ZULULAND DISTRICT MUNICIPALITY

SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN

2010/11FINANCIAL YEAR

QUARTER 3

1. Introduction

1.1 Quarterly review of SDBIP

The Service Delivery and Budget Implementation Plan for the 3rd quarter has been reviewed in terms of S54 (1) (b) of the Municipal Finance Management Act.

1.2. Purpose of the SDBIP

The purpose of the SDBIP can be summarized as follows:

1. It is a vital link between the Mayor and the administration of the municipality;
2. It facilitates the process for holding management accountable for its performance;
3. It is a tool for implementation, management and monitoring; and
4. It further serves as the basis for the performance measurement in service delivery against the year-end targets and the implementation of the budget.

1.3. Importance of the SDBIP

A properly formulated SDBIP will ensure that appropriate information is circulated internally and externally for purposes of monitoring the execution of the budget, and it:

- Enables the Mayor to monitor the performance of the Municipal Manager,

- Municipal Manager to monitor the performance of the senior managers; and

- The community to monitor the performance of the municipality.

It is the excellent mechanism that produces quarterly targets that are reported to ensure implementation of the IDP. The SDBIP will also empower all councilors specifically facilitating engagement at ward level and allow them to undertake the appropriate oversight and monitoring of programs. The SDBIP will also measure in-year progress in the implementation of the budget; under spending of budget will be dealt with at early stages because it is reviewed quarterly.

1.4. The Role of Council with regards to the SDBIP

It is vitally important for Council to note that the components of the SDBIP are primary indicators of the municipality's performance on the annual Budget. In this regard, Councilors are encouraged to scrutinize the various components of the SDBIP and to pose questions where it is deemed necessary. This form of in-year reporting should uncover major problems and is aimed at ensuring that the Mayor and the Municipal Manager take the corrective steps when any unanticipated problems arise.

1.5. Role of the Accounting Officer in respect of the SDBIP

The Accounting Officer must:

1. Implement the Budget;
2. Ensure that spending is in accordance with the Budget and ensure that the expenditure is reduced when revenue is anticipated to be less than projected in the Budget or the SDBIP
3. Ensure that revenue and expenditure is properly monitored;
4. Prepare an adjustments Budget when necessary; and
5. Submit the draft SDBIP and draft annual performance agreements for the Municipal Manager and all senior managers.

1.6. The key components of the 2010/11SDBIP

In terms of Circular No. 13 of the MFMA No. 56 of 2003, the SDBIP must contain:

- Monthly projections of revenue to be collected for each source;
- Monthly projections of expenditure by source (not required in terms of this Act);
- Monthly projections of expenditure (operating and capital) and revenue for each vote;
- Quarterly projections of service delivery targets and performance indicators of each vote;
- Detailed capital works plan broken down by ward over three years (Capital Plan – MIG)

These components of the SDBIP are discussed below.

2. MONTHLY PROJECTIONS OF REVENUE PER SOURCE

In terms of Section 15 of the MFMA, a municipality may, except where otherwise provided in this Act,

- incur expenditure only in terms of the approved Budget; and
- within the limits of the amounts appropriated for the different votes in the approved Budget.

One of the most important and basic priorities of a municipality is to collect all it's revenue as budgeted for, failure to collect the revenue will undermine the municipality's ability to deliver services. The SDBIP contains the monthly projections of revenue to be collected per source for the 3rd quarter. The reason for the inclusion of this component of the SDBIP is to ensure that the municipality monitors revenue collected during the quarter as all expenditure to be incurred in terms of the approved Budget must be financed from realistically anticipated revenues to be collected.

The Accounting Officer must monitor the actual revenues received against those projected in the SDBIP and submit explanations of any remedial action to be taken to ensure that projected revenue and expenditure remain within the municipality's approved Budget. This type of information requires the municipality to take urgent remedial steps to ensure it improves on its revenue-collection capacity if it wants to maintain its levels of service delivery and expenditure.

The revenue for the quarter ended 31 March 2011 is indicated below as follows:

<u>Monthly projections of total Revenue per Source</u>

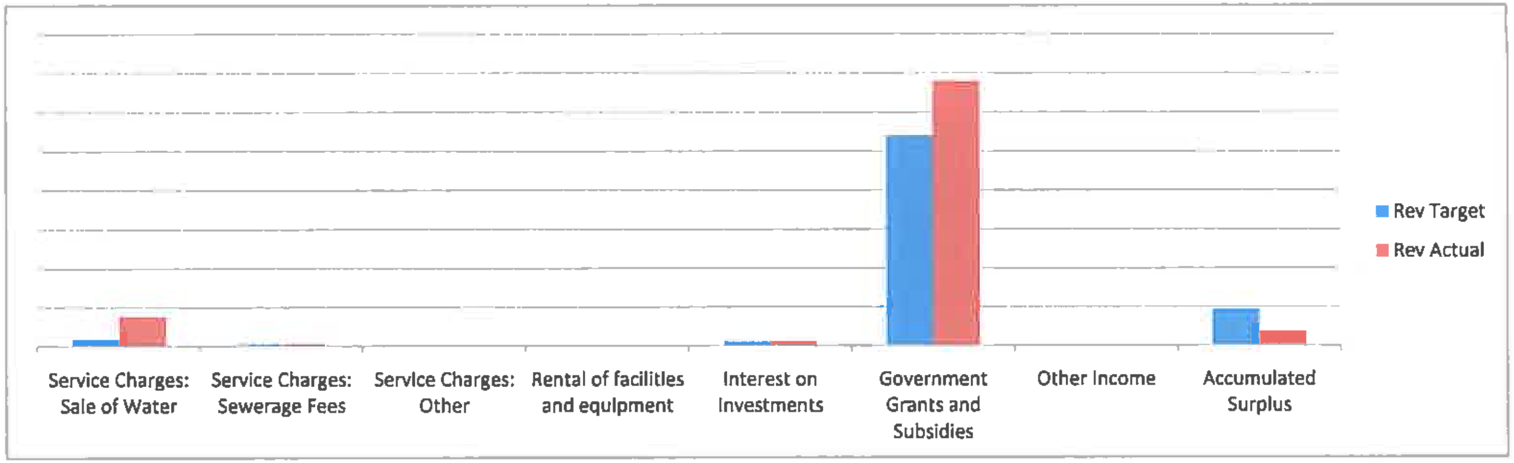
The municipality must ensure that it has instituted measures to achieve monthly revenue targets for each revenue source. In order to ensure realistic revenue projections and ultimately balanced budgets, the Zululand District Municipality has to have comprehensive, coherent revenue policies that take into account appropriate service delivery levels, standards, ability to pay and collection efforts.

Monthly projections of Revenue by Source of Zululand District Municipality for the Quarter ended 31 March 2011

Monthly Projections of Revenue by Source

Revenue by Source	January		February		March		Totals for Q3		
	Target	Actual	Target	Actual	Target	Actual	Target	Actual	Viarance
Service Charges: Sale of Water	1,258,781	40,451,443	1,258,781	37,339,529	1,258,781	14,349,902	3,776,343	92,140,874	-88,364,531
Service Charges: Sewerage Fees	396,949	805,675	396,949	686,167	396,949	5,568,334	1,190,847	7,060,176	-5,869,329
Service Charges: Other	-		-		-		-	-	-
Rental of facilities and equipment	-		-	7,788	-	3,311	-	11,098	-11,098
Interest on Investments	772,500	1,256,320	772,500	976,052	772,500	883,716	2,317,500	3,116,088	-798,588
Government Grants and Subsidies	112,695,500		-	8,432,200	-	113,553,500	112,695,500	121,985,700	-9,290,200
Other Income	-	34,273	-	234,674	-	50,453	-	319,400	-319,400
Accumulated Surplus	8,178,494	8,178,494	8,178,494	8,178,494	8,178,494	8,178,494	24,535,482	24,535,482	-
TOTALS	**123,302,224**	**50,726,205**	**10,606,724**	**55,854,904**	**10,606,724**	**142,587,710**	**144,515,672**	**249,168,818**	**-104,653,147**

Q3 Chart - Monthly Projections of Revenue by Source



3. MONTHLY PROJECTIONS OF EXPENDITURE PER SOURCE

The monthly projections of expenditure per source is not included in terms of circular No 13 of the MFMA, but we as Zululand District Municipality have decided to add this component in order to see the movement of expenditure per source on monthly basis to be able to respond promptly and to initiate any remedial steps when necessary.

Monthly Projections of Expenditure by Source of
Zululand District Municipality for the Quarter ended 31 March 2011

Monthly Projections of Expenditure by Source

Expenditure by Source	January		February		March		Totals for Q3		
	Target	Actual	Target	Actual	Target	Actual	Target	Actual	Viarance
Operating Expenditure									
Employee related costs wages and salaries	5,158,288	5,332,994	5,158,288	11,221,276	5,158,288		15,474,864	16,554,270	-1,079,406
Employee related costs social contribution	1,008,746	905,184	1,008,746	1,840,719	1,008,746		3,026,238	2,745,903	280,335
Remuneration of Councillors	468,285	6,655,852	468,285	372,013	468,285		1,404,855	7,027,865	-5,623,010
Bad debts	242,937		242,937		242,937		728,811	-	728,811
Collection costs	19,272		19,272		19,272		57,816	-	57,816
Depreciation	3,333,333		3,333,333		3,333,333		9,999,999	-	9,999,999
Repairs and maintenance	2,658,086	1,245,714	2,658,086	1,821,556	2,658,086	4,926,533	7,974,258	7,993,803	-19,545
Interest on external borrowings	40,334		40,334	32,119	40,334	34,337	121,002	66,456	54,546
Redemption	-	36,737	-		-		-	36,737	-36,737
Bulk purchases	3,492,730	4,791,106	3,492,730	3,408,029	3,492,730	2,414,445	10,478,190	10,613,580	-135,390
Grants & Subsidies paid	79,141		79,141		79,141		237,423	-	237,423
Inter-Departmental	-	5,506	-	182,254	-	21,354	-	209,114	-209,114
Contracted services	-	322,903	-	343,119	-	256,118	-	922,140	-922,140
General expenses - other (including abnormal expenses)	10,234,215	5,612,650	10,234,215	5,459,116	10,234,215	7,417,126	30,702,645	18,488,892	12,213,753
Loss on disposal of property, plant and equipment	-		-		-		-	-	
Total Operating Expenditure	**26,735,367**	**24,908,646**	**26,735,367**	**24,680,200**	**26,735,367**	**15,069,913**	**80,206,101**	**64,658,759**	**15,547,342**
Capital Expenditure									
Total asset from own funds	1,751,189	430,822	1,751,189	167,402	1,751,189	2,242,757	5,253,567	2,840,981	2,412,586
Total asset from grants & subsidies	17,985,333	6,856,498	17,985,333	6,846,276	17,985,333	20,496,362	53,955,999	34,199,136	19,756,863
Total Operating Expenditure	**19,736,522**	**7,287,320**	**19,736,522**	**7,013,678**	**19,736,522**	**22,739,119**	**59,209,566**	**37,040,117**	**22,169,449**
TOTAL EXPENDITURE	**46,471,889**	**32,195,966**	**46,471,889**	**31,693,878**	**46,471,889**	**37,809,032**	**139,415,667**	**101,698,876**	**37,716,791**

4. MONTHLY PROJECTIONS OF REVENUE & EXPENDITURE PER VOTE

It is important to view expenditure in relation the revenue used to finance it. In this context, it is easy to see when expenditure exceeds Revenue and the necessary remedial steps can then be taken to correct this situation. Failure to monitor expenditure in relation to Revenue will seriously hamper the municipality's ability to achieve its strategic goals for the year.

Monthly Projections of Expenditure and Revenue per Vote

Compares the planned revenue and expenditure for the quarter ended 31 March 2011. It is clear that Zululand District Municipality has spent a lot in the provision of water to the community that it serves.

Monthly Projections of Expenditure & Revenue by Vote
for Zululand District Municipality for the Quarter
ended 31 March 2011

Monthly Projections for expenditure and revenue by vote	January					
Department	**Operating Exp**	**Actual Opex**	**Capital Exp**	**Actual**	**Revenue**	**Actual**
Executive and Council	6,340,662	1,644,875	-		-	
Finance	1,381,229	1,017,587	170,833	74,057	23,523,494	1,256,778
Corporate Services	1,868,337	1,768,229	70,189	17,923	-	
Community Development	3,978,535	2,749,809	14,667		-	1,507
Planning &WSA	1,905,710	973,434	269,250		3,056,000	
Water	10,601,293	10,516,535	20,061,583	7,195,340	1,619,580	41,286,725
Waste Water Management	659,602				36,149	
Total	**26,735,368**	**18,670,469**	**20,586,522**	**7,287,320**	**28,235,223**	**42,545,010**

Monthly Projections of Expenditure & Revenue by Vote for Zululand District Municipality for the Quarter ended 31 March 2011

Monthly Projections for expenditure and revenue by vote	February					
Department	**Operating Exp**	**Actual**	**Capital Exp**	**Actual**	**Revenue**	**Actual**
Executive and Council	6,340,662	2,434,665	-		-	
Finance	1,381,229	2,197,858	170,833	60,954	23,523,494	1,115,244
Corporate Services	1,868,337	3,501,086	70,189	26,990	-	87,125
Community Development	3,978,535	2,474,240	14,667	15,604	-	1,823
Planning &WSA	1,905,710	2,098,187	269,250	16,416	-	
Water	10,601,293	11,717,987	20,061,583	47,438	1,619,580	27,520,073
Waste Water Management	659,602	256,178	-		36,149	686,767
Total	**26,735,368**	**24,680,201**	**20,586,522**	**167,402**	**25,179,223**	**29,411,032**

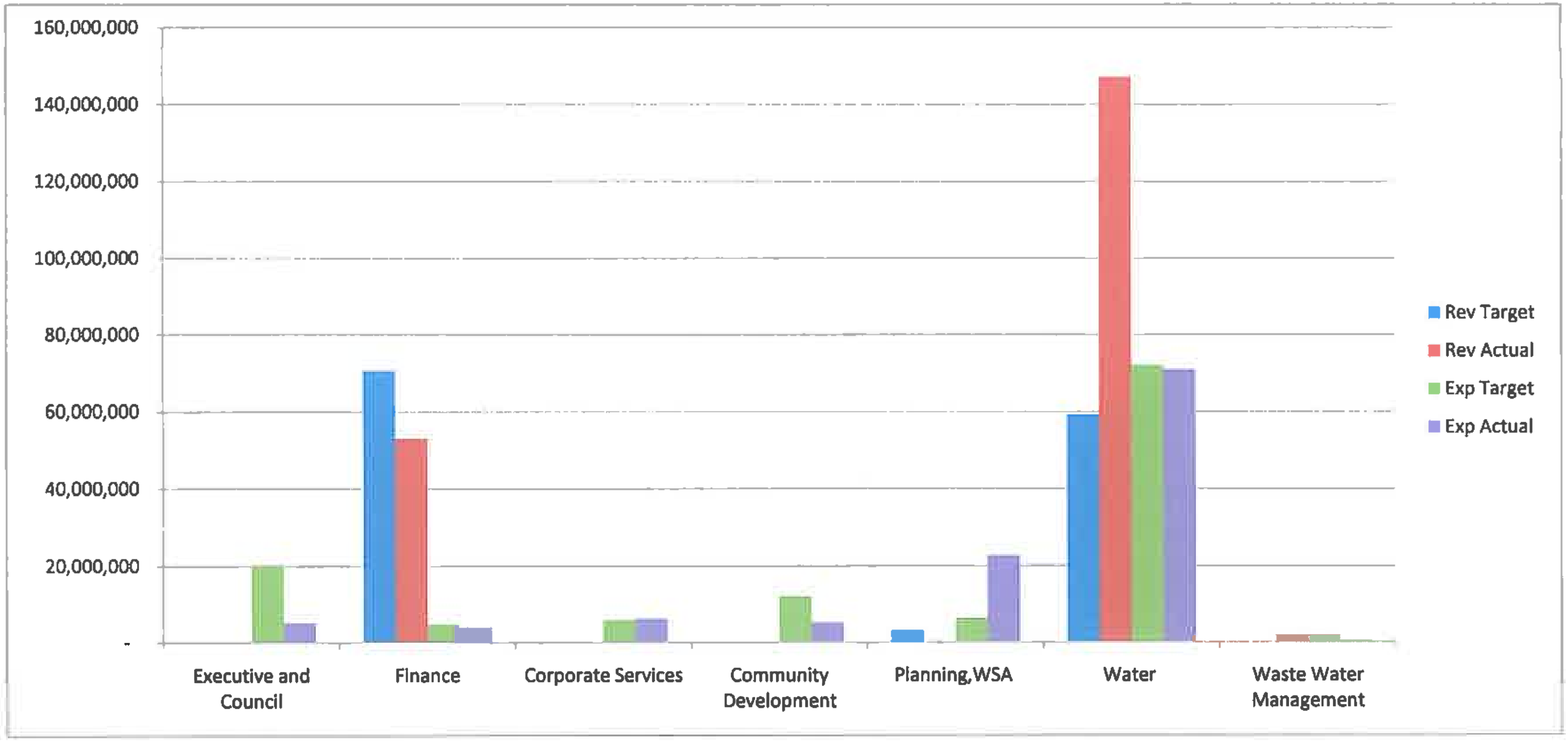
Monthly Projections of Expenditure & Revenue by Vote for Zululand District Municipality for the Quarter ended 31 March 2011

Monthly Projections for expenditure and revenue by vote	March					
Department	**Operating Exp**	**Actual**	**Capital Exp**	**Actual**	**Revenue**	**Actual**
Executive and Council	6,340,662	986,385	900,000		-	
Finance	1,381,229	590,534	170,833	93,962	23,523,494	50,567,582
Corporate Services	1,868,337	730,706	70,189	25,700	-	
Community Development	3,978,535	-153,638	14,667		-	33,544
Planning &WSA	1,905,710	4,222,897	269,250	15,321,496	-	
Water	10,601,293	8,507,612	20,061,583	21,087,961	55,904,330	78,239,456
Waste Water Management	659,602	185,413	-		36,149	1,294,631
Total	**26,735,368**	**15,069,909**	**21,486,522**	**36,529,119**	**79,463,973**	**130,135,213**

Monthly Projections of Expenditure & Revenue by Vote for Zululand District Municipality for the Quarter ended 31 March 2011

Monthly Projections for expenditure and revenue by vote	Totals for Q3								
Department	Operating Exp	Actual	Viarance	Capital Exp	Actual	Viarance	Revenue	Actual	Viarance
Executive and Council	19,021,986	5,065,925	13,956,061	900,000	-	900,000	-	-	-
Finance	4,143,687	3,805,979	337,708	402,620	228,973	173,647	70,570,482	52,939,604	17,630,878
Corporate Services	5,605,011	6,000,021	-395,010	167,368	70,613	96,755	-	87,125	-87,125
Community Development	11,935,605	5,070,411	6,865,194	44,938	15,604	29,334	-	36,874	-36,874
Planning &WSA	5,717,130	7,294,517	-1,577,387	554,916	15,337,912	-14,782,996	3,056,000	-	3,056,000
Water	31,803,879	30,742,134	1,061,745	40,170,604	28,330,739	11,839,865	59,143,490	147,046,254	-87,902,764
Waste Water Management	1,978,806	441,591	1,537,215		-	-	108,447	1,981,398	-1,872,951
Total	**80,206,104**	**58,420,578**	**21,785,526**	**42,240,446**	**43,983,841**	**-1,743,395**	**132,878,419**	**202,091,256**	**-69,212,836**

Q3 Chart - Monthly Projections of Revenue and Expenditure by Vote



5. QUARTERLY PROJECTIONS OF SERVICE DELIVERY TARGETS AND PERFORMANCE INDICATORS OF EACH VOTE

In terms of the SDBIP, Zululand District Municipality is required to provide non-financial measurable performance objectives in the form of service delivery targets and other performance indicators. Service delivery targets relate to the level and standards of service being provided to the community, and include targets for the reductions in backlogs of basic services.

The scored goals and objectives set by Council as quantifiable outcomes that should be implemented by the administration over the next financial year are indicated on the sheet below.

Indicator	KPI No	Indicator/KPI measurement Frequency	National KPI	Standard	Responsibility	MM	Baseline Mun	Quarter1: unacceptable performance (1)	Quarter1: performance not fully effective (2)	Quarter1: fully effective (3)	Quarter1: performance significantly above expectations (4)	Quarter1: outstanding performance (5)	Quarter 2: unacceptable performance (1)	Quarter 2: performance not fully effective (2)	Quarter 2: fully effective (3)	Quarter 2: performance significantly above expectations (4)	Quarter 2: outstanding performance (5)	Quarter 3: unacceptable performance (1)	Quarter 3: performance not fully effective (2)	Quarter 3: fully effective (3)	Quarter 3: performance significantly above expectations (4)	Quarter 3: outstanding performance (5)	Quarter 4: unacceptable performance (1)	Quarter 4: performance not fully effective (2)	Quarter 4: fully effective (3)	Quarter 4: performance significantly above expectations (4)	Quarter 4: outstanding performance (5)	annual target	Mun Agreed evidence
Draft 2011/2012 Water policies and bylaws revisions submitted for consideration by council by target date	7	annually			MM	MM																	30/8/2011	30/7/2011	31/06/2011	31/5/2011	30/4/2011	30/06/2011	certified council resolution
Sec 43 (Reg 10 (c)): Percentage of capital budget actually spent on projects identified in IDP	11	Quarterly			HOD TS	MM	100% capital budget actually spent on projects identified in IDP	80%	90%	[illegible]			80%	90%	[illegible]			80%	90%	100%			80%	90%	100%			100%	Ledger expenditure certified by the CFO
Date Financial Statements submitted to office of AG	18	Annually			CFO	MM	Target due date is 30 August 2010																30-Sep	15-Sep	Statements signed off by 31 August	15-Aug	01-Aug	31/08/2011	Signed receipt of statements by AG
DTLGA % operating budget funded from cash	21	Quarterly	Y		CFO	MM	100% of operating budget is funded from cash	92%	94%	[illegible]	98%	100%	92%	[illegible]	96%	98%	100%	92%	94%	96%	98%	100%	92%	94%	96%	98%	100%	96%	Investments and monthly operating expenditure
Date of approval of Annual Report	23	Annually			CFO	MM	Annual report approved at 28 Jan 2010											01-May	15-Apr	31-Mar	28-Feb	31-Jan						2011/03/31	Certified Council Minutes and Annual report
% of capital projects budgeted for in accordance with the IDP	25	Annually			CFO	MM	100% of capital projects were budgeted for in accordance with the IDP	80%	95%	[illegible]			80%	95%	100%			80%	95%	100%			80%	95%	100%			100%	Council Resolution
Revision of Policies & Bylaws by specified date	40	annually			HOD CS	MM	Policies and by laws were reviewed by 27 May 2010	30-Oct	15-Oct	[illegible]	15-Sep	01-Sep	15-Feb	30-Jan	Submit workshoped proposal to MM by 15 Jan	15-Dec	01-Dec	30-Apr	15-Apr	Submit recommendations for draft renewal to MM by 30 March	15-Mar	01-Mar	30 July and later	15-Jul	Reviewed policies (HR, vehicle communication, standing orders) and bylaws by 30 June 2011	15-Jun	01-Jun	30/06/2011	Acknowledge of receipt by the MM (Certified Council resolution - MM's evidence)

MUNICIPAL MANAGER

DATE

Quarter1					Quarter 2					Quarter 3					Quarter 4						
unacceptable performance (1)	performance not fully effective (2)	fully effective (3)	performance significantly above expectations (4)	outstanding performance (5)	unacceptable performance (1)	performance not fully effective (2)	fully effective (3)	performance significantly above expectations (4)	outstanding performance (5)	unacceptable performance (1)	performance not fully effective (2)	fully effective (3)	performance significantly above expectations (4)	outstanding performance (5)	unacceptable performance (1)	performance not fully effective (2)	fully effective (3)	performance significantly above expectations (4)	outstanding performance (5)	annual target	Mun Agreed evidence
		2	4	6	0	2	4	6	8	4	6	8	10	12	8	10	12	14	16	12	Plan to MM and PFC, school stamped confirmations
01-Sep	15-Sep	Advertise for Service provider 30 Aug	15-Aug	01-Aug	30-Dec	15-Dec	Appoint SP ,TOR, timeframes with workshop 30 Nov	15-Nov	01-Nov	01-Mar	15-Mar	1st Draft plan to MM by 28 Feb	15-Feb	01-Feb	01-Jul	15-Jul	Submit final disaster plan by 30/6/2011	15-Jun	01-Jun	30/06/2011	Acknowledgement of receipt by MM of the actual Disaster management plan
5%	15%	25%	35%	45%	30%	40%	50%	60%	70%	55%	65%	75%	85%	95%	80%	90%	100%			100%	Progress report detailing project plan activities and progress, submitted and approved by MM

0	0	1 report 2 weeks after quarter end	3	5	0	1	2 reports 2 weeks after quarter end	4	6	1	2	3 reports 2 weeks after quarter end	5	7	2	3	4 reports 2 weeks after quarter end	8	12	4	SDIBP Report includin g acknowl edgeme nt of receipt of cash flow projectio ns by CFO
30-Oct	15-Oct	Identify areas of review	15-Sep	01-Sep	31-Jan	15-Jan	Submit workshop ed proposal to MM (including union involvem ent)	15-Dec	01-Dec	30-Apr	15-Apr	Submit recommend ations for draft renewal to MM	15-Mar	01-Mar	30 July and later	15-Jul	Reviewe d policies (HR, vehicle, commun ication, standing orders) and bylaws by 30 June 2011	15-Jun	01-Jun	30/06/2 011	Acknowl edge of receipt by the MM . (Certifie d Council resolutio n - MM's evidenc e)
120	90	60	30	15	120	90	60	30	15	120	90	60	30	15	120	90	60	30	15	60 days after adoption	artefacts supporti ng submissi on (Proof of Email,R egistere d Postal mail) or Signed receipt by departm ent
30-Oct	15-Oct	EAP coordinator to identify areas that neesd assessment (survey results)	15-Sep	01-Sep	31-Jan	15-Jan	Worksho p with HOD	15-Dec	EAP was Launche d on 3 Dec 2010	30-Apr	15-Apr	Draft programme with incorpporat ed Staff comments	15-Mar	01-Mar	30 July and later	15-Jul	Submit reviewe d program me 30 June	15-Jun	01-Jun	30-Jun	EAP docume nt submitte d and signed for MM

30-Oct	15-Oct	Identify areas of review	15-Sep	01-Sep	31-Jan	15-Jan	Submit workshoped proposal to MM	15-Dec	01-Dec	30-Apr	15-Apr	Submit recommendations for draft renewal to MM	15-Mar	01-Mar	30 July and later	15-Jul	Reviewed policies (HR, vehicle, communication, standing orders) and bylaws by 30 June 2011	15-Jun	01-Jun	30-Jun	Acknowledgement of receipt by MM
0	10%	25%	50%	75%	10%	25%	50%	75%	85%	%	50%	75%	85%	95%	90%	95%	100%			100%	Ledger expenditure certified by the CFO.
30-Oct	15-Oct	Advertise for Service provider	15-Sep	01-Sep	0%	5%	10%	30%	60%	30%	60%	75%	85%	95%	80%	85%	90%	95%	100%	90%	Monthly report from Venus

Indicator	Baseline Mun	Quarter 1: unacceptable performance (1)	Quarter 1: performance not fully effective (2)	Quarter 1: fully effective (3)	Quarter 1: performance significantly above expectations (4)	Quarter 1: outstanding performance (5)	[illegible]: unacceptable performance (1)	[illegible]: performance not fully effective (2)	[illegible]: fully effective (3)	[illegible]: performance significantly above expectations (4)	[illegible]: outstanding performance (5)	[illegible]: unacceptable performance (1)	[illegible]: performance not fully effective (2)	[illegible]: fully effective (3)	[illegible]: performance significantly above expectations (4)	[illegible]: outstanding performance (5)	Quarter 4: unacceptable performance (1)	Quarter 4: performance not fully effective (2)	Quarter 4: fully effective (3)	Quarter 4: performance significantly above expectations (4)	Quarter 4: outstanding performance (5)	annual target	Mun Agreed evidence	Comments on Q2
Sec 43 (Reg 10 (g(ii))) Outstanding Service Debtors to Revenue	0.5	0.48	[illegible]	0.25	0.23	0.2	0.48	[illegible]	0.25	0.23	0.2	0.48	0.32	0.25	0.23	0.2	0.48	0.32	0.25	0.23	0.2	0.25	Ratio calculated from AFS figures signed by the CFO, outstanding service debtors and annual revenue actually received	to be calculated at year end since mid year AFS not done yet
Number of adjustments effected in relation to the number of accounts issued	50%	75%	70%	[illegible]	40%	25%	75%	[illegible]	50%	40%	25%	75%	70%	50%	40%	25%	75%	70%	50%	40%	25%	50%	Venus report on accounts issued, and listing of accounts where adjustments were authorised	Not yet calculated
Average processing time for invoices of approved work/services	7 days	60	45	[illegible]	15	7	60	45	[illegible]	15	7	60	45	30 days	15	7	60	45	30 days	15	7	30 days	Dated sample cheque register. Report listing duration of invoice per processing stage	
Date Financial Statements submitted to office of AG	Target due date is 30 August 2010																30-Sep	15-Sep	Statements signed off by 31 August	15-Aug	01-Aug	31/08/2011	Signed receipt of statements by AG	
Nature of Audit Opinion	Target due date is 30 November 2010(can only be determined after audit)	Disclaimer	Qualified	[illegible]	Unqualified	Unqualified	Disclaimer	Qualified	Unqualified	Unqualified	Unqualified	Disclaimer	Qualified	Unqualified	Unqualified	Unqualified	Disclaimer	Qualified	Unqualified	Unqualified	Unqualified	Unqualified	AG Audit Report	
Number of matters of concern reported	Target due date is 30 November 2010	Less than 15 matters of concern	Less than 10 matters of concern	[illegible]	Less than 6 matters of concern	Less than 4 matters of concern	Less than 15 matters of concern	Less than 10 matters of concern	Less than 8 matters of concern	Less than 6 matters of concern	Less than 4 matters of concern	Less than 15 matters of concern	Less than 10 matters of concern	Less than 8 matters of concern	Less than 6 matters of concern	Less than 4 matters of concern	Less than 15 matters of concern	Less than 10 matters of concern	Less than 8 matters of concern	Less than 6 matters of concern	Less than 4 matters of concern	Less than 8 matters of concern	AG Audit Report	
Date of approval of Tabled Budget	Budget tabled by 25 March 2010			[illegible]					Consolidate Budget inputs by 24 Dec			Draft budget submitted to Municipal Manager by 30 June	Draft budget submitted to Municipal Manager by 30 May	Draft budget submitted to Municipal Manager by 30 March	Draft budget submitted to Municipal Manager by 28 Feb	Draft budget submitted to Municipal Manager by 15 Jan	Draft budget tabled to EXCO by 30 Aug	Draft budget tabled to EXCO by 30 July	Draft budget tabled to EXCO by 30 June	Draft budget tabled to EXCO by 30 April	Draft budget tabled to EXCO by 31 March	31/03/2011	Council resolution draft budget	
Date of approval of Final Budget	Final budget approved on 27 May 2010								[illegible]								01-Jul	15-Jul	30 June	15-May	01-May	30/06/2011	Council resolution final budget approval	
Percentage of Planned Audit Meetings held	5 audit and performance management committee meetings were held	0	0	[illegible]	2	3	0	1	[illegible]	3	4	1	2	3	5	7	2	3	4	6	8	4	Signed reports by MM	Audit com met on 18 Aug and 19 Oct 2010

Percentage of Audit queries cleared within the next financial year	40% of audit actions implemented (resolved)	20%	30%	[illegible]	50%	60%	30%	40%	50%	60%	75%	40%	50%	60%	75%	85%	40%	50%	75%	85%	100%	75%	Internal and external audit report	
Date for approval of Financial Plan	Financial plan approved on 27 May 2010																01-Jul	15-Jul	30 June	15-May	01-May	30/06/2011	Certified Council resolution	Part of IDP
Sec 43 (Reg 10 (g(ii))) Cost Coverage	6	2	4	[illegible]	8	10	2	[illegible]	6	8	10	2	4	6	8	10	2	4	6	8	10	6	Ratio calculated from AFS figures signed by the CFO	to be calculated at year end since mid year AFS not done yet
Sec 43 (Reg 10 (g(i))) Debt Coverage Ratio	4	1	3	[illegible]	6	10	1	[illegible]	4	6	10	1	3	4	6	10	1	3	4	6	10	4	Ratio calculated from AFS figures signed by the CFO, report listing operating revenue, operating grants and service payments	to be calculated at year end since mid year AFS not done yet
DTLGA % operating budget funded from cash	100% of operating budget is funded from cash	92%	94%	[illegible]	98%	100%	92%	[illegible]	96%	98%	100%	92%	94%	96%	98%	100%	92%	94%	96%	98%	100%	96%	Investments and monthly operating expenditure	to be calculated at year end since mid year AFS not done yet
Number of days with excessive funds in current account in relation to the strategy	15	180	120	60	30	[illegible]	180	120	[illegible]	30	15	180	120	60	30	15	180	120	60	30	15	60	1 Strategy as approved by MM 2 Cashbook balance at month end as approved by MM . Investment Policy as approved by MM . Investment Report as approved by MM	
Date of approval of Annual Report	Annual report approved at 28 Jan 2010											01-May	15-Apr	31-Mar	28-Feb	31-Jan						2011/03/31	Certified Council Minutes and Annual report	
Date of receipt of SDBIP by Mayor	SDBIP signed and dated by MM on 8 June 2010	15-Aug	30-Jul	2010/07/14	[illegible]	31-May																14-Jul	SDBIP signed and dated by Mayor	
Number of SDBIP reports considered	2 or less SDBIP reports submitted to CFO	0	[illegible]	1	3	5	0	[illegible]	2	4	6	1	2	3	5	7	2	3	4	8	12	4	Certified EXCO minutes on report submitted	
To submit SDBIP reports to CFO	2 SDBIP reports submitted to CFO	0	0	1 report 2 weeks after quarter end	3	5	0	[illegible]	2 reports 2 weeks after quarter end	4	6	1	2	3 reports 2 weeks after quarter end	5	7	2	3	4 reports 2 weeks after quarter end	8	12	4	SDBIP Report including acknowledgement of receipt of cash flow projections by CFO	

% of capital projects budgeted for in accordance with the IDP	100% of capital projects were budgeted for in accordance with the IDP	80%	95%	[illegible]			80%	95%	100%			80%	95%	100%			80%	95%	100%			100%	Council Resolution	
Percentage of department allocated grant funds received (prior to approval of adjustment budget) spent	100% allocated grant funds that were received were spent(prior to approval of adjustment budget)	0	10%	[illegible]	50%	75%	10%	[illegible]	50%	75%	85%	%	50%	75%	85%	95%	80%	95%	100%			100%	Ledger expenditure certified by the CFO	

CFO ____________ DATE ____________

Municipal Manager ____________ DATE ____________

on Track no problems experienced to date

Below expectations to date. Need more focus

Indicator	Indicator Type	Old KPI	NewKPI	KPI No	Indicator/KPI measurement Frequency	National KPI	Standard	Responsibility	MM	Baseline Mun	[illegible]					[illegible]					[illegible]					Quarter 4					annual target	Mun Agreed evidence
											unacceptable performance (1)	performance not fully effective (2)	fully effective (3)	performance significantly above expectations (4)	outstanding performance (5)	unacceptable performance (1)	performance not fully effective (2)	fully effective (3)	performance significantly above expectations (4)	outstanding performance (5)	unacceptable performance (1)	performance not fully effective (2)	fully effective (3)	performance significantly above expectations (4)	outstanding performance (5)	unacceptable performance (1)	performance not fully effective (2)	fully effective (3)	performance significantly above expectations (4)	outstanding performance (5)		
To submit SDBIP reports to CFO	Process	N	Y	24	Quarterly			HOD's		2 SDBIP reports submitted to CFO	0	0	1 report 2 weeks after quarter end	3	5	0	1	[illegible] reports [illegible] weeks after quarter end	4	6	1	2	3 reports 2 weeks after quarter end	5	7	2	3	4 reports 2 weeks after quarter end	6	12	4	SDIBP Report including acknowledgement of receipt of cash flow projections by CFO
Number of tourism packages created for prioritised areas by specified date	output		Y	26	Quarterly			HOD CD		5 tourism packages created for prioritised areas	30-Oct	15-Oct	Approved stakeholder list with set appointments 30 Sept	15-Sep	01-Sep	31-Jan	15-Jan	Information gathering with report tabled 30 Dec	15-Dec	01-Dec	0	0	1	2	3	1	2	3	4	5	3	Number of packages that are approved by Tourism portfolio committee
Compilation of Tourism statistics by specified date	Process		Y	27	Quarterly			HOD CD		Tourism statistics compiled by 30 April 2010	30-Oct	15-Oct	progress report 30 Sept	15-Sep	01-Sep	31-Jan	15-Jan	progress report 30 Dec	15-Dec	01-Dec	30-Apr	15-Apr	progress report 30 March	15-Mar	01-Mar	30 July and later	15-Jul	approved statistics I report as tabled at PFC 30 June	15-Jun	01-Jun	30/06/2011	Signed off report and progress reports. Minutes confirming statistical reports tabled to PFC
% of planned tourism liason meetings held	output		Y	27 1	Quarterly			HOD CD		4 tourism liason meeting were held	0	2	4	6	8	2	4	6	8	10	4	6	8	10	12	6	8	10	12	14	10	Planned tourism liason meetings, agenda, Signed Minutes
Sec 43 (Reg 10 (d)) Number of jobs created through LED & Capital programme	outcome		Y	28	Quarterly	y		HOD CD			30-Oct	15-Oct	progress report and minutes 30 Sept	15-Sep	01-Sep	31-Jan	15-Jan	progress report and minutes 30 Dec	15-Dec	01-Dec	100	150	200	350	400	300	350	400	450	500	400	Minutes of PFC and progress reports
Number of LED awareness events held	output		Y	29	Quarterly			HOD CD		12 LED awareness events held	30-Oct	15-Oct	Planning process, setting schedule for stakeholders 30	15-Sep	01-Sep	31-Jan	15-Jan	Compile approved plan, invitations, programme	15-Dec	01-Dec	0	2	4	6	8	4	6	8	12	14	8	Minutes confirming reports tabled to PFC, progress reports
Number of LED business plans that are submitted by specified date	output		Y	30	Quarterly			HOD CD		17 LED business plans were submitted to funders	30-Oct	15-Oct	Identify sponsers and projects 30 Sept	15-Sep	01-Sep	31-Jan	15-Jan	Completed action plan by 30 Dec	15-Dec	01-Dec	0	2	4	6	8	4	6	10	14	16	10	Proof of delivered document
LED Plan reviewed and approved (including Tourism, Business & Agricultural Plans) by target date	output		Y	31	Quarterly			HOD CD		LED plan reviewed and approved at 28 May 2010	30-Oct	15-Oct	Identify areas of possible changes	15-Sep	01-Sep	31-Jan	15-Jan	Draft action plan with workshop with PC	15-Dec	01-Dec	30-Apr	15-Apr	Reviewed and approved plan 30 March	15-Mar	01-Mar						30/3/2011	Attendance register, minutes and draft plan

Number of LED Forums/Sub-Forums meetings held	output		Y	31 1	Quarterly			HOD CD		>15 LED forums/sub forums were held	0	0	1	2	3	0	1	2	3	6	1	2	3	8	9	3	8	9	12	15	9	Signed minutes of LED meetings, agenda of meetings
Number of planned awareness campaigns held	output		Y	32	quarterly			HOD CD		13 awareness campaigns	0	0	1	3	5	1	2	3	5	7	2	4	6	8	10	5	8	10	11	13	10	Signed programmes planned campaigns, artefacts supporting the occurrence of the campaign
HIV/AIDS Strategy reviewed and submitted to MM by planned date	output		Y	33	quarterly			HOD CD		HIV/AIDS strategy reviewed and submitted to MM by 30 April 2010	30-Oct	15-Oct	Identify areas of possible changes	15-Sep	01-Sep	31-Jan	15-Jan	Draft action plan	15-Dec	01-Dec	30-Apr	15-Apr	Info briefing on HIV/Aids signed by HOD 30 March	15-Mar	01-Mar	30 July and later	15-Jul	Submitted HIV/Aids strategy 30/06/2010	15-Jun	01-Jun	Submitted HIV/Aids strategy 30/06/2010	acknowledgement of receipt by MM and approval by SD PFC
Number of approved programmes held	output		Y	34	quarterly			HOD CD		8 approved programmes were held	0	1	2	3	4	1	2	3	4	5	30-Apr	15-Apr	Planning and approval of action plan	15-Mar	01-Mar	3	4	5	6	7	5	Report tabled to PC, minutes to the meeting pertaining to each item, annual progress report
Number of Youth & Gender related Business Plans submitted for funding	output		Y	35	quarterly			HOD CD		2 youth and gender business plans were submitted for funding	0	0	1	2	3	31-Jan	15-Jan	Identify potential sponsors and action plan	15-Dec	01-Dec	30-Apr	15-Apr	Identify potential sponsors and action plan	15-Mar	01-Mar	0	1	2	3	4	2	Confirmation of submission and receipt by funders (business plan per item)
Youth & Gender Strategy reviewed and submitted to MM by specified date	output		Y	36	quarterly			HOD CD		Youth and gender strategy was reviewed and submitted to the MM by 31 January 2010	30-Oct	15-Oct	Identify areas of possible changes	15-Sep	01-Sep	31-Jan	15-Jan	Draft action plan	15-Dec	01-Dec	30-Apr	15-Apr	Info briefing on Youth and Gender signed by HOD	15-Mar	01-Mar	30 July and later	15-Jul	Submitted Youth and Gender strategy 30/06/2010	15-Jun	01-Jun	Submitted Youth and Gender strategy 30/06/2010	Acknowledgement of receipt by MM, Signed strategy revisions approved by MM
Number of District Youth & Gender Councils Meetings held	output		Y	37	quarterly			HOD CD		8 district youth and gender councils meetings were held	30-Oct	15-Oct	Planning of setting dates and meetings and venues	15-Sep	01-Sep	0	0	1	2	3	1	2	3	4	5	2	3	4	5	6	4	Signed minutes
Number of people participating in ZDM Capacity Building Programmes	output		Y	38	quarterly			HOD CD		700 people participated in councils capacity building programmes	0	50	100	200	300	100	200	300	400	500	200	300	400	500	650	300	400	500	650	700	500	Monthly reports by facilitators signed by DD (including the register)
Number of Capacity Building related Business Plans submitted	output		Y	39	quarterly			HOD CD		8 capacity building related business plans submitted	30-Oct	15-Oct	Planning of all business plans	15-Sep	01-Sep	00-Jan	01-Jan	2	3	4	1	2	4	6	7	2	4	6	7	8	6	Signed off action plans

Percentage of department allocated grant funds received (prior to approval of adjustment budget) spent	input	Y	Y	42	Quarterly			HOD's excluding technical services		100% allocated grant funds that were received were spent(prior to approval of adjustment budget)	0	10%	25%	50%	75%	10%	25%	50%	75%	85%	%	50%	75%	85%	95%	90%	95%	100%			100%	Ledger expenditure certified by the CFO

HOD Community Services

DATE

Date

MUNICIPAL MANAGER

DATE

HOD Community

Date

Municipal Manager

Date

Focus Area or CSF	Key Objective	Objective	Indicator	Indicator Type	Old KPI	NewKPI	KPI No	Indicator /KPI measurement Frequency	Responsibility	Baseline Mun	Mun Unacceptable performance (1)	Mun Performance not fully effective (2)	Mun Fully effective (3)	Mun performance significantly above expectations (4)	Mun Outstanding Performance (5)	Target Quarter 1	Target Quarter 2	Target Quarter 3	Target Quarter 4	Mun Agreed evidence	Comments by HOD: TS
1.1 Water & Sanitation	To progressively provide a cost effective, reliable water services at a good quality to all potential consumers in the district	To provide free basic water	Sec 43 (Reg 10 (a)) : Percentage of households with access to basic level of water	output		Y	1	Quarterly	HOD:TS	53.0%	53.0%	53.5%	54.0%	54.5%	55.0%	[illegible]	891	1461	1632	Design report and Engineer's certificate of completion indicating no. Of hh and communities served.	719 household have received water.
-	To progressively provide a cost effective, reliable water services at a good quality to all potential consumers in the district	To improve access to free water	Sec 43(Reg 10 (b)): Percentage of households earning less than R1100 pm with access to free water (Note: Rudimentary LOS included)	output		Y	2	Quarterly	HOD:TS	53.0%	53.0%	53.5%	54.0%	54.5%	55.0%	[illegible]	891	1461	1632	Design report and Engineer's certificate of completion indicating no. Of hh and communities served.	719 household have received water.
			Number of required tests conducted (samples) as per approved strategy				3.1	monthly	HOD:TS	1000	1026	1083	1140	1197	1254	299	[illegible]	897	1228	Sample tests results as certified by the lab.	Q1: 267 - Q2: 299 Number of tests (samples) conducted are below the approved strategy for Q1, raw water was not sampled

-	To progressively provide a cost effective, reliable water services at a good quality to all potential consumers in the district	To improve water supply reliability	Cumulative water supply interruption time per plant less than specified target	output		Y	4	Quarterly	HOD:TS	15	25	20	15	10	5	[redacted]	[redacted]	≤11 25	≤15	Register, signed by the HOD, of interruptions & notices issued	Q 1: 2.2 days & Q 2: 5.2 days - interruptions caused by unplanned maintanance
-	To progressively provide a cost effective, reliable water services at a good quality to all potential consumers in the district	To provide free basic sanitation services	Sec 43(Reg 10 (a)): Percentage of households with access to basic level of sanitation	output		Y	6	Quarterly	HOD:TS	42%	43%	44%	45%	46%	47%	[redacted]	[redacted]	5108	7457	Design report, interim report and or Engineer's certificate of completion indicating no. Of hh and communities served.	On target - to date 2882 units erected.
-	To progressively provide a cost effective, reliable water services at a good quality to all potential consumers in the district	To improve access to free sanitation	Sec 43(Reg 10 (b)): Percentage of households earning less than R1100 pm with access to free sanitation	output		Y	6.2	Quarterly	HOD:TS	42%	43%	44%	45%	46%	47%	[redacted]	[redacted]	5108	7457	Design report and Engineer's certificate indicating no. Of hh and communities served.	On target - to date 2882 units erected.
-	To progressively provide a cost effective, reliable water services at a good quality to all potential consumers in the district	To implement effective Customer Care	Average time of notification to community prior to planned interuptions	output		Y	9	Quarterly	HOD:TS	24Hrs	4Hrs	12Hrs	24Hrs	48Hrs	72Hrs	[redacted]	[redacted]	24Hrs	24Hrs	Register, signed by the HOD, of Interruptions & notices issued.	

-	To progressively provide a cost effective, reliable water services at a good quality to all potential consumers in the district	To effectively utilise MIG allocation	MIG grant funds spent on approved projects by the prescribed date	input		Y	10	Quarterly	HOD:TS		Later that 30 Aug 2011	By 30 July 2011	By 31 June 2011	By 30 May 2011	By 28 April 2011	[illegible]	[illegible]	70%	100%	Ledger expenditure certified by the CFO.	Mig expenditure is at 41%.
-	To progressively provide a cost effective, reliable water services at a good quality to all potential consumers in the district	To maximise the implementation of IDP identified projects	Sec 43 (Reg 10 (c)): Percentage of capital budget actually spent on projects identified in IDP	input		Y	11	Quarterly	HOD:TS	100%			100%			[illegible]	[illegible]	100%	100%	Ledger expenditure certified by the CFO.	All the projects implemented are identified in the IDP.
-	To be a financially viable municipality	To report timely and accurately	To submit SDBIP reports to CFO	Process	N	Y	23	monthly	HOD's		2	3	4	8	12	[illegible]	[illegible]	3	4	acknowledgement of receipt of cash flow projections by CFO	In the file signed
-	To promote good governance, accountability & transparency	To spend grant funding	Percentage of department allocated grant funds received (prior to approval of adjustment budget) spent	input	Y	Y	41	Quarterly	HOD's	<90%	<90%	<95%	100%			[illegible]	[illegible]	70%	100%	Ledger expenditure certified by the CFO.	Projects are to be started on the third quarter as per the projections

											Quarter 1						Quarter 2						
Indicator	Indicator Type	Old KPI	New KPI	KPI No	Indicator/KPI measurement Frequency	National KPI	Standard	Responsibility	IDP	Baseline Mun [Annual]	unacceptable performance (1)	performance not fully effective (2)	fully effective (3)	performance significantly above expectations (4)	outstanding performance (5)	HOD Comment/Evidence	unacceptable performance (1)	performance not fully effective (2)	fully effective (3)	performance significantly above expectations (4)	outstanding performance (5)	HOD Comment/Evidence	MM Comment
Draft WSDP submitted for consideration by council by target date	Process			5	Quarterly			HOD P			Establish WSDP Steering Committee by 15 Dec 2010	Establish WSDP Steering Committee by 26 Oct 2010	Establish WSDP Steering Committee by 30 Sept 2010	Establish WSDP Steering Committee by 15 Aug 2010		Minutes of WSDP Steering Committee held 30 June 2010	Identify areas for review by 26 Feb 2011	Identify areas for review by end 15 Jan 2011		Identify areas for review by 15 Oct 2010	Identify areas for review by 29 Nov 2010	E-mail correspondence between Planning and Consultants	
Number of reports considered by WSA	output			8	quarterly		3 X 2 WSP reports submitted between july 2009 and June 2010	HOD P		24 WSP reports submitted between july 2009 and June 2010	0 reports certified WSP reports submitted	2 reports certified WSP reports submitted		-	-	6 [3X2] certified WSP reports submitted	0 reports certified WSP reports submitted	2 reports certified WSP reports submitted		-	-	6 [3X2] certified WSP reports submitted	
To submit SDBIP reports to CFO	Process	N	Y	24	Quarterly			HOD s		2 SDBIP reports submitted to CFO	0 report submitted to CFO 2 weeks after quarter end	Incomplete report submitted to CFO 2 weeks after quarter end		-	-	SDBIP report submission deadline is 15 October 2010 Report will be prepared.	0 report submitted to CFO 2 weeks after quarter end	Incomplete report submitted to CFO 2 weeks after quarter end		-	-		
Percentage of department allocated grant funds received (prior to approval of adjustment budget) spent	input	Y	Y	42	Quarterly			HOD's excluding technical services		100% allocated grant funds that were received were spent(prior to approval of adjustment budget)	0	10%		50%	75%	Ledger Exp to be obtained from CFO	10%	25%		75%	85%	Ledger Exp	
Number of Alignment meetings held	output			44	Quarterly			HOD P		20 alignment meetings were held	2	4		8	10	Minutes of 2 WSDP Meetings 2 IDP Planners Forums and 1 DPSS meeting	2	4		8	10	Minutes of Technical WSDP Planning Meetings. 2 Planners Forum Meetings attached	
Date of adoption of 2011/2012 Process Plan	output			45	Quarterly			HOD P		Process plan was adopted by 30 July 2010	30-Nov	15-Oct	Adopt Process Plan by 30 Sept	13-Aug		Extract from Council Minutes of the 29th July 2010 confirming adoption of Process Plan							
Date of adoption of 2011/2012 Framework Plan	output			45.1	Quarterly			HOD P		Framework plan was adopted by 30 July 2010	30-Nov	15-Oct	Adopt Framework plan by 30 Sept	13-Aug		Extract from Council Minutes of the 29th July 2010 confirming adoption of							

HOD: Planning	Date
Municipal Manager	Date

MUNICIPAL MANAGER GENERAL COMMENTS:

6. DETAILED CAPITAL WORKS PLAN(MIG)

DC26 **ZULULAND District Municipality**

MIG CAPITAL WORKS PLAN 2011

#N/A	#N/A	#N/A
188,823,831.86	227,099,363.68	276,132,000.00
216,092,800.81	186,645,626.02	0.00
-27,268,968.95	40,453,737.66	276,132,000.00

ALLOCATION CARRIED OVER	
#N/A	188,823,831.86
Certified Expenditure Year to Date	195,266,269.81
AMOUNT LEFT TO SPEND -	-6,442,437.95
Total Commitment for 2010	216,092,800.81

Table 1: MIG Registered Projects

Agent	Provincial Reference Number	Project Title (*as per MIG 1 form*)	Project Status	Approved MIG Funding [=NOR + APAs]	Actual Project Cost (Tender sum + fees)	Potential Savings	Total Previous MIG Expenditure	Jan (Certified)	Feb (Certified)	Mar (Certified)	#N/A Total (Certified + Projected)	Balance against Actual Project cost	
DC26	DC26 PMU	DC26 PMU		3,115,593.23	3,115,593.23		0.00				0.00	3,115,593.23	
DC26	2004MIGFDC260002	Nkonjeni Regional Water Supply Scheme Phase I	Construction	36,803,681.00	36,803,681.00	0.00	36,391,982.71				210,202.56	201,495.73	
DC26	[illegible]	ZDM Clinic Sanitation Project	Construction	6,017,716.00	6,017,716.00	0.00	[illegible]				0.00	1,352,910.91	
DC26	2005MIGFDC260005	Rudimentary Water Supply Programme PH 2	Construction	65,753,900.00	65,753,900.00	0.00	58,595,619.12	334,416.90	430,200.00	450,000.00	7,872,139.29	-713,868.41	
DC26	2005SMIFDC260001	Mandlakazi Regional Water Scheme Phase 2B	Completed	6,772,309.00	6,772,309.00	0.00	5,266,533.08				0.00	1,505,775.92	
DC26	2006MIGFDC26102044	Nkonjeni Regional Water Supply Scheme Ph 2	Construction	75,296,406.93	75,296,406.93	0.00	40,927,984.61	1,463,721.00	1,154,917.00	692,881.80	12,991,619.66	21,376,802.66	
DC26	2006MIGFDC26112022	Hlobane Sports Field	Construction	16,370,000.00	16,370,000.00	0.00	3,119,285.58	340,000.00	300,000.00	183,982.30	4,794,830.57	8,455,883.85	
DC26	[illegible]	Ulundi Sports Phase 5	Completed	5,200,000.00	5,200,000.00	0.00	[illegible]				0.00	132,447.70	
DC26	[illegible]	Ulundi Unit M Water and Sanitation Phase 2	Completed	1,085,602.39	1,085,602.39	0.00	605,586.70				0.00	480,015.69	
DC26	2006MIGFDC265319	Usuthu RWSS Phase 4	Construction	25,059,986.00	25,059,986.00	0.00	22,607,973.39				2,471,348.80	-19,336.19	
DC26	2006MIGFDC265325	Usuthu RWSS Phase 3	Construction	89,093,640.00	89,093,640.00	0.00	2,421,360.00				0.00	86,672,280.00	
DC26	2006MIGFDC265328	Usuthu RWSS Phase 2	Construction	32,483,514.00	32,483,514.00	0.00	3,033,419.59				1,042,701.43	28,407,392.98	
DC26	2006MIGFDC265329	Usuthu RWSS Phase 1	Construction	96,259,053.00	96,259,053.00	0.00	32,331,004.57	2,345,167.00	1,765,400.00	1,273,596.09	28,780,312.01	35,147,736.42	
DC26	2006MIGFDC265331	Mandlakazi RWSS Phase 2C	Completed	22,120,203.00	22,120,203.00	0.00	17,817,072.93				0.00	4,303,130.07	
DC26	2006MIGFDC265332	Simdlangentsha Central RWSS Ph 2	Construction	30,366,875.54	30,366,875.54	0.00	28,787,628.81	387,091.00	678,309.00	879,871.00	9,858,343.65	-8,279,096.92	
DC26	2006MIGFDC265333	Khambi RWSS Water Supply	Construction	28,294,623.05	28,294,623.05	0.00	24,592,786.23	1,773,598.09	0.00	0.00	5,913,552.19	-2,211,716.37	
DC26	2006MIGFDC265334	Hlahlindlela/ Mondlo Regional Water Supply	Construction	1,768,115.92	167,579,680.00	-165,811,564.08	37,738,858.34	0.00	0.00	0.00	7,500,337.76	122,340,683.90	
DC26	2006MIGFDC265336	Simdlangetsha East RWSS Phase 1	Construction	0.00	25,683,733.70	-25,683,733.70	9,143,871.53	0.00	0.00	0.00	7,003,643.66	9,536,418.52	
DC26	2006MIGFDC265339	Simdlangetsha West RWSS Phase 2.1	Construction	59,477,291.00	59,477,291.00	0.00	39,336,326.78	0.00	0.00	0.00	12,794,687.41	7,346,276.81	
DC26	2006MIGFDC265341	Mona Sports Field	Construction	19,500,000.00	19,500,000.00	0.00	6,976,538.24	150,000.00	197,757.30	0.00	5,256,280.99	7,267,180.77	
DC26	2006MIGFDC265351	Coronation RWSS Enyati (AFA) MIS 155365	Construction	34,927,055.48	34,927,055.48	0.00	24,103,805.64	352,810.00	250,000.00	56,808.02	6,925,376.92	3,897,872.92	
DC26	2008MIGFDC26123070	Emergency Alteration to the Zondela Sewer Outfall	Construction	1,298,564.00	1,298,584.00	0.00	977,846.27				200,257.42	120,460.31	
DC26	2008MIGFDC26158876	ZDM Rural Sanitation Phase 01	Construction	195,891,411.00	195,891,411.00	0.00	42,974,716.86	3,476,900.00	2,412,000.00	2,897,600.00	42,380,392.07	110,636,302.07	
DC26	2008MIGFDC26162234	Mandlakazi Regional Water Supply Scheme (Ph 4)	Construction	125,793,218.00	125,793,218.00	0.00	22,662,437.15	3,567,990.00	3,567,990.00	3,148,626.00	29,444,896.00	73,685,884.85	
DC26	2008MIGFDC26165006	Emondlo sports field	Construction	13,299,314.00	13,299,314.00	0.00	6,240,843.52	0.00	0.00	0.00	5,191,812.54	1,866,657.94	
DC26	2008MIGFDC26165025	Nkonjeni RWSS MIG Phase 3 (Central)	Construction	27,715,450.00	27,715,450.00	0.00	22,898,349.45	0.00	0.00	0.00	3,918,853.31	898,247.24	
DC26	2008MIGFDC26165601	Gumbi Emergency Water Supply	Construction	26,464,362.00	26,464,362.00	0.00	7,518,143.55	352,488.00	150,000.00	0.00	8,029,388.26	10,916,830.19	
DC26	2009MIGFDC26171056	Usuthu Regional Water Supply Scheme Phase 05	Design & Tender	665,847,909.96	665,847,909.96	0.00	4,213,349.71				0.00	661,634,560.25	
DC26	2009MIGFDC26171057	Nkonjeni Regional Water Supply Scheme Phase 04	Construction	310,103,565.51	310,103,565.51	0.00	6,765,670.37	1,238,997.72	938,997.72	0.00	13,511,824.32	289,826,070.82	
						0.00					0.00	0.00	
											0.00	0.00	
											0.00	0.00	
											0.00	0.00	
											0.00	0.00	
Insert new rows here ONLY						0.00					0.00	0.00	
Sub Total - Projects				2,022,179,360.01	2,213,674,657.79	-191,495,297.78	617,780,952.12	15,783,177.71	11,845,571.02	9,583,365.21	216,092,800.81	1,479,800,904.86	0.00
							MONTHLY DORA TRANSFER PAYMENT (DRAWDOWN) SCHEDULE:	0.00	0.00	##########	[illegible]	25,675,167.58	
							PROVINCIAL ACCUMULATIVE EXPENDITURE TARGET (%):	67%	73%	80%			
							MUNICIPAL ACCUMULATIVE CERTIFIED EXPENDITURE (%):	70%	76%	81%			

Table 2: MIG Projects to be Registered

Agent	Municipal Reference Number (IDP or Council Resolution No.)	Project Title (*to be used on MIG 1 form*)	Project Status	Projected MIG Funding				Jan	Feb	Mar	Total Projected	Balance
DC26											0.00	0.00
DC26											0.00	0.00
DC26											0.00	0.00
DC26											0.00	0.00
DC26											0.00	0.00
DC26											0.00	0.00
DC26											0.00	0.00
DC26											0.00	0.00
DC26											0.00	0.00
DC26											0.00	0.00
DC26											0.00	0.00
DC26											0.00	0.00
Insert new rows here ONLY											0.00	0.00
Sub Total - Projects				0.00				0.00	0.00	0.00	0.00	0.00

7. APPROVAL OF THE ZULULAND DISTRICT MUNICIPALITY'S SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN FOR THE QUARTER ENDED 31 MARCH 2011.

The Zululand District Municipality's SDBIP for the 3rd quarter ended 31 March 2011 has been reviewed and approved by the Honorable Mayor: Cllr. M.B.Gwala, as said in S54 (1)(b) of the Municipal Finance Management Act.

Date received: ______________________

Date Approved: ______________________

Signature: ______________________