature: