

ZULULAND DISTRICT MUNICIPALITY



MID-YEAR BUDGET AND PERFORMANCE ASSESSMENT

2019/20 FINANCIAL YEAR

ZULULAND DISTRICT MUNICIPALITY

EXTRACT FROM MINUTES OF THE COUNCIL MEETING HELD ON THE 24TH
OF JANUARY 2020

ZDMC: 20/423

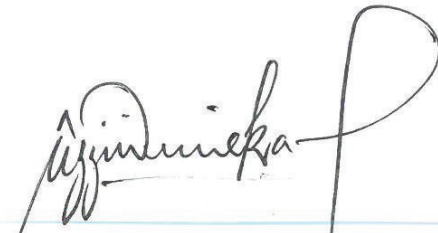
FILE NUMBER: 3/1/P

MID-YEAR BUDGET AND PERFORMANCE ASSESSMENT

With Cllrs SB Mkhwanazi and MZ Skhakhane proposing and seconding respectively, Council

RESOLVED THAT:

1. The Mid-year Budget and Performance assessment report be adopted.
2. Based on the assessment by the Accounting Officer on the performance of the municipality in the first half of the financial year, it is recommended that the adjustment budget be drafted for Council consideration



ZW MCINEKA
MUNICIPAL MANAGER

TABLE OF CONTENTS:

1. BACKGROUND TO THE MID-YEAR ASSESSMENT

2. MAYOR`S REPORT

3. ASSESSMENT OF MID-YEAR PERFORMANCE

- Executive summary
- Implementation of the municipality`s budget in accordance with service delivery and budget implementation plan

4. MONTHLY BUDGET STATEMENTS (In – Year Reporting) C Schedule

- Table C1: Monthly Budget Statement – Summary
- Table C2: Monthly Budget Statement – financial Performance (standard classification)
- Table C3: Monthly Budget Statement- Financial Performance (revenue and expenditure by municipal vote)
- Table C4: Monthly Budget Statement – financial performance (revenue and expenditure
- Table C5: Monthly Budget Statement-capital expenditure by vote, standard classification and funding
- Table C6: Monthly Budget Statement- financial position
- Table C7: Monthly Budget Statement- Cash Flow Statement and supporting tables SC1 to SC13c

5. SERVICE DELIVERY AND BUDGET IMPLIMENTATION PLAN (SDBIP)

- Table of contents
- Background to the SDBIP
- Purpose of the SDBIP
- Importance of the SDBIP
- The role of Council with regards to the SDBIP.
- The role of the accounting officer with regards to the SDBIP
- Key components of the SDBIP
- Monthly projections of revenue to be collected by source
- Monthly projections of expenditure by source
- Projections of expenditure and revenue for each vote
- Quarterly projections of service delivery targets and performance indicators.
- Detailed capital works plan.(MIG)
- Approval by the Honourable
- Mayor

6. APPROVAL BY THE HONORABLE MAYOR

1. BACKGROUND TO THE MID-YEAR ASSESSMENT

In terms of Section 72(1) of the Local Government: Municipal Finance Management Act, 2003 (Act 56 of 2003), the Accounting Officer of a municipality must, by 25 January of each year, assess the performance of the municipality during the first half of the financial year and submit a report on such assessment to the Mayor of the municipality, the National Treasury and the relevant Provincial Treasury. The Mayor must, in turn, comply with the provisions of Section 54(f), which includes submitting the report to council by 31 January of each year.

In performing this assessment, the Accounting Officer must take into account the following:

1. The monthly budget statements required in terms S71 for the first half of the year;
2. The municipality's SDBIP ; and
3. The past year's Annual Report.

2. MAYOR`S REPORT

1. MAYOR`S REPORT

MID-YEAR REPORT FOR THE HONOURABLE MAYOR OF ZULULAND DISTRICT MUNICIPALITY, HIS WORSHIP DT BUTHELEZI

As we begin a new chapter in the Zululand District Municipality, I wish to congratulate our Honourable Councillors, Members of the Executive Committee, ZDM Management and Staff and wish them a prosperous 2019, I appreciate the opportunity given to me to lead Zululand District Municipality and intend to fulfil the responsibility placed on my shoulders with integrity and excellence. Indeed it's a pleasure for me to remain acutely aware that this is a position of service. The past half year has been a challenging period.

Allow me to assure everybody that our focus as ZDM has not shifted an inch since I took over as the Mayor in 2018. Producing clean water and sanitation for our citizens remain our core function, although everybody is still fresh from the Festive Season, we have started working at ZDM.

However, various achievements were made, successful events such as SALGA Games were all successful events. It is a statutory requirement that in terms of Section 72 of the Municipal Finance Management Act (MFMA), the implementation of budget be monitored and a report be generated in the form of a mid-year budget assessment. The Mid-year assessment is done in the form of a template issued by the National Treasury. This assessment is attached for ease of reference.

Our co function, in line with the dictates of the constitution of the Republic of South Africa, to serve as an authority for the provision of water and sanitation for our people, we strive to improve the quality of service within the confines of the available resources, fast – track the provision of the basic commodity to our people. Thus we continue to work towards the improvement of the quality of life for all our citizens by insuring that we provide these basic services.

As Zululand district was severely affected by the drought as most rivers and dams within the district have ran dry. Although partial rain falls have taken place, it is estimated that it will take at least five years for the water levels to be sustainable. We are doing all in our power to mitigate against the impairment of the drought crisis by using the funds allocated to us to drill and equip boreholes, protection of springs, increasing the number of water tankers and providing portable water through using trucks to deliver water to our affected communities. We continue to seek more assistance to insure relief to our communities during this period, by their nature the grant we use for water provision like the Municipal Infrastructure Grant (MIG), Regional Bulk Infrastructure Grant (RBIG), Water Services Infrastructure Grant (WSIG) and other grants are strictly conditional and cannot be diverted to other activities, making it difficult to use them to deal with the drought except for what they were allocated for.

We will continue upgrading and equipping regional schemes and using our grant allocation to insure better and sustainable service delivery. We are indeed still too far from the total eradication of backlogs in this regard, but we continue to install the required infrastructure in line with Water Service Delivery and Implementation Plan (WSDP) increasing the number of water tankers and jojo tanks in affected communities. With an exception of water revenue that due to drought we are currently not expecting to receive any income because of drought. Although we are facing numerous challenges, the main one being huge backlogs in the provision of water and sanitation. We are determined to eradicate water and sanitation related problems facing our district and with the meagre grants and allocations that we get, we are doing all we can to achieve that.

We continue to provide water from our ten regional schemes namely

- Coronation
- Hlahlindlela
- Khambi
- Mandlakazi
- Nkonjeni
- Simdlangentsha Central
- Simdlangentsha East
- Simdlangentsha West
- Usuthu and
- Candover

We have established a few stand-alone schemes to assist our communities to get water supply while we await the network for the major schemes to be finalised, we have spent in the region an amount over R1.3 Billion since year 2011/12 to install the bulk infrastructure and reticulation in our region to insure sustainable water supply, we are still too far from the total eradication of backlogs in this regard. In relation to sanitation we have spent more than R400m supplying pit – latrines to our communities, we continue laying our infrastructure for the betterment of our communities.

Socio Economic Development

To enhance the Municipality's success, we will strengthen our relationship with traditional leadership, stakeholders and business, ensuring that everyone is able to make their contribution towards a share good outcome, this is particularly important for the local economic development and youth development, which will be two cornerstones of our work going forward. Local entrepreneurs must be at the centre of the development initiatives. We must pursue youth on board in tourism industry. Employment generation is a key priority.

In conclusion

I know that our work cannot be done without the invaluable support of a strong team, from the administrative and technical staff, all the way to CFO and Municipal

Manager. We would urge us to have the same co-operative spirit that has ensured success in the past six months

My Vision for Zululand is simply to insure that the lives of our people are better at the end of my term of office, than they are today. I invite you to join me in this noble pursuit

Thank you!

3. SSESSMENT OF MID-YEAR PERFORMANCE

EXUCUTIVE SUMMARY

3.1 LEGISLATIVE PROVISIONS

Section 72(d) of the Municipal Finance Management Act, (No. 56 of 2003)

- "1. The accounting officer of a municipality must by 25 January of each year:-*
- (a) Assess the performance of the municipality during the first half of the financial year, taking into account:-*
 - (i) The monthly statements referred to in section 71 for the first half of the financial year:*
 - (ii) The municipality's service delivery performance during the first half of the financial year, and the service delivery targets and performance indicators set in the service delivery and budget implementation plan:*
 - (iii) The past year's annual report, and progress on resolving problems identified in the annual report:*
 - 3. The accounting officer must, as part of the review:-*
 - a. Make recommendations as to whether an adjustment budget is necessary: and*
 - b. Recommend revised projections for revenue and expenditure to the extent that this may be necessary."*

1. 3.2 CONTENTS

The financial component comprises of the following sections:

- (i) Overview of current financial performance
- (ii) Bank, Cash & Investments

- (iii) Grant Summary
- (iv) Expenditure Management (Creditors)
- (v) Revenue Management (Debtors, Credit Control and Debt Collection)
- (vi) Financial Position and cash flow
- (vii) Asset Management
- (viii) Supply Chain Management
- (ix) Ratios

The performance as per service delivery budget and implementation plans are categorized per main votes of the municipality as follows:

- (i) Budget and Treasury Office;
- (ii) Corporate services;
- (iii) Planning department;
- (iv) Technical services and
- (v) Community services.

3.2 FINANCIAL PERFORMANCE

Common to all departmental functionality is the IDP and Budget. This section is set to show progress in the implementation of these two processes.

(i) Overview of the current financial performance

DC26 Zululand - Table C1 Monthly Budget Statement Summary - M06 December

Description	2018/19	Budget Year 2019/20							
	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands									
Financial Performance									
Property rates	–	–	–	–	–	–	–		–
Service charges	–	54 763	–	3 854	18 758	27 382	(8 624)	-31%	54 763
Investment revenue	–	10 000	–	86	1 866	5 000	(3 134)	-63%	10 000
Transfers and subsidies	–	487 804	–	159 777	362 520	243 902	118 618	49%	487 804
Other own revenue	–	1 621	–	40	805	810	(5)	-1%	1 621
Total Revenue (excluding capital transfers and contributions)	–	554 188	–	163 758	383 949	277 094	106 855	39%	554 188
Employee costs	–	200 218	–	17 842	99 090	100 109	(1 020)	-1%	200 218
Remuneration of Councillors	–	7 940	–	666	4 018	3 970	48	1%	7 940
Depreciation & asset impairment	–	60 331	–	33 025	33 025	30 166	2 859	9%	60 331
Finance charges	–	–	–	–	–	–	–		–
Materials and bulk purchases	–	54 736	–	5 478	15 125	27 368	(12 243)	-45%	54 736
Transfers and subsidies	–	150	–	1 150	1 230	75	1 155	1540%	150
Other expenditure	–	284 350	–	31 141	161 561	142 175	19 386	14%	284 350
Total Expenditure	–	607 725	–	89 301	314 048	303 862	10 186	3%	607 725
Surplus/(Deficit)	–	(53 537)	–	74 457	69 900	(26 768)	96 669	-361%	(53 537)
Transfers and subsidies - capital (monetary alloc	–	491 852	–	120 550	273 324	245 926	27 398	11%	491 852
Contributions & Contributed assets	–	–	–	–	–	–	–		–
Surplus/(Deficit) after capital transfers & contributions	–	438 315	–	195 007	343 224	219 158	124 067	57%	438 315
Share of surplus/ (deficit) of associate	–	–	–	–	–	–	–		–
Surplus/ (Deficit) for the year	–	438 315	–	195 007	343 224	219 158	124 067	57%	438 315
Capital expenditure & funds sources									
Capital expenditure	–	438 315	–	44 104	256 267	219 158	37 109	17%	438 315
Capital transfers recognised	–	435 210	–	44 100	255 690	217 605	38 085	18%	435 210
Borrowing	–	–	–	–	–	–	–		–
Internally generated funds	–	3 105	–	5	576	1 553	(976)	-63%	3 105
Total sources of capital funds	–	438 315	–	44 104	256 267	219 158	37 109	17%	438 315
Financial position									
Total current assets	–	72 700	–		72 206				72 700
Total non current assets	–	4 140 059	–		3 807 968				4 140 059
Total current liabilities	–	57 700	–		116 237				57 700
Total non current liabilities	–	35 000	–		39 503				35 000
Community wealth/Equity	–	4 120 059	–		3 724 433				4 120 059
Cash flows									
Net cash from (used) operating	–	471 542	–	168 759	431 856	235 771	(196 085)	-83%	471 542
Net cash from (used) investing	–	(433 315)	–	(67 166)	(239 459)	(216 658)	22 801	-11%	(433 315)
Net cash from (used) financing	–	50	–	(20 623)	(130 308)	25	130 333	521331%	50
Cash/cash equivalents at the month/year end	–	48 277	–	–	74 568	29 138	(45 429)	-156%	50 755
Debtors & creditors analysis	0-30 Days	31-60 Days	61-90 Days	91-120 Days	121-150 Dys	151-180 Dys	181 Dys-1 Yr	Over 1Yr	Total
Debtors Age Analysis									
Total By Income Source	4 832	4 650	3 394	2 437	2 550	2 101	9 450	93 219	122 633
Creditors Age Analysis									
Total Creditors	3 221	722	225	1 821	–	–	–	–	5 989

The total revenue received is 69 % (57%: 2018/19) to the budgeted revenue. This is due to the equitable share grant that is received in trenches. The last trench being received in December that is expected to cover the municipal operation until March for the last trench.

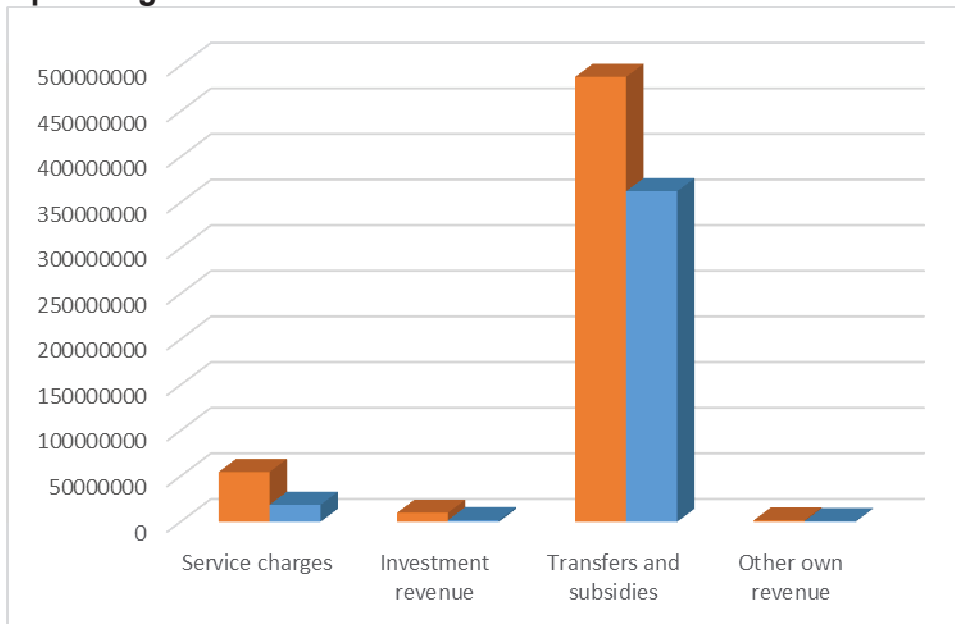
On the operating expenditure budget side, the expenditure is sitting at 52% (47%: 2018/19). It is considered that the expenditure includes staff bonus and part payment for raw water outstanding bill.

The surplus shown is excluding the year-end adjustments which are non-cash items such impairment of debtors.

DC26 Zululand - Table C3 Monthly Budget Statement - Financial Performance (revenue and expenditure by municipal vote) - M06 December

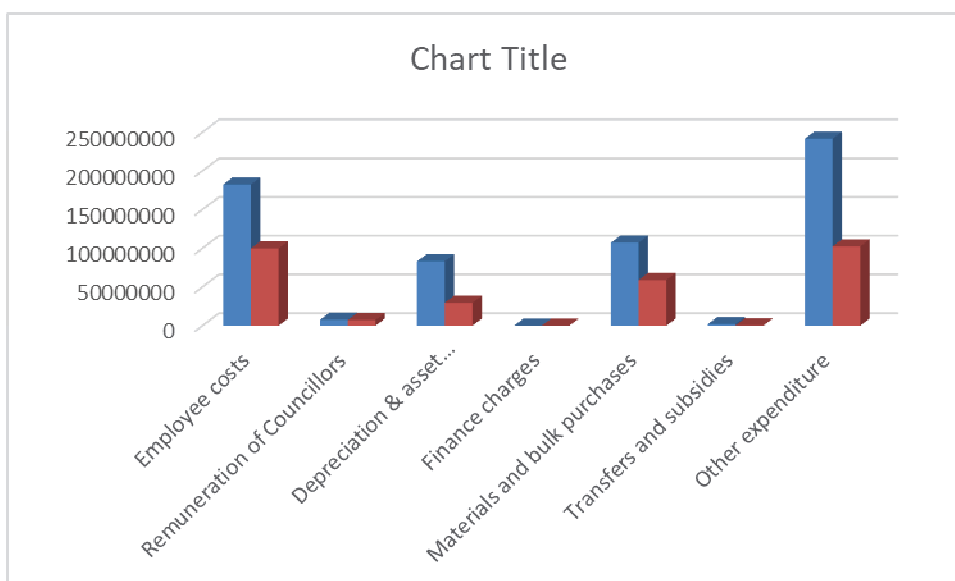
Vote Description	Ref	2018/19	Budget Year 2019/20							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
Revenue by Vote	1									
Vote 1 - COUNCIL		-	-	-	-	-	-	-		-
Vote 2 - CORPORATE SERVICES		-	300	-	-	182	150	32	21.2%	300
Vote 3 - FINANCE		-	477 346	-	154 978	352 368	238 673	113 695	47.6%	477 346
Vote 4 - COMMUNITY DEVELOPMENT		-	12 411	-	955	1 911	6 206	(4 295)	-69.2%	12 411
Vote 5 - PLANNING & WSA		-	3 054	-	124 519	284 048	1 527	282 521	18501.7%	3 054
Vote 6 - TECHNICAL SERVICES		-	498 166	-	-	-	249 083	(249 083)	-100.0%	498 166
Vote 7 - WATER PURIFICATION		-	-	-	-	-	-	-		-
Vote 8 - WATER DISTRIBUTION		-	38 025	-	3 071	13 532	19 012	(5 480)	-28.8%	38 025
Vote 9 - WASTE WATER		-	16 738	-	785	5 232	8 369	(3 137)	-37.5%	16 738
Vote 10 - [NAME OF VOTE 10]		-	-	-	-	-	-	-		-
Vote 11 - [NAME OF VOTE 11]		-	-	-	-	-	-	-		-
Vote 12 - [NAME OF VOTE 12]		-	-	-	-	-	-	-		-
Vote 13 - [NAME OF VOTE 13]		-	-	-	-	-	-	-		-
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-		-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-		-
Total Revenue by Vote	2	-	1 046 040	-	284 308	657 273	523 020	134 253	25.7%	1 046 040
Expenditure by Vote	1									
Vote 1 - COUNCIL		-	29 293	-	5 974	20 806	14 647	6 159	42.1%	29 293
Vote 2 - CORPORATE SERVICES		-	85 313	-	10 158	43 571	42 657	914	2.1%	85 313
Vote 3 - FINANCE		-	112 919	-	4 096	24 975	56 459	(31 485)	-55.8%	112 919
Vote 4 - COMMUNITY DEVELOPMENT		-	54 451	-	4 551	19 123	27 225	(8 103)	-29.8%	54 451
Vote 5 - PLANNING & WSA		-	16 833	-	4 505	22 544	8 416	14 127	167.9%	16 833
Vote 6 - TECHNICAL SERVICES		-	73 161	-	2 059	2 658	36 581	(33 923)	-92.7%	73 161
Vote 7 - WATER PURIFICATION		-	30 958	-	3 953	22 777	15 479	7 298	47.1%	30 958
Vote 8 - WATER DISTRIBUTION		-	201 544	-	53 689	155 849	100 772	55 077	54.7%	201 544
Vote 9 - WASTE WATER		-	3 253	-	315	1 747	1 627	121	7.4%	3 253
Vote 10 - [NAME OF VOTE 10]		-	-	-	-	-	-	-		-
Vote 11 - [NAME OF VOTE 11]		-	-	-	-	-	-	-		-
Vote 12 - [NAME OF VOTE 12]		-	-	-	-	-	-	-		-
Vote 13 - [NAME OF VOTE 13]		-	-	-	-	-	-	-		-
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-		-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-		-
Total Expenditure by Vote	2	-	607 725	-	89 301	314 048	303 862	10 186	3.4%	607 725
Surplus/ (Deficit) for the year	2	-	438 315	-	195 007	343 224	219 158	124 067	56.6%	438 315

Operating Revenue



- Revenue on all categories is relative to the budgeted revenue with the exception of other income.
- Grants forms the largest source of revenue for the municipality
- At half year revenue is 69 percent. Giving challenge that restraint on spending is exercised to afford the ability to sustain the remaining period.
- Interest investment fall very much short. A reflection of inability to save.

Operating Expenditure



- General expenses are showing an increase in other expenditure due to payments from last financial year, which were paid in this financial year.

DETAILS	ANALYSIS
Employee cost	The year to date actual slightly below the year to date budget due to the fact that the new structure is introduced while phasing out the old structure. There are positions filled that still to be added to adjustment. To achieve a funded and balanced budget, respective departments will offer savings in the adjustment budget to extinguish the overtime shortfall.
Remuneration of Councillors	The expenditure in councillors remuneration is far high than the year to date budget, it is clear that there is a high level of spending in travelling claim for the Councillors, and the fact that we have to consider the upper limits , will result to a further increase in expenditure.
Security	There is increases in security expenditure because of additional security to body guard some of HODs, and there are security contract that are month to month because of the end of their contracts and the appointment is still in progress. The security need to be adjusted accordingly.
Materials and bulk purchases	Year to date actual is greater than year to date budget because of high demand of water supply and adjustments may be required.
Water tanker	The increase in expenditure result from the extension of number of water tankers and purchase of Jojo tanks in some of the areas like Nongoma
Legal cost	There has been an increase in the attorney's expenditure.
Other Expenditure (General Expenses)	The year to date actual slightly exceeds year to date budget due to the fact that some expenses are once off and are spread evenly throughout the year. E.g. Salga games, Children and Elderly Christmas Party, etc.

(ii) Bank, Cash & Investments

▪ Bank Balances

The balances in the various bank accounts 31st December 2019

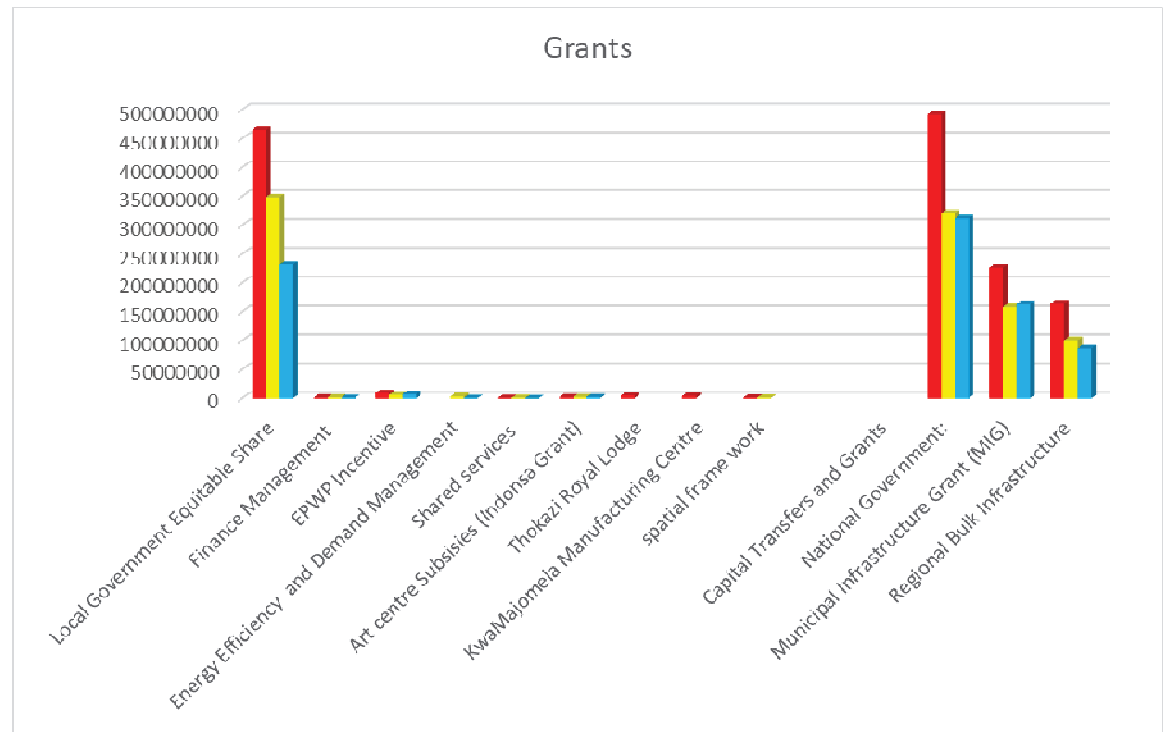
Current Account	R	6.700,000.00
Call Account 1	R	35,000,000.00
Call Account 2	R	32,000,000.00
Total:	R	74,000,000-00

- The call 2 deposits are mainly representing grants that are conditional for specific programs.

(iii) GRANT SUMMARY

DC26 Zululand - Supporting Table SC6 Monthly Budget Statement - transfers						
Description	Budget Year 2019/20				% Budget Variance	% Year TD unspent
	Original Budget	YearTD actual	YTD variance	YearTD actual		
R thousands						
Operating Transfers and Grants						
National Government:	474 843	359 059	121 638	240 210		
Local Government Equitable Share	464 560	348 420	116 140	232 280	50.00	66.67
Finance Management	1 465	1 465	733	631	43.05	43.05
EPWP Incentive	8 818	6 174	1 765	7 300	82.78	118.23
Energy Efficiency and Demand Management		3 000	3 000	420	-	14.00
Provincial Government:	12 961	3 461	(3 020)	1 912	14.75	55.25
Shared services	550	550	275	1	0.18	0.18
Art centre Subsidies (Indonsa Grant)	1 911	1 911	955	1 911	100.00	100.03
Thokazi Royal Lodge	5 000		(2 500)		-	-
KwaMajomela Manufacturing Centre	4 250		(2 125)		-	-
spatial frame work	1 250	1 000	375		-	-
Total Operating Transfers and Grants	487 804	362 520	118 618	242 122	49.64	66.79
Capital Transfers and Grants						
National Government:	491 852	320 527	45 213	311 383		
Municipal Infrastructure Grant (MIG)	225 574	158 000	45 213	162 898	72.21	103.10
Regional Bulk Infrastructure	163 774	100 774		86 744	52.97	86.08
Rural Roads Asset Management Systems Grant	2 504	1 753		1 133	45.25	64.64
Water services infrastructure Grant	100 000	60 000		60 608	60.61	101.01
Total Capital Transfers and Grants	491 852	320 527	45 213	311 383	63.31	97.15
TOTAL RECEIPTS OF TRANSFERS & GRANTS	979 656	683 047	163 831	553 506	56.50	81.03

The grants unspent represent the level of cash in reserves that should be ring-fenced. The expenditure funds on Municipal Infrastructure Grant (MIG) is exhausted. The corrective measures as committed from the audit action plan needs to be actioned urgently to allow implementation.



(iv) CREDITORS AGE ANALYSIS

- The assumption is that the cash flow must allow the reserves to fund creditors especially at year end to avoid next financial year's operation funding the prior year activities.

(v) DEBTORS AGE ANALYSIS

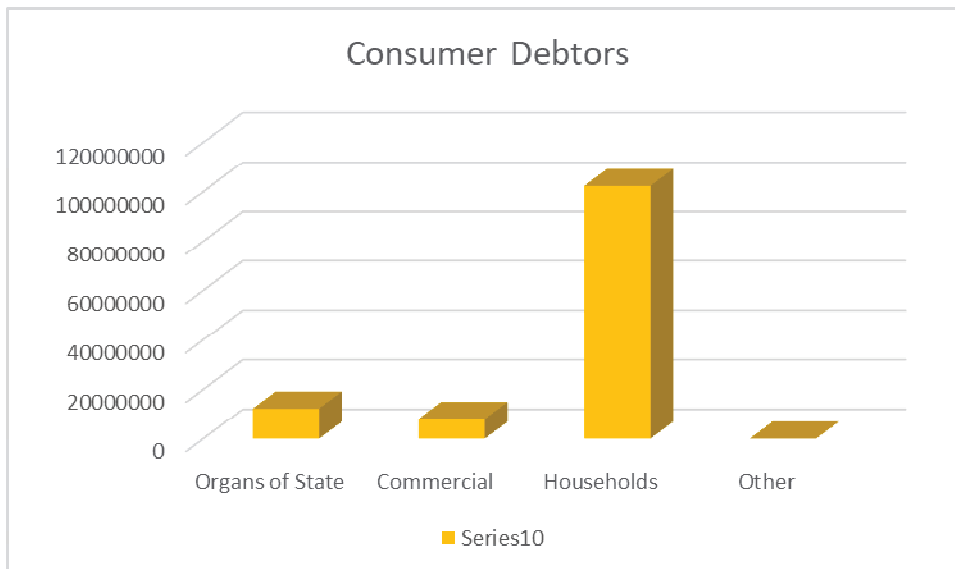
DC26 Zululand - Supporting Table SC3 Monthly Budget Statement - aged debtors - M06 December

Description		Budget Year 2019/20									
	NT Code	0-30 Days	31-60 Days	61-90 Days	91-120 Days	121-150 Dys	151-180 Dys	181 Dys-1 Yr	Over 1Yr	Total	Total over 90 days
R thousands											
Debtors Age Analysis By Income Source											
Trade and Other Receivables from Exchange Transactions	1200	3 948	3 693	2 702	1 843	1 978	1 524	6 850	68 826	91 364	81 022
Receivables from Exchange Transactions - Waste Water	1500	875	948	685	594	570	576	2 598	24 206	31 051	28 543
Interest on Arrear Debtor Accounts	1810	2	1	1	0	1	1	2	182	190	186
Other	1900	7	7	7	0	0	0	0	5	27	5
Total By Income Source	2000	4 832	4 650	3 394	2 437	2 550	2 101	9 450	93 219	122 633	109 756
2018/19 - totals only											
Debtors Age Analysis By Customer Group											
Organs of State	2200	1 007	1 634	663	351	335	267	954	7 072	12 284	8 979
Commercial	2300	675	723	497	312	371	441	1 579	3 471	8 068	6 174
Households	2400	3 150	2 293	2 234	1 774	1 843	1 392	6 917	82 676	102 280	94 603
Other	2500									–	–
Total By Customer Group	2600	4 832	4 650	3 394	2 437	2 550	2 101	9 450	93 219	122 633	109 756

The total debtors outstanding as 31st December 2019 are **R 122,633,000.00**

- There is a challenge of high level of debt that calls for reassessments of the debtors, impairments.
 - The increase is mainly due to non-payment by low cost housing consumers. A database need to be revisited to expand the net on state organs.
 - Interventions have been made which are hoped that they will change the current status.
 - Debt collection measures to be improved.

Debtors outstanding per Consumer type



(vi) FINACIAL POSITION

DC26 Zululand - Table C6 Monthly Budget Statement - Financial Position - M06 December

Description	Ref	2018/19	Budget Year 2019/20			
		Audited Outcome	Original Budget	Adjusted Budget	YearTD actual	Full Year Forecast
R thousands	1					
ASSETS						
Current assets						
Cash			20 000		(5 635)	20 000
Call investment deposits					79 208	
Consumer debtors			28 700		50 339	28 700
Other debtors			20 000		(55 753)	20 000
Current portion of long-term receivables					-	
Inventory			4 000		4 046	4 000
Total current assets		-	72 700	-	72 206	72 700
Non current assets						
Long-term receivables					-	
Investments					-	
Investment property					-	
Investments in Associate					-	
Property, plant and equipment			4 137 959		3 807 968	4 137 959
Biological					-	
Intangible			2 100		-	2 100
Other non-current assets					-	
Total non current assets		-	4 140 059	-	3 807 968	4 140 059
TOTAL ASSETS		-	4 212 759	-	3 880 174	4 212 759
LIABILITIES						
Current liabilities						
Bank overdraft					-	
Borrowing					-	
Consumer deposits			3 700		-	3 700
Trade and other payables			42 000		116 237	42 000
Provisions			12 000		-	12 000
Total current liabilities		-	57 700	-	116 237	57 700
Non current liabilities						
Borrowing						
Provisions			35 000		39 503	35 000
Total non current liabilities		-	35 000	-	39 503	35 000
TOTAL LIABILITIES		-	92 700	-	155 740	92 700
NET ASSETS	2	-	4 120 059	-	3 724 433	4 120 059
COMMUNITY WEALTH/EQUITY						
Accumulated Surplus/(Deficit)			4 120 059		3 724 433	4 120 059
Reserves						
TOTAL COMMUNITY WEALTH/EQUITY	2	-	4 120 059	-	3 724 433	4 120 059

CASH FLOW

DC26 Zululand - Table C7 Monthly Budget Statement - Cash Flow - M06 December

Description	Ref	Budget Year 2019/20					
		Original Budget	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1						
CASH FLOW FROM OPERATING ACTIVITIES							
Receipts							
Property rates					–		
Service charges		46 549	11 796	23 274	(11 478)	-49%	46 549
Other revenue		71 531	55 661	35 765	19 895	56%	71 531
Government - operating		487 804	362 068	243 902	118 166	48%	487 804
Government - capital		491 852	320 979	245 926	75 053	31%	491 852
Interest		10 000	1 077	5 000	(3 923)	-78%	10 000
Dividends					–		
Payments							
Suppliers and employees		(636 044)	(318 651)	(318 022)	629	0%	(636 044)
Finance charges				–	–		
Transfers and Grants		(150)	(1 074)	(75)	999	-1332%	(150)
NET CASH FROM/(USED) OPERATING ACTIVITIES		471 542	431 856	235 771	(196 085)	-83%	471 542
CASH FLOWS FROM INVESTING ACTIVITIES							
Receipts							
Proceeds on disposal of PPE		5 000		2 500	(2 500)	-100%	5 000
Decrease (Increase) in non-current debtors					–		
Decrease (increase) other non-current receivables					–		
Decrease (increase) in non-current investments					–		
Payments							
Capital assets		(438 315)	(239 459)	(219 158)	20 301	-9%	(438 315)
NET CASH FROM/(USED) INVESTING ACTIVITIES		(433 315)	(239 459)	(216 658)	22 801	-11%	(433 315)
CASH FLOWS FROM FINANCING ACTIVITIES							
Receipts							
Short term loans					–		
Borrowing long term/refinancing					–		
Increase (decrease) in consumer deposits		50		25	(25)	-100%	50
Payments							
Repayment of borrowing			(130 308)	–	130 308	#DIV/0!	
NET CASH FROM/(USED) FINANCING ACTIVITIES		50	(130 308)	25	130 333	521331%	50
NET INCREASE/ (DECREASE) IN CASH HELD		38 277	62 089	19 138			38 277
Cash/cash equivalents at beginning:		10 000	12 478	10 000			12 478
Cash/cash equivalents at month/year end:		48 277	74 568	29 138			50 755

(vii) RATIOS

Current ratio: The municipality's current assets are 1.2 times that of current liabilities. **1,6: 1**

Liquidity ratio: The cash and cash equivalents are equivalent to current liabilities. **1: 1**

Creditors' system efficiency: 97.91 percent of the creditors outstanding are less than 30 days.

Outstanding debtors: Billing far exceeds the collection on outstanding debt at the rate of 64 percent.

(viii) SCM IMPLEMENTATION

Schedules are attached as supporting documents to the report for progress on ensuring implementation of programs. The staff structure will be reviewed to facilitate progress.

(ix) Property, Plant and Equipment

The municipality has not yet gone in full speed with purchase of internally funded assets. Key to this purchase are the vehicles and plant. The appointment of service provider is yet to be finalised. Auction will begin during the month of February 2020.

(VIII) IDP – BUDGET implementation

The budget was adopted on time for submission to National Treasury. The assessment was not positive for funded budget. A Special adjustment budget was proposed which was accompanied by the budget funding plan. This funding plan is being monitored. Since the sitting of the Budget steering committee it has always been raised that the budget is not observed. The high number of virements makes the budget not credible. A number of transactions have been processed as deviation. Unauthorised expenditure will be reported to council which characterise this budget.

(IX) Section 71 report

Without fail this report is prepared and submitted to the Mayor and treasuries on a monthly basis. The performance shown by this report is concerning though. The financial performance reflects expenditure line items that are

100 percent spent yet at mid-year. This makes it difficult to give proper estimates even during the adjustment budget. Revenue on interest is not achieving the estimated level due to cash flow difficulties. Low levels of investment.

The financial position has improved due to timing. However, not all creditors are properly accounted for. High cash level is due to the equitable share trench that is just received early December. Debtors increase is due to the collection rate that is very low.

(X) MFMA Compliance

The few non-compliance identified by internal audit reflects the need to put in place an MFMA compliance checklist. Ensuring that policies are properly developed will eliminate some of the non-compliances. Internalising the internal audit unit will also go a long way in building capacity and have enforcement of compliance.

(XI) Internal Audit

The internal audit function is outsourced by the Municipality. The municipality must build capacity internally in order to make inroads to implement and monitor audits action plans properly. The lack of better year end audit result is the function of being thin on constant follow up on recommendations of audits. The location of this function at the office of the CFO will need to be looked at. This must be done at an organisational level where the Municipal Manager has to drive the organisation using this tool. The municipality received an adverse result on performance. Monitoring and evaluation can be effectively sustained if this is changed. The risk register must be the point of departure in developing the audit plan. Yet this is not always the case in the municipality. Therefore, the risk register is questionable if it is something to go by.

(XII) Audit action plan

The number of audit findings are high. Most of the findings are in the financial and internal control environment. Although most of them were adjusted, it is concerning that material adjustments are identified by Auditor General. The municipality should build up skills to reduce the adjustments during audit. Critical findings coming from the area of procurement function. The SCM unit will be looked at in terms of its structure and consider the recommendations of the Provincial treasury.

The municipality must look for resources elsewhere in order to deal with the qualifying matters identified by AG. Water losses and Revenue billing need budget to support the installation of meters. This finding will never go away until such time meter infrastructure is installed.

OPMS was an adverse result. Relook at the re-alignment of the structure and skills level needs to be done to enforce monitoring and evaluation function.

(XIII) SCM implementation

The Municipality has improved in its objective to centralise this function. Provincial Treasury is close enough to monitor the developments. Proper organisational structure and experienced staff is the key to the success

among other things. However, the unit has to improve in the area of document management. It was also identified that the lack of minutes taking skills is the result of unnecessary audit findings in the unit. Policy change is envisaged to quell the findings on the constituency of the bid committees. The consequence management findings must be avoided. This is due the number of irregular expenditures. The source of all irregular expenditure can be eliminated at the SCM level. To date it concerning the high number of deviations recorded. Procurement is not adopted. Hence departments are not honouring the existing plan.

(XIV) Revenue enhancement strategy

The interventions proposed by the revenue enhancement strategy are not yet bearing fruits. The commitment is lacking. Budget is not enough to address critical issues as raised by AG. Units to tackle this area are working in silos. The collection level is low. All this is not helping the cash flow needed to address service delivery issues. The municipality still has to adopt the policy on revised credit control and revenue management. The tariff structure is not helping in as far as the rural tariff to be charged. The database on indigent customers is yet to be confirmed. The incentive drive conducted was short and collided with community unrest. An ongoing discussion with Departments at government level is taking longer. Few Departments have come forth as follows;

Public works

Health

Education

Office the Royal Household

Justice

SAPS

Schools

Municipalities

A number of urban consumers are still not in the billing system due to non-alignment of Billing and GIS. Partnership with credible private partners has to be established to provide needed capabilities and budget resources.

(XV) Cash flow management

Each and every year it is a concern that the municipality closes its books with high level of creditors that put pressure on the upcoming budget. Since the municipality is failing to collect revenue no extra cash is provided through equitable share as the major source of municipal income. A picture is constantly and periodically painted of the budget implementation and a result thereof at year-end. A table below is a reflection on that.

The emergencies and unplanned activities are order of the day in the municipality which put pressure on the cash flow. This results in unauthorised expenditure. A list is attached to show these expenditures, therefore the adjustment budget. The already existing commitments are escalating to the next budgets as they cannot be honoured with the current budget. Unfunded budget emanates from the failure to fulfil the obligations of the budget. The

payment plans are the postponement of the obligations. Cost containment policy still need to be adopted and be honoured.

Grants need close monitoring as they run at a faster pace than the level of drawdowns. Although it is a good sign of services delivery, the municipality must have reserves to support the expenditure before the next trench is transferred.

(XVI) Financial recovery plan

Identified causes of the main contributors assisted the municipality to acknowledge the depth of the cash flow problem and start to work on it. Not enough is done to tackle these problems. However, the stability of the administration is welcomed which has been the source of many problems. Being aware that some of the problems are long term it is critical that low hanging fruits are reaped urgently to ensure momentum.

The special adjustment budget proposed a budget funding plan which bears reference to this financial recovery plan. The realisation of this the municipality appointed a service provider to drive this. The schedule on matters is an annexure that monitors progress.

(XVII) Adjustment budget

Adjustment budget is a process that is driven by the realisation that the adopted budget cannot in its original format pull through the financial year or additional resources are available to boost the budget. In this case of the municipality no additional resources are available yet already the municipality has committed a number of programs which resulted in an unauthorised expenditure. High level of virements as reflected in annexures points to the fact that we are failing to limit our activities within what we can afford. Hence the need to ensure the adoption of cost containment policy and procurement plan. The mid- year assessment will evaluate whether there is a need for adjustment budget.

(XVIII) Financial performance and ratios

The ability to prepare interim annual financial statements allows the municipality to reflect on its performance financially. The assessment report is prepared to unpack this area including trends and ratios. Section 71 report is a major source supported with schedules as annexures.

At a very high level it is concerning that most line items are without budget to finish the rest of the year. Revenue collection is below estimates. Not all commitments are reflected in the balance for creditors as we are not at year end. The grant spending runs at a faster pace than the cash drawdowns.

4. MONTHLY BUDGET STATEMENTS

S72(a) of the Municipal Finance Management Act require the Accounting Officer to include also the Budget Statements for the first half of the financial year.

DC26 Zululand - Table C1 Monthly Budget Statement Summary - M06 December

Description	2018/19	Budget Year 2019/20							
	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands									
<u>Financial Performance</u>									
Property rates	–	–	–	–	–	–	–		–
Service charges	33 513	54 763	54 763	3 854	18 758	27 382	(8 624)	-31%	54 763
Investment revenue	7 803	10 000	9 000	86	1 866	5 000	(3 134)	-63%	10 000
Transfers and subsidies	434 438	487 804	513 498	159 777	362 520	243 902	118 618	49%	487 804
Other own revenue	1 926	1 621	2 621	40	805	810	(5)	-1%	1 621
Total Revenue (excluding capital transfers and contributions)	477 680	554 188	579 883	163 758	383 949	277 094	106 855	39%	554 188
Employee costs	203 071	200 218	200 218	17 842	99 090	100 109	(1 020)	-1%	200 218
Remuneration of Councillors	8 089	7 940	7 940	666	4 018	3 970	48	1%	7 940
Depreciation & asset impairment	63 493	60 331	60 331	33 025	33 025	30 166	2 859	9%	60 331
Finance charges	–	–	–	–	–	–	–		–
Materials and bulk purchases	111 218	54 736	42 360	5 478	15 125	27 368	(12 243)	-45%	54 736
Transfers and subsidies	1 172	150	289	1 150	1 230	75	1 155	1540%	150
Other expenditure	240 016	284 350	267 393	31 141	161 561	142 175	19 386	14%	284 350
Total Expenditure	627 059	607 725	578 531	89 301	314 048	303 862	10 186	3%	607 725
Surplus/(Deficit)	(149 379)	(53 537)	1 352	74 457	69 900	(26 768)	96 669	-361%	(53 537)
Transfers and subsidies - capital (monetary allocations)	442 452	491 852	466 158	120 550	273 324	245 926	27 398	11%	491 852
Contributions & Contributed assets	–	–	–	–	–	–	–		–
Surplus/(Deficit) after capital transfers & contributions	293 073	438 315	467 510	195 007	343 224	219 158	124 067	57%	438 315
Share of surplus/ (deficit) of associate	–	–	–	–	–	–	–		–
Surplus/ (Deficit) for the year	293 073	438 315	467 510	195 007	343 224	219 158	124 067	57%	438 315
<u>Capital expenditure & funds sources</u>									
Capital expenditure	380 942	438 315	467 510	44 104	256 267	219 158	37 109	17%	438 315
Capital transfers recognised	374 313	435 210	464 405	44 100	255 690	217 605	38 085	18%	435 210
Borrowing	–	–	–	–	–	–	–		–
Internally generated funds	6 629	3 105	3 105	5	576	1 553	(976)	-63%	3 105
Total sources of capital funds	380 942	438 315	467 510	44 104	256 267	219 158	37 109	17%	438 315
<u>Financial position</u>									
Total current assets	–	72 700	51 102		148 019				72 700
Total non current assets	–	4 140 059	4 184 234		3 807 968				4 140 059
Total current liabilities	–	57 700	93 700		192 051				57 700
Total non current liabilities	–	35 000	35 000		39 503				35 000
Community wealth/Equity	–	4 120 059	4 106 636		3 724 433				4 120 059
<u>Cash flows</u>									
Net cash from (used) operating	–	471 542	458 634	167 765	430 862	235 771	(195 091)	-83%	471 542
Net cash from (used) investing	–	(433 315)	(469 510)	(67 166)	(239 459)	(216 658)	22 801	-11%	(433 315)
Net cash from (used) financing	–	50	50	(20 623)	(130 308)	25	130 333	521331%	50
Cash/cash equivalents at the month/year end	–	48 277	1 652	–	73 574	31 617	(41 957)	-133%	50 755
Debtors & creditors analysis	0-30 Days	31-60 Days	61-90 Days	91-120 Days	121-150 Dys	151-180 Dys	181 Dys-1 Yr	Over 1Yr	Total
<u>Debtors Age Analysis</u>									
Total By Income Source	4 832	4 650	3 394	2 437	2 550	2 101	9 450	93 219	122 633
<u>Creditors Age Analysis</u>									
Total Creditors	3 221	722	225	1 821	–	–	–	–	5 989

DC26 Zululand - Table C2 Monthly Budget Statement - Financial Performance (functional classification) - M06 December

Description	Ref	2018/19	Budget Year 2019/20							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1									
<u>Revenue - Functional</u>										
<i>Governance and administration</i>		435 231	477 646	477 646	154 978	352 550	238 823	113 727	48%	477 646
Executive and council		–	–	–	–	–	–	–		–
Finance and administration		435 231	477 646	477 646	154 978	352 550	238 823	113 727	48%	477 646
Internal audit		–	–	–	–	–	–	–		–
<i>Community and public safety</i>		1 911	1 911	1 911	955	1 911	956	955	100%	1 911
Community and social services		1 911	1 911	1 911	955	1 911	956	955	100%	1 911
Sport and recreation		–	–	–	–	–	–	–		–
Public safety		–	–	–	–	–	–	–		–
Housing		–	–	–	–	–	–	–		–
Health		–	–	–	–	–	–	–		–
<i>Economic and environmental services</i>		3 217	12 304	12 304	1 032	5 582	6 152	(570)	-9%	12 304
Planning and development		3 217	12 304	12 304	1 032	5 582	6 152	(570)	-9%	12 304
Road transport		–	–	–	–	–	–	–		–
Environmental protection		–	–	–	–	–	–	–		–
<i>Trading services</i>		479 773	552 929	552 929	127 343	297 230	276 465	20 766	8%	552 929
Energy sources		–	–	–	–	–	–	–		–
Water management		469 294	536 191	536 191	3 071	13 532	268 095	(254 563)	-95%	536 191
Waste water management		10 479	16 738	16 738	124 272	283 698	8 369	275 329	3290%	16 738
Waste management		–	–	–	–	–	–	–		–
<i>Other</i>	4	–	1 250	1 250	–	–	625	(625)	-100%	1 250
Total Revenue - Functional	2	920 132	1 046 040	1 046 040	284 308	657 273	523 020	134 253	26%	1 046 040
<u>Expenditure - Functional</u>										
<i>Governance and administration</i>		189 712	230 426	–	21 417	91 291	115 213	(23 922)	-21%	230 426
Executive and council		48 087	29 293	–	5 974	20 806	14 647	6 159	42%	29 293
Finance and administration		141 625	201 132	–	15 442	70 485	100 566	(30 081)	-30%	201 132
Internal audit		–	–	–	–	–	–	–		–
<i>Community and public safety</i>		16 428	21 021	–	1 778	9 275	10 511	(1 235)	-12%	21 021
Community and social services		5 794	10 538	–	945	4 327	5 269	(942)	-18%	10 538
Sport and recreation		–	–	–	–	–	–	–		–
Public safety		–	–	–	–	–	–	–		–
Housing		–	–	–	–	–	–	–		–
Health		10 635	10 483	–	834	4 949	5 242	(293)	-6%	10 483
<i>Economic and environmental services</i>		23 832	38 692	–	2 145	10 317	19 346	(9 029)	-47%	38 692
Planning and development		23 832	38 692	–	2 145	10 317	19 346	(9 029)	-47%	38 692
Road transport		–	–	–	–	–	–	–		–
Environmental protection		–	–	–	–	–	–	–		–
<i>Trading services</i>		388 710	308 917	–	63 121	199 762	154 458	45 304	29%	308 917
Energy sources		–	–	–	–	–	–	–		–
Water management		384 183	305 663	–	62 807	198 015	152 832	45 183	30%	305 663
Waste water management		4 527	3 253	–	315	1 747	1 627	121	7%	3 253
Waste management		–	–	–	–	–	–	–		–
<i>Other</i>		8 523	8 670	–	839	3 404	4 335	(932)	-21%	8 670
Total Expenditure - Functional	3	627 205	607 725	–	89 301	314 048	303 862	10 186	3%	607 725
Surplus/ (Deficit) for the year		292 926	438 315	1 046 040	195 007	343 224	219 158	124 067	57%	438 315

Description	Ref	2018/19	Budget Year 2019/20							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1									
Revenue - Functional										
Municipal governance and administration		435 231	477 646	477 646	154 978	352 550	238 823	113 727	48%	477 646
Executive and council		–	–	–	–	–	–	–		–
Mayor and Council										
Municipal Manager, Town Secretary and Chief Executive										
Finance and administration		435 231	477 646	477 646	154 978	352 550	238 823	113 727	0	477 646
Administrative and Corporate Support								–		
Asset Management								–		
Finance		434 814	477 346	477 346	154 978	352 368	238 673	113 695	0	477 346
Fleet Management								–		
Human Resources		417	300	300	–	182	150	32	0	300
Information Technology								–		
Legal Services								–		
Marketing, Customer Relations, Publicity and Media								–		
Co-ordination								–		
Property Services								–		
Risk Management								–		
Security Services								–		
Supply Chain Management								–		
Valuation Service								–		
Internal audit		–	–	–	–	–	–	–		–
Governance Function								–		
Community and public safety		1 911	1 911	1 911	955	1 911	956	955	0	1 911
Community and social services		1 911	1 911	1 911	955	1 911	956	955	0	1 911
Aged Care								–		
Agricultural								–		
Animal Care and Diseases								–		
Cemeteries, Funeral Parlours and Crematoriums								–		
Child Care Facilities								–		
Community Halls and Facilities								–		
Consumer Protection								–		
Cultural Matters								–		
Disaster Management								–		
Education								–		
Indigenous and Customary Law								–		
Industrial Promotion								–		
Language Policy								–		
Libraries and Archives								–		
Literacy Programmes								–		
Media Services								–		
Museums and Art Galleries								–		
Population Development								–		
Provincial Cultural Matters								–		
Theatres		1 911	1 911	1 911	955	1 911	956	955	0	1 911
Zoo's								–		
Sport and recreation		–	–	–	–	–	–	–		–
Beaches and Jetties								–		
Casinos, Racing, Gambling, Wagering								–		
Community Parks (including Nurseries)								–		
Recreational Facilities								–		
Sports Grounds and Stadiums								–		
Public safety		–	–	–	–	–	–	–		–
Civil Defence								–		
Cleansing								–		
Control of Public Nuisances								–		
Fencing and Fences								–		
Fire Fighting and Protection								–		
Licensing and Control of Animals								–		
Police Forces, Traffic and Street Parking Control								–		
Pounds								–		
Housing		–	–	–	–	–	–	–		–
Housing		</								

Corporate Wide Strategic Planning (IDPs, LEDS)		9 250	9 250	–	–	4 625	(4 625)	(0)	9 250	
Central City Improvement District							–			
Development Facilitation							–			
Economic Development/Planning				–	3 000	–	3 000	#DIV/0!		
Regional Planning and Development							–			
Town Planning, Building Regulations and Enforcement, and City Engineer							–			
Project Management Unit							–			
Provincial Planning							–			
Support to Local Municipalities	3 217	3 054	3 054	1 032	2 582	1 527	1 055	0	3 054	
Road transport	–	–	–	–	–	–	–		–	
Public Transport							–			
Road and Traffic Regulation							–			
Roads							–			
Taxi Ranks							–			
Environmental protection	–	–	–	–	–	–	–		–	
Biodiversity and Landscape							–			
Coastal Protection							–			
Indigenous Forests							–			
Nature Conservation							–			
Pollution Control							–			
Soil Conservation							–			
Trading services	479 773	552 929	552 929	127 343	297 230	276 465	20 766	0	552 929	
Energy sources	–	–	–	–	–	–	–		–	
Electricity							–			
Street Lighting and Signal Systems							–			
Nonelectric Energy							–			
Water management	469 294	536 191	536 191	3 071	13 532	268 095	(254 563)	(0)	536 191	
Water Treatment							–			
Water Distribution	469 294	536 191	536 191	3 071	13 532	268 095	(254 563)	(0)	536 191	
Water Storage							–			
Waste water management	10 479	16 738	16 738	124 272	283 698	8 369	275 329	0	16 738	
Public Toilets							–			
Sewerage	10 479	16 738	16 738	124 272	283 698	8 369	275 329	0	16 738	
Storm Water Management							–			
Waste Water Treatment							–			
Waste management	–	–	–	–	–	–	–		–	
Recycling							–			
Solid Waste Disposal (Landfill Sites)							–			
Solid Waste Removal							–			
Street Cleaning							–			
Other	–	1 250	1 250	–	–	625	(625)	(0)	1 250	
Abattoirs							–			
Air Transport							–			
Forestry							–			
Licensing and Regulation							–			
Markets							–			
Tourism		1 250	1 250	–	–	625	(625)	(0)	1 250	
Total Revenue - Functional	2	920 132	1 046 040	1 046 040	284 308	657 273	523 020	134 253	0	1 046 040
Expenditure - Functional										
Municipal governance and administration		189 712	230 426	–	21 417	91 291	115 213	(23 922)	(0)	230 426
Executive and council		48 087	29 293	–	5 974	20 806	14 647	6 159	0	29 293
Mayor and Council		41 455	24 446		5 351	17 523	12 223	5 300	0	24 446
Municipal Manager, Town Secretary and Chief Executive		6 631	4 847		623	3 283	2 423	859	0	4 847
Finance and administration		141 625	201 132	–	15 442	70 485	100 566	(30 081)	(0)	201 132
Administrative and Corporate Support		79 192	78 116		10 589	42 732	39 058	3 674	0	78 116
Asset Management							–	–		–
Finance		57 109	112 919		4 096	24 975	56 459	(31 485)	(0)	112 919
Fleet Management							–	–		–
Human Resources		5 325	10 098		758	2 778	5 049	(2 271)	(0)	10 098
Information Technology							–	–		–
Legal Services							–	–		–
Marketing, Customer Relations, Publicity and Media							–	–		–
Co-ordination							–	–		–
Property Services							–	–		–
Risk Management							–	–		–
Security Services							–	–		–
Supply Chain Management							–	–		–
Valuation Service							–	–		–
Internal audit		–	–	–	–	–	–	–		–
Governance Function							–	–		–
Community and public safety		16 428	21 021	–	1 778	9 275	10 511	(1 235)	(0)	21 021
Community and social services		5 794	10 538	–	945	4 327	5 269	(942)	(0)	10 538
Aged Care							–	–		–
Agricultural							–	–		–
Animal Care and Diseases							–	–		–
Cemeteries, Funeral Parlours and Crematoriums							–	–		–
Child Care Facilities							–	–		–
Community Halls and Facilities							–	–		–

Consumer Protection							-		
Cultural Matters	4 355	5 821		356	3 136	2 911	226	0	5 821
Disaster Management	1 439	4 717		589	1 191	2 358	(1 168)	(0)	4 717
Education							-		
Indigenous and Customary Law							-		
Industrial Promotion							-		
Language Policy							-		
Libraries and Archives							-		
Literacy Programmes							-		
Media Services							-		
Museums and Art Galleries							-		
Population Development							-		
Provincial Cultural Matters							-		
Theatres							-		
Zoo's							-		
Sport and recreation	-	-	-	-	-	-	-		-
Beaches and Jetties							-		
Casinos, Racing, Gambling, Wagering							-		
Community Parks (including Nurseries)							-		
Recreational Facilities							-		
Sports Grounds and Stadiums							-		
Public safety	-	-	-	-	-	-	-		-
Civil Defence							-		
Cleansing							-		
Control of Public Nuisances							-		
Fencing and Fences							-		
Fire Fighting and Protection							-		
Licensing and Control of Animals							-		
Police Forces, Traffic and Street Parking Control							-		
Pounds							-		
Housing	-	-	-	-	-	-	-		-
Housing							-		
Informal Settlements							-		
Health	10 635	10 483	-	834	4 949	5 242	(293)	(0)	10 483
Ambulance							-		
Health Services	10 635	10 483		834	4 949	5 242	(293)	(0)	10 483
Laboratory Services							-		
Food Control							-		
Health Surveillance and Prevention of Communicable Diseases including immunizations							-		
Vector Control							-		
Chemical Safety							-		
Economic and environmental services	23 832	38 692	-	2 145	10 317	19 346	(9 029)	(0)	38 692
Planning and development	23 832	38 692	-	2 145	10 317	19 346	(9 029)	(0)	38 692
Billboards							-		
Corporate Wide Strategic Planning (IDPs, LEDs)	9 404	21 859		745	4 504	10 929	(6 425)	(0)	21 859
Central City Improvement District							-		
Development Facilitation							-		
Economic Development/Planning	3 813	4 954		167	1 114	2 477	(1 363)	(0)	4 954
Regional Planning and Development							-		
Town Planning, Building Regulations and Enforcement, and City Engineer							-		
Project Management Unit							-		
Provincial Planning							-		
Support to Local Municipalities	10 615	11 879		1 233	4 699	5 939	(1 240)	(0)	11 879
Road transport	-	-	-	-	-	-	-		-
Public Transport							-		
Road and Traffic Regulation							-		
Roads							-		
Taxi Ranks							-		
Environmental protection	-	-	-	-	-	-	-		-
Biodiversity and Landscape							-		
Coastal Protection							-		
Indigenous Forests							-		
Nature Conservation							-		
Pollution Control							-		
Soil Conservation							-		
Trading services	388 710	308 917	-	63 121	199 762	154 458	45 304	0	308 917
Energy sources	-	-	-	-	-	-	-		-
Electricity							-		
Street Lighting and Signal Systems							-		
Nonelectric Energy							-		
Water management	384 183	305 663	-	62 807	198 015	152 832	45 183	0	305 663
Water Treatment	45 213	30 958		3 953	22 777	15 479	7 298	0	30 958
Water Distribution	338 970	274 705		58 854	175 238	137 353	37 885	0	274 705
Water Storage							-		
Waste water management	4 527	3 253	-	315	1 747	1 627	121	0	3 253
Public Toilets							-		
Sewerage	4 527	3 253		315	1 747	1 627	121	0	3 253
Storm Water Management							-		

Waste Water Treatment							-		
Waste management	-	-	-	-	-	-	-		-
Recycling							-		
Solid Waste Disposal (Landfill Sites)							-		
Solid Waste Removal							-		
Street Cleaning							-		
Other	8 523	8 670	-	839	3 404	4 335	(932)	(0)	8 670
Abattoirs							-		
Air Transport	6 866	6 170		726	2 661	3 085	(424)	(0)	6 170
Forestry							-		
Licensing and Regulation							-		
Markets							-		
Tourism	1 657	2 501		113	742	1 250	(508)	(0)	2 501
Total Expenditure - Functional	3	627 205	607 725	-	89 301	314 048	303 862	10 186	0
Surplus/ (Deficit) for the year		292 926	438 315	1 046 040	195 007	343 224	219 158	124 067	0

References

1. Government Finance Statistics Functions and Sub-functions are standardised to assist national and international accounts and comparison
2. Total Revenue by Functional Classification must reconcile to total operating revenue shown in Financial Performance (revenue and expenditure)
3. Total Expenditure by Functional Classification must reconcile to total operating expenditure shown in Financial Performance (revenue and expenditure)
4. All amounts must be classified under a Functional classification. The function 'Other' is only for Abattoirs, Air Transport, Licensing and Regulation, Markets and Tourism - and if used must be supported by footnotes. Nothing else may be placed under 'Other'. Assign associate share to relevant classification

check oprev balance	-2	-	-	-	-	-	-	-	-
check opexp balance	146 779	-	-578 530 657	-	-	-	0	-	-

DC26 Zululand - Table C3 Monthly Budget Statement - Financial Performance (revenue and expenditure by municipal vote) - M06 December

Vote Description	Ref	2018/19	Budget Year 2019/20							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
Revenue by Vote	1									
Vote 1 - COUNCIL		–	–	–	–	–	–	–		–
Vote 2 - CORPORATE SERVICES		417	300	–	–	182	150	32	21.2%	300
Vote 3 - FINANCE		434 814	477 346	–	154 978	352 368	238 673	113 695	47.6%	477 346
Vote 4 - COMMUNITY DEVELOPMENT		1 911	12 411	–	955	1 911	6 206	(4 295)	-69.2%	12 411
Vote 5 - PLANNING & WSA		3 217	3 054	–	124 519	284 048	1 527	282 521	18501.7%	3 054
Vote 6 - TECHNICAL SERVICES		445 996	498 166	–	–	–	249 083	(249 083)	-100.0%	498 166
Vote 7 - WATER PURIFICATION		–	–	–	–	–	–	–		–
Vote 8 - WATER DISTRIBUTION		23 298	38 025	–	3 071	13 532	19 012	(5 480)	-28.8%	38 025
Vote 9 - WASTE WATER		10 479	16 738	–	785	5 232	8 369	(3 137)	-37.5%	16 738
Vote 10 - [NAME OF VOTE 10]		–	–	–	–	–	–	–		–
Vote 11 - [NAME OF VOTE 11]		–	–	–	–	–	–	–		–
Vote 12 - [NAME OF VOTE 12]		–	–	–	–	–	–	–		–
Vote 13 - [NAME OF VOTE 13]		–	–	–	–	–	–	–		–
Vote 14 - [NAME OF VOTE 14]		–	–	–	–	–	–	–		–
Vote 15 - [NAME OF VOTE 15]		–	–	–	–	–	–	–		–
Total Revenue by Vote	2	920 132	1 046 040	–	284 308	657 273	523 020	134 253	25.7%	1 046 040
Expenditure by Vote	1									
Vote 1 - COUNCIL		48 087	29 293	–	5 974	20 806	14 647	6 159	42.1%	29 293
Vote 2 - CORPORATE SERVICES		79 891	85 313	–	10 158	43 571	42 657	914	2.1%	85 313
Vote 3 - FINANCE		57 109	112 919	–	4 096	24 975	56 459	(31 485)	-55.8%	112 919
Vote 4 - COMMUNITY DEVELOPMENT		38 980	54 451	–	4 551	19 123	27 225	(8 103)	-29.8%	54 451
Vote 5 - PLANNING & WSA		14 428	16 833	–	4 505	22 544	8 416	14 127	167.9%	16 833
Vote 6 - TECHNICAL SERVICES		24 861	73 161	–	2 059	2 658	36 581	(33 923)	-92.7%	73 161
Vote 7 - WATER PURIFICATION		45 213	30 958	–	3 953	22 777	15 479	7 298	47.1%	30 958
Vote 8 - WATER DISTRIBUTION		314 109	201 544	–	53 689	155 849	100 772	55 077	54.7%	201 544
Vote 9 - WASTE WATER		4 527	3 253	–	315	1 747	1 627	121	7.4%	3 253
Vote 10 - [NAME OF VOTE 10]		–	–	–	–	–	–	–		–
Vote 11 - [NAME OF VOTE 11]		–	–	–	–	–	–	–		–
Vote 12 - [NAME OF VOTE 12]		–	–	–	–	–	–	–		–
Vote 13 - [NAME OF VOTE 13]		–	–	–	–	–	–	–		–
Vote 14 - [NAME OF VOTE 14]		–	–	–	–	–	–	–		–
Vote 15 - [NAME OF VOTE 15]		–	–	–	–	–	–	–		–
Total Expenditure by Vote	2	627 205	607 725	–	89 301	314 048	303 862	10 186	3.4%	607 725
Surplus/ (Deficit) for the year	2	292 926	438 315	–	195 007	343 224	219 158	124 067	56.6%	438 315

DC26 Zululand - Table C3 Monthly Budget Statement - Financial Performance (revenue and expenditure by municipal vote) - A - M06 December

Vote Description	Ref	2018/19	Budget Year 2019/20							
R thousand		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
Revenue by Vote	1									
Vote 1 - COUNCIL		-	-	-	-	-	-	-		-
1.1 - COUNCIL					-	-	-	-		
1.2 - MUNICIPAL MANAGER ADMINISTRATION					-	-	-	-		
								-		
								-		
								-		
								-		
								-		
								-		
								-		
								-		
								-		
								-		
								-		
								-		
								-		
								-		
								-		
								-		
								-		
								-		
								-		
								-		
								-		
								-		
								-		
								-		
								-		
								-		
								-		
								-		
								-		
								-		
								-		
								-		
								-		
								-		
								-		
								-		
								-		
								-		
								-		
								-		
								-		
								-		
								-		
								-		
								-		
								-		
								-		
								-		
								-		
								-		
								-		
								-		
								-		
								-		
								-		
								-		
								-		
								-		
								-		
								-		
								-		
								-		
								-		
								-		
								-		
								-		
								-		
								-		
								-		
								-		
								-		
								-		
								-		
								-		
								-		
								-		
								-		
								-		
								-		
								-		
								-		
								-		
								-		
								-		
								-		
								-		
								-		
								-		
								-		
								-		
								-		
								-		
								-		
								-		
								-		
								-		
								-		
								-		
								-		
								-		
								-		
								-		
								-		
								-		
								-		
								-		
								-		
								-		
								-		
								-		

Vote 15 - [NAME OF VOTE 15] 15.1 - [Name of sub-vote]								-		
								-		
								-		
								-		
								-		
								-		
								-		
								-		
								-		
								-		
								-		
								-		
								-		
								-		
								-		
								-		
Total Expenditure by Vote	2	627 205	607 725	-	89 301	314 048	303 862	10 186	0	607 725
Surplus/ (Deficit) for the year	2	292 926	438 315	-	195 007	343 224	219 158	124 067	0	438 315

References

1. Insert 'Vote'; e.g. Department, if different to standard structure

2. Must reconcile to Financial Performance ('Revenue and Expenditure by Standard Classification' and 'Revenue and Expenditure')

3. Assign share in 'associate' to relevant Vote

check revenue

check expenditure

DC26 Zululand - Table C4 Monthly Budget Statement - Financial Performance (revenue and expenditure) - M06 December

Description		Ref	2018/19 Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	Budget Year 2019/20 YearTD actual YearTD budget YTD variance YTD variance % Full Year Forecast				
R thousands											
Revenue By Source											
Property rates								-			
Service charges - electricity revenue								-			
Service charges - water revenue			23 073	38 025	38 025	3 068	13 513	19 012	(5 499)	-29%	38 025
Service charges - sanitation revenue			10 439	16 738	16 738	787	5 245	8 369	(3 124)	-37%	16 738
Service charges - refuse revenue									-		
Rental of facilities and equipment			156	180	180	30	83	90	(7)	-7%	180
Interest earned - external investments			7 803	10 000	9 000	86	1 866	5 000	(3 134)	-63%	10 000
Interest earned - outstanding debtors				-		2	6		6	#DIV/0!	
Dividends received				-					-		
Fines, penalties and forfeits			53	90	90	-	2	45	(43)	-95%	90
Licences and permits				-		-	-	-	-		
Agency services				-				-	-		
Transfers and subsidies			434 438	487 804	513 498	159 777	362 520	243 902	118 618	49%	487 804
Other revenue			1 718	1 351	2 351	8	713	675	38	6%	1 351
Gains on disposal of PPE									-		
			477 680	554 188	579 883	163 758	383 949	277 094	106 855	39%	554 188
Total Revenue (excluding capital transfers and contributions)											
Expenditure By Type											
Employee related costs			203 071	200 218	200 218	17 842	99 090	100 109	(1 020)	-1%	200 218
Remuneration of councillors			8 089	7 940	7 940	666	4 018	3 970	48	1%	7 940
Debt impairment			14 789	6 000	6 000	-	-	3 000	(3 000)	-100%	6 000
Depreciation & asset impairment			63 493	60 331	60 331	33 025	33 025	30 166	2 859	9%	60 331
Finance charges								-	-		
Bulk purchases			99 201	29 000	25 000	292	5 972	14 500	(8 528)	-59%	29 000
Other materials			12 016	25 736	17 360	5 185	9 153	12 868	(3 714)	-29%	25 736
Contracted services			165 251	173 670	173 439	21 634	113 162	86 835	26 326	30%	173 670
Transfers and subsidies			1 172	150	289	1 150	1 230	75	1 155	1540%	150
Other expenditure			59 976	104 680	87 954	9 507	48 399	52 340	(3 941)	-8%	104 680
Loss on disposal of PPE									-		
			627 059	607 725	578 531	89 301	314 048	303 862	10 186	3%	607 725
Total Expenditure											
Surplus/(Deficit)			(149 379)	(53 537)	1 352	74 457	69 900	(26 768)	96 669	(0)	(53 537)
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District) העברות תשלומים וסיוע כספי (העברות תשלומים וסיוע) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)			442 452	491 852	466 158	120 550	273 324	245 926	27 398	0	491 852
Transfers and subsidies - capital (in-kind - all)									-		
Surplus/(Deficit) after capital transfers & contributions			293 073	438 315	467 510	195 007	343 224	219 158			438 315
Taxation									-		
Surplus/(Deficit) after taxation			293 073	438 315	467 510	195 007	343 224	219 158			438 315
Attributable to minorities											
Surplus/(Deficit) attributable to municipality			293 073	438 315	467 510	195 007	343 224	219 158			438 315
Share of surplus/ (deficit) of associate											
Surplus/ (Deficit) for the year			293 073	438 315	467 510	195 007	343 224	219 158			438 315

DC26 Zululand - Table C5 Monthly Budget Statement - Capital Expenditure (municipal vote, functional classification and funding) - M06 December

Vote Description	Ref	2018/19	Budget Year 2019/20							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1									
Multi-Year expenditure appropriation	2									
Vote 1 - COUNCIL		-	-	-	-	-	-	-		-
Vote 2 - CORPORATE SERVICES		-	-	-	-	-	-	-		-
Vote 3 - FINANCE		-	-	-	-	-	-	-		-
Vote 4 - COMMUNITY DEVELOPMENT		-	-	-	-	-	-	-		-
Vote 5 - PLANNING & WSA		-	-	-	-	-	-	-		-
Vote 6 - TECHNICAL SERVICES		-	-	-	-	-	-	-		-
Vote 7 - WATER PURIFICATION		-	-	-	-	-	-	-		-
Vote 8 - WATER DISTRIBUTION		-	-	-	-	-	-	-		-
Vote 9 - WASTE WATER		-	-	-	-	-	-	-		-
Vote 10 - [NAME OF VOTE 10]		-	-	-	-	-	-	-		-
Vote 11 - [NAME OF VOTE 11]		-	-	-	-	-	-	-		-
Vote 12 - [NAME OF VOTE 12]		-	-	-	-	-	-	-		-
Vote 13 - [NAME OF VOTE 13]		-	-	-	-	-	-	-		-
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-		-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-		-
Total Capital Multi-year expenditure	4,7	-	-	-	-	-	-	-		-
Single Year expenditure appropriation	2									
Vote 1 - COUNCIL		-	-	-	-	-	-	-		-
Vote 2 - CORPORATE SERVICES		-	1 700	1 700	5	61	850	(789)	-93%	1 700
Vote 3 - FINANCE		-	1 255	1 255	-	515	628	(112)	-18%	1 255
Vote 4 - COMMUNITY DEVELOPMENT		6 629	-	-	-	-	-	-		-
Vote 5 - PLANNING & WSA		-	-	-	-	-	-	-		-
Vote 6 - TECHNICAL SERVICES		374 313	435 210	464 405	44 100	255 690	217 605	38 085	18%	435 210
Vote 7 - WATER PURIFICATION		-	-	-	-	-	-	-		-
Vote 8 - WATER DISTRIBUTION		-	150	150	-	-	75	(75)	-100%	150
Vote 9 - WASTE WATER		-	-	-	-	-	-	-		-
Vote 10 - [NAME OF VOTE 10]		-	-	-	-	-	-	-		-
Vote 11 - [NAME OF VOTE 11]		-	-	-	-	-	-	-		-
Vote 12 - [NAME OF VOTE 12]		-	-	-	-	-	-	-		-
Vote 13 - [NAME OF VOTE 13]		-	-	-	-	-	-	-		-
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-		-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-		-
Total Capital single-year expenditure	4	380 942	438 315	467 510	44 104	256 267	219 158	37 109	17%	438 315
Total Capital Expenditure		380 942	438 315	467 510	44 104	256 267	219 158	37 109	17%	438 315
Capital Expenditure - Functional Classification										
Governance and administration		-	2 355	2 355	5	576	1 178	(601)	-51%	2 355
Executive and council		-	-	-	-	-	-	-		-
Finance and administration		-	2 355	2 355	5	576	1 178	(601)	-51%	2 355
Internal audit		-	-	-	-	-	-	-		-
Community and public safety		-	-	-	-	-	-	-		-
Community and social services		-	-	-	-	-	-	-		-
Sport and recreation		-	-	-	-	-	-	-		-
Public safety		-	-	-	-	-	-	-		-
Housing		-	-	-	-	-	-	-		-
Health		-	-	-	-	-	-	-		-
Economic and environmental services		6 629	-	-	-	-	-	-		-
Planning and development		6 629	-	-	-	-	-	-		-
Road transport		-	-	-	-	-	-	-		-
Environmental protection		-	-	-	-	-	-	-		-
Trading services		374 313	435 360	464 555	44 100	255 690	217 680	38 010	17%	435 360
Energy sources		-	-	-	-	-	-	-		-
Water management		374 313	435 360	464 555	44 100	255 690	217 680	38 010	17%	435 360
Waste water management		-	-	-	-	-	-	-		-
Waste management		-	-	-	-	-	-	-		-
Other		-	600	600	-	-	300	(300)	-100%	-
Total Capital Expenditure - Functional Classification	3	380 942	438 315	467 510	44 104	256 267	219 158	37 109	17%	437 715
Funded by:										
National Government		374 313	435 210	464 405	44 100	255 690	217 605	38 085	18%	435 210
Provincial Government		-	-	-	-	-	-	-		-
District Municipality		-	-	-	-	-	-	-		-
Other transfers and grants		-	-	-	-	-	-	-		-
Transfers recognised - capital		374 313	435 210	464 405	44 100	255 690	217 605	38 085	18%	435 210
Borrowing	6	-	-	-	-	-	-	-		-
Internally generated funds		6 629	3 105	3 105	5	576	1 553	(976)	-63%	3 105
Total Capital Funding		380 942	438 315	467 510	44 104	256 267	219 158	37 109	17%	438 315

References

1. Municipalities may choose to appropriate for capital expenditure for three years or for one year (if one year appropriation projected expenditure required for yr2 and yr3).

2. Include capital component of PPP unitary payment

3. Capital expenditure by functional classification must reconcile to the total of multi-year and single year appropriations

4. Include expenditure on investment property, intangible and biological assets

6. Include finance leases and PPP capital funding component of unitary payment - total borrowing/repayments to reconcile to changes in Table SA17

DC26 Zululand - Table C5 Monthly Budget Statement - Capital Expenditure (municipal vote, functional classification and funding) - A - M06 December

[illegible]

Vote 7 - WATER PURIFICATION 7.1 - WATER PURIFICATION - ABAQULUSI 7.2 - WATER PURIFICATION - EDUMBE 7.3 - WATER PURIFICATION - NONGOMA 7.4 - WATER PURIFICATION - PONGOLA 7.5 - WATER PURIFICATION - ULUNDI							-		
	-	-	-	-	-	-	-		-
Vote 8 - WATER DISTRIBUTION 8.1 - WATER DISTRIBUTION - ABAQULUSI 8.2 - WATER DISTRIBUTION - EDUMBE 8.3 - WATER DISTRIBUTION - NONGOMA 8.4 - WATER DISTRIBUTION - PONGOLA 8.5 - WATER DISTRIBUTION - ULUNDI 8.6 - WATER DISTRIBUTION - ZULULAND	-	150	150	-	-	75	(75)	-100%	150
Vote 9 - WASTE WATER 9.1 - WASTE - ABAQULUSI 9.2 - WASTE - EDUMBE 9.3 - WASTE - NONGOMA 9.4 - WASTE - PONGOLA 9.5 - WASTE - ULUNDI	-	-	-	-	-	-	-		-
Vote 10 - [NAME OF VOTE 10] 10.1 - [Name of sub-vote]	-	-	-	-	-	-	-		-
Vote 11 - [NAME OF VOTE 11] 11.1 - [Name of sub-vote]	-	-	-	-	-	-	-		-
Vote 12 - [NAME OF VOTE 12] 12.1 - [Name of sub-vote]	-	-	-	-	-	-	-		-
Vote 13 - [NAME OF VOTE 13] 13.1 - [Name of sub-vote]	-	-	-	-	-	-	-		-
Vote 14 - [NAME OF VOTE 14]	-	-	-	-	-	-	-		-

14.1 - [Name of sub-vote]								-		
								-		
								-		
								-		
								-		
								-		
								-		
								-		
								-		
								-		
								-		
								-		
								-		
								-		
								-		
								-		
								-		
								-		
								-		
								-		
								-		
								-		
								-		
								-		
								-		
								-		
								-		
								-		
								-		
								-		
								-		
								-		
								-		
								-		
								-		
								-		
								-		
								-		
								-		
								-		
								-		
								-		
								-		
								-		
								-		
								-		
								-		
								-		
								-		
								-		
								-		
								-		
								-		
								-		
								-		
								-		
								-		
								-		
								-		
								-		
								-		
								-		
								-		
								-		
								-		
								-		
								-		
								-		
								-		
								-		
								-		
								-		
								-		
								-		
								-		
								-		
								-		
								-		
								-		
								-		
								-		
								-		
								-		
								-		
								-		
								-		
								-		
								-		
								-		
								-		
								-		
								-		
								-		
								-		
								-		
								-		
								-		
								-		
								-		
								-		
								-		
								-		
								-		
								-		
								-		
								-		
								-		
								-		
								-		
								-		
								-		
								-		
								-		
								-		
								-		
								-		
								-		
								-		
								-		
								-		
								-		

1. Insert 'Vote'; e.g. Department, if different to standard structure

DC26 Zululand - Table C6 Monthly Budget Statement - Financial Position - M06 December

Description	Ref	2018/19	Budget Year 2019/20			
		Audited Outcome	Original Budget	Adjusted Budget	YearTD actual	Full Year Forecast
R thousands	1					
<u>ASSETS</u>						
Current assets						
Cash			20 000	1 502	(5 635)	20 000
Call investment deposits					79 208	
Consumer debtors			28 700	26 000	50 339	28 700
Other debtors			20 000	21 000	20 061	20 000
Current portion of long-term receivables					–	
Inventory			4 000	2 600	4 046	4 000
Total current assets		–	72 700	51 102	148 019	72 700
Non current assets						
Long-term receivables				15 000	–	
Investments					–	
Investment property					–	
Investments in Associate					–	
Property, plant and equipment			4 137 959	4 167 134	3 807 968	4 137 959
Biological					–	
Intangible			2 100	2 100	–	2 100
Other non-current assets					–	
Total non current assets		–	4 140 059	4 184 234	3 807 968	4 140 059
TOTAL ASSETS		–	4 212 759	4 235 336	3 955 987	4 212 759
<u>LIABILITIES</u>						
Current liabilities						
Bank overdraft						
Borrowing						
Consumer deposits			3 700	3 700	3 611	3 700
Trade and other payables			42 000	78 000	177 566	42 000
Provisions			12 000	12 000	10 874	12 000
Total current liabilities		–	57 700	93 700	192 051	57 700
Non current liabilities						
Borrowing						
Provisions			35 000	35 000	39 503	35 000
Total non current liabilities		–	35 000	35 000	39 503	35 000
TOTAL LIABILITIES		–	92 700	128 700	231 554	92 700
NET ASSETS	2	–	4 120 059	4 106 636	3 724 433	4 120 059
<u>COMMUNITY WEALTH/EQUITY</u>						
Accumulated Surplus/(Deficit)			4 120 059	4 106 636	3 724 433	4 120 059
Reserves						
TOTAL COMMUNITY WEALTH/EQUITY	2	–	4 120 059	4 106 636	3 724 433	4 120 059

DC26 Zululand - Table C7 Monthly Budget Statement - Cash Flow - M06 December

Description	Ref	2018/19	Budget Year 2019/20							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1									
CASH FLOW FROM OPERATING ACTIVITIES										
Receipts										
Property rates								–		
Service charges			46 549	35 596	1 015	11 796	23 274	(11 478)	-49%	46 549
Other revenue			71 531	73 231	737	55 661	35 765	19 895	56%	71 531
Government - operating			487 804	487 804	159 777	362 068	243 902	118 166	48%	487 804
Government - capital			491 852	491 852	68 000	320 979	245 926	75 053	31%	491 852
Interest			10 000	9 000	86	1 077	5 000	(3 923)	-78%	10 000
Dividends								–		
Payments										
Suppliers and employees			(636 044)	(638 849)	(60 708)	(319 645)	(318 022)	1 623	-1%	(636 044)
Finance charges							–	–		
Transfers and Grants			(150)		(1 143)	(1 074)	(75)	999	-1332%	(150)
NET CASH FROM/(USED) OPERATING ACTIVITIES		–	471 542	458 634	167 765	430 862	235 771	(195 091)	-83%	471 542
CASH FLOWS FROM INVESTING ACTIVITIES										
Receipts										
Proceeds on disposal of PPE			5 000	–			2 500	(2 500)	-100%	5 000
Decrease (Increase) in non-current debtors								–		
Decrease (increase) other non-current receivables				(2 000)				–		
Decrease (increase) in non-current investments								–		
Payments										
Capital assets			(438 315)	(467 510)	(67 166)	(239 459)	(219 158)	20 301	-9%	(438 315)
NET CASH FROM/(USED) INVESTING ACTIVITIES		–	(433 315)	(469 510)	(67 166)	(239 459)	(216 658)	22 801	-11%	(433 315)
CASH FLOWS FROM FINANCING ACTIVITIES										
Receipts										
Short term loans								–		
Borrowing long term/refinancing								–		
Increase (decrease) in consumer deposits			50	50			25	(25)	-100%	50
Payments										
Repayment of borrowing					(20 623)	(130 308)	–	130 308	#DIV/0!	
NET CASH FROM/(USED) FINANCING ACTIVITIES		–	50	50	(20 623)	(130 308)	25	130 333	521331%	50
NET INCREASE/ (DECREASE) IN CASH HELD		–	38 277	(10 826)	79 977	61 095	19 138			38 277
Cash/cash equivalents at beginning:			10 000	12 478		12 478	12 478			12 478
Cash/cash equivalents at month/year end:		–	48 277	1 652		73 574	31 617			50 755

DC26 Zululand - Supporting Table SC1 Material variance explanations - M06 December

Ref	Description	YTD Actual	YTD Budget	Variance	%	Reasons for material deviations	Remedial or corrective steps/remarks
R thousands							
1	Revenue By Source						
	Service charges - water revenue	13 513	19 012	(5 499)	-29%		
	Service charges - water revenue	5 245	8 369	(3 124)	-37%		
	Rental of facilities and equipment	83	90	(7)	-7%		
	Interest earned - external investments	1 866	5 000	(3 134)	-63%		
	Interest earned - outstanding debtors	6	6				
	Fines, penalties and forfeits	2	45	(43)	-95%		
	Transfers and subsidies	362 520	243 902	118 618	49%	transfers are received as per transfer schedule	no action required
	Other revenue	713	675	38	6%	other revenue year to date actual is above year to date budget by 6%	no action required
2	Expenditure By Type						
	Employee related costs	99 090	100 109	(1 020)	-1%		
	Remuneration of councillors	4 018	3 970	48	1%		
	Debt impairment	-	3 000	(3 000)		Assessment for provision for bad debts is done at year end, this is why there is no movement on the year to date actual	
	Depreciation & asset impairment	33 025	30 166	2 859	9%		
	Finance charges	-	-	-			
	Bulk purchases	5 972	14 500	(8 528)	-59%		
	Other materials	9 153	12 868	(3 714)	-29%		
	Contracted services	113 162	86 835	26 326	30%		
	Transfers and subsidies	1 230	75	1 155	1540%		
	Other expenditure	48 399	52 340	(3 941)	-8%		
3	Capital Expenditure						
	Vote 1 - COUNCIL						
	Vote 2 - CORPORATE SERVICES	61	850	(789)	-93%		
	Vote 3 - FINANCE	515	628	(112)	-18%		
	Vote 4 - COMMUNITY DEVELOPMENT	-	-	-			
	Vote 5 - PLANNING & WSA	-	-	-			
	Vote 6 - TECHNICAL SERVICES	255 690	217 605	38 085	18%	actual capital expenditure is 18% above year to date Budget	
	Vote 7 - WATER PURIFICATION	-	-	-			
	Vote 8 - WATER DISTRIBUTION	-	75	(75)	-100%		
	Vote 9 - WASTE WATER	-	-	-			
4	Financial Position						
	ASSETS						
	Current assets						
	Cash	(5 635)					
	Call investment deposits	79 208					
	Consumer debtors	50 339					
	Other debtors	20 061					
	Current portion of long-term receivables	-					
	Inventory	4 046					
	Total current assets						
	Non current assets						
	Long-term receivables	-					
	Investments	-					
	Investment property	-					
	Investments in Associate	-					
	Property, plant and equipment	3 807 968					
	Biological	-					
	Intangible	-					
	Other non-current assets	-					
	Total non current assets						
	TOTAL ASSETS						
	LIABILITIES						
	Current liabilities						
	Bank overdraft						
	Borrowing						
	Consumer deposits	3 611					
	Trade and other payables	177 566					
	Provisions	10 874					
	Total current liabilities						
	Non current liabilities						
	Borrowing						
	Provisions	39 503					
	Total non current liabilities						
	TOTAL LIABILITIES						
	NET ASSETS						
	COMMUNITY WEALTH/EQUITY						
	Accumulated Surplus/(Deficit)	3 724 433					
	Reserves						
	TOTAL COMMUNITY WEALTH/EQUITY						
5	Cash Flow						
	CASH FLOW FROM OPERATING ACTIVITIES						
	Receipts						
	Property rates						
	Service charges	11 796	23 274				
	Other revenue	55 661	35 765				
	Government - operating	362 068	243 902				
	Government - capital	320 979	245 926				
	Interest	1 077	5 000				
	Dividends						
	Payments						
	Suppliers and employees	(319 645)	(318 022)				
	Finance charges	-	-				
	Transfers and Grants	(1 074)	(75)				
	NET CASH FROM/(USED) OPERATING ACTIVITIES	430 862	235 771				
	CASH FLOWS FROM INVESTING ACTIVITIES						
	Receipts						
	Proceeds on disposal of PPE		2 500				
	Decrease (increase) in non-current debtors						
	Decrease (increase) other non-current receivables						
	Decrease (increase) in non-current investments						
	Payments						
	Capital assets	(239 459)	(219 158)				
	NET CASH FROM/(USED) INVESTING ACTIVITIES	(239 459)	(216 658)				
	CASH FLOWS FROM FINANCING ACTIVITIES						
	Receipts						
	Short term loans						
6	Borrowing long term/refinancing						
	Increase (decrease) in consumer deposits		25				
	Payments						
	Repayment of borrowing	(130 308)	-				
	NET CASH FROM/(USED) FINANCING ACTIVITIES	(130 308)	25				
7	NET INCREASE/ (DECREASE) IN CASH HELD	61 095	19 138				
	Cash/cash equivalents at beginning:	12 478	12 478				
	Cash/cash equivalents at month/year end:	73 574	31 617				

DC26 Zululand - Supporting Table SC2 Monthly Budget Statement - performance indicators - M06 December

Description of financial indicator	Basis of calculation	Ref	2018/19	Budget Year 2019/20			
			Audited Outcome	Original Budget	Adjusted Budget	YearTD actual	Full Year Forecast
<u>Borrowing Management</u>							
Capital Charges to Operating Expenditure	Interest & principal paid/Operating Expenditure		0.0%	9.9%	10.4%	0.0%	1.3%
Borrowed funding of 'own' capital expenditure	Borrowings/Capital expenditure excl. transfers and grants		0.0%	0.0%	0.0%	0.0%	0.0%
<u>Safety of Capital</u>							
Debt to Equity	Loans, Accounts Payable, Overdraft & Tax Provision/ Funds & Reserves		0.0%	1.0%	1.9%	4.8%	1.0%
Gearing	Long Term Borrowing/ Funds & Reserves		0.0%	0.0%	0.0%	0.0%	0.0%
<u>Liquidity</u>							
Current Ratio	Current assets/current liabilities	1	0.0%	126.0%	54.5%	77.1%	126.0%
Liquidity Ratio	Monetary Assets/Current Liabilities		0.0%	34.7%	1.6%	38.3%	34.7%
<u>Revenue Management</u>							
Annual Debtors Collection Rate (Payment Level %)	Last 12 Mths Receipts/ Last 12 Mths Billing						
Outstanding Debtors to Revenue	Total Outstanding Debtors to Annual Revenue		0.0%	8.8%	10.7%	18.3%	8.8%
Longstanding Debtors Recovered	Debtors > 12 Mths Recovered/Total Debtors > 12 Months Old		0.0%	0.0%	0.0%	0.0%	0.0%
<u>Creditors Management</u>							
Creditors System Efficiency	% of Creditors Paid Within Terms (within MFMA s 65(e))						
<u>Funding of Provisions</u>							
Percentage Of Provisions Not Funded	Unfunded Provisions/Total Provisions						
<u>Other Indicators</u>							
Electricity Distribution Losses	% Volume (units purchased and generated less units sold)/units purchased and generated	2					
Water Distribution Losses	% Volume (units purchased and own source less units sold)/Total units purchased and own source	2					
Employee costs	Employee costs/Total Revenue - capital revenue		42.5%	36.1%	34.5%	25.8%	36.1%
Repairs & Maintenance	R&M/Total Revenue - capital revenue		0.0%	0.0%	0.0%	0.0%	0.0%
Interest & Depreciation	I&D/Total Revenue - capital revenue		13.3%	10.9%	10.4%	0.0%	1.4%
<u>IDP regulation financial viability indicators</u>							
i. Debt coverage	(Total Operating Revenue - Operating Grants)/Debt service payments due within financial year						
ii. O/S Service Debtors to Revenue	Total outstanding service debtors/annual revenue received for services						
iii. Cost coverage	(Available cash + Investments)/monthly fixed operational expenditure						

DC26 Zululand - Supporting Table SC3 Monthly Budget Statement - aged debtors - M06 December

Description		Budget Year 2019/20									Actual Bad Debts Written Off against Debtors	Impairment - Bad Debts i.Lo Council Policy	
NT Code		0-30 Days	31-60 Days	61-90 Days	91-120 Days	121-150 Days	151-180 Days	181 Dys-1 Yr	Over 1Yr	Total			Total over 90 days
R thousands													
Debtors Age Analysis By Income Source													
	Trade and Other Receivables from Exchange Transactions - Water	1200	3 948	3 693	2 702	1 843	1 978	1 524	6 850	68 826	91 364	81 022	
	Trade and Other Receivables from Exchange Transactions - Electricity	1300											
	Receivables from Non-exchange Transactions - Property Rates	1400											
	Receivables from Exchange Transactions - Waste Water Management	1500	875	948	685	594	570	576	2 598	24 206	31 051	28 543	
	Receivables from Exchange Transactions - Waste Management	1600											
	Receivables from Exchange Transactions - Property Rental Debtors	1700											
	Interest on Arrear Debtor Accounts	1810	2	1	1	0	1	1	2	182	190	186	
	Recoverable unauthorised, irregular, fruitless and wasteful expenditure	1820											
	Other	1900	7	7	7	0	0	0	0	5	27	5	
	Total By Income Source	2000	4 832	4 650	3 394	2 437	2 550	2 101	9 450	93 219	122 633	109 756	-
2018/19 - totals only													
Debtors Age Analysis By Customer Group													
	Organs of State	2200	1 007	1 634	663	351	335	267	954	7 072	12 284	8 979	
	Commercial	2300	675	723	497	312	371	441	1 579	3 471	8 068	6 174	
	Households	2400	3 150	2 293	2 234	1 774	1 843	1 392	6 917	82 676	102 280	94 603	
	Other	2500											
	Total By Customer Group	2600	4 832	4 650	3 394	2 437	2 550	2 101	9 450	93 219	122 633	109 756	-

DC26 Zululand - Supporting Table SC4 Monthly Budget Statement - aged creditors - M06 December

Description	NT Code	Budget Year 2019/20								Total
		0 - 30 Days	31 - 60 Days	61 - 90 Days	91 - 120 Days	121 - 150 Days	151 - 180 Days	181 Days - 1 Year	Over 1 Year	
R thousands										
Creditors Age Analysis By Customer Type										
Bulk Electricity	0100									-
Bulk Water	0200									-
PAYE deductions	0300									-
VAT (output less input)	0400									-
Pensions / Retirement deductions	0500									-
Loan repayments	0600									-
Trade Creditors	0700									-
Auditor General	0800									-
Other	0900	3 221	722	225	1 821					5 989
Total By Customer Type	1000	3 221	722	225	1 821	-	-	-	-	5 989

DC26 Zululand - Supporting Table SC5 Monthly Budget Statement - investment portfolio - M06 December

[illegible]

DC26 Zululand - Supporting Table SC6 Monthly Budget Statement - transfers and grant receipts - M06 December

Description	Ref	2018/19	Budget Year 2019/20							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
RECEIPTS:	1,2									
Operating Transfers and Grants										
National Government:		–	474 843	–	158 822	359 059	237 422	116 140	48.9%	474 843
Local Government Equitable Share			464 560		154 853	348 420	232 280	116 140	50.0%	464 560
Finance Management			1 465			1 465	733			1 465
EPWP Incentive			8 818		3 969	6 174	4 409			8 818
Energy Efficiency and Demand Management						3 000	–			
Provincial Government:		–	12 961	–	955	3 461	6 481	(3 975)	-61.3%	12 961
Shared services			550			550	275	275	100.0%	550
Art centre Subsisies (Indonsa Grant)			1 911		955	1 911	956			1 911
Thokazi Royal Lodge			5 000				2 500	(2 500)	-100.0%	5 000
KwaMajomela Manufacturing Centre			4 250				2 125	(2 125)	-100.0%	4 250
spatial frame work			1 250			1 000	625	375	60.0%	1 250
District Municipality:		–	–	–	–	–	–	–		–
								–		
Other grant providers:		–	–	–	–	–	–	–		–
								–		
Total Operating Transfers and Grants	5	–	487 804	–	159 777	362 520	243 902	112 165	46.0%	487 804
Capital Transfers and Grants										
National Government:		–	491 852	–	68 000	320 527	245 926	45 213	18.4%	491 852
Municipal Infrastructure Grant (MIG)			225 574		68 000	158 000	112 787	45 213	40.1%	225 574
Regional Bulk Infrastructure			163 774			100 774	81 887			163 774
Rural Roads Asset Managemnt Systems Grant			2 504			1 753	1 252			2 504
Water services infrastructure Grant			100 000			60 000	50 000			100 000
Provincial Government:		–	–	–	–	–	–	–		–
[insert description]								–		
District Municipality:		–	–	–	–	–	–	–		–
								–		
Other grant providers:		–	–	–	–	–	–	–		–
								–		
Total Capital Transfers and Grants	5	–	491 852	–	68 000	320 527	245 926	45 213	18.4%	491 852
TOTAL RECEIPTS OF TRANSFERS & GRANTS	5	–	979 656	–	227 777	683 047	489 828	157 378	32.1%	979 656

DC26 Zululand - Supporting Table SC7(1) Monthly Budget Statement - transfers and grant expenditure - M06 December

Description	Ref	2018/19	Budget Year 2019/20							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
<u>EXPENDITURE</u>										
<u>Operating expenditure of Transfers and Grants</u>										
National Government:		–	474 843	–	40 215	240 210	237 422	2 789	1.2%	474 843
Local Government Equitable Share			464 560		38 713	232 280	232 280	–		464 560
Finance Management			1 465		263	631	733	(102)	-13.9%	1 465
EPWP Incentive			8 818		1 239	7 300	4 409	2 891	65.6%	8 818
Energy Efficiency and Demand Management						420	–			
Provincial Government:		–	12 961	–	–	1 912	6 481	(2 443)	-37.7%	12 961
Shared services			550			1	275	(274)	-99.6%	550
Art centre Subsidies (Indonsa Grant)			1 911			1 911	956	956	100.0%	1 911
Thokazi Royal Lodge			5 000				2 500	(2 500)	-100.0%	5 000
KwaMajomela Manufacturing Centre			4 250				2 125			4 250
spatial frame work			1 250				625	(625)	-100.0%	1 250
District Municipality:		–	–	–	–	–	–	–		–
								–		
Other grant providers:		–	–	–	–	–	–	–		–
								–		
Total operating expenditure of Transfers and Grants:		–	487 804	–	40 215	242 122	243 902	345	0.1%	487 804
<u>Capital expenditure of Transfers and Grants</u>										
National Government:		–	491 852	–	54 706	311 383	245 926	65 457	26.6%	491 852
Municipal Infrastructure Grant (MIG)			225 574		29 535	162 898	112 787	50 111	44.4%	225 574
Regional Bulk Infrastructure			163 774		11 043	86 744	81 887	4 857	5.9%	163 774
Rural Roads Asset Managemnt Systems Grant			2 504		775	1 133	1 252	(119)	-9.5%	2 504
Water services infrastructure Grant			100 000		13 353	60 608	50 000	10 608	21.2%	100 000
Provincial Government:		–	–	–	–	–	–	–		–
								–		
District Municipality:		–	–	–	–	–	–	–		–
								–		
Other grant providers:		–	–	–	–	–	–	–		–
								–		
Total capital expenditure of Transfers and Grants		–	491 852	–	54 706	311 383	245 926	65 457	26.6%	491 852
TOTAL EXPENDITURE OF TRANSFERS AND GRANTS		–	979 656	–	94 922	553 506	489 828	65 803	13.4%	979 656

DC26 Zululand - Supporting Table SC7(2) Monthly Budget Statement - Expenditure against approved rollovers - M06 December

Description	Ref	Budget Year 2019/20				
		Approved Rollover 2018/19	Monthly actual	YearTD actual	YTD variance	YTD variance %
R thousands						
<u>EXPENDITURE</u>						
<u>Operating expenditure of Approved Roll-overs</u>						
National Government:		-	-	-	-	
Local Government Equitable Share					-	
Finance Management					-	
EPWP Incentive					-	
Provincial Government:		-	-	-	-	
Shared services					-	
Thokazi Royal Lodge					-	
KwaMajomela Manufacturing Centre					-	
spatial frame work					-	
District Municipality:		-	-	-	-	
					-	
Other grant providers:		-	-	-	-	
					-	
Total operating expenditure of Approved Roll-overs		-	-	-	-	
<u>Capital expenditure of Approved Roll-overs</u>						
National Government:		-	-	-	-	
Municipal Infrastructure Grant (MIG)					-	
Provincial Government:		-	-	-	-	
					-	
District Municipality:		-	-	-	-	
					-	
Other grant providers:		-	-	-	-	
					-	
Total capital expenditure of Approved Roll-overs		-	-	-	-	
TOTAL EXPENDITURE OF APPROVED ROLL-OVERS		-	-	-	-	

Basic Salaries and Wages							-			
Pension and UIF Contributions							-			
Medical Aid Contributions							-			
Overtime							-			
Performance Bonus							-			
Motor Vehicle Allowance							-			
Cellphone Allowance							-			
Housing Allowances							-			
Other benefits and allowances							-			
Payments in lieu of leave							-			
Long service awards							-			
Post-retirement benefit obligations							-			
Sub Total - Other Staff of Entities		-	-	-	-	-	-		-	
% increase	4									
Total Municipal Entities		-	-	-	-	-	-		-	
TOTAL SALARY, ALLOWANCES & BENEFITS		-	208 043	-	18 507	103 108	104 022	(914)	-1%	208 043
% increase	4		#DIV/0!							#DIV/0!
TOTAL MANAGERS AND STAFF		-	200 104	-	17 842	99 090	100 052	(962)	-1%	200 104

DC26 Zululand - Supporting Table SC9 Monthly Budget Statement - actuals and revised targets for cash receipts - M06 December

Description	Ref	Budget Year 2019/20												2019/20 Medium Term Revenue & Expenditure Framework		
		July	August	Sept	October	Nov	Dec	January	Feb	March	April	May	June	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
		Outcome	Outcome	Outcome	Outcome	Outcome	Outcome	Budget	Budget	Budget	Budget	Budget	Budget			
R thousands	1															
Cash Receipts By Source																
Property rates																
Service charges - electricity revenue																
Service charges - water revenue		2 436	1 107	2 327	3 975	936	1 015							32 542	36 165	40 236
Service charges - sanitation revenue														14 007	15 631	17 391
Service charges - refuse																
Rental of facilities and equipment		7	17	12	12	12	12						109	180	190	200
Interest earned - external investments		57	521	162	99	151	86						8 923	10 000	11 000	12 000
Interest earned - outstanding debtors																
Dividends received																
Fines, penalties and forfeits																
Licences and permits																
Agency services																
Transfer receipts - operating		193 567	4 218	956	3 000	550	159 777						125 737	487 804	525 462	569 296
Other revenue		11 068	471	29 628	10 974	2 724	726						15 761	71 351	76 816	82 333
Cash Receipts by Source		207 136	6 333	33 085	18 060	4 372	161 616	-	-	-	-	-	185 282	615 884	665 265	721 456
Other Cash Flows by Source																
Transfer receipts - capital		90 000	64 979			98 000	68 000						170 873	491 852	480 809	570 834
Contributions & Contributed assets																
Proceeds on disposal of PPE													5 000	5 000		
Short term loans																
Borrowing long term/refinancing																
Increase in consumer deposits																
Receipt of non-current debtors														50	100	100
Receipt of non-current receivables																
Change in non-current investments																
Total Cash Receipts by Source		297 136	71 312	33 085	18 060	102 372	229 616	-	-	-	-	-	361 205	1 112 786	1 146 174	1 292 390
Cash Payments by Type																
Employee related costs		17 035	17 143	16 721	17 464	17 091	17 527							200 218	211 030	222 426
Remuneration of councillors		1 349	939	677	1 203	1 042	1 056						1 674	7 940	8 368	8 820
Interest paid																
Bulk purchases - Electricity		1 244	938	2 340	437	2 817	336							29 000	30 566	32 217
Bulk purchases - Water & Sewer		14	1 652	248	1 758	484	5 983						15 595	25 736	26 756	28 201
Other materials		25 186	25 989	20 668	9 935	25 809	27 083						39 000	173 670	128 740	151 167
Contracted services																
Grants and subsidies paid - other municipalities			3	26	3	50	1 143							150	158	167
Grants and subsidies paid - other		6 299	12 449	15 798	3 490	10 636	8 654						47 353	104 680	111 223	118 149
General expenses																
Cash Payments by Type		51 127	59 113	56 479	34 290	57 928	61 782	-	-	-	-	-	220 675	541 394	516 843	561 147
Other Cash Flows/Payments by Type																
Capital assets		41 160	30 543	52 316	8 519	39 755	67 166						198 856	438 315	480 809	570 834
Repayment of borrowing																
Other Cash Flows/Payments		76 870	16 063	6 638	1 841	8 273	20 623						(35 508)	94 800	70 900	68 400
Total Cash Payments by Type		169 157	105 719	115 432	44 651	105 956	149 571	-	-	-	-	-	384 024	1 074 509	1 068 552	1 200 381
NET INCREASE/DECREASE IN CASH HELD		127 979	(34 407)	(82 348)	(26 591)	(3 583)	80 045	-	-	-	-	-	(22 819)	38 277	77 622	92 009
Cash/cash equivalents at the month/year beginning:		12 478	140 457	106 051	23 703	(2 888)	(6 471)	73 574	73 574	73 574	73 574	73 574	73 574	12 478	50 755	128 378
Cash/cash equivalents at the month/year end:		140 457	106 051	23 703	(2 888)	(6 471)	(6 471)	73 574	73 574	73 574	73 574	73 574	50 755	50 755	128 378	220 387

DC26 Zululand - NOT REQUIRED - municipality does not have entities or this is the parent municipality's budget - M06 December

[illegible]

DC26 Zululand - NOT REQUIRED - municipality does not have entities or this is the parent municipality's budget - M06 December

[illegible]

DC26 Zululand - Supporting Table SC12 Monthly Budget Statement - capital expenditure trend - M06 December

Month	2018/19	Budget Year 2019/20							
	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	% spend of Original Budget
R thousands									
Monthly expenditure performance trend									
July		36 526		53 369	53 369	36 526	(16 842)	-46.1%	12%
August		36 526		37 995	91 364	73 053	(18 311)	-25.1%	21%
September		36 526		53 687	145 051	109 579	(35 472)	-32.4%	33%
October		36 526		25 830	170 881	146 105	(24 776)	-17.0%	39%
November		36 526		43 003	213 884	182 631	(31 253)	-17.1%	49%
December		36 526		44 104	257 988	219 158	(38 830)	-17.7%	59%
January		36 526				255 684	–		
February		36 526				292 210	–		
March		36 526				328 736	–		
April		36 526				365 263	–		
May		36 526				401 789	–		
June		36 526				438 315	–		
Total Capital expenditure	–	438 315	–	257 988					

DC26 Zululand - Supporting Table SC13a Monthly Budget Statement - capital expenditure on new assets by asset class - M06 December

2023 Landward - Supporting Table 03 to Monthly Budget Statement - Capital expenditure on new assets by asset class - Nov December										
Description	Ref	2018/19	Budget Year 2019/20							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1									
Capital expenditure on new assets by Asset Class/Sub-class										
Infrastructure		-	435 210	-	44 100	255 690	217 605	(38 085)	-17.5%	435 210
Roads Infrastructure		-	-	-	-	-	-	-		-
Roads								-		
Road Structures								-		
Road Furniture								-		
Capital Spares								-		
Storm water Infrastructure		-	-	-	-	-	-	-		-
Drainage Collection								-		
Storm water Conveyance								-		
Attenuation								-		
Electrical Infrastructure		-	-	-	-	-	-	-		-
Power Plants								-		
HV Substations								-		
HV Switching Station								-		
HV Transmission Conductors								-		
MV Substations								-		
MV Switching Stations								-		
MV Networks								-		
LV Networks								-		
Capital Spares								-		
Water Supply Infrastructure		-	435 210	-	44 100	255 690	217 605	(38 085)	-17.5%	435 210
Dams and Weirs								-		
Boreholes								-		
Reservoirs			27 617				13 809	13 809	100.0%	27 617
Pump Stations							-	-		
Water Treatment Works			70 810				35 405	35 405	100.0%	70 810
Bulk Mains			254 319		44 100	255 690	127 159	(128 531)	-101.1%	254 319
Distribution			82 464				41 232	41 232	100.0%	82 464
Distribution Points								-		
PRV Stations								-		
Capital Spares								-		
Sanitation Infrastructure		-	-	-	-	-	-	-		-
Pump Station								-		
Reticulation								-		
Waste Water Treatment Works								-		
Outfall Sewers								-		
Toilet Facilities								-		
Capital Spares								-		
Solid Waste Infrastructure		-	-	-	-	-	-	-		-
Landfill Sites								-		
Waste Transfer Stations								-		
Waste Processing Facilities								-		
Waste Drop-off Points								-		
Waste Separation Facilities								-		
Electricity Generation Facilities								-		
Capital Spares								-		
Rail Infrastructure		-	-	-	-	-	-	-		-
Rail Lines								-		
Rail Structures								-		
Rail Furniture								-		
Drainage Collection								-		
Storm water Conveyance								-		
Attenuation								-		
MV Substations								-		
LV Networks								-		
Capital Spares								-		
Coastal Infrastructure		-	-	-	-	-	-	-		-
Sand Pumps								-		
Piers								-		
Revetments								-		
Promenades								-		
Capital Spares								-		
Information and Communication Infrastructure		-	-	-	-	-	-	-		-
Data Centres								-		
Core Layers								-		
Distribution Layers								-		
Capital Spares								-		
Community Assets		-	-	-	-	-	-	-		-
Community Facilities		-	-	-	-	-	-	-		-
Halls								-		
Centres								-		
Crèches								-		
Clinics/Care Centres								-		
Fire/Ambulance Stations								-		
Testing Stations								-		

Museums							-			
Galleries							-			
Theatres							-			
Libraries							-			
Cemeteries/Crematoria							-			
Police							-			
Parks							-			
Public Open Space							-			
Nature Reserves							-			
Public Ablution Facilities							-			
Markets							-			
Stalls							-			
Abattoirs							-			
Airports							-			
Taxi Ranks/Bus Terminals							-			
Capital Spares							-			
Sport and Recreation Facilities	-	-	-	-	-	-	-		-	
Indoor Facilities							-			
Outdoor Facilities							-			
Capital Spares							-			
Heritage assets	-	-	-	-	-	-	-		-	
Monuments							-			
Historic Buildings							-			
Works of Art							-			
Conservation Areas							-			
Other Heritage							-			
Investment properties	-	-	-	-	-	-	-		-	
Revenue Generating	-	-	-	-	-	-	-		-	
Improved Property							-			
Unimproved Property							-			
Non-revenue Generating	-	-	-	-	-	-	-		-	
Improved Property							-			
Unimproved Property							-			
Other assets	-	-	-	-	-	-	-		-	
Operational Buildings	-	-	-	-	-	-	-		-	
Municipal Offices							-			
Pay/Enquiry Points							-			
Building Plan Offices							-			
Workshops							-			
Yards							-			
Stores							-			
Laboratories							-			
Training Centres							-			
Manufacturing Plant							-			
Depots							-			
Capital Spares							-			
Housing	-	-	-	-	-	-	-		-	
Staff Housing							-			
Social Housing							-			
Capital Spares							-			
Biological or Cultivated Assets	-	-	-	-	-	-	-		-	
Biological or Cultivated Assets							-			
Intangible Assets	-	1 500	-	-	-	750	750	100.0%	1 500	
Servitudes							-			
Licences and Rights	-	1 500	-	-	-	750	750	100.0%	1 500	
Water Rights							-			
Effluent Licenses							-			
Solid Waste Licenses							-			
Computer Software and Applications		1 500				750	750	100.0%	1 500	
Load Settlement Software Applications							-			
Unspecified							-			
Computer Equipment	-	605	-	-	296	303	6	2.0%	605	
Computer Equipment		605			296	303	6	2.0%	605	
Furniture and Office Equipment	-	100	-	5	82	50	(32)	-63.6%	100	
Furniture and Office Equipment		100		5	82	50	(32)	-63.6%	100	
Machinery and Equipment	-	750	-	-	198	375	177	47.2%	750	
Machinery and Equipment		750			198	375	177	47.2%	750	
Transport Assets	-	150	-	-	-	75	75	100.0%	150	
Transport Assets		150				75	75	100.0%	150	
Land	-	-	-	-	-	-	-		-	
Land							-			
Zoo's, Marine and Non-biological Animals	-	-	-	-	-	-	-		-	
Zoo's, Marine and Non-biological Animals							-			
Total Capital Expenditure on new assets	1	-	438 315	-	44 104	256 267	219 158	(37 109)	-16.9%	438 315

DC26 Zululand - Supporting Table SC13b Monthly Budget Statement - capital expenditure on renewal of existing assets by asset class - M06 December

Description	Ref	2018/19	Budget Year 2019/20							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1									
Capital expenditure on renewal of existing assets by Asset Class/Sub-class										
Infrastructure		-	-	-	-	-	-	-		-
Roads Infrastructure		-	-	-	-	-	-	-		-
Roads								-		
Road Structures								-		
Road Furniture								-		
Capital Spares								-		
Storm water Infrastructure		-	-	-	-	-	-	-		-
Drainage Collection								-		
Storm water Conveyance								-		
Attenuation								-		
Electrical Infrastructure		-	-	-	-	-	-	-		-
Power Plants								-		
HV Substations								-		
HV Switching Station								-		
HV Transmission Conductors								-		
MV Substations								-		
MV Switching Stations								-		
MV Networks								-		
LV Networks								-		
Capital Spares								-		
Water Supply Infrastructure		-	-	-	-	-	-	-		-
Dams and Weirs								-		
Boreholes								-		
Reservoirs								-		
Pump Stations								-		
Water Treatment Works								-		
Bulk Mains								-		
Distribution								-		
Distribution Points								-		
PRV Stations								-		
Capital Spares								-		
Sanitation Infrastructure		-	-	-	-	-	-	-		-
Pump Station								-		
Reticulation								-		
Waste Water Treatment Works								-		
Outfall Sewers								-		
Toilet Facilities								-		
Capital Spares								-		
Solid Waste Infrastructure		-	-	-	-	-	-	-		-
Landfill Sites								-		
Waste Transfer Stations								-		
Waste Processing Facilities								-		
Waste Drop-off Points								-		
Waste Separation Facilities								-		
Electricity Generation Facilities								-		
Capital Spares								-		
Rail Infrastructure		-	-	-	-	-	-	-		-
Rail Lines								-		
Rail Structures								-		
Rail Furniture								-		
Drainage Collection								-		
Storm water Conveyance								-		
Attenuation								-		
MV Substations								-		
LV Networks								-		
Capital Spares								-		
Coastal Infrastructure		-	-	-	-	-	-	-		-
Sand Pumps								-		
Piers								-		
Revetments								-		
Promenades								-		
Capital Spares								-		
Information and Communication Infrastructure		-	-	-	-	-	-	-		-
Data Centres								-		
Core Layers								-		
Distribution Layers								-		
Capital Spares								-		
Community Assets		-	-	-	-	-	-	-		-
Community Facilities		-	-	-	-	-	-	-		-
Halls								-		

DC26 Zululand - Supporting Table SC13c Monthly Budget Statement - expenditure on repairs and maintenance by asset class - M06 December

[illegible]

Load Settlement Software Applications							-			
Unspecified							-			
Computer Equipment		-	700	-	-	39	350	311	89.0%	700
Computer Equipment			700		-	39	350	311	89.0%	700
Furniture and Office Equipment		-	100	-	-	-	50	50	100.0%	100
Furniture and Office Equipment			100		-	-	50	50	100.0%	100
Machinery and Equipment		-	555	-	43	43	277	234	84.3%	555
Machinery and Equipment			555		43	43	277	234	84.3%	555
Transport Assets		-	1 000	-	337	998	500	(498)	-99.6%	1 000
Transport Assets			1 000		337	998	500	(498)	-99.6%	1 000
Land		-	-	-	-	-	-	-		-
Land								-		
Zoo's, Marine and Non-biological Animals		-	-	-	-	-	-	-		-
Zoo's, Marine and Non-biological Animals								-		
Total Repairs and Maintenance Expenditure	1	-	64 416	-	7 446	58 906	32 208	(26 698)	-82.9%	64 416

DC26 Zululand - Supporting Table SC13d Monthly Budget Statement - depreciation by asset class - M06 December

[illegible]

Distribution Layers							-		
Capital Spares							-		
Community Assets	-	-	-	-	-	-	-		-
Community Facilities	-	-	-	-	-	-	-		-
Halls							-		
Centres							-		
Crèches							-		
Clinics/Care Centres							-		
Fire/Ambulance Stations							-		
Testing Stations							-		
Museums							-		
Galleries							-		
Theatres							-		
Libraries							-		
Cemeteries/Crematoria							-		
Police							-		
Purls							-		
Public Open Space							-		
Nature Reserves							-		
Public Ablution Facilities							-		
Markets							-		
Stalls							-		
Abattoirs							-		
Airports							-		
Taxi Ranks/Bus Terminals							-		
Capital Spares							-		
Sport and Recreation Facilities	-	-	-	-	-	-	-		-
Indoor Facilities							-		
Outdoor Facilities							-		
Capital Spares							-		
Heritage assets	-	-	-	-	-	-	-		-
Monuments							-		
Historic Buildings							-		
Works of Art							-		
Conservation Areas							-		
Other Heritage							-		
Investment properties	-	-	-	-	-	-	-		-
Revenue Generating	-	-	-	-	-	-	-		-
Improved Property							-		
Unimproved Property							-		
Non-revenue Generating	-	-	-	-	-	-	-		-
Improved Property							-		
Unimproved Property							-		
Other assets	-	459	-	-	-	230	230	100.0%	-
Operational Buildings	-	459	-	-	-	230	230	100.0%	-
Municipal Offices		459				230	230	100.0%	
Pay/Enquiry Points							-		
Building Plan Offices							-		
Workshops							-		
Yards							-		
Stores							-		
Laboratories							-		
Training Centres							-		
Manufacturing Plant							-		
Depots							-		
Capital Spares							-		
Housing	-	-	-	-	-	-	-		-
Staff Housing							-		
Social Housing							-		
Capital Spares							-		
Biological or Cultivated Assets	-	-	-	-	-	-	-		-
Biological or Cultivated Assets							-		
Intangible Assets	-	211	-	-	-	106	106	100.0%	-
Servitudes							-		
Licences and Rights	-	211	-	-	-	106	106	100.0%	-
Water Rights							-		
Effluent Licenses							-		
Solid Waste Licenses							-		
Computer Software and Applications		211				106	106	100.0%	

DC26 Zululand - Supporting Table SC13e Monthly Budget Statement - capital expenditure on upgrading of existing assets by asset class - M06 December

Description	Ref	2018/19	Budget Year 2019/20					YTD variance	YTD variance %	Full Year Forecast
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget			
R thousands	1									
Capital expenditure on upgrading of existing assets by Asset Class/Sub-class										
Infrastructure		-	-	-	-	-	-	-		-
Roads Infrastructure		-	-	-	-	-	-	-		-
Roads								-		
Road Structures								-		
Road Furniture								-		
Capital Spares								-		
Storm water Infrastructure		-	-	-	-	-	-	-		-
Drainage Collection								-		
Storm water Conveyance								-		
Attenuation								-		
Electrical Infrastructure		-	-	-	-	-	-	-		-
Power Plants								-		
HV Substations								-		
HV Switching Station								-		
HV Transmission Conductors								-		
MV Substations								-		
MV Switching Stations								-		
MV Networks								-		
LV Networks								-		
Capital Spares								-		
Water Supply Infrastructure		-	-	-	-	-	-	-		-
Dams and Weirs								-		
Boreholes								-		
Reservoirs								-		
Pump Stations								-		
Water Treatment Works								-		
Bulk Mains								-		
Distribution								-		
Distribution Points								-		
PRV Stations								-		
Capital Spares								-		
Sanitation Infrastructure		-	-	-	-	-	-	-		-
Pump Station								-		
Reticulation								-		
Waste Water Treatment Works								-		
Outfall Sewers								-		
Toilet Facilities								-		
Capital Spares								-		
Solid Waste Infrastructure		-	-	-	-	-	-	-		-
Landfill Sites								-		
Waste Transfer Stations								-		
Waste Processing Facilities								-		
Waste Drop-off Points								-		
Waste Separation Facilities								-		
Electricity Generation Facilities								-		
Capital Spares								-		
Rail Infrastructure		-	-	-	-	-	-	-		-
Rail Lines								-		
Rail Structures								-		
Rail Furniture								-		
Drainage Collection								-		
Storm water Conveyance								-		
Attenuation								-		
MV Substations								-		
LV Networks								-		
Capital Spares								-		
Coastal Infrastructure		-	-	-	-	-	-	-		-
Sand Pumps								-		
Piers								-		
Revetments								-		
Promenades								-		
Capital Spares								-		
Information and Communication Infrastructure		-	-	-	-	-	-	-		-
Data Centres								-		
Core Layers								-		
Distribution Layers								-		

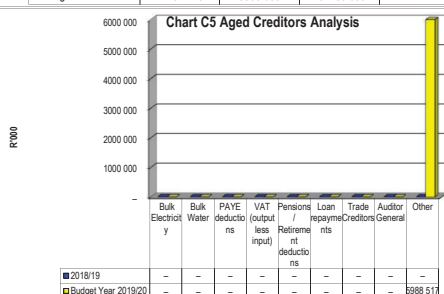
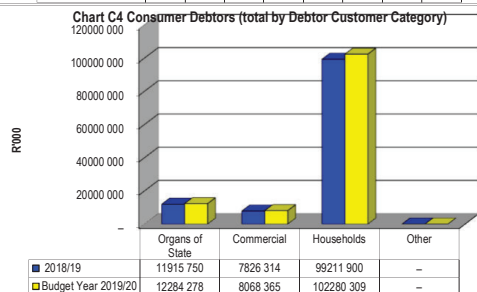
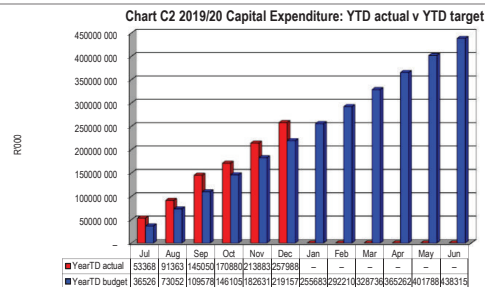
Transport Assets										
Land		-	-	-	-	-	-	-	-	-
Land										
Zoo's, Marine and Non-biological Animals		-	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals										
Total Capital Expenditure on upgrading of existing assets	1	-	-	-	-	-	-	-	-	-

References
 1. Total Capital Expenditure on new assets (SC13a) plus Total Capital Expenditure on renewal of existing assets (SC13b) plus Total Capital Expenditure on upgrading of existing assets (SC13e) must reconcile to total c

check balance	-380 942 122	-	-467 509 535	-	-	-	-
---------------	--------------	---	--------------	---	---	---	---

Month	YearTD actual	YearTD budget
Jul	53 369	36 526
Aug	91 364	73 053
Sep	145 051	109 579
Oct	170 881	146 105
Nov	213 884	182 631
Dec	257 988	219 158
Jan		255 684
Feb		292 210
Mar		328 736
Apr		365 263
May		401 789
Jun		438 315

	2018/19	Budget Year 2019/20
Organs of State	11 916	12 284
Commercial	7 826	8 068
Households	99 212	102 280
Other	—	—

[illegible]

5. SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN

The Service Delivery and Budget Implementation Plan for the first six months has been reviewed as said in S54 (1) (c) and S72 (1) (a).

The image is a circular emblem representing the Zululand District Municipality. It features a central shield with a blue upper section containing a white elephant head, and a green lower section with a white chevron. Above the shield is a sun with red rays and a yellow leopard-print band. To the left and right of the shield are two black birds with large yellow beaks. A spear is on the left and a wooden staff is on the right. Below the shield is a yellow banner with the text 'INQUBEKELA PHAMBILI' and a smaller banner below it with 'NGOBUQOTHO'.

ZULULAND DISTRICT MUNICIPALITY
SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN
FOR THE QUARTER ENDED 31 DECEMBER 2019

CONTENTS

1. Introduction
 - 1.1 Background to the SDBIP
 - 1.2. Purpose of the SDBIP
 - 1.3. Importance of SDBIP
 - 1.4. The Role of Council with regards to the SDBIP
 - 1.5. Role of the Accounting Officer with regards to the SDBIP
 - 1.6. Key components of the 2019/20 SDBIP
2. Monthly Projections of Revenue to be collected by Source
3. Monthly Projections of Expenditure by Source
4. Projections of Expenditure and Revenue for each vote
5. Quarterly Projections of Service Delivery Targets and Performance Indicators for each vote
6. Detailed Capital Works Plan (MIG)
7. Approval by the Honourable Mayor

1. Introduction

1.1. Background to the SDBIP

In terms of Section 69 (3) (a) of the Municipal Finance Management Act, the Municipal Manager must submit the SDBIP to the Mayor within 14 days after the approval of the Budget. The Mayor must subsequently approve the SDBIP within 28 days after the approval of the Budget in terms of Section 53 (1) (c) (ii) of the Municipal Finance Management Act. The Annual Budget for the 2019/20 financial year was approved by Council on 30 May 2019. The SDBIP for the Zululand District Municipality was approved by the Mayor within 28 days after approval of budget as stated in S53 (1) (c) (ii) and it will be monitored and revised quarterly.

1.2. Purpose of the SDBIP

The purpose of the SDBIP can be summarized as follows:

1. It is a vital link between the Mayor and the administration of the municipality;
2. It facilitates the process for holding management accountable for its performance;
3. It is a tool for implementation, management and monitoring; and
4. It further serves as the basis for the performance measurement in service delivery against the year-end targets and the implementation of the budget.

1.3. Importance of the SDBIP

A properly formulated SDBIP will ensure that appropriate information is circulated internally and externally for purposes of monitoring the execution of the budget, and it:

- *Enables the Mayor to monitor the performance of the Municipal Manager,*
- *Municipal Manager to monitor the performance of the senior managers; and*
- *The community to monitor the performance of the municipality.*

It is the excellent mechanism that produces quarterly targets that are reported to ensure implementation of the IDP. The SDBIP will also empower all councillors specifically facilitating engagement at ward level and allow them to undertake the appropriate oversight and monitoring of programs. The SDBIP will also measure in-year progress in the implementation of the budget; under spending of budget will be dealt with at early stages because it is reviewed quarterly.

1.4. The Role of Council with regards to the SDBIP

It is vitally important for Council to note that the components of the SDBIP are primary indicators of the municipality's performance on the annual Budget. In this regard, Councillors are encouraged to scrutinize the various components of the SDBIP and to pose questions where it is deemed necessary. This form of in-year reporting should uncover major problems and is aimed at ensuring that the Mayor and the Municipal Manager take the corrective steps when any unanticipated problems arise.

1.5. Role of the Accounting Officer in respect of the SDBIP

The Accounting Officer must:

1. Implement the Budget;
2. Ensure that spending is in accordance with the Budget and ensure that the expenditure is reduced when revenue is anticipated to be less than projected in the Budget or the SDBIP
3. Ensure that revenue and expenditure is properly monitored;
4. Prepare an adjustments Budget when necessary; and
5. Submit the draft SDBIP and draft annual performance agreements for the Municipal Manager and all senior managers.

1.6. The key components of the 2019/20 SDBIP

In terms of Circular No. 13 of the MFMA No. 56 of 2003, the SDBIP must contain:

- Monthly projections of revenue to be collected for each source;
- Monthly projections of expenditure by source (not required in terms of this Act);
- Monthly projections of expenditure (operating and capital) and revenue for each vote;
- Quarterly projections of service delivery targets and performance indicators of each vote;
- Detailed capital works plan broken down by ward over three years (Capital Plan – MIG)

These components of the SDBIP are discussed below.

2. MONTHLY PROJECTIONS OF REVENUE PER SOURCE

In terms of Section 15 of the MFMA, a municipality may, except where otherwise provided in this Act,

- incur expenditure only in terms of the approved Budget; and
- Within the limits of the amounts appropriated for the different votes in the approved Budget.

One of the most important and basic priorities of a municipality is to collect all its revenue as budgeted for, failure to collect the revenue will undermine the municipality's ability to deliver services. The SDBIP contains the monthly projections of revenue to be collected per source for the 2019/20 financial year. The reason for the inclusion of this component of the SDBIP is to ensure that the municipality monitors revenue collected during the quarter as all expenditure to be incurred in terms of the approved Budget must be financed from realistically anticipated revenues to be collected.

The Accounting Officer must monitor the actual revenues received against those projected in the SDBIP and submit explanations of any remedial action to be taken to ensure that projected revenue and expenditure remain within the municipality's approved Budget. This type of information requires the municipality to take urgent remedial steps to ensure it improves on its revenue-collection capacity if it wants to maintain its levels of service delivery and expenditure.

The revenue for the quarter ended 31 December 2019 is indicated below as follows:

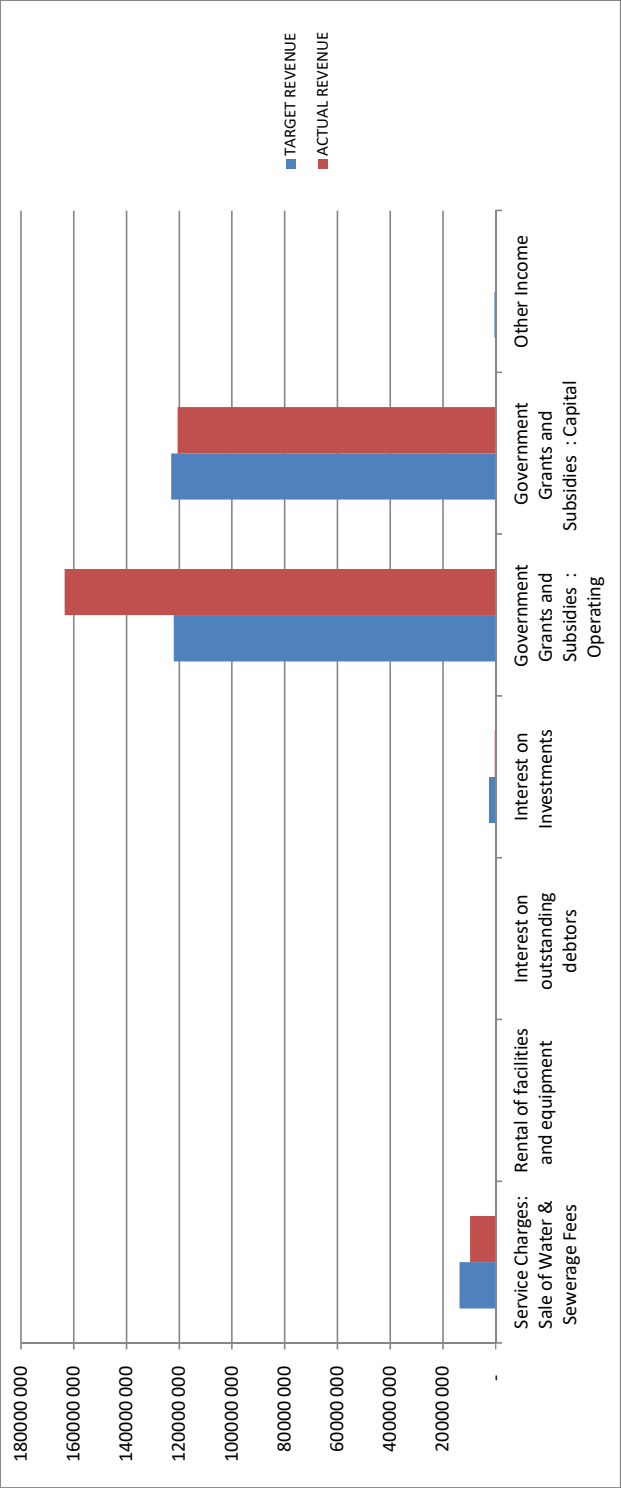
Monthly projections of total Revenue per Source

The municipality must ensure that it has instituted measures to achieve monthly revenue targets for each revenue source. In order to ensure realistic revenue projections and ultimately balanced budgets, the Zululand District Municipality has to have comprehensive, coherent revenue policies that take into account appropriate service delivery levels, standards, ability to pay and collection efforts.

Monthly Projections of Revenue by Source

Monthly Dependence on Performance of Source									
Revenue by Source	OCTOBER		NOVEMBER		DECEMBER		Totals for Q. 2		Variance
	Target	Actual	Target	Actual	Target	Actual	Target	Actual	
Service Charges: Sale of Water & Sewerage Fees	4 563 583	2 204 784	4 563 583	3 544 130	3 854 397	9 603 312	13 690 750	9 603 312	4 087 438
Rental of facilities and equipment	15 000	8 277	15 000	13 691	15 000	52 246	45 000	52 246	-7 246
Interest on outstanding debtors	-	117	-	1 528	-	3 404	-	3 404	-3 404
Interest on Investments	833 333	99 471	833 333	149 334	833 333	335 231	2 500 000	335 231	2 164 769
Government Grants and Subsidies : Operating	40 650 333	3 000 000	40 650 333	550 000	40 650 333	163 327 000	121 951 000	163 327 000	-41 376 000
Government Grants and Subsidies : Capital	40 987 667	-	40 987 667	-	40 987 667	120 549 989	122 963 000	120 549 989	2 413 011
Other Income	120 083	34 275	120 083	19 756	8 058	62 088	360 250	62 088	298 162
TOTALS	87 170 000	5 346 923	87 170 000	4 278 439	284 307 909	293 933 271	261 510 250	293 933 271	-32 423 271

Q2 Chart - Monthly Projections of Revenue by Source



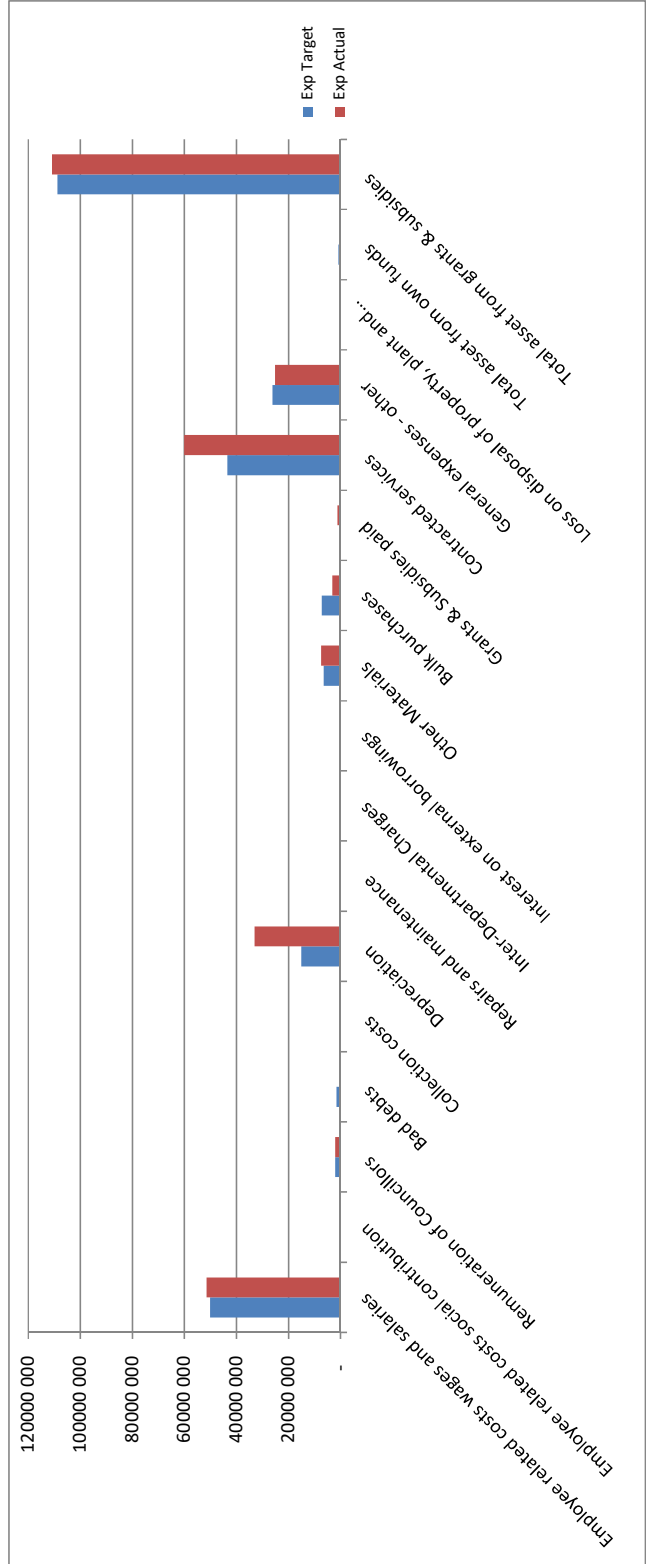
3. MONTHLY PROJECTIONS OF EXPENDITURE PER SOURCE

The monthly projections of expenditure per source is not included in terms of circular No.13 of the MFMA, but we as Zululand District Municipality have decided to add this component in order to see the movement of expenditure per source on monthly basis to be able to respond promptly and to initiate any remedial steps when necessary.

**Monthly Projections of Expenditure by Source of
Zululand District Municipality for the Quarter ended 31 December 2019**

Expenditure by Source	OCTOBER		NOVEMBER		DECEMBER		Totals for Q_2		Variance
	Target	Actual	Target	Actual	Target	Actual	Target	Actual	
Operating Expenditure									
Employee related costs wages and salaries	16 684 873	16 898 344	16 684 873	16 729 369	16 684 873	17 841 560	50 054 620	51 487 273	-1 412 652
Employee related costs social contribution	-	-	-	-	-	-	-	-	-
Remuneration of Councillors	661 633	671 743	661 633	665 529	661 633	666 529	1 984 898	2 002 801	-17 903
Bad debts	500 000	-	500 000	-	500 000	-	1 500 000	-	1 500 000
Collection costs	-	-	-	-	-	-	-	-	-
Depreciation	5 027 601	-	5 027 601	-	5 027 601	33 024 753	15 082 804	33 024 753	-17 941 949
Repairs and maintenance	-	-	-	-	-	-	-	-	-
Inter-Departmental Charges	-	-	-	-	-	-	-	-	-
Interest on external borrowings	-	-	-	-	-	-	-	-	-
Other Materials	2 144 635	1 791 983	2 144 635	498 240	2 144 635	5 186 332	6 433 906	7 475 554	-1 041 649
Bulk purchases	2 416 667	386 591	2 416 667	2 442 621	2 416 667	292 406	7 250 000	3 121 618	4 128 382
Grants & Subsidies paid	12 500	2 609	12 500	25 500	12 500	1 150 322	37 500	1 178 431	-1 140 931
Contracted services	14 472 524	18 132 100	14 472 524	20 282 612	14 472 524	21 633 874	43 417 573	60 048 586	-16 631 013
General expenses - other (including abnormal expenses)	8 723 312	5 969 038	8 723 312	9 610 823	8 723 312	9 506 888	26 169 937	25 086 749	1 083 188
Loss on disposal of property, plant and equipment	-	-	-	-	-	-	-	-	-
Total Operating Expenditure	50 643 746	43 850 407	50 643 746	50 254 693	50 643 746	89 300 664	151 931 238	183 405 765	-31 474 527
Capital Expenditure									
Total asset from own funds	258 750	143 547	258 750	228 089	258 750	4 500	776 250	376 136	400 114
Total asset from grants & subsidies	36 267 520	23 965 592	36 267 520	42 774 934	36 267 520	44 099 566	108 802 560	110 840 092	-2 037 532
Total Capital Expenditure	36 526 270	24 109 139	36 526 270	43 003 023	36 526 270	44 104 066	109 578 810	111 216 228	-1 637 418
TOTAL EXPENDITURE	87 170 016	67 959 547	87 170 016	93 257 716	87 170 016	133 404 730	261 510 048	294 621 993	-33 111 945

Q2 Chart - Monthly Projections of Expenditure by Source



4. PROJECTIONS OF REVENUE & EXPENDITURE PER VOTE

It is important to view expenditure in relation to the revenue used to finance it. In this context, it is easy to see when expenditure exceeds revenue and the necessary remedial steps can then be taken to correct this situation. Failure to monitor expenditure in relation to revenue will seriously hamper the municipality's ability to achieve its strategic goals for the year.

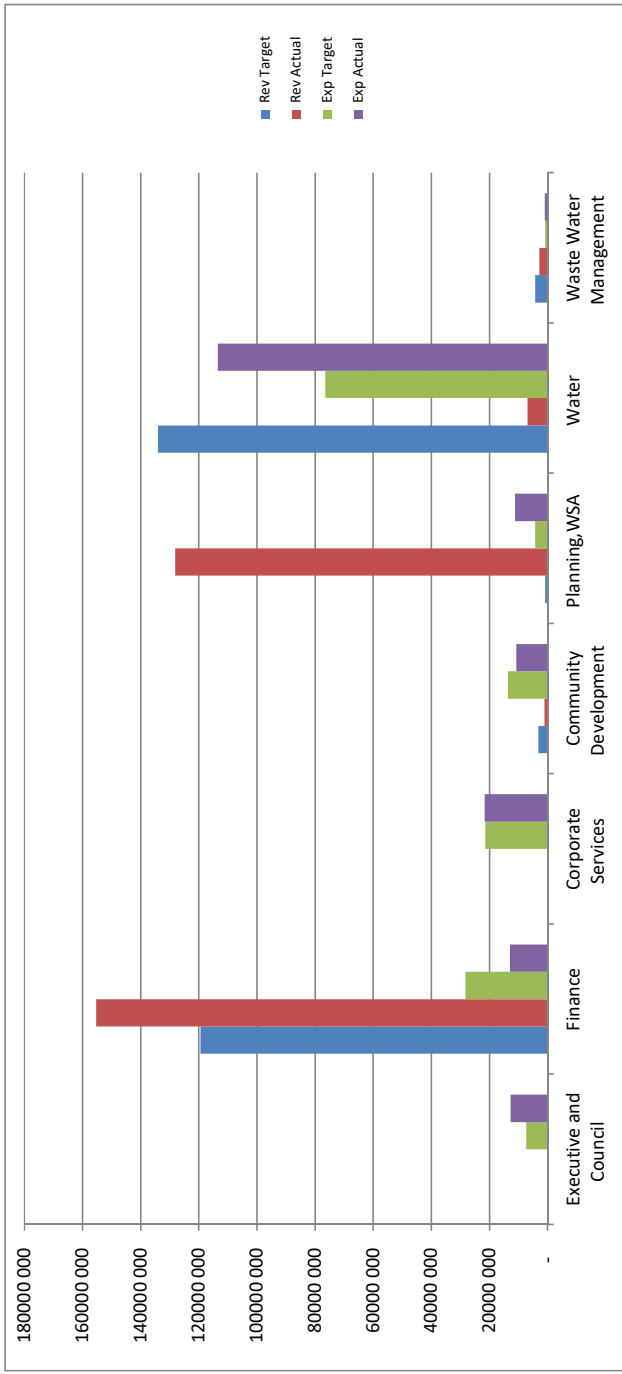
Projections of Expenditure and Revenue per Vote

Compares the planned revenue and expenditure for the quarter ended 31 December 2019. It is clear that Zululand District Municipality will spend a lot in the provision of water to the community that it serves.

Monthly Projections of Expenditure & Revenue by Vote
for Zululand District Municipality for the Quarter
ended 31 December 2019

Monthly Projections for expenditure and revenue by vote																								Q 4					
	OCTOBER						NOVEMBER						DECEMBER						TOTALS						ACTUAL	REVENUE	ACTUAL	VARIANCE	
	OPEX	Actual	CAPEX	Actual	Revenue	Actual	OPEX	Actual	CAPEX	Actual	Revenue	Actual	OPEX	Actual	CAPEX	Actual	Revenue	Actual	Variance	Actual	Revenue	Actual	Variance						
Department																													
Executive and Council	2 441 093	-	-	-	-	-	2 441 093	3 843 779	-	-	-	-	2 441 093	5 974 299	-	-	-	-	-	-	-	-	-	-					
Finance	9 409 917	4 076 713	954 583	109 701	39 778 833	109 701	9 409 917	4 754 129	104 583	226 089	39 778 833	182 700	9 409 917	4 096 940	954 583	4 500	-	39 778 833	154 977 700	154 977 700	42 386	119 336 500	185 270 244	-35 933 744					
Corporate Services	7 109 417	6 613 768	-	-	25 000	32 321	7 109 417	4 975 583	141 897	-	25 000	-	7 109 417	10 158 034	141 897	-	-	25 000	-	21 339 260	21 642 384	319 124	425 000	32 321					
Community Development	4 537 983	3 578 856	-	-	1 024 250	-	4 537 983	2 726 508	-	-	1 024 250	-	4 537 983	4 551 366	-	-	-	1 024 250	955 000	13 637 756	10 658 846	2 978 910	3 102 750	955 000					
Planning & M&A	1 432 750	2 860 881	-	-	254 500	3 000 000	1 432 750	3 722 530	-	-	254 500	550 000	1 432 750	4 520 444	-	-	-	254 500	124 518 886	4 338 250	11 118 054	6 899 804	126 048 000	-127 951 439					
Water	44 682 583	21 459 892	36 280 000	29 965 592	44 682 583	1 743 899	25 471 917	30 061 568	36 280 000	42 774 934	44 682 583	2 553 860	25 471 917	59 701 873	36 280 000	-	-	44 682 583	113 435 894	37 923 954	108 840 000	134 647 000	9 897 429	127 779 271					
Waste Water Management	271 093	345 589	-	-	1 394 833	289 596	271 093	289 596	-	-	1 394 833	992 572	271 093	314 909	-	-	-	1 394 833	944 673	181 250	948 875	135 423	4 188 000	2 738 887					
Total	56 643 750	43 860 007	36 626 250	26 909 139	87 170 000	5 348 923	56 643 750	60 264 693	36 626 250	69 300 864	87 170 000	4 278 409	56 643 750	89 300 864	36 626 250	-	-	87 170 000	384 397 998	151 931 250	-31 475 916	111 216 229	383 231 701	-32 423 771					

Q2 Chart - Monthly Projections of Revenue and Expenditure by Vote



5. QUARTERLY PROJECTIONS OF SERVICE DELIVERY TARGETS AND PERFORMANCE INDICATORS OF EACH VOTE

In terms of the SDBIP, Zululand District Municipality is required to provide non-financial measurable performance objectives in the form of service delivery targets and other performance indicators. Service delivery targets relate to the level and standards of service being provided to the community, and include targets for the reductions in backlogs of basic services.

The goals and objectives set by Council as quantifiable outcomes that should be implemented by the administration over the next financial year are indicated on the sheet below.

ANNEXURE A: PERFORMANCE PLAN FOR CHIEF FINANCIAL OFFICER										
Key Performance Area	Focus Area	Strategic Oriented Outcome Goal	Strategic Objective(Department)	Strategy(Department)	Department Responsible	KPIs	Indicator Description	Unit of Measure/Formula	Standard/Norm	Target Measuring Frequency
Basic Service Delivery & Infrastructure	Water&Sanitation	All categories of Municipal Infrastructure and resources are stable and maintained	Continuously managing all developed infrastructure capital assets to minimize the total cost of owning and operating these assets while delivering the desired service levels & protecting the natural environment	Ensuring accurate information on assets and liabilities is recorded in the annual financial statements and strategic operational plans	B&T	Current Ratio	The current ratio compares the value of a municipality's short-term assets (cash, bank deposits, etc) compared with its short-term liabilities (creditors, loans due and so on). The higher the ratio, the better.	Current Assets / Current Liabilities	1.5 - 2:1	Quarterly
						Budget Implementation - Capital Expenditure Budget Implementation Indicator. Formula - Actual Capital Expenditure / Budget Capital Expenditure x100 .	Indicates the extent to which the capital budget has been implemented. Indicates effectiveness of budgetary control.	Actual capital Expenditure / Budget Capital Expenditure x 100	95%-100%	Quarterly
						Number of budget portfolio meetings held by specified date	None	Number	None	Quarterly
						Collection Rate	The Ratio indicates the collection rate; i.e. level of payments. It measures increases or decreases in Debtors relative to annual	Gross Debtors Closing Balance + Billed Revenue - Gross Debtors Opening Balance - Bad Debts Written Off/Billed Revenue x 100	95%	Quarterly
				Eliminate or keep debtors low through effective debt management and funding that is within norms and standards	B&T	Net Debtors Days	None	Gross Debtors - Bad debt Provision)/ Actual Billed Revenue)) x 365	30 days	Quarterly
				Making sound cashflow forecasts to meet liquidity requirements consistently	B&T	Sec 43 (Reg 10 (g(iii))): Cost Coverage(Excl. Unspent Conditional Grants)	None	(Cash and Cash Equivalents Unspent Conditional Grants Overdraft) + Short Term Investment) / Monthly Fixed Operational Expenditure excluding (Depreciation, Amortisation, Provision for	-1-3 months	Quarterly
						Level of Cash Backed Reserves (Net	None	(Cash and Cash Equivalents -	100%	Quarterly

Municipal Financial Viability & Management	Expenditure and cashflow management			Assets - Accumulated Surplus)	Bank overdraft + Short Term Investment + Long Term Investment - Unspent grants) / (Net Assets - Accumulated Surplus - Non Controlling Interest Share Premium - Share Capital - Fair Value Adjustment - Revaluation Reserve) x 100		
Procurement	To enhance infrastructure, equipment and resources as a tool to fastrack service delivery	Refine procurement systems and processes to respond to the demand for services	B&T	Net Operating Surplus Margin	None	Quarterly	= or > 0%
				Creditors Payment Period (Trade Creditors)	None	Quarterly	30 days
				Capital Expenditure to Total Expenditure per quarter	None	Quarterly	10%-20%
				Own Source Revenue to Total Operating Revenue(Including Agency Revenue)	None	Quarterly	None
				Irregular, Fruitless and Wasteful and Unauthorised Expenditure / Total Operating Expenditure	Unauthorised expenditure means any spending that was not budgeted for or that is unrelated to the municipal department's function.Irregular	Quarterly	0%
			B&T	Reviewed SCM policy submitted to the Municipal Manager by 30 June 2020	Date	None	
						Once per quarter	

NCIAL OFFICE

Input Description	Baseline/Current Value	Annual Target	Quarter 1 Target	Actual	measures to improved/reason for variance	Quarter 2 Target	Actual	measures to improved/reason for variance	Quarter 3 Target	Quarter 4 Target	Supportive Evidence
Actual Ratio	S71 Report (C6)		01:05	0.01:1	Municipality is implementing Revenue Enhancement Strategy that will improve revenue collection and thereby increase cash inflows.	01:05	0.6:1	Municipality is implementing Revenue Enhancement Strategy that will improve revenue collection and thereby increase cash inflows.	01:05	01:05	Statement of Financial Position, Statement of Financial Performance, Notes to the AFS, Budget, In-Year reports, IDP and AR
Actual Capital Expenditure	S71 Report (C5)		0	25%		0	58%		0	0	Statement of Financial Position, Statement of Financial Performance, Notes to the AFS, Budget, In-Year reports, IDP and AR
Budget Capital Expenditure			0			0			0	0	
Number of meetings held	Minutes of the meeting	4	1	0	Three (3) meetings will be held in Q3 for Budget preparation (next year) and budget adjustment (current year).	1	0	Three (3) meetings will be held in Q3 for Budget preparation (next year) and budget adjustment (current year).	1	1	Budget Portfolio Minutes
Gross Debtors closing balance			0			0			0	0	Statement of Financial Position, Statement of Financial Performance, Notes to the AFS, Budget, In-Year reports, IDP and AR
Gross Debtors opening balance			0			0			0	0	
Bad debts written Off			0			0			0	0	
Billed Revenue			0			0			0	0	
Actual %			85		75%	85			85	85	
Gross debtors	S71 Report (SC3); Audited AFS, &		0			0			0	0	Statement of Financial Position, Statement of Financial Performance, Notes to the AFS, Budget, In-Year reports, IDP and AR
Bad debts Provision			0			0			0	0	
Billed Revenue			0			0			0	0	
Actual Days			180			180			180	180	
Cash and cash equivalents	Bank		0			0			0	0	Statement of Financial Position, Statement of Financial Performance, Notes to the AFS, Budget, In-Year reports, IDP and AR
Unspent Conditional Grants	Reconciliation GS 560 Report Investment Register		0			0			0	0	
Overdraft			0			0			0	0	
Short Term Investments			0			0			0	0	
Total Annual Operational			0			0			0	0	
Actual Months			1	0.57		1	1.39		1	1	
Cash and cash Equivalents	Bank		0			0			0	0	Statement Financial Position,

ANNEXURE A: PERFORMANCE PLAN FOR HEAD OF DEPARTMENT: COMMUNITY SERVICES													
Key Performance Area	Strategic Objective(Department)	Department Responsible	KPIs	Annual Target	Quarter 1 Target	Actual	measures to improved/reason for variance	Quarter 2 Target	Actual	measures to improved/reason for variance	Quarter 3 Target	Quarter 4 Target	Supportive Evidence
Basic Service Delivery & Infrastructure	Progressively enhance the capabilities of the municipality to prevent and respond to disasters effectively and efficiently by complying with laws, building disaster management capacity, strengthening relations with stakeholders and improve community awareness	Community	Number of lightning conductors installed in identified rural households by specified date	100 lightning conductors installed in identified rural households by 30 June 2020	Measured in the 4th quarter	100 LIGHTNING CONDUCTORS MEASURED IN THE 4TH QUARTER BUT 36 HAVE BEEN INSTALLED		Measured in the 4th quarter	MEASURED IN THE 4TH QUARTER		Measured in the 4th quarter	100 lightning conductors installed in identified rural households by 30 June 2020	Installation certificates
	Build the capacity of emerging farmers to market produce through transformation of the local economy and local marketing and harnessing existing commodity value chains	Community	Emerging farmer and SMME support plan prepared and submitted to the Municipal Manager by specified date	Emerging farmer support plan submitted to the Municipal Manager by 30 Dec 2019	Measured in the 2nd quarter	MEASURED IN THE 2ND QUARTER		Emerging farmer support plan submitted to the Municipal Manager by 30 Dec 2019	EMERGING FARMER SUPPORT HAS BEEN SUBMITTED TO THE M.M'S OFFICE ON THE 30TH OF DECEMBER 2019		Measured in the 2nd quarter	Measured in the 2nd quarter	Receipt by the Municipal Managers Office
Local Economic & Social Development	Promote the establishment of strategic tourism linkages and attractions of the District, while actively facilitating the development of authentic, focused and sophisticated tourism assets	Community	Draft Tourism&Marketing Strategy submitted to MM by specified date	Draft Tourism&Marketing Strategy tabled to the LED Portfolio Committee by 30 June 2020	Document& appointment of suitable service provider by 30 Sept 2019	R700 000 Tourism funding from EDTHEA allocated to ZDM.KING CETSHWAVO &UMKHANYAKU DE HAS BEEN FROZEN HENCE WE HAVE NOT ACHIEVED THIS		Process Plan for the development of the Tourism Plan submitted to the portfolio committee for approval by 30 Dec 2019	PROCESS PLAN HAS BEEN SUBMITTED TO THE M.M'S OFFICE ON THE 30TH OF DECEMBER 2019		Status quo report to portfolio comm	Draft Tourism&Marketing Strategy tabled to the LED Portfolio Committee by 30 June 2020	Minutes of the LED Portfolio Committee
	Enhance nests of economic activity through a town and village development programme	Community	Economic Investment Strategy reviewed and submitted to the Municipal Manager by specified date	Economic Investment Strategy submitted to the Municipal Manager by 30 June 2020	Measured in the 4th quarter	MEASURED IN THE 4TH QUARTER		Measured in the 4th quarter	MEASURED IN THE 4TH QUARTER		Measured in the 4th quarter	Economic Investment Strategy submitted to the Municipal Manager by 30 June 2020	Receipt by the Municipal Managers Office
			Community	Town and Village Development Programme developed and submitted to the Municipal Manager by specified date (Business Plan)	No less than 2 applications for funding to	Measured in the 2nd quarter	MEASURED IN THE 2ND QUARTER		No less than 2 applications for funding to	NOT APPLICABLE		Measured in the 2nd quarter	Measured in the 2nd quarter
		Community	Social Development programme submitted to the Municipal Manager by specified date	Social Development programme submitted to the Municipal Manager by 30 June 2020	Measured in the 4th quarter	MEASURED IN THE 4TH QUARTER		Measured in the 4th quarter	MEASURED IN THE 4TH QUARTER		Measured in the 4th quarter	Social Development programme submitted to the Municipal Manager by 30 June 2020	

Good Governance & Public Participation	Promote skills development aligned with economic sectors to enable communities to participate in the local economy	Community	Number of LED awareness events held to market municipal programmes by specified date	Total of 4 LED Awareness Campaigns held by 30 June 2020	1 LED Awareness Campaign held by 30 Sept 2019	LED Held an ZDM Agricultural cooperative imbizo as their LED awareness campaign. P.O. are minutes and attendance register.		1 LED Awareness Campaign held by 30 Dec 2019	ONE LED AWARENESS WAS HELD IN UPONGOLO ON THE 17TH OF OCTOBER 2019. P.O.E ATTACHED (ATTENDANCE REGISTER)		1 LED Awareness Campaign held by 30 Mar 2020	1 LED Awareness Campaign held by 30 June 2020	Attendance Registers; LED Awareness Post Mortem Report; Portfolio Committee Minutes
	Assess environmental health risk, provide information to the public and implement a range of programmes and projects to create partnerships amongst communities, health services, housing department and private sector	Community	Reviewed Municipal Health Plan tabled to the Council by specified date	Final Municipal Health Plan submitted to Council by 30 June 2020	Develop draft Terms Of Reference by 30 Sept 2019	Draft terms of reference has been Submitted to the Municipal Managers office by the 30th of September 2019		Host Municipal District Health Indaba by 30 Dec 2019	NOT ACHIEVED		Discussion document for the Municipal Health Development Plan tabled to the LED portfolio committee by 30 March 2020	Final Municipal Health Plan submitted to Council by 30 June 2020	Council Resolution; Collaborator Report
	A sound customer/client relationship, improved accountability and responsiveness to the community is achieved and sustained	Community	Number of disaster & municipal health awareness campaigns held by specified date	4 disaster & municipal health awareness campaigns held by 30 June 2020	1 disaster & municipal health awareness campaign held by 30 Sept 2019	Disaster risk reduction awareness campaign conducted at Gobeni Primary School, P.O.E IS ATTACHED.		1 disaster & municipal health awareness campaign held by 30 Dec 2019	DISASTER RISK REDUCTION AWARENESS CAMPAIGN CONDUCTED AT UMGNAMA INTERMEDIATE PHASE SCHOOL ON 30 Dec 2019		1 disaster & municipal health awareness campaign held by 30 Mar 2020	1 disaster & municipal health awareness campaign held by 30 Jun 2020	Attendance Registers, Minutes from the Portfolio Committee
	Systematic review and monitoring implementation of all municipal policies, bylaws, strategies plans and frameworks in line with any applicable legislation	Munic. Mngs. Off	Municipal health bylaws submitted for gazetting to COGTA by specified date	Municipal Health bylaws gazetted by 30 Mar 2020	Measured in the 3rd quarter	Measured in the 3rd Quarter.		Measured in the 3rd quarter	MEASURED IN THE 3RD QUARTER		Municipal Health bylaws gazetted by 30 Mar 2020	Measured in the 3rd quarter	Gazette notice
Municipal Transformation & Organizational Development		Community	LED Plan reviewed and adopted by specified date	Final LED Plan tabled to the Council by 30 Mar 2020	Identified areas for review of LED Plan submitted to Municipal Manager by 30 Sept 2019	SUBMITTED TO THE MUNICIPAL MANAGERS ON THE 30TH OF SEPTEMBER 2019		Draft Terms of Reference tabled to the Finance and Budgeting, Social and Community Development, LED and Tourism Portfolio Committee by 30 Dec 2019	NOT ACHIEVED		Draft LED Plan tabled to the Finance and Budgeting, Social and Community Development, LED and Tourism Portfolio Committee by 30 Mar 2020	Final LED Plan tabled to the Council by 30 Mar 2020	Council Resolution; Collaborator Report

ANNEXURE A: PERFORMANCE PLAN FOR HEAD OF DEPARTMENT: CORPORATE SERVICES

Key Performance Indicator	Strategic Objective(Department)	Dept	KPIs	Annual Target	Quarter 1 Target	Actual	measures to improved/realisation for	Quarter 2 Target	Actual	measures to improved/realisation for	Quarter 3 Target	Quarter 4 Target	Supportive Evidence
Good Governance&Public Participation	Investing in a workforce that meets service delivery demand by implementing a culture of continuous learning and improvement	Corp	Sec 43(reg 10(f)): % of Municipal budget actually spent on skills Development Plan	100% of Municipal budget actually spent on skills on Development Plan	25% of Municipal budget actually spent on skills on Development Plan	TARGET NOT ACHIEVED - Only 5.84% of the target was achieved. Reasons for the target being not achieved is the Cashflow issue and the slow lead time from the Finance Department. Communication attached in the POE File.		25% of Municipal budget actually spent on skills on Development Plan	TARGET NOT ACHIEVED - Only 20.49% of the target was achieved. Reasons for the target being not achieved is the Cashflow issue and the slow lead time from the Finance Department. Communication attached in the POE File.		25% of Municipal budget actually spent on skills on Development Plan	25% of Municipal budget actually spent on skills on Development Plan	AFS
	Working with recognised worker unions active in the municipality to promote and encourage orderly collective bargaining		Number of local labour forum meetings held by specified date	4 local labour forum meetings held by 30 June 2020	1 local labour forum meeting held by 30 Sept 2019	TARGET ACHIEVED - One Local Labour meeting held on 07 August 2019. Attendance Register & Minutes attached in the POE File.		1 local labour forum meeting held by 30 Dec 2019	TARGET ACHIEVED. One Local Labour Forum Meeting was held on 11 October 2019. Attendance Register attached in the POE File.		1 local labour forum meetings held by 30 Mar 2020	1 local labour forum meeting held by 30 Mar 2020	Minutes
Municipal Transformation&Organizational Development	Optimise workforce productivity by enforcing a sound organizational culture	Corp	Number of employees trained on Batho Pele principles and service delivery charter by specified date	250 employees trained on Batho Pele principles and service delivery charter by 30 Jun 2020	50 employees trained on Batho Pele principles and service delivery charter by 30 Sept 2019	TARGET ACHIEVED - One Batho Pele Workshop was held on the 10 September 2019, at the House of Traditional Leaders Offices. Attendance Register Attached in POE File.		50 employees trained on Batho Pele principles and service delivery charter by 30 Dec 2019	TARGET ACHIEVED - 162 Personnel trained on Batho Pele Workshops. Attendance Register attached in the POE File.		50 employees trained on Batho Pele principles and service delivery charter by 30 Mar 2020	50 employees trained on Batho Pele principles and service delivery charter by 30 Jun 2020	WSP Report; AFS
		Corp	Number of budgeted vacant posts filled according to the adopted organogram by specified date	8% of budgeted vacant posts filled according to the adopted organogram by 30 June 2020	2% of budgeted vacant posts filled according to organogram by 3) September 2020	TARGET ACHIEVED - 15 in total Positions were filled in the first Quarter. 08 Post filled July 01 Sept filled Aug 05 Post filled Sept 05 Posts have been advertised. Reports and List all filled post & Adverts of advertised post attached in the POE File		2% of budgeted vacant posts filled according to organogram by 30 December 2020	TARGET ACHIEVED. 18 Posts were filled in the second quarter.		2% of budgeted vacant posts filled according to organogram by 30 March 2020	2% of budgeted vacant posts filled according to organogram by 30 June 2020	Human Resource Report; Poerfolio Committee Minutes

ANNEXURE A: PERFORMANCE PLAN FOR HEAD OF DEPARTMENT: PLANNING													
Key Performance Area	Strategic Objective(Department)	Department Responsible	KPIs	Annual Target	Quarter 1 Target	Actual	measures to improved/reason for variance	Quarter 2 Target	Actual	measures to improved/reason for variance	Quarter 3 Target	Quarter 4 Target	Supportive Evidence
Basic Service Delivery & Infrastructure	Continuously managing all developed infrastructure capital assets to minimize the total cost of owning and operating these assets while delivering the desired service levels & protecting the natural environment	Planning	Number of water service provider performance reports (WSP) considered by WSA per quarter	8 water service provider performance report (WSP) considered by WSA by 30 Sept 2019	2 water service provider performance report (WSP) considered by WSA by 30 Sept 2019	2	2	2 water service provider performance report (WSP) considered by WSA by 30 Sept 2019	2	2 water service provider performance report (WSP) considered by WSA by 30 Sept 2019	2 water service provider performance report (WSP) considered by WSA by 30 Sept 2019	2 water service provider performance report (WSP) considered by WSA by 30 Sept 2019	WSP Reports
			Planning	Roads Maintenance Plan submitted to the Municipal Manager by a specified date	None	None	N/A		None		None		None
		Planning	Sec 43(Reg 10 (b)): Percentage of households earning less than R1600 pm with access to free water (Note: Rudimentary LOS included)	710 more households earning less than R1600 pm have access to free basic water	150 more households earning less than R1600 pm have access to free basic water	1115		170 more households earning less than R1600 pm have access to free basic water	517		190 more households earning less than R1600 pm have access to free basic water	200 more households earning less than R1600 pm have access to free basic water	Engineers Certificates; Survey
				49.8 of households earning less than R1600 pm with access to free water (Note: Rudimentary LOS included)	49.1 of households earning less than R1600 pm with access to free water (Note: Rudimentary LOS included)			49.3 of households earning less than R1600 pm with access to free water (Note: Rudimentary LOS included)			49.53 of households earning less than R1600 pm with access to free water (Note: Rudimentary LOS included)	49.77 of households earning less than R1600 pm with access to free water (Note: Rudimentary LOS included)	Engineers Certificates; Survey
	Build adequate capacity, eliminate operational inefficiencies, streamline and refine processes and systems and establish partnerships with government and private sector to accelerate provision of universal, equitable & consistent access to the municipal services that local communities are entitled to	Planning	Sec 43 (Reg 10 (a)) : Percentage of households with access to basic level of water	141396	76.79 of households with access to basic level of water	77.89		76.91 of households with access to basic level of water	517		77.04 of households with access to basic level of water	77.19 of households with access to basic level of water	Engineers Certificates; Survey
				Sec 43(Reg 10 (a)): Percentage of households with access to basic level of sanitation	445	200 households have access to basic level of sanitation	445		210 households have access to basic level of sanitation	0		230 households have access to basic level of sanitation	250 households have access to basic level of sanitation
				153481	153681			153891			154121	154371	
				83.79	83.90	84.69		84.01			84.14	84.27	
			Sec 43(Reg 10 (b)): Percentage of households earning less than R1600 pm with access to free sanitation	63.42218874	53183			53353			53563	53803	Engineers Certificates; Survey
				64.3	150 households earning less than R1600 pm have access to free sanitation	445		170 have households earning less than R1600 pm have access to free sanitation	0		210 households earning less than R1600 pm have access to free sanitation	240 households earning less than R1600 pm have access to free sanitation	Engineers Certificates; Survey

		% of MIG Expenditure spent compared to accumulative budget for the period: Actual MIG/ Planned MIG for the relevant period *100	100% of MIG Expenditure spent compared to accumulative budget for the period	25% of MIG Expenditure spent compared to accumulative budget for the period	46.2				50% MIG Expenditure spent compared to accumulative budget for the period	72.2%				100% of MIG Expenditure spent compared to accumulative budget for the period	AFS
		Planning	Percentage of schools throughout the district with access to water by specified date	100% of schools with access to water audited by 30 Sept	50% of schools with access to water audited by 30 Sept 2019	100%			70% of schools with access to water audited by 30 Dec	100%				100% of schools with access to water audited by 30 Sept	Public Institute's audit report
Good Governance	Systematic development and or review and monitoring implementation of all municipal policies, bylaws, strategies, plans and frameworks in line with any. Promoting integrated human settlements in spatial development strategies, frameworks and policies	Planning	Sec 4.3 (Reg 10 (c)): Percentage of capital budget actually spent on projects identified in DP	100% of capital budget actually spent on projects identified in DP	Measured in the 4th quarter	Measured in the 4th quarter			Measured in the 4th quarter	Measured in the 4th quarter				Measured in the 4th quarter	AFS
		Planning	Number of Planning and Development Technical For a held by specified date	4 Planning and Development Technical Forum held by 30 Jun 2020	1 Planning and Development Technical Forum held by 30 Sept 2019	27-Sep			1 Planning and Development Technical Forum held by 30 Dec 2019	12-Dec-19				1 Planning and Development Technical Forum held by 30 Jun 2020	Minutes; Attendance Register
Spatial Planning & Environmental Management	Promoting and conserving the natural environment through land use management policies, plans and frameworks	Planning	Reviewed Spatial Development Framework submitted to Council by specified date	Situational Analysis of the Spatial Development Framework tabled to the SDF Project Steering Committee by 30 Jun 2020	Project Scope tabled and adopted by the SDF project steering committee by 30 Sept 2019	Still awaiting signed MOA & Business Plan from COGTA			Service provider awarded contract to review the spatial development framework by 30 Dec 2019	Still awaiting signed MOA, Business Plan from and confirmation of transfer of funds from COGTA				Situational Analysis of the Spatial Development Framework tabled to the SDF Project Steering Committee by 30 Jun 2020	Minutes of the SDF Project Steering Committee; Minutes of the Planning & GIS Portfolio
		Planning	Percentage of identified activities from the SEMP implemented by a specified date	20% of identified activities from the SEMP implemented by 30 June 2020	Measured in the 4th quarter	Measured in the 4th quarter			Measured in the 4th quarter	Measured in the 4th quarter				20% of identified activities from the SEMP implemented by 30 June 2024	Progress report tabled to the Planning & GIS Portfolio Committee

ANNEXURE A: PERFORMANCE PLAN FOR HEAD OF DEPARTMENT: TECHNICAL SERVICES													
Key Performance Area	Strategic Objective(Department)	Department Responsible	KPIs	Annual Target	Quarter1 Target	Actual	measures to improved/reason for variance	Quarter 2 Target	Actual	measures to improved/reason for variance	Quarter 3 Target	Quarter 4 Target	Supportive Evidence
Basic Service Delivery & Infrastructure	All categories of Municipal Infrastructure and resources are stable and maintained (Water&sanitation, disaster&fire management, district airports& district roads)	Tech	Infrastructure conditional assessment report submitted to the Municipal Manager by specified date										
		MM	Sec 43 (Reg 10 (d)): Number of jobs created through LED & Capital programme	200 jobs created through LED & Capital programme by 30 June 2020	50 jobs created through LED & Capital programme by 30 Sept 2019			50 jobs created through LED & Capital programme by 30 Dec 2019			50 jobs created through LED & Capital programme by 30 Mar 2020	50 jobs created through LED & Capital programme by 30 June 2020	
		PMU	Number of contractors who benefited from the municipal capital programme by specified date	20 contractors benefited from the municipal capital programme by 30 June 2020	5 contractors benefited from the municipal capital programme by 30 Sept 2019			5 contractors benefited from the municipal capital programme by 30 Dec 2019			5 contractors benefited from the municipal capital programme by 30 Mar 2020	5 contractors benefited from the municipal capital programme by 30 June 2020	Settembe report; SCM report; Contracts awarded
		MM	Actual Repairs and Maintenance as a % of budgeted Repairs and Maintenance expenditure Formula: (Actual R&M/ Budgeted R&M)*100	100% Actual Repairs and Maintenance as a % of budgeted Repairs and Maintenance expenditure	25% Actual Repairs and Maintenance as a % of budgeted Repairs and Maintenance expenditure			50% Actual Repairs and Maintenance as a % of budgeted Repairs and Maintenance expenditure			70% Actual Repairs and Maintenance as a % of budgeted Repairs and Maintenance expenditure	100% Actual Repairs and Maintenance as a % of budgeted Repairs and Maintenance expenditure	AFS
			Percentage of samples that pass laboratory tests	92% of samples passed laboratory tests	92% of samples passed laboratory tests	98%		92% of samples passed laboratory tests			92% of samples passed laboratory tests	92% of samples passed laboratory tests	Sample tests results as certified by the lab
Good Governance&Public Participation	Effectively handling of community enquiries and responding through an effective customer care service		Water supply interruption time per plant less than specified target	Average 125% water supply interruption time per plant	5 water supply interruption time per plant	3		5 water supply interruption time per plant	5	Due to Floods and Power failure	5 water supply interruption time per plant	5 water supply interruption time per plant	Register, signed by the HOD, of interruptions & possible notices issued.
			Average time of notification to community prior to planned interruptions	Average 24hr time of notification to community prior to planned interruptions	24h time of notification to community prior to planned interruptions	45		24h time of notification to community prior to planned interruptions	21		24h time of notification to community prior to planned interruptions	24h time of notification to community prior to planned interruptions	Signed interruption notices
			% of unaccounted for water quarterly	70% of unaccounted for water quarterly	70% of unaccounted for water quarterly			70% of unaccounted for water quarterly			70% of unaccounted for water quarterly	70% of unaccounted for water quarterly	Unaccounted for water report
		Tech	Percentage of logged complaints resolved by specified date	70% of logged complaints resolved by 30 June 2020	Measured in the 4th quarter	617		Measured in the 4th quarter	617		Measured in the 4th quarter	70% of logged complaints resolved by 30 June 2020	Siza Report

6. DETAILED CAPITAL WORKS PLAN

DC26 Zululand DM MIG Implementation Plan

DC26										Zululand DM MIG Implementation Plan										2023-2024										2024-2025										2025-2026										2026-2027										2027-2028										2028-2029										2029-2030										2030-2031										2031-2032										2032-2033										2033-2034										2034-2035										2035-2036										2036-2037										2037-2038										2038-2039										2039-2040										2040-2041										2041-2042										2042-2043										2043-2044										2044-2045										2045-2046										2046-2047										2047-2048										2048-2049										2049-2050										2050-2051										2051-2052										2052-2053										2053-2054										2054-2055										2055-2056										2056-2057										2057-2058										2058-2059										2059-2060										2060-2061										2061-2062										2062-2063										2063-2064										2064-2065										2065-2066										2066-2067										2067-2068										2068-2069										2069-2070										2070-2071										2071-2072										2072-2073										2073-2074										2074-2075										2075-2076										2076-2077										2077-2078										2078-2079										2079-2080										2080-2081										2081-2082										2082-2083										2083-2084										2084-2085										2085-2086										2086-2087										2087-2088										2088-2089										2089-2090										2090-2091										2091-2092										2092-2093										2093-2094										2094-2095										2095-2096										2096-2097										2097-2098										2098-2099										2099-2100										2100-2101										2101-2102										2102-2103										2103-2104										2104-2105										2105-2106										2106-2107										2107-2108										2108-2109										2109-2110										2110-2111										2111-2112										2112-2113										2113-2114										2114-2115										2115-2116										2116-2117										2117-2118										2118-2119										2119-2120										2120-2121										2121-2122										2122-2123										2123-2124										2124-2125										2125-2126										2126-2127										2127-2128										2128-2129										2129-2130										2130-2131										2131-2132										2132-2133										2133-2134										2134-2135										2135-2136										2136-2137										2137-2138										2138-2139										2139-2140										2140-2141										2141-2142										2142-2143										2143-2144										2144-2145										2145-2146										2146-2147										2147-2148										2148-2149										2149-2150										2150-2151										2151-2152										2152-2153										2153-2154										2154-2155										2155-2156										2156-2157										2157-2158										2158-2159										2159-2160										2160-2161										2161-2162										2162-2163										2163-2164										2164-2165										2165-2166										2166-2167										2167-2168										2168-2169										2169-2170										2170-2171										2171-2172										2172-2173										2173-2174										2174-2175										2175-2176										2176-2177										2177-2178										2178-2179										2179-2180										2180-2181										2181-2182										2182-2183										2183-2184										2184-2185										2185-2186										2186-2187										2187-2188										2188-2189										2189-2190										2190-2191										2191-2192										2192-2193										2193-2194										2194-2195										2195-2196										2196-2197										2197-2198										2198-2199										2199-2200										2200-2201										2201-2202										2202-2203										2203-2204										2204-2205										2205-2206										2206-2207										2207-2208										2208-2209										2209-2210										2210-2211										2211-2212										2212-2213										2213-2214										2214-2215										2215-2216										2216-2217										2217-2218										2218-2219										2219-2220										2220-2221										2221-2222										2222-2223										2223-2224										2224-2225										2225-2226										2226-2227										2227-2228										2228-2229										2229-2230										2230-2231										2231-2232										2232-2233										2233-2234										2234-2235										2235-2236										2236-2237										2237-2238										2238-2239										2239-2240										2240-2241										2241-2242										2242-2243										2243-2244										2244-2245										2245-2246										2246-2247										2247-2248										2248-2249										2249-2250										2250-2251										2251-2252										2252-2253										2253-2254										2254-2255										2255-2256										2256-2257										2257-2258										2258-2259										2259-2260										2260-2261										2261-2262										2262-2263										2263-2264										2264-2265										2265-2266										2266-2267										2267-2268										2268-2269										2269-2270										2270-2271										2271-2272										2272-2273										2273-2274										2274-2275										2275-2276										2276-2277										2277-2278										2278-2279										2279-2280										2280-2281										2281-2282										2282-2283										2283-2284										2284-2285										2285-2286										2286-2287										2287-2288										2288-2289										2289-2290										2290-2291										2291-2292										2292-2293										2293-2294										2294-2295										2295-2296										2296-2297										2297-2298										2298-2299										2299-2300										2300-2301										2301-2302										2302-2303										2303-2304										2304-2305										2305-2306										2306-2307										2307-2308										2308-2309										2309-2310										2310-2311										2311-2312										2312-2313										2313-2314										2314-2315										2315-2316										2316-2317										2317-2318										2318-2319										2319-2320										2320-2321										2321-2322										2322-2323										2323-2324										2324-2325										2325-2326										2326-2327										2327-2328										2328-2329										2329-2330										2330-2331										2331-2332										2332-2333										2333-2334										2334-2335										2335-2336										2336-2337										2337-2338										2338-2339										2339-2340										2340-2341										2341-2342										2342-2343										2343-2344										2344-2345										2345-2346										2346-2347										2347-2348										2348-2349										2349-2350										2350-2351										2351-2352										2352-2353										2353-2354										2354-2355										2355-2356										2356-2357										2357-2358										2358-2359										2359-2360										2360-2361										2361-2362										2362-2363										2363-2364										2364-2365										2365-2366										2366-2367										2367-2368										2368-2369										2369-2370										2370-2371										2371-2372										2372-2373										2373-2374										2374-2375										2375-2376										2376-2377										2377-2378										2378-2379										2379-2380										2380-2381										2381-2382										2382-2383										2383-2384										2384-2385										2385-2386										2386-2387										2387-2388										2388-2389										2389-2390										2390-2391										2391-2392										2392-2393										2393-2394										2394-2395										2395-2396										2396-2397										2397-2398										2398-2399										2399-2400										2400-2401										2401-2402										2402-2403										2403-2404										2404-2405										2405-2406										2406-2407										2407-2408										2408-2409										2409-2410										2410-2411										2411-2412										2412-2413										2413-2414										2414-2415										2415-2416										2416-2417										2417-2418										2418-2419										2419-2420										2420-2421										2421-2422										2422-2423										2423-2424										2424-2425										2425-2426										2426-2427										2427-2428										2428-2429										2429-2430										2430-2431										2431-2432										2432-2433										2433-2434										2434-2435										2435-2436										2436-2437										2437-2438										2438-2439										2439-2440										2440-2441										2441-2442										2442-2443										2443-2444										2444-2445										2445-2446										2446-2447										2447-2448										2448-2449										2449-2450										2450-2451										2451-2452										2452-2453										2453-2454										2454-2455										2455-2456										2456-2457										2457-2458										2458-2459										2459-2460										2460-2461										2461-2462										2462-2463										2463-2464										2464-2465										2465-2466										2466-2467										2467-2468										2468-2469										2469-2470										2470-2471										2471-2472										2472-2473										2473-2474										2474-2475										2475-2476										2476-2477										2477-2478										2478-2479										2479-2480										2480-2481										2481-2482										2482-2483										2483-2484										2484-2485										2485-2486										2486-2487										2487-2488										2488-2489										2489-2490										2490-2491										2491-2492										2492-2493										2493-2494										2494-2495										2495-2496										2496-2497										2497-2498										2498-2499										2499-2500										2500-2501										2501-2502										2502-2503										2503-2504										2504-2505										2505-2506										2506-2507										2507-2508										2508-2509										2509-2510										2510-2511										2511-2512										2512-2513										2513-2514										2514-2515										2515-2516										2516-2517										2517-2518										2518-2519										2519-2520										2520-2521										2521-2522										2522-2523										2523-2524										2524-2525										2525-2526										2526-2527										2527-2528										2528-2529										2529-2530										2530-2531										2531-2532										2532-2533										2533-2534										2534-2535										2535-2536										2536-2537										2537-2538										2538-2539										2539-2540										2540-2541										2541-2542										2542-2543										2543-2544										2544-2545										2545-2546										2546-2547										2547-2548										2548-2549										2549-2550										2550-2551										2551-2552										2552-2553										2553-2554										2554-2555										2555-2556										2556-2557										2557-2558										2558-2559										2559-2560										2560-2561										2561-2562										2562-2563										2563-2564										2564-2565										2565-2566										2566-2567										2567-2568										2568-2569										2569-2570										2570-2571										2571-2572										2572-2573										2573-2574										2574-2575										2575-2576										2576-2577										2577-2578										2578-2579										2579-2580										2580-2581										2581-2582										2582-2583										2583-2584										2584-2585										2585-2586										2586-2587										2587-2588										2588-2589										2589-2590										2590-2591										2591-2592										2592-2593										2593-2594										2594-2595										2595-2596										2596-2597										2597-2598										2598-2599										2599-2600										2600-2601										2601-2602										2602-2603										2603-2604										2604-2605										2605-2606										2606-2607										2607-2608										2608-2609										2609-2610										2610-2611										2611-2612										2612-2613										2613-2614										2614-2615										2615-2616										2616-2617										2617-2618										2618-2619										2619-2620										2620-2621										2621-2622										2622-2623										2623-2624										2624-2625										2625-2626										2626-2627										2627-2628										2628-2629										2629-2630										2630-2631										2631-2632										2632-2633										2633-2634										2634-2635										2635-2636										2636-2637										2637-2638										2638-2639										2639-2640										2640-2641										2641-2642										2642-2643										2643-2644										2644-2645										2645-2646										2646-2647										2647-2648										2648-2649										2649-2650										2650-2651										2651-2652										2652-2653										2653-2654										2654-2655										2655-2656										2656-2657										2657-2658										2658-2659										2659-2660										2660-2661										2661-2662										2662-2663										2663-2664										2664-2665										2665-2666										2666-2667										2667-2668										2668-2669										2669-2670										2670-2671										2671-2672										2672-2673										2673-2674										2674-2675										2675-2676										2676-2677										2677-2678										2678-2679										2679-2680										2680-2681										2681-2682										2682-2683										2683-2684										2684-2685										2685-2686										2686-2687										2687-2688										2688-2689										2689-2690										2690-2691										2691-2692										2692-2693										2693-2694										2694-2695										2695-2696										2696-2697										2697-2698										2698-2699										2699-2700										2700-2701										2701-2702										2702-2703										2703-2704										2704-2705										2705-2706										2706-2707										2707-2708										2708-2709									
------	--	--	--	--	--	--	--	--	--	-------------------------------------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--	-----------	--	--	--	--	--	--	--	--	--

DC26 Zululand DM MIG Implementation Plan

[illegible][illegible]

DC26 Zululand DM MIG Implementation Plan

[illegible]

6. APPROVAL OF THE ZULULAND DISTRICT MUNICIPALITY'S SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN FOR THE QUARTER ENDED 31 DECEMBER 2019.

The Zululand District Municipality's SDBIP for the quarter ending 31 December 2019 has been reviewed and approved by the Honourable Mayor: Cllr. T.D Buthelezi as said in S69 (3) (a) and S54 (3) of the Municipal Finance Management Act.

Date Approved:

24/01/2020

The Honourable Mayor:

T.D Buthelezi

Signature:

[Handwritten Signature]

6. APPROVAL BY THE HONORABLE MAYOR

I, the Mayor of the Zululand District Municipality, have reviewed the Mid-Year assessment.

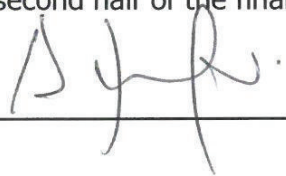
I have ascertained that:

- (a) The budget of the municipality is being implemented in terms of the municipality's SDBIP;
- (b) Monthly Budget Statement (S71) has been reviewed.
- (c) The municipality is not facing any financial problems.

I further request the Accounting Officer, in terms of S 54(d) of the MFMA, to ensure that the following is done:

- (a) The Adjustments Budget for the 2018/19 financial year is tabled for approval before the end of February 2019;
- (b) Ensure that the necessary reports are submitted to the Provincial and National Treasuries;
- (c) Ensure that the 2018/19 SDBIP is revised in order to take the Budget Adjustments into account;
- (d) Take all necessary steps to ensure that the variances revealed by the Mid-Year assessment are addressed and that overall performance is improved during the second half of the financial year.

Signature: _____



Date: _____

2020/01/24

HON. MAYOR: TD BUTHELEZI