

BUDGET AND SUPPORTING DOCUMENTATION 2025-2026

TABLE OF CONTENTS

PART 1 – ANNUAL BUDGET 1.1 MAYOR'S REPORT 1.2 COUNCIL RESOLUTIONS 4.1.3 EXECUTIVE SUMMARY 5.1.4 PERATING REVENUE FRAMEWORK 1.5 OPERATING EXPENDITURE FRAMEWORK 1.6 CAPITAL BUDGETING 1.7 ANNUAL BUDGET TABLES 2.2 PART 2 – SUPPORTING DOCUMENTS 2.1 OVERVIEW OF ANNUAL BUDGET PROCESS 2.2 OVERVIEW OF ALIGNMENT OF ANNUAL BUDGET WITH INTEGRATED DEVELOPMENT PLAN 4.6 2.3 MEASURABLE PERFORMANCE OBJECTIVES AND INDICATORS 4.7 OVERVIEW OF BUDGET RELATED POLICIES 4.9 COVERVIEW OF BUDGET ASSUMPTIONS 5.2 OVERVIEW OF BUDGET ELATED POLICIES 4.9 COVERVIEW OF BUDGET ASSUMPTIONS 5.2 C.6 OVERVIEW OF BUDGET ELATED POLICIES 4.9 C.7 EXPENDITURE ON ALLOCATIONS AND GRANT PROGRAMMES 5.9 C.7 EXPENDITURE ON ALLOCATIONS AND GRANT PROGRAMMES 5.9 COUNCILLORS AND BOARD MEMBER ALLOWANCES AND EMPLOYEE BENEFITS 6.1 2.10 MONTHLY TARGETS FOR REVENUE, EXPENDITURE AND CASH FLOW 6.2 2.11 ANNUAL BUDGETS AND SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLANS INTERNAL DEPARTMENTS 6.3 2.13 CONTRACTS HAVING FUTURE BUDGETARY IMPLICATIONS 6.4 2.14 CAPITAL EXPENDITURE DETAILS 6.5 2.15 CONTRACTS HAVING FUTURE BUDGETARY IMPLICATIONS 6.6 2.16 OTHER SUPPORTING DOCUMENTS 6.7 2.18 MUNICIPAL BANNAGER'S QUALITY CERTIFICATION 6.7 2.18 MUNICIPAL BANNAGER'S QUALITY CERTIFICATION 7.5 2.18 MUNICIPAL MANNAGER'S QUALITY CERTIFICATION	GLOSSARY	1
1.2 COUNCIL RESOLUTIONS	PART 1 – ANNUAL BUDGET	3
1.3 EXECUTIVE SUMMARY	1.1 MAYOR'S REPORT	3
1.4 PERATING REVENUE FRAMEWORK	1.2 COUNCIL RESOLUTIONS	4
1.5 OPERATING EXPENDITURE FRAMEWORK	1.3 EXECUTIVE SUMMARY	5
1.6 CAPITAL BUDGETING	1.4 PERATING REVENUE FRAMEWORK	10
1.7 ANNUAL BUDGET TABLES	1.5 OPERATING EXPENDITURE FRAMEWORK	14
PART 2 – SUPPORTING DOCUMENTS	1.6 CAPITAL BUDGETING	19
2.1 OVERVIEW OF ANNUAL BUDGET PROCESS	1.7 ANNUAL BUDGET TABLES	22
2.2 OVERVIEW OF ALIGNMENT OF ANNUAL BUDGET WITH INTEGRATED DEVELOPMENT PLAN	PART 2 – SUPPORTING DOCUMENTS	45
2.3 MEASURABLE PERFORMANCE OBJECTIVES AND INDICATORS	2.1 OVERVIEW OF ANNUAL BUDGET PROCESS	45
2.4 OVERVIEW OF BUDGET RELATED POLICIES	2.2 OVERVIEW OF ALIGNMENT OF ANNUAL BUDGET WITH INTEGRATED DEVELOPMENT PLAN	46
2.5 OVERVIEW OF BUDGET ASSUMPTIONS	2.3 MEASURABLE PERFORMANCE OBJECTIVES AND INDICATORS	47
2.6 OVERVIEW OF BUDGET FUNDING	2.4 OVERVIEW OF BUDGET RELATED POLICIES	49
2.7 EXPENDITURE ON ALLOCATIONS AND GRANT PROGRAMMES	2.5 OVERVIEW OF BUDGET ASSUMPTIONS	52
2.8 ALLOCATIONS OR GRANTS MADE BY THE MUNICIPALITY	2.6 OVERVIEW OF BUDGET FUNDING	57
2.9 COUNCILLORS AND BOARD MEMBER ALLOWANCES AND EMPLOYEE BENEFITS		
2.10 MONTHLY TARGETS FOR REVENUE, EXPENDITURE AND CASH FLOW	2.8 ALLOCATIONS OR GRANTS MADE BY THE MUNICIPALITY	60
2.11 ANNUAL BUDGETS AND SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLANS INTERNAL DEPARTMENTS	2.9 COUNCILLORS AND BOARD MEMBER ALLOWANCES AND EMPLOYEE BENEFITS	61
2.12 ANNUAL BUDGETS AND SERVICE DELIVERY AGREEMENTS – MUNICIPAL ENTITIES AND OTHER EXTERNAL MECHANISMS	2.10 MONTHLY TARGETS FOR REVENUE, EXPENDITURE AND CASH FLOW	62
2.13 CONTRACTS HAVING FUTURE BUDGETARY IMPLICATIONS	2.11 ANNUAL BUDGETS AND SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLANS INTERNAL DEPARTMENTS.	63
2.13 CONTRACTS HAVING FUTURE BUDGETARY IMPLICATIONS		
2.14 CAPITAL EXPENDITURE DETAILS 64 2.15 LEGISLATION COMPLIANCE STATUS 65 2.16 OTHER SUPPORTING DOCUMENTS 66 2.17 ANNUAL BUDGETS OF MUNICIPAL ENTITIES ATTACHED TO THE MUNICIPALITIES ANNUAL BUDGET 75		
2.15 LEGISLATION COMPLIANCE STATUS 65 2.16 OTHER SUPPORTING DOCUMENTS 66 2.17 ANNUAL BUDGETS OF MUNICIPAL ENTITIES ATTACHED TO THE MUNICIPALITIES ANNUAL BUDGET 75		
2.16 OTHER SUPPORTING DOCUMENTS		
2.17 ANNUAL BUDGETS OF MUNICIPAL ENTITIES ATTACHED TO THE MUNICIPALITIES ANNUAL BUDGET		

GLOSSARY

Adjustment Budgets – it is the formal means by which a municipality may revise its budget during a financial year. Prescribed in section 28 of the Municipal Finance Management Act.

Allocations– money received from Provincial or National Government or other municipalities.

AFS – Annual Financial Statements.

Budget – the financial plan of the municipality.

Budget related policy – policy of a municipality affecting or affected by the budget.

Capital Expenditure – spending on municipal assets such as land, buildings, distribution networks, treatment plants and vehicles. Any capital expenditure must be reflected as an asset on a municipality's balance sheet.

Cash Flow Statements – a statement showing when actual cash will be received and spent by the municipality, and the month end balances of cash and short term investments. Cash receipts and payments do not always coincide with budgeted income and expenditure timings.

CFO – Chief Financial Officer

DORA – Division of Revenue Act. An annual legislation indicating the allocations from National Government and Provincial Government

DWAF – Department of Water Affairs

EPWP – Expanded Public Works Program

Equitable Share – a general grant paid to municipalities. It is predominantly targeted to assist with free basic services.

FMG – Financial Management Grant

Fruitless and wasteful expenditure – expenditure that was made in vain and would have been avoided had reasonable care been exercised

GRAP – Generally Recognised Accounting Practice. The new standard for municipal accounting and basis upon which AFS are prepared

MSCOA – Municipal Standard Chart of Accounts

IDP –Integrated Development Plan. The main strategic planning document of a municipality

KPI – Key Performance Indicators. Measures of service output and/or outcome

LED – Local Economic Development

MFMA – Municipal Finance Management Act (No. 53 of 2003). The principal piece of legislation relating to municipal finance management

MIG – Municipal Infrastructure Grant

MSIG – Municipal Systems Improvement Grant

WSIG – Water services Infrastructure Grant

MTREF – Medium Term Revenue and Expenditure Framework as prescribed by the MFMA sets out indicative revenue and projected expenditure for the budget year plus two outer financial years to determine the affordability level. Also includes details of the previous three years and current years' financial position.

MWIG – Municipal Water Infrastructure Grant

Operating Expenditure – spending on the day to day expenses of a municipality such as general expenses, salaries & wages, and repairs & maintenance

R & M – Repairs and Maintenance

SCM - Supply Chain Management

SSBIP – Service Delivery and Budget Implementation Plan. A detailed plan comprising quarterly performance targets and monthly budget statements

Strategic Objectives - the main priorities of a municipality as set out in the IDP Budget spending must contribute towards achievement of these strategic objectives

Unauthorized Expenditure – generally spending without or in excess of an approved budget **Virement** – transfer of budget

ZDM – Zululand District Municipality

NFS - National skills fund

PART 1 – ANNUAL BUDGET

1.1 MAYOR'S REPORT

BUDGET FOREWORD BY ZULULAND DISTRICT MAYOR, CLLR MB BUTHELEZI

We present this budget of Zululand District Municipality under very difficult and challenging conditions.

In this fiscal year some of the grants we receive were drastically reduced, forcing us to bend over backwards to fulfil the needs of the communities. Providing clean, usable water and sanitation continues to be the priority in our District. Through various challenges, we continue to ensure that there are proper allocations for service delivery.

Directing the Municipality to maintain funded position in the next financial year, 2025/2026, as guided by the National Treasury. There is a increase in the capital budget and a decrease in operating budget of the Municipality.

The 2025/2026 draft budget is R1.7 billion, there is a increase of R299 million compared to the 2024/2025 budget which was R1.4 billion. This represents a decrease of 21%.

We continue to collect outstanding debt and to increase our collection rate, for revenue growth.

I would like to thank the Municipal Manager, the CFO, and the Finance Team for their support in drafting this budget.

I present this budget to the Council for approval.

I thank you.

1.2 COUNCIL RESOLUTIONS

The council resolves that:

That in terms of section 24 of the Municipal Finance Management Act 56 of 2003, the Annual budget of the municipality for the financial year 2023/24 and indicative allocations for the two projected outer years 2024/25 and 2025/26 be approved as set-out in the following tables:

- Table A1 Budget Summary.
- Table A2 Budgeted Financial Performance (revenue and expenditure by standard classification).
- Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote).
- Table A4 Budgeted Financial Performance (revenue and expenditure).
- Table A5 Budgeted Capital expenditure by vote, standard classification and funding.

That the financial position, cash flow, cash backed reserve/accumulated surplus, asset management and basic delivery targets are adopted as set out in the following tables:

- Table A6 Budgeted Financial Position.
- Table A7 Budgeted Cash Flows
- Table A8 Cash backed reserves/accumulated surplus reconciliation
- Table A9 Asset Management
- Table A10 Basic service delivery measurements

The Municipal Manager to be authorized to proceed with the procedure as stipulated in the MFMA and in terms of the guidelines stipulated by the Minister in terms of Section 168(1) of the Act.

The grants be accepted and approved with appreciation.

The Quality Certificate be approved.

The schedule of tariffs be approved as budgeted.

That the budget related policies be implemented with amendments.

The Municipal staff structure be reviewed for approval.

Service level standards be adopted.

Comments on draft budget by Provincial Treasury be noted.

Comments from public participation be noted.

The Procurement plan be approved.

The mSCOA road map be noted.

1.3 EXECUTIVE SUMMARY

MAIN BUDGET SUMMARY

The Summary of the budget is prepared in terms of the prescribed budget formats, detailing revenue by source type and expenditure type. The summary report indicates the following:

	A DJUSTED BUDGET	BUDGET YEAR	BUDGET YEAR	BUDGET YEAR
	2024/2025	2025/2026	2026/2027	2027/2028
	858 421 022.08	815 238 442.79	857 162 763.25	000 004 330 03
OPERATING REVENUE				899 904 228.93
CAPITAL GRANTS AND TRANSFERS	573 592 000.00	916 338 460.00	782 769 404.77	838 877 000.00
TOTAL BUDGET REVENUE	1 432 013 022.08	1 731 576 902.79	1 639 932 168.02	1 738 781 228.93
OPERATING EXPENDITURE	1 024 629 881.00	767 877 497.63	796 521 994.66	831 936 208.32
CONTRIBUTION TO CAPITAL	533 953 305.74	789 946 948.28	674 801 211.00	723 169 827.59
TOTAL BUDGET EXPENDITURE EXCLUDING VAT CAPEX	1 560 551 191.26	1 557 824 445.91	1 471 323 205.66	1 555 106 035.91
CAPITAL EXPENDITURE - GRANTS AND TRANSFERS	497 431 566.00	789 946 948.28	674 801 211.00	723 169 827.59
CA PITA L EXPENDITURE - EXTERNA L LOAN FUNDING	-			
CAPITAL EXPENDITURE - INTERNALLY FUNDED ASSETS	36 521 740.04			
TOTAL CAPITAL EXPENDITURE	533 953 305.00	789 946 948.28	674 801 211.00	723 169 827.59
TOTAL BUDGET REVENUE	1 432 013 022.08	1 731 576 902.79	1 639 932 168.02	1 738 781 228.93
TOTAL BUDGET EXPENDITURE	1 559 033 192.17	1 557 824 445.91	1 471 323 205.66	1 555 106 035.91
SURPLUS/ DEFICIT	- 127 020 170.09	173 752 456.88	168 608 962.36	183 675 193.02
EXTERNAL LOAN FUNDING			-	
SURPLUS/ DEFICIT	- 127 020 170.09	173 752 456.88	168 608 962.36	183 675 193.02

OPERATING SURPLUS(DEFICIT)										
	BUDGET YEAR BUDGET YEAR 2025/2026 2026/2027 2027/2028									
OPERATING										
REVENUE	815 238 442.79	857 162 763.25	899 904 228.93							
OPERATING	767 877 497.63	796 521 994.66	831 936 208.32							
EXPENDITURE										
OPERATING SURPLUS	47 360 945.16	60 640 768.59	67 968 020.61							

The Municipality is largely dependent on government grants for its operations and the small portion is generated from service charges. The adjustment budget was tabled with budget funding plan which meant the municipality had to move to a funded position in the following financial year which is **2025/2026** as per National Treasury circular 129. The municipality budget is highlighted below which shows the increase of capital budget and decrease in operating budget.

The **2025/2026** draft budget is **R1.7 billion**, which represents an increase of **R299 million** from the **2024/2025** budget of **R1.4 billion**. This represents an increase of **21%**.

The budget shows a surplus of **R 173.5 million**, this is the surplus resulting from VAT of **R126.3 million** because the budget is VAT exclusive, and the operating surplus is **R47.3 million**.

The movement in the total budget is highlighted in the topics below:

Operating revenue Framework

The revenue budgets

An increase of 4.3% is proposed to be affected on Tariffs.

Water tariffs have been determined as follows:

Kilolitres Percentage increase

0- 6kl 4.3%

6- 30kl 4.3%

30-40kl 4.3%

>40kl 4.3%

The municipality is providing free 6kl to households that are registered as indigent. The assumed collection rate based on the current collection level and strategies in place to improve collection is expected to be 60% of billable revenue.

The **2025/2026** draft Operating Revenue budget is **R815.2** million. This represents a decrease of **R43** million or **5%** from **2024/2025** budget of **R858.4** million. This net decrease is largely attributed to changes in operating revenue.

The Equitable share has increased by **R40.2 million** from **R670.1 million** in **2024/2025** adjustment budget to **R710.4 million** in **2025/2026** draft budget.

In the **2024/2025** adjustment budget the municipality received a grant from the KwaZulu-Natal Amafa and Research Institute amounting to **R180 thousand**, a grant from National Skills Fund amounting to **R88.2 million** a grant from Local Government Sector Education and Training Authority amounting to **R1.2 million** which are not part of the **2025/2026** budget as per provincial gazette. These grants are yet to be confirmed by the funders.

Service charges revenue for water and sanitation have increased by **R3.3 million** from **R79 million** in the adjusted budget to **R82.4 million** in **2024/2025** draft budget. This results from the increase in tariffs. The tariffs increased by **4.3%** considering the CPI and the municipality have also considered the trend from the 2024/25 pattern.

The municipality increased all other revenue streams for 2025/26 budget. This includes interest in investment and outstanding debtors, licenses and permits, fines, penalties and forfeits

Operating Expenditure Framework

	A DJUSTED BUDGET	BUDGET YEAR	BUDGET YEAR	BUDGET YEAR
	2024/2025	2025/2026	2026/2027	2027/2028
Employee related costs	327 345 766.00	365 723 175.21	375 890 783.32	392 429 977.78
Remuneration of councillors	10 754 907.00	11 640 131.35	11 267 391.61	11 763 156.84
Debt impairment	6 000 000.00	4 000 000.00	4 184 000.00	4 368 096.00
Depreciation & asset impairment	91 314 524.00	95 000 000.00	99 370 000.00	103 742 280.00
Finance charges	11 976 009.00	7 575 356.28	7 923 747.31	8 270 896.00
Inventory consumed	24 824 400.00	15 750 000.00	16 458 100.00	17 160 899.90
Contracted services	354 915 712.00	157 757 342.10	166 006 215.24	173 781 061.04
Transfers and subsidies	2 365 000.00	4 115 355.77	4 304 662.13	4 494 067.26
Other expenditure	195 133 563.00	106 316 136.93	111 117 095.05	115 925 773.50
TOTAL EXPENDITURE	1 024 629 881.00	767 877 497.63	796 521 994.66	831 936 208.32

The **2025/2026** Operating Expenditure budget is **R767.8million**. This represents a decrease of **R256.7 million** or **25%** from **2024/2025** budget of **1 billion**.

The municipality has adopted the funding plan. The municipality is trying to minimize costs by reviewing all SLAs. The municipality has decided to use internal employees where capacity is available to reduce contracted services.

The salaries have increased due to bargaining council agreement, contracted employees and EPWP employees funded by municipality. The salaries are 50% of the operating budget, which is beyond the norm of 25%-40% set by the National Treasury.

Most of the expenditure line items have decreased as the approved funding plan will be monitored monthly and progress rereported to Exco monthly.

In the **2024/2025** adjustment budget the municipality allocated **R180 thousand** for The KwaZulu-Natal Amafa and Research Institute grant, **R88 million** for National Skills Fund grant and **R 1.2 million** for Local Government Sector Education and Training Authority Grant which are not part of the **2026/2026** draft budget as per provincial gazette, these grants are the major contributors to decreased budgeted expenditure.

Capital Expenditure and Funding

CAPITAL EXPENDITURE 2025-2026	A DJUSTED BUDGET	BUDGET YEAR	BUDGET YEAR	BUDGET YEAR
CAPITAL EXPERIENCE 2023-2020	2024/2025	2025/2026	2026/2027	2027/2028
MUNICIPAL INFRASTRUCTURE GRANT	223 425 217.74	231 705 431.61	252 919 827.59	265 127 586.21
REGIONAL BULK INFRASTRUCTURE GRANT	184 586 957.00	469 377 586.20	320 158 107.56	351 896 551.72
WATER SERVICES INFRASTRUCTURE GRANT	86 956 521.00	86 388 068.40	99 137 931.03	103 448 275.86
RURA L ROAD ASSET MANAGEMENT GRANT	2 288 957.00	2 389 655.17	2 499 137.93	2 611 206.90
INDONSA GRANT	173 913.00	86 206.90	86 206.90	86 206.90
BACKUP GENERATORS	32 173 913.00			
OWN FUNDING	4 347 827.00		_	
TOTAL CAPITAL EXPENDITURE	533 953 305.74	789 946 948.28	674 801 211.00	723 169 827.59

The 2025/2026 draft Capital Expenditure budget is R789.9 million VAT exclusive. This represents an increase of R255.9 million or 48% from 2024/2025 budget of R533.9 million.

Circular no. 58 capital grants are reported VAT exclusive, total Capital financing amount to **be R789.9 million**.

Capital Expenditure

CA PITAL EXPENDITURE 2025-2026	ADJUSTED BUDGET 2024/2025	BUDGET YEAR 2025/2026	BUDGET YEAR 2026/2027	BUDGET YEAR 2027/2028
MUNICIPAL INFRASTRUCTURE GRANT	256 939 000.40	268 778 300.66	293 387 000.00	307 548 000.00
REGIONAL BULK INFRASTRUCTURE GRANT	212 275 000.55	544 478 000.00	371 383 404.77	408 200 000.00
WATER SERVICES INFRASTRUCTURE GRANT	99 999 999.15	100 210 159.34	115 000 000.00	120 000 000.00
RURA L ROAD ASSET MANAGEMENT GRANT	2 632 300.55	2 772 000.00	2 899 000.00	3 029 000.00
INDONSA GRANT	199 999.95	100 000.00	100 000.00	100 000.00
BACKUP GENERATORS	36 999 999.95	-	-	-
OWN FUNDING	5 000 001.05	•	ı	
TOTAL CAPITAL EXPENDITURE VAT INCLUSIVE	614 046 301.60	916 338 460.00	782 769 404.77	838 877 000.00

MFMA mSCOA circular number 13 requires that capital expenditure be budgeted exclusively. VAT on capital grants amount to **R126.3 million**.

FINANCIAL POSITION

	ADJUSTED BUDGET 2024/2025	BUDGET YEAR 2025/2026	BUDGET YEAR 2026/2027	BUDGET YEAR 2027/2028
Current Assets	153 121 909.29	416 272 055.13	679 096 767.63	942 286 075.24
Non-Current Assets	5 334 873 657.24	5 239 873 657.24	5 140 523 083.31	5 037 178 207.76
Current Liabilities	619 678 785.01	367 939 746.64	531 982 654.08	523 637 142.75
Non-Current Liabilities	46 420 574.45	292 659 983.00	119 885 522.24	119 885 522.24
Accumulated surplus	4 821 896 207.08	4 995 545 982.73	5 167 751 674.63	5 335 941 618.03

The municipality has a higher number of debtors, but the collection level is an average of 55% from the previous financial year. In 2025/26 the collection rate is expected to be between 55-60% of the current billing.

The municipality also has a large number of creditors that result from the cost drivers that are key to service delivery and the municipality cannot do without them.

The liabilities are expected to be **R239.4 million** by the end of June 2025. Since the municipality has established and tabled the funding plan, it was highlighted that the municipality will not be able to pay all the creditors at once. Therefore, for 2025/26 budget, the municipality has already started negotiations with some of the creditors to make affordable payments arrangements that will go beyond the 2025/26 financial year.

National Policy Key Imperatives

After the State of the Nation Address by the President and the Budget speech by the Minister of Finance key priorities were noted and became our policy imperative. National Treasury subsequently issued MFMA Circular No. 129 to give guidance on these imperatives. There are key factors that have been taken into consideration in the compilation of the 2025/26 MTREF:

The general **inflationary outlook** and the impact on Municipality's residents and businesses

Fiscal Year	2024/25 Estimates	2025/26	2026/27 forecast	2027/28 Forecast
CPI Inflation	4.4%	4.3%	4.6%	4.4%

An increase of 4.3% is proposed to be affected on Tariffs. The assumed collection rate based on the current collection level is expected to be **60%** of billable revenue.

Cost containment measures

Cost containment measures continue as our resolution. Hence the budget is largely informed by this. We continue to make it our practice, a call by the cost containment regulation to eliminate expenditures on the following:

Travel, Conferences, Catering, Entertainment, social functions, telephones, and wasteful expenditure.

Based on the funding plan, the municipality has started to access and review existing SLA's to identify those services that the municipality can do internally.

Budget related policies

The municipality in implementing this budget will rely mostly on its policies as being reviewed for the financial year.

1.4 OPERATING REVENUE FRAMEWORK

The following Table is a high-level summary of the 2025/2026 Tabled budget, indicated is the budgeted revenue by source.

DC26 Zululand - Table A4 Budgeted Financial Performance (revenue and expenditure)

Description	Ref	2021/22	2022/23 2023/24 Current Year 2024/25 2025/26			2025/26 Mediu	m Term Revenue Framework	& Expenditure			
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
Revenue											
Exchange Revenue											
Service charges - Electricity	2	-	-	-	-	-	-	-	-	-	-
Service charges - Water	2	38 486	39 170	58 877	68 294	61 317	61 317	44 042	63 954	66 896	69 839
Service charges - Waste Water Management	2	12 513	14 831	16 024	17 732	17 732	17 732	14 145	18 494	19 345	20 196
Service charges - Waste Management	2	-	-	-	-	-	-	-	-	-	-
Sale of Goods and Rendering of Services		516	1 426	760	578	230	230	530	800	836	857
Agency services											
Interest											
Interest earned from Receivables		288	75	691	823	823	823	578	858	898	937
Interest earned from Current and Non Current Assets		3 705	7 433	15 458	7 500	7 500	7 500	4 806	8 000	8 368	8 736
Dividends											
Rent on Land											
Rental from Fixed Assets		195	181	559	504	504	504	355	504	504	504
Licence and permits		-	88	107	176	283	283	202	295	308	322
Special rating levies											
Operational Revenue		569	563	594	565	1 288	1 288	1 038	1 344	1 405	1 467
Non-Exchange Revenue											
Property rates	2	-		-	-	-	-	-	-	-	-
Surcharges and Taxes				-	-	-	-	-	-	-	-
Fines, penalties and forfeits		209	910	875	1 467	580	580	348	605	633	661
Licences or permits											
Transfer and subsidies - Operational		537 979	658 830	746 444	768 030	768 164	768 164	704 241	720 384	757 969	796 384
Interest		-	-	-	-	-	-	-	-	-	-
Fuel Levy											
Operational Revenue			-		-	-	-	-	-	-	-
Gains on disposal of Assets		40	2 894	680	-	-		-	-	-	-
Other Gains		-	4 385	5 704	-	-		3	-	-	-
Discontinued Operations											
Total Revenue (excluding capital transfers and contributions)		594 501	730 785	846 773	865 670	858 421	858 421	770 289	815 238	857 163	899 904

The **2025/2026** draft operating revenue budget is **R815.2 million**. This represents a decrease of **R43.1 million** or **5%** from **2024/2025** adjusted budget of **R858.4 million**. This net decrease is largely attributed to changes in operating revenue.

The sources of funding are important to ensure that the budget is funded, and cash backed. Each line item on the face of financial performance is explained below:

Exchange revenue

Service charges – Water revenue

Service charges is the amount billed to consumers for water consumed. The Municipality budgeted an amount of **R63.9 million** under Service charges - water revenue, this represents an increase of **R2.6 million** or **4.3%** from an amount of **R61.3 million** in the **2024/25** adjusted Budget.

The service charges water revenue increased by **4.3%** as per increase in tariffs schedule because the municipality took into consideration **2024/2025** financial year actual billing, and the fact that there are places where there are faulty meters and the billing at fixed rate, the municipality has provided budget for meters to cater for this issue. The municipality is no longer giving 6kl to households that are not considered as indigent, only indigent households have access to 6kl.

The Municipality increased tariffs by **4.3%** which is equal to **4.3%** percent guideline as per MFMA circular No. 130, this was done to gradually achieve cost reflective tariffs, whilst maintaining customer affordability.

An amount of **R3 million** has been set aside as a provision for bad debt (provision for non-collection). The municipality is predominantly rural and there are no industries, the level of employment is very low, most households are not able to pay their debt, as a result the municipality is working on updating the indigent register. At the moment the cost of production is higher than the revenue recovered since only urban areas are billed.

Service charges – Sanitation revenue

Sanitation revenue is billed on customers that are connected to the sewer system and those that utilize septic tank system. Sewer connection system is mostly in urban areas and septic tank system is mostly in developing and rural areas, most areas in the district utilize septic tank system. Sewer charge is fixed, but businesses and government are charged an additional sewer excess if they use more than 40kl of water per month. Sewer dump/removal/vacuum is charged on customers that utilize the septic tank system.

The Municipality budgeted an amount of **R18.4 million** under Service charges - sanitation revenue, this represents an increase of **R762.4 thousand** or **4.3%** from an amount of **R17.7 million** in the **2024/25** adjusted Budget.

The Municipality increased tariffs by **4.3%**, which is equal to **4,3%** guideline as per MFMA circular No. 130. The municipality has considered the trend that most businesses are charged sewer excess because of their consumption. Also, sewer dump/removal/vacuum is not fixed but dependent on the number of customers that require the service.

The Municipality does not provide free basic service for sewer charges since sewer charge is fixed thus no revenue forgone is recognized under sanitation revenue.

An amount of **R1 million** has been set aside as a provision for bad debt (provision for non-collection). The Municipality only charges sewer services to metered consumers.

Sale of Goods and Rendering of Services

Sale of goods and rendering of services is the amount for sale of tender documents and clearance certificate. The Municipality budgeted an amount of **R800 thousand** under sale of goods and rendering of services, this represents an increase of **R569 thousand** or **247%** from an amount of **R230 thousand** in the **2024/25** adjusted budget. This increase is attributed to the municipality increasing the capital projects which will result in selling more tender documents.

Interest earned - outstanding debtors

Interest earned from receivables is an interest charged solely on businesses as per the municipality's Credit Control Policy. The Municipality budgeted an amount of **R858 thousand** on interest earned on outstanding debtors for the year **2025/26**, which reflects an increase of **R35.3 thousand** or **4.3%** from **R822.7 thousand** in the **2024/25** adjusted budget. The Municipality has decided to further charge interest on government institutions.

Interest earned from Current and Non-Current Assets

Interest on investment is interest received when the Municipality makes cash investments. Interest earned from current and non-current assets is interest generated from both current and investment accounts, the municipality makes cash investment deposits which are call and 32 days investment deposits. The Municipality budgeted an amount of **R8 million** under Interest on investment which reflects an increase of **R500 thousand** or **7%** from **R7.5 million** in the **2024/25** adjusted budget. This increase is due to the increment of capital grants allocation so the municipality will make short-term investments.

Rental of Fixed Assets

Rental of facilities is billed for office space leased out. The Municipality budgeted an amount of **R503.9 thousand** excluding vat under rental of facilities and equipment. Rental of facilities has remained the same from the **2024/25** adjusted budget.

Licenses and permits

Licences and permits are mainly based on the licences issued by municipal health. The municipality budgeted an amount of **R294.8 thousand** which reflects an increase of **R12 thousand** or **4.3%** from **R282.6 thousand** in the **2024/2025** adjusted budget. This increase is attributed to the 4.3% guideline as per the MFMA circular No. 130.

Operational Revenue

The operating revenue includes receipts such as skills levy refund. The budget is prepared based on the expected return and expenditure from skills training. The expected budget is **R1.3 million**.

Non-exchange revenue

Fines, penalties, and forfeits

Fines, penalties, and forfeits is amounts charged on illegal connections, deposit forfeits, health fines based on health inspections and reconnection fees on non-paying disconnected customers.

The Municipality budgeted an amount of **R650 thousand** under Fines, penalties, and forfeits, this represents an increase of **R24.9 thousand** or **4.3%** from an amount of **R580** thousand in the **2024/25** Adjusted Budget. This increase is equal to the **4.3 percent** guideline as per MFMA circular No. 130.

Transfers and subsidies

Transfers and subsidies (grants) are amounts gazetted as per Division of Revenue Act (DoRA), 2023; and provincial gazette, Transfers and subsidies is revenue recognized as operating conditional grants in terms of Municipal Budget and Reporting Regulations (MBRR). Transfers and subsidies (Grants) are recognized/recorded as revenue when conditions have been met, except for equitable share which is not a conditional grant.

Transfers and subsidies budget is **R720.3 million**, this is as per DORA and Provincial gazette.

Provincial Gazette allocation has been considered, an amount of **R1.7 million** has been gazetted to be received from the department of arts and culture, this grant will be used to facilitate projects in district art center (Indonsa art center).

1.5 OPERATING EXPENDITURE FRAMEWORK

Following Table is a high-level summary of the 2025/2026 tabled budget, indicated is the budgeted expenditure by source.

DC26 Zululand - Table A4 Budgeted Financial Performance (revenue and expenditure)												
Description	Ref	2021/22	2022/23	2023/24	Current Year 2024/25				ZUZS/Z6 Medium Term Revenue & Expenditure Framework			
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget		Pre-audit outcome		Budget Year +1 2026/27		
Expenditure												
Employee related costs	2	263 669	286 293	315 068	310 172	327 346	327 346	249 627	365 723	375 891	392 430	
Remuneration of councillors		8 616	9 276	10 362	9 465	10 755	10 755	8 010	11 640	11 267	11 763	
Bulk purchases - electricity	2	-	-	-	-	-	-	-	-	-	-	
Inventory consumed	8	6 127	51 977	50 171	25 676	25 274	25 274	12 892	15 750	16 458	17 148	
Debtimpairment	3	19 677	26 735	30 812	6 000	6 000	6 000	-	4 000	4 184	4 368	
Depreciation and amortisation		101 119	100 254	114 219	91 315	91 315	91 315	87 483	95 000	99 370	103 742	
Interest		399	553	7 149	7 013	11 976	11 976	7 914	7 575	7 924	8 271	
Contracted services		318 040	363 587	371 917	203 358	354 916	354 916	153 340	157 757	166 006	173 781	
Transfers and subsidies		11 295	4 683	3 534	2 100	2 365	2 365	1 508	4 115	4 305	4 494	
Irrecoverable debts written of		323	2 192	8 134	-	-	-	-	-		-	
Operational costs		131 178	175 045	238 630	112 988	195 134	195 134	146 651	106 316	111 117	115 926	
Losses on disposal of Assets		95	679	506	-	-	-	-	-		-	
Other Losses		2 532	309	-	-	-	-	-	-	-	-	
Total Expenditure		863 071	1 021 582	1 150 503	768 086	1 025 080	1 025 080	667 425	767 877	796 522	831 924	

The **2025/2026** final operating expenditure budget is **R767.** million. This represents an decrease of **R257.2** million or **25%** from **2025/2026** adjusted budget of **R1** billion.

Expenditure Classification is important to know the types of expenses the municipality incurs. Each line item on the face of financial performance will be explained.

Employee Related Costs

Employee related costs are amounts paid for salaries, allowances, service-related benefits, and contributions. The Municipality budgeted an amount of **R365.7 million** under employee related costs, this represents an increase of **R38.3 million** or **12%** from an amount of **R327.3 million** in the **2024/25** adjusted budget. The salaries have increased due to bargaining council agreement, contracted employees and EPWP employees funded by municipality. The salaries are 50% of the operating budget, which is beyond the norm of 25%-40% set by the National Treasury. The municipality has reviewed the organogram.

Remuneration of Councilors

Remuneration of Councilors is paid for councilors' allowances, service-related benefits and contributions. The Municipality budgeted an amount of **R11.6 million** which reflect an increase of **R855 thousand** or **8%** increase under Remuneration of Councilor's from an amount of **R10.7 million** in the **2024/25** Adjusted Budget. This increase is because the municipality considered the gazette of upper limits and the increment of **4.3%** as per MFMA circular no. 130 guideline.

Bulk purchases – electricity

The Municipality does not incur bulk purchases electricity since the Municipality does not sell electricity.

Inventory Consumed

Inventory Consumed are expenses incurred in terms of GRAP 12 such as consumable, materials and suppliers and water inventory. The Municipality budgeted an amount of **R15.7 million** under inventory consumed. This represents a decrease of **R9 million** or **37%** from an amount of **R24.8 million** in the **2024/2025** Adjusted budget. The municipality decreased the budget because the municipality is still in discussion with Abaqulusi regarding section 78. Once the discussion has been finalized, the municipality will no longer purchase raw water from Abaqulusi.

Debt impairment

This is the provision for doubtful debts because of a non-collection level. It is based on the non-collection estimates. The Municipality budgeted an amount of **R4 million** under Debt impairment, this represents a decrease of **R2 million** or **33%** from an amount of **R6 million** in the 2024/25 Adjusted Budget. According to municipality's recovery plan, it was mentioned that there will be consistent cut-offs and disconnections, therefore when implementing that, the debtors will decrease as well as the movement of impairment.

The municipality has decreased the provision based on 2024-2025 budget collection level of **60%**. Assessment and provision for bad debts is done at year end, the municipality does not expect to impair the whole remaining **40%** of billed consumers since some consumers do not meet the municipalities impairment criteria. For example, the municipality does not impair businesses and government institutions. Secondly, some consumers at least make the minimum number of payments per annum to disqualify them from being impaired.

National Treasuries recommend that the assessment and calculations be done monthly. The municipality is in the process of aligning its processes to allow calculation of debt impairment monthly.

Depreciation

This is a non-cash item budgeted for as per the stipulation of the general recognized accounting standards. The Municipality budgeted an amount of **R95 million** under Depreciation, this represents an increase of **R3.6 million** or **4%** from an amount of **R91.3 million** in the 2024/25 Adjusted Budget.

The depreciation is estimated based on the municipalities accounting policy which amongst others considers existing assets, assets to be acquired, work in progress assets to be completed, assets to be disposed and other factors.

The Municipality is also considering creating an asset replacement reserve to refurbish these assets and ensure continuous delivery of services. This will be successful if the municipality can be financial stable.

The depreciation and impairment is in line with the municipality's Asset management polity and will ensure that the AFS is correctly carried forward.

Interest

This amount includes interest in loans. The municipality budgeted an amount of **R7.5 million**, this represents a decrease of **R4.4 million** from an amount of **R11.9 million** in the **2024/2025** adjusted budget. The municipality has made the provision of interest on loan and finance lease, this depends on the agreement not on CPI.

Contracted services

Contracted services include Outsourced services, Consultants and professional fees, and Contractors. The anticipated contracted services expenditure budgeted amount is **R157.7 million**, which is a decrease of **R197.1 million** or **56%** from the amount of **R354.9 million** in the **2024/2025** Adjustment Budget.

The municipality has budgeted according to affordability. According to the funding plan, the municipality decreased the outsourced services. The municipality has also engaged in some payment plan on contracted services since the municipality has limited funding sources.

The municipality has taken a decision to review all cost driving contracts, where possible limit scope of work done whilst maintaining service delivery. This process will help reduce costs so that the municipality spends within the limits of the budget.

Transfers and subsidies

Transfers and subsidies are goods provided as subsidies or aid to the communities for poverty alleviation or community development and/or any other support that may be required by the community and provided by the municipality. Transfers and subsidies amount is **R4.1 million**.

The municipality has increased the anticipated expenditure under this item by **R1.7 million** or **74%** which is below the inflation target of **4.3%** in terms of MFMA Circular No. 130 when compared to an amount of **R2.3 million** reflected in the **2024/25** Adjustments Budget. The municipality has seen the need and the demand from the community and decided to increase the allocation. The increase is based on the municipality budgeting for LED and poverty relief. The budget is provided according to affordability.

Other expenditure

Other expenditure consists of operational cost and operating leases, this is all the other expenditure not classified above, other expenditure includes cost of electricity for water/sewer plants, Municipal services, external Audit fees, subsistence and travel, fuel, insurance, software licenses, SALGA bargaining council levy, telephone, hiring charges, uniforms & protective clothing, operating leases (vehicles), to mention a few.

Some of the expenditure items are once off and incurred in the first half of the financial year and will not be incurred in the second half of the financial year and vice versa e.g. bargaining council levy, annual software licenses, insurance, uniforms & protective clothing, and external audit fees.

The municipality has budgeted **R106.3 million**. The municipality has decreased the anticipated expenditure under this item by **R88.8 million** or **46%** when compared to an amount of **R195.1 million** reflected in the **2024/25** Adjustments Budget.

The municipality has considered the funding plan priorities when determining the operating cost. The municipality has operating costs that cannot be avoided such as Eskom, municipality rates, fleet lease, wet fuel, external audit, SALGA, insurance, workmen's compensation which are very expensive but crucial for service delivery. Some expenditure items have remained the same due to municipal financial limitations.

Operating Grants Expenditure Framework

	ADJUSTED BUDGET 2024/2025	BUDGET YEAR 2025/2026	BUDGET YEAR 2026/2027	BUDGET YEAR 2027/2028
Employee related costs	327 345 765	363 394 804	380 110 965	396 835 847.93
Remuneration of councillors	10 754 906	11 298 029	11 817 738	12 337 718.52
Debt impairment	6 000 000	4 000 000	4 184 000	4 368 096.00
Depreciation & asset impairment	91 314 533	95 000 000	99 370 000	103 742 280.00
Finance charges	11 976 009	7 575 356	7 923 747	8 270 896.00
Inventory consumed/ materials	25 274 400	17 426 000	18 226 670	19 010 257.75
Contracted services	354 915 712	133 965 336	140 204 742	146 550 070.22
Transfers and subsidies	2 365 000	3 615 356	3 780 662	3 927 156.26
Other expenditure	195 133 563	105 759 295	110 592 604	115 424 874.63
TOTAL EXPENDITURE	1 025 079 887.70	742 034 176.84	776 211 129.21	810 467 197.31

Operating Surplus

DC26 Zululand - Table A4 Budgeted Financial Performance (revenue and expenditure)											
Description	Ref	2021/22	2022/23	2023/24	Current Year 2024/25				2025/26 Medium Term Revenue & Expenditure Framework		
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	l		Budget Year +1 2026/27	Budget Year +2 2027/28
Surplus/(Deficit)		(268 570)	(290 797)	(303 730)	97 583	(166 659)	(166 659)	102 864	47 361	60 641	67 980
Transfers and subsidies - capital (monetary allocations)	6	611 248	610 502	768 386	576 195	573 592	573 592	417 498	916 219	781 371	838 777
Transfers and subsidies - capital (in-kind)	6	24 307	-	9	_	_	-	-	-	-	-
Surplus/(Deficit) after capital transfers & contributions		366 985	319 705	464 666	673 778	406 933	406 933	520 362	963 580	842 012	906 757
Income Tax											
Surplus/(Deficit) after income tax		366 985	319 705	464 666	673 778	406 933	406 933	520 362	963 580	842 012	906 757
Share of Surplus/Deficit attributable to Joint Venture											
Share of Surplus/Deficit attributable to Minorities											
Surplus/(Deficit) attributable to municipality		366 985	319 705	464 666	673 778	406 933	406 933	520 362	963 580	842 012	906 757
Share of Surplus/Deficit attributable to Associate	7										
Intercompany/Parent subsidiary transactions											
Surplus/(Deficit) for the year	1	366 985	319 705	464 666	673 778	406 933	406 933	520 362	963 580	842 012	906 757

Table A4 indicates a budget surplus of **R47.3 million** together with capital funding of **R916.2 million** from grants will be contributed to table A5 to fund the acquisition of assets.

1.6 CAPITAL BUDGETING

Table A5 indicates budgeted capital Expenditure by Municipal Vote and standard classification, the budgeted amount is funded from grants and own funds, the funding is taken from table A4 surplus.

Vote Description	Ref	2021/22	2022/23	2023/24		Current Ye	ear 2024/25	j		ledium Term R	
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget		Full Year Forecast		Budget Year 2025/26		
Capital Expenditure - Functional											
Governance and administration		13 258	3 061	1 943	4 348	4 348	4 348	28	_	-	_
Executive and council		6 594	173	167	-	-	-	-	-	-	-
Finance and administration		6 664	2 888	1 621	4 348	4 348	4 348	28	-	-	-
Internal audit		-	-	155	-	-	-	-	-	-	-
Community and public safety		485	1 551	286	174	174	174	_	86	86	86
Community and social services		485	1 551	286	174	174	174	-	86	86	86
Sport and recreation											
Public safety											
Housing											
Health		-	-	-	-	-	-	-	-	-	-
Economic and environmental services		6 965	1 726	75	2 307	2 289	2 289	61	2 390	2 499	2 611
Planning and development		6 965	1 726	75	2 307	2 289	2 289	61	2 390	2 499	2 611
Road transport											
Environmental protection											
Trading services		464 144	491 995	660 239	493 766	527 143	527 143	461 941	787 471	672 216	720 472
Energy sources											
Water management		464 144	491 995	660 239	493 766	527 143	527 143	461 941	787 471	672 216	720 472
Waste water management		-	-	-	-	-	-	-	-	-	-
Waste management											
Other		-	9	_	_	_	_	-	-	-	-
Total Capital Expenditure - Functional	3	484 853	498 342	662 543	500 595	533 953	533 953	462 030	789 947	674 801	723 170

Governance and administration

Governance and administration include furniture, ICT infrastructure, Furniture, computers, road restoration, park homes and equipment. The municipality did not budget for this line item.

Community and public safety

The municipality has budgeted **R86 thousand** to equip Indonsa Art Centre with the necessary equipment.

Economic and environmental services

Economic and environmental includes capital grant (rural road asset management grant), this line item has increased by **R2.3 million** or **4%** from **R2.2 million** to **R2.3 million**. Rural road grant is the only expenditure expected from this line item and funded by grant.

Trading services

Trading services include capital grants (MIG, WSIG, and RBIG), backup generators. This line item has increased by **R292.5 million** from **R494.9 million** to **R787.4 million**. This line item includes infrastructure funded by MIG, RBIG, WSIG and Borrowings.

Projects to be Implemented as per Capital budget.

CA PITAL EXPENDITURE 2025-2026	A DJUSTED BUDGET 2024/2025	BUDGET YEAR 2025/2026	BUDGET YEAR 2026/2027	BUDGET YEAR 2027/2028
MUNICIPAL INFRASTRUCTURE GRANT	223 425 218	232 621 838	252 919 828	230 545 727
REGIONA L BULK INFRASTRUCTURE GRANT	184 586 957	470 899 892	319 038 793	305 997 001
WATER SERVICES INFRASTRUCTURE GRANT	86 956 521	86 486 486	99 137 931	89 955 022
RURAL ROAD ASSET MANAGEMENT GRANT	2 288 957	2 397 405	2 499 138	2 270 615
INDONSA GRANT	173 913			
TOTAL CAPITAL EXPENDITURE	497 431 565.74	792 405 621.62	673 595 689.66	628 768 365.82

Capital budget is funded **100%** by grants as per DORA. Capital budget funding is as follows: Municipal Infrastructure Grant (MIG), Water Services Infrastructure Grant (WSIG), Regional Bulk Infrastructure Grant (RBIG).

In terms of Circular No.58 conditional/capital grants must be reported VAT inclusive, below grants expenditure VAT inclusive.

Capital Grant Expenditure as per MFMA circular no. 58 (Inclusive of Borrowings)

CA PITAL EXPENDITURE 2025-2026	A DJUSTED BUDGET 2024/2025	BUDGET YEAR 2025/2026	BUDGET YEAR 2026/2027	BUDGET YEAR 2027/2028
MUNICIPAL INFRASTRUCTURE GRANT	256 939 000	268 969 000	293 387 000	267 433 043
REGIONAL BULK INFRASTRUCTURE GRANT	212 275 001	544 478 000	370 085 000	354 956 522
WATER SERVICES INFRASTRUCTURE GRANT	99 999 999	100 000 000	115 000 000	104 347 826
RURA L ROAD ASSET MANAGEMENT GRANT	2 632 301	2 772 000	2 899 000	2 633 913
INDONSA GRANT	200 000	-	-	-
TOTAL CAPITAL EXPENDITURE VAT INCLUSIVE	572 046 300.60	916 219 000.00	781 371 000.00	729 371 304.35

1.7 ANNUAL BUDGET TABLES

The following part of the budget presentation portrayed below focuses on budget tables as required in terms of regulation 9 of the Municipal Budget and Reporting Regulations. These tables clearly outline the municipality's **2025/2026** budget and MTREF as approved by the Council. Below each table there is a provision of clarification pertaining to what is depicted from the provided tables

Table A1 - Budget Summary

DC26 Zululand - Table A2 Budgeted Financial Performance (revenue and expenditure by functional classification)

Functional Classification Description	Ref	2021/22	2022/23	2023/24	Cu	rrent Year 2024/	25	2025/26 Mediu	m Term Revenue Framework	& Expenditure
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
Revenue - Functional										
Governance and administration		530 987	665 320	759 290	769 935	770 614	770 614	722 663	767 032	801 710
Executive and council		-	8	-	-	-	-	-	_	-
Finance and administration		530 987	665 312	759 290	769 935	770 614	770 614	722 663	767 032	801 710
Internal audit		-	-	-	-	-	-	-	-	-
Community and public safety		2 011	2 285	2 285	3 215	2 474	2 474	2 118	2 136	2 155
Community and social services		2 011	2 209	2 179	1 911	2 091	2 091	1 719	1 719	1 719
Sport and recreation		-	-	-	-	-	-	-	-	-
Public safety		-	-	_	-	_	-	-	-	_
Housing		-	_	_	-	_	_	_	_	_
Health		-	76	107	1 304	383	383	399	417	436
Economic and environmental services		9 606	4 171	3 112	2 721	2 653	2 653	2 772	2 899	7 029
Planning and development		9 606	4 171	3 112	2 721	2 653	2 653	2 772	2 899	7 029
Road transport		-	_	_	-	_	_	-	_	_
Environmental protection		-	_	_	-	_	_	_	_	_
Trading services		686 941	668 995	848 437	665 936	656 215	656 215	1 003 344	865 804	926 922
Energy sources		-	-	_	-	-	_	_	_	_
Water management		674 336	654 093	832 056	647 830	638 250	638 250	984 607	846 204	906 460
Waste water management		12 605	14 903	16 380	18 106	17 965	17 965	18 738	19 599	20 462
Waste management		-	-	-	-	-	-	_	_	_
Other	4	511	516	2 045	57	57	57	560	663	865
Total Revenue - Functional	2	1 230 055	1 341 287	1 615 168	1 441 865	1 432 013	1 432 013	1 731 457	1 638 534	1 738 681
Expenditure - Functional										
Governance and administration		255 470	329 923	430 174	312 391	397 557	397 557	253 841	264 747	276 385
Executive and council		61 104	63 257	70 543	35 144	41 092	41 092	59 108	60 917	63 568
Finance and administration		194 366	266 667	306 776	248 883	293 050	293 050	166 662	174 468	182 163
Internal audit		134 300	200 001	52 855	28 364	63 415	63 415	28 071	29 362	30 654
Community and public safety		24 796	27 553	27 210	28 084	29 541	29 541	31 478	32 852	34 226
Community and social services		13 211	14 564	9 284	9 176	9 901	9 901	10 898	11 325	11 752
Sport and recreation		13 2 11	14 304	3 204	3 170	3 301	3 301	10 030	11 323	11752
Public safety		_	_	7 301	6 234	7 405	7 405	7 666	8 019	8 372
Housing		_	_	7 301	0 234	7 403	7 405	7 000	0019	- 0 372
Health		11 586	12 989	10 625	12 674	12 235	12 235	12 914	13 508	14 102
Economic and environmental services		24 502	22 711	29 375	22 960	23 260	23 260	23 679	24 768	29 858
Planning and development		24 502	22 711	29 375	22 960	23 260	23 260	23 679	24 768	29 858
Road transport		24 302	22 / 11	25 51 5	22 300	25 200	23 200	25075	24700	25 050
Environmental protection			_	_	_ [_		Ī .	I -
Trading services		566 315	632 167	646 155	393 586	563 331	563 331	448 292	463 004	479 653
Energy sources		300 313	032 107	040 133	393 300		JUJ 331	440 292	403 004	4/9 655
Water management		558 489	620 495	633 539	378 362	552 249	552 249	431 937	445 896	461 793
Waste water management		7 826	11 672	12 616	15 224	11 082	11 082	16 355	17 107	17 860
Waste management		7 020	11072	12 0 10	13 224	11 002	11 002	10 333	1, 10,	1, 000
Other	4	7 882	9 229	- 12 748	- 10 615	- 10 940	10 940	10 588	11 151	11 815
Total Expenditure - Functional	3	878 966	1 021 583	1 145 661	767 636	1 024 630	1 024 630	767 877	796 522	831 936
Surplus/(Deficit) for the year	3	351 089	319 704	469 507	674 228	407 383	407 383	963 580	842 012	906 745

MBRR Table A2 - Budgeted Financial Performance (revenue and expenditure by standard classification)

Table A2 is a view of the budgeted financial performance in relation to revenue and expenditure per standard classification. The modified GFS standard classification divides the municipal services into 15 functional areas. Municipal revenue, operating expenditure and capital expenditure are then classified in terms of each of these functional and the Total Revenue on this table includes capital revenues (Transfers recognized – capital) and so does not balance to the operating revenue shown on Table 4.

DC26 Zululand - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)

Vote Description	Ref	2021/22	2022/23	2023/24	Cu	ırrent Year 2024/	25	2025/26 Mediu	ım Term Revenue Framework	& Expenditure
R thousand		Audited	Audited	Audited	Original	Adjusted	Full Year	Budget Year 2025/26		Budget Year +2
Revenue by Vote	-	Outcome	Outcome	Outcome	Budget	Budget	Forecast	2025/26	2026/27	2027/28
Vote 01 - Council	1'1		8							
		- 448	-	105 559		89 916	89 916	- 077	- 4 000	1 321
Vote 02 - Corporate Services Vote 03 - Finance		530 539	61 142 604 660	655 776	89 962 680 030	680 755	680 755	977 722 246	1 099 766 596	801 254
Vote 04 - Community Development		10 481 603 289	3 953	2 285	3 215	2 474	2 474	2 118	2 136	2 155
Vote 05 - Planning & Wsa			617 377	775 606	581 490	578 819	578 819	922 625	781 371	842 777
Vote 06 - Technical Services		9 612	-	-	-	-	-	_	-	-
Vote 07 - Water Purification		-	_	_	-	_	_			
Vote 08 - Water Distribution		63 082	39 245	59 562	69 061	62 084	62 084	64 754	67 732	70 712
Vote 09 - Waste Water		12 605	14 903	16 380	18 106	17 965	17 965	18 738	19 599	20 462
Vote 10		-	-	-	-	-	-	-	-	-
Vote 11		-	-	-	-	-	-	-	-	-
Vote 12 - ,		-	-	-	-	-	-	-	-	-
Vote 13 - ,		-	-	-	-	-	-	-	-	-
Vote 14 - *		-	-	-	-	-	-	-	-	-
Vote 15 - Other		_	-	_	-	_	_	-	-	-
Total Revenue by Vote	2	1 230 055	1 341 287	1 615 168	1 441 865	1 432 013	1 432 013	1 731 457	1 638 534	1 738 681
Expenditure by Vote to be appropriated	1									
Vote 01 - Council		61 104	63 257	80 090	45 311	53 018	53 018	67 460	69 653	72 688
Vote 02 - Corporate Services		124 394	187 183	273 176	211 286	286 880	286 880	124 885	130 706	136 621
Vote 03 - Finance		70 809	72 389	76 214	59 309	60 588	60 588	62 394	65 404	68 309
Vote 04 - Community Development		43 410	55 014	58 981	47 801	51 280	51 280	54 996	57 451	59 908
Vote 05 - Planning & Wsa		62 982	61 591	31 915	27 462	23 789	23 789	46 649	49 585	52 048
Vote 06 - Technical Services		29 532	9 306	5 354	5 758	5 639	5 639	6 455	6 752	7 045
Vote 07 - Water Purification		48 620	52 109	50 293	47 565	50 610	50 610	51 596	53 969	56 344
Vote 08 - Water Distribution		430 289	509 062	557 023	307 920	481 744	481 744	337 089	345 894	361 114
Vote 09 - Waste Water		7 826	11 672	12 616	15 224	11 082	11 082	16 355	17 107	17 860
Vote 10		- 020	-	-	10 224	-	-	-	-	-
Vote 11		_	_	_	_	_	_	_	_	_
Vote 12		_	_	_	_	_	_	_	_	_
Vote 13		_	_	_			_	_		_
Vote 14 - *		_	_	_		_	_	_	_	I -
Vote 15 - Other		_	_	_	_	_	_	_	_	I -
Total Expenditure by Vote	2	878 966	1 021 583	1 145 661	767 636	1 024 630	1 024 630	767 877	796 522	831 936
Surplus/(Deficit) for the year	2	351 089	319 704	469 507	674 228	407 383	407 383	963 580	842 012	906 745

MBRR Table A3 - Budgeted Financial Performance (revenue and expenditure by municipal vote)

Table A3 is a view of the budgeted financial performance in relation to the revenue and expenditure per municipal vote. This table facilitates the view of the budgeted operating performance in relation to the organizational structure of the municipality. This means it is possible to present the operating surplus or deficit of a vote.

DC26 Zululand - Table A4 Budgeted Financial Performance (revenue and expenditure)

DC26 Zululand - Table A4 Budgeted Financial Perf	orma	ance (revenu	e and expen	diture)							
Description	Ref	2021/22	2022/23	2023/24		Current Ye	ar 2024/25		2025/26 Mediu	m Term Revenue Framework	& Expenditure
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
Revenue											
Exchange Revenue											
Service charges - Electricity	2	-	-	-	-	-	-	-	-	-	-
Service charges - Water	2	38 486	39 170	58 877	68 294	61 317	61 317	44 042	63 954	66 896	69 839
Service charges - Waste Water Management	2	12 513	14 831	16 024	17 732	17 732	17 732	14 133	18 494	19 345	20 196
Service charges - Waste Management	2	-	-	-	-	-	-	-	-	-	-
Sale of Goods and Rendering of Services		516	1 426	760	578	230	230	530	800	836	857
Agency services Interest											
Interest earned from Receivables		288	75	691	823	823	823	578	858	898	937
Interest earned from Current and Non Current Assets		3 705	7 433	15 458	7 500	7 500	7 500	4 806	8 000	8 368	8 736
Dividends		0 100	7 400	10 400	1 000	7 500	1 000	4 000	0 000	0 000	0100
Rent on Land											
Rental from Fixed Assets		195	181	559	504	504	504	355	504	504	504
Licence and permits		130	88	107	176	283	283	192	295	308	322
Special rating levies			00	101	110	200	200	102	250	500	ULL
Operational Revenue		569	563	594	565	1 288	1 288	1 037	1 344	1 405	1 467
Non-Exchange Revenue		000	000	001	000	1 200	1200	1 001		1 100	1 101
Property rates	2	_	_	_	_	_	_	_	_	_	_
Surcharges and Taxes	-		_		_		_		_		_
Fines, penalties and forfeits		209	910	875	1 467	580	580	348	605	633	661
Licences or permits		200	0.0	0.0		555	000	0.0	000	555	001
Transfer and subsidies - Operational		537 979	658 830	746 444	768 030	768 164	768 164	536 694	720 384	757 969	796 384
Interest		-	-	- 10 111	-	-	-	-	-		-
Fuel Levy											
Operational Revenue		_	_	_	_	_	_	_	_	_	_
Gains on disposal of Assets		40	2 894	680	_	_	_	_	_	_	_
Other Gains			4 385	5 704	_	_	_	3	_	_	_
Discontinued Operations											
Total Revenue (excluding capital transfers and contributions)		594 501	730 785	846 773	865 670	858 421	858 421	602 718	815 238	857 163	899 904
Expenditure											
Employee related costs Remuneration of councillors	2	263 669 8 616	286 293 9 276	315 068 10 362	310 172 9 465	327 346 10 755	327 346 10 755	249 611 8 010	365 723 11 640	375 891 11 267	392 430 11 763
Bulk purchases - electricity	2	0010	9 2 7 0	10 302	9 400	10 / 55	10 / 55	- 0 0 10	11 040	- 11 207	- 11 /03
Inventory consumed	8	6 127	51 977	50 171	25 676	25 274	25 274	12 892	15 750	16 458	17 148
Debt impairment	3	19 677	26 735	30 812	6 000	6 000	6 000	-	4 000	4 184	4 368
Depreciation and amortisation		101 119 399	100 254 553	114 219	91 315	91 315	91 315	87 483	95 000	99 370	103 742
Interest Contracted services		318 040	363 587	7 149 371 917	7 013 203 358	11 976 354 916	11 976 354 916	7 911 153 320	7 575 157 757	7 924 166 006	8 271 173 781
Transfers and subsidies		11 295	4 683	3 534	2 100	2 365	2 365	1 508	4 115	4 305	4 494
Irrecoverable debts written off		323	2 192	8 134	-	-	-	-	-	-	-
Operational costs		131 178 95	175 045	238 630	112 988	195 134	195 134	146 361	106 316	111 117	115 926
Losses on disposal of Assets Other Losses		2 532	679 309	506							-
Total Expenditure		863 071	1 021 582	1 150 503	768 086	1 025 080	1 025 080	667 096	767 877	796 522	831 924
Surplus/(Deficit)		(268 570)	(290 797)	(303 730)	97 583	(166 659)	(166 659)	(64 378)	47 361	60 641	67 980
Transfers and subsidies - capital (monetary allocations)	6	611 248	610 502	768 386	576 195	573 592	573 592	417 498	916 219	781 371	838 777
Transfers and subsidies - capital (in-kind)	6	24 307	_	9	_	_	_	_	_	-	_
Surplus/(Deficit) after capital transfers & contributions Income Tax		366 985	319 705	464 666	673 778	406 933	406 933	353 120	963 580	842 012	906 757
Surplus/(Deficit) after income tax		366 985	319 705	464 666	673 778	406 933	406 933	353 120	963 580	842 012	906 757
Share of Surplus/Deficit attributable to Joint Venture		300 000	3.0.00	.0.000	3.00	.00000	.00000	300 .20	222 200	3.2312	
Share of Surplus/Deficit attributable to Minorities											
Surplus/(Deficit) attributable to municipality Share of Surplus/Deficit attributable to Associate	7	366 985	319 705	464 666	673 778	406 933	406 933	353 120	963 580	842 012	906 757
Intercompany/Parent subsidiary transactions	'										
Surplus/(Deficit) for the year	1	366 985	319 705	464 666	673 778	406 933	406 933	353 120	963 580	842 012	906 757

MBRR Table A4 - Budgeted Financial Performance (revenue and expenditure)
Table A4 indicates the budgeted revenue and expenditure by source, and the calculated surplus which will be used to fund Capital Expenditure on table B5.

Vote Description	Ref	2021/22	2022/23	2023/24		Current Ye	ar 2024/25		2025/26 Mediu	m Term Revenue Framework	& Expenditure
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
Capital expenditure - Vote		Gutoomo	Guttoniio	- Cuttoonio	Duugot	Duugot	. 0.0000	041001110	2020/20	2020/2/	2021720
Multi-year expenditure to be appropriated	2										
Vote 01 - Council		-	-	-	-	-	-	-	-	-	-
Vote 02 - Corporate Services		-	-	155	-	-	-	-	-	-	-
Vote 03 - Finance		-	-	-	-	-	-	-	-	-	-
Vote 04 - Community Development		-	-	-	-	-	-	-	-	-	-
Vote 05 - Planning & Wsa		-	-	-	-	-	-	-	-	-	-
Vote 06 - Technical Services		-	-	-	-	-	-	-	-	-	-
Vote 07 - Water Purification		-	-	-	-	-	-	-	-	-	-
Vote 08 - Water Distribution		-	-	-	-	-	-	-	-	-	-
Vote 09 - Waste Water		-	-	-	-	-	-	-	-	-	-
Vote 10		-	-	-	-	-	-	-	-	-	-
Vote 11		-	-	-	-	-	-	-	-	-	-
Vote 12 - ,		-	-	-	-	-	-	-	-	-	-
Vote 13 - ,		-	-	-	-	-	-	-	-	-	-
Vote 14 - *		-	-	-	-	-	-	-	-	-	-
Vote 15 - Other		-	-	-	-	-	_	-	-	-	-
Capital multi-year expenditure sub-total	7	-	-	155	-	-	-	-	-	-	-
Single-year expenditure to be appropriated	2								1		1
Vote 01 - Council	_	6 594	173	167				_			
Vote 01 - Council Vote 02 - Corporate Services		3 746	833	1 551	3 478	3 478	3 478	-	_	_	_
Vote 03 - Finance		2 918	2 064	70	870	3 476 870	870	28	_	I -	_
		7 451	3 277	286	174	174	174	_	86	86	86
Vote 04 - Community Development		464 144	491 521	660 294	489 900		497 258	448 544	789 861	674 715	723 084
Vote 05 - Planning & Wsa Vote 06 - Technical Services		404 144	491 021	000 294	489 900 6 173	497 258	497 258	448 544	789 861	6/4 /15	123 084
Vote 07 - Water Purification		_	474	20	01/3	-	-	_	_	_	_
		_	4/4	20	-	20.474	20.474	42.450	_	_	_
Vote 08 - Water Distribution Vote 09 - Waste Water		-	-	-	-	32 174	32 174	13 458	-	-	_
		_	-		-	-	-	_	_	_	_
Vote 10		-	-	-	-	-	-	-	-	-	_
Vote 11		-	-	-	-	-	-	-	-	-	-
Vote 12 - ,		-	-	-	-	-	-	-	-	-	-
Vote 13 - ,		-	-	-	-	-	-	-	-	-	_
Vote 14 - *		-	-	-	-	-	-	-	-	-	_
Vote 15 - Other		484 853	498 342	662 388	500 595	533 953	533 953	462 030	789 947	674 801	723 170
Capital single-year expenditure sub-total Total Capital Expenditure - Vote		484 853	498 342 498 342	662 543	500 595	533 953	533 953	462 030	789 947 789 947	674 801	723 170
Capital Expenditure - Functional											
Governance and administration		13 258	3 061	1 943	4 348	4 348	4 348	28	-	-	-
Executive and council		6 594	173	167	-	-	-	-	-	-	-
Finance and administration		6 664	2 888	1 621	4 348	4 348	4 348	28	-	-	-
Internal audit		-	-	155	-	-	-	-	-	-	-
Community and public safety		485	1 551	286	174	174	174	-	86	86	86
Community and social services		485	1 551	286	174	174	174	-	86	86	86
Sport and recreation											
Public safety											
Housing											
Health											
Economic and environmental services		-	-	-	-	-	-	-	-	-	-
		- 6 965	- 1 726	- 75	_ 2 307	_ 2 289	_ 2 289	- 61	- 2 390	_ 2 499	_ 2 611
Planning and development		- 6 965 6 965	1 726 1 726	- 7 5 75	- 2 307 2 307	- 2 289 2 289	- 2 289 2 289	- 61 61	2 390 2 390	2 499 2 499	2 611 2 611
Planning and development											
Planning and development Road transport											
Planning and development Road transport Environmental protection		6 965	1 726	75	2 307	2 289	2 289	61	2 390	2 499	2 611
Planning and development Road transport Environmental protection Trading services		6 965	1 726	75	2 307	2 289	2 289	61	2 390	2 499	2 611
Planning and development Road transport Environmental protection Trading services Energy sources		6 965 464 144	1 726 491 995	75 660 239	2 307 493 766	2 289 527 143	2 289 527 143	61 461 941	2 390 787 471	2 499 672 216	2 611 720 472
Planning and development Road transport Environmental protection Trading services Energy sources Water management		6 965 464 144	1 726 491 995	75 660 239	2 307 493 766 493 766	2 289 527 143	2 289 527 143	61 461 941	2 390 787 471	2 499 672 216	2 611 720 472
Planning and development Road transport Environmental protection Trading services Energy sources Water management Waste water management		6 965 464 144 464 144 -	1726 491 995 491 995 - 9	660 239 660 239 -	2 307 493 766 493 766 - -	2 289 527 143 527 143 -	2 289 527 143 527 143 -	461 941 461 941 -	2 390 787 471 787 471 -	2 499 672 216 672 216 -	720 472 720 472 720 472
Planning and development Road transport Environmental protection Trading services Energy sources Water management Waste water management Waste management	3	6 965 464 144	1 726 491 995	75 660 239	2 307 493 766 493 766	2 289 527 143	2 289 527 143	61 461 941	2 390 787 471	2 499 672 216	2 611 720 472
Planning and development Road transport Environmental protection Trading services Energy sources Water management Waste water management Waste management Other Total Capital Expenditure - Functional	3	6 965 464 144 464 144 -	1726 491 995 491 995 - 9	660 239 660 239 -	2 307 493 766 493 766 - -	2 289 527 143 527 143 -	2 289 527 143 527 143 -	461 941 461 941 -	2 390 787 471 787 471 -	2 499 672 216 672 216 -	720 472 720 472 720 472
Planning and development Road transport Environmental protection Trading services Energy sources Water management Waste water management Waste management Other Total Capital Expenditure - Functional Funded by:	3	6 965 464 144 464 144 - - 484 853	1 726 491 995 491 995 - 9 498 342	660 239 660 239 - - - 662 543	2 307 493 766 493 766 - - - 500 595	2 289 527 143 527 143 533 953	2 289 527 143 527 143	461 941 461 941 - - 462 030	2 390 787 471 787 471 - - 789 947	2 499 672 216 672 216 - - - 674 801	2 611 720 472 720 472 - - 723 170
Planning and development Road transport Environmental protection Trading services Energy sources Water management Waste management Waste management Other Total Capital Expenditure - Functional Funded by: National Government	3	6 965 464 144 464 144 - - 484 853 464 144	1 726 491 995 491 995 - 9 498 342 490 152	660 239 660 239 - - - 662 543	2 307 493 766 493 766 - - 500 595 496 073	2 289 527 143 527 143	2 289 527 143 527 143	461 941 461 941 -	2 390 787 471 787 471 - 789 947 789 861	2 499 672 216 672 216 - - - 674 801	720 472 720 472 720 472 - - 723 170
Planning and development Road transport Environmental protection Trading services Energy sources Water management Waste water management Waste management Other Total Capital Expenditure - Functional Funded by: National Government Provincial Government	3	6 965 464 144 464 144 - - 484 853	1 726 491 995 491 995 - 9 498 342	660 239 660 239 - - - 662 543	2 307 493 766 493 766 - - - 500 595	2 289 527 143 527 143 533 953	2 289 527 143 527 143	461 941 461 941 - - 462 030	2 390 787 471 787 471 - - 789 947	2 499 672 216 672 216 - - - 674 801	2 611 720 472 720 472 - - 723 170
Planning and development Road transport Environmental protection Trading services Energy sources Water management Waste water management Waste management Other Total Capital Expenditure - Functional Funded by: National Government Provincial Government District Municipality	3	6 965 464 144 464 144 - - 484 853 464 144	1 726 491 995 491 995 - 9 498 342 490 152	660 239 660 239 - - - 662 543	2 307 493 766 493 766 - - 500 595 496 073	2 289 527 143 527 143	2 289 527 143 527 143	461 941 461 941 - - 462 030	2 390 787 471 787 471 - 789 947 789 861	2 499 672 216 672 216 - - - 674 801	720 472 720 472 720 472 - - 723 170
Planning and development Road transport Environmental protection Trading services Energy sources Water management Waste management Waste management Total Capital Expenditure - Functional Funded by: National Government Provincial Government Provincial Government District Municipality Transfers and subsidies - capital (monetary allocations) (Nat/ Prov	3	6 965 464 144 464 144 - - 484 853 464 144	1 726 491 995 491 995 - 9 498 342 490 152	660 239 660 239 - - - 662 543	2 307 493 766 493 766 - - 500 595 496 073	2 289 527 143 527 143	2 289 527 143 527 143	461 941 461 941 - - 462 030	2 390 787 471 787 471 - 789 947 789 861	2 499 672 216 672 216 - - - 674 801	720 472 720 472 720 472 - - 723 170
Planning and development Road transport Environmental protection Trading services Energy sources Water management Waste water management Waste water management Other Total Capital Expenditure - Functional Funded by: National Government Provincial Government District Municipality Transfers and subsidies - capital (monetary allocations) (Nat / Prov Departm Agencies, Households, Non-profit Institutions, Private	3	6 965 464 144 464 144 - - 484 853 464 144	1 726 491 995 491 995 - 9 498 342 490 152	660 239 660 239 - - - 662 543	2 307 493 766 493 766 - - 500 595 496 073	2 289 527 143 527 143	2 289 527 143 527 143	461 941 461 941 - - 462 030	2 390 787 471 787 471 - 789 947 789 861	2 499 672 216 672 216 - - - 674 801	720 472 720 472 720 472 - - 723 170
Planning and development Road transport Environmental protection Trading services Energy sources Water management Waste management Waste management Total Capital Expenditure - Functional Funded by: National Government Provincial Government Provincial Government District Municipality Transfers and subsidies - capital (monetary allocations) (Nat/ Prov	3	6 965 464 144 464 144 - - 484 853 464 144	1 726 491 995 491 995 - 9 498 342 490 152	660 239 660 239 - - - 662 543	2 307 493 766 493 766 - - 500 595 496 073	2 289 527 143 527 143 - - - 533 953 497 258 174	2 289 527 143 527 143 - - - 533 953 497 258 174	461 941 461 941 - - 462 030	2 390 787 471 787 471 - 789 947 789 861	2 499 672 216 672 216 - - - 674 801	720 472 720 472 720 472 - 723 170 723 084 86
Planning and development Road transport Environmental protection Trading services Energy sources Water management Waste water management Waste water management Other Total Capital Expenditure - Functional Funded by: National Government Provincial Government District Municipality Transfers and subsidies - capital (monetary allocations) (Nat / Prov Departm Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educ Institutions)		6 965 464 144 464 144 - 484 853 464 144 7 451	1726 491 995 491 995 - 9 498 342 490 152 2 797	660 239 660 239 - - 662 543 660 294 277	2 307 493 766 493 766 - - 500 595 496 073 174	2 289 527 143 527 143	2 289 527 143 527 143	461 941 461 941 - - 462 030 448 483	2 390 787 471 787 471 - 789 947 789 861 86	672 216 672 216 672 216 - - - 674 801 674 715 86	720 472 720 472 720 472 - 723 170 723 084 86
Planning and development Road transport Environmental protection Trading services Energy sources Water management Waste water management Waste water management Other Total Capital Expenditure - Functional Funded by: National Government Provincial Government District Municipality Transfers and subsidies - capital (monetary allocations) (Nat / Prov Departm Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educ Institutions)		6 965 464 144 464 144 - 484 853 464 144 7 451	1726 491 995 491 995 - 9 498 342 490 152 2 797	660 239 660 239 - - 662 543 660 294 277	2 307 493 766 493 766 - - 500 595 496 073 174	2 289 527 143 527 143 - - - 533 953 497 258 174	2 289 527 143 527 143 - - - 533 953 497 258 174	461 941 461 941 - - 462 030 448 483	2 390 787 471 787 471 - 789 947 789 861 86	672 216 672 216 672 216 - - - 674 801 674 715 86	720 472 720 472 720 472 - - 723 170

MBRR Table A5 - Budgeted Capital Expenditure by vote, standard classification, and funding source

Table A5 indicates budgeted capital Expenditure by Municipal Vote and standard classification, the budgeted amount is funded from grants and own funds, the funding is taken from table A4.

DC26 Zululand - Table A6 Budgeted Financial Position

Description	Ref	2021/22	2022/23	2023/24		Current Ye	ar 2024/25		2025/26 Medium Term Revenue & Expenditure Framework			
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28	
ASSETS												
Current assets												
Cash and cash equivalents		20 468	27 427	57 071	417 029	(11 176)	(11 176)	(84 870)	218 016	445 258	687 666	
Trade and other receivables from exchange transactions	1	33 482	6 442	36 516	79 729	66 307	66 307	70 248	100 265	135 849	172 997	
Receivables from non-exchange transactions	1	1 144	131	5 696	7 109	5 696	5 696	5 426	5 696	5 696	5 696	
Current portion of non-current receivables		-	-	-	-	-	-	-	-	-	-	
Inventory	2	2 556	2 836	3 966	3 966	3 966	3 966	15 660	3 966	3 966	3 966	
VAT		50 650	82 604	65 326	80 813	64 744	64 744	53 258	64 744	64 744	48 376	
Other current assets		26 941	25 522	29 542	24 653	23 584	23 584	29 097	23 584	23 584	23 584	
Total current assets		135 242	144 961	198 117	613 299	153 122	153 122	88 819	416 272	679 097	942 286	
Non current assets												
Investments												
Investment property												
Property, plant and equipment	3	4 593 488	4 992 365	5 521 528	5 311 270	5 860 992	5 860 992	5 896 092	6 024 279	5 809 889	5 752 528	
Biological assets												
Living and non-living resources												
Heritage assets		7 807	7 817	7 817	7 817	7 817	7 817	7 817	7 817	7 817	7 817	
Intangible assets		15	52	28	32	8	8	10	(5)	(6)	(7)	
Trade and other receivables from exchange transactions		-	-	-	-	-	-	-	-	-	-	
Non-current receivables from non-exchange transactions		-	-	-	-	-	-	-	-	-	-	
Other non-current assets		_	-	10	-	10	10	10	10	10	10	
Total non current assets		4 601 310	5 000 233	5 529 382	5 319 119	5 868 827	5 868 827	5 903 929	6 032 101	5 817 710	5 760 348	
TOTAL ASSETS		4 736 552	5 145 195	5 727 500	5 932 418	6 021 949	6 021 949	5 992 748	6 448 373	6 496 806	6 702 634	
LIABILITIES												
Current liabilities												
Bank overdraft												
Financial liabilities		902	1 484	18 789	1 556	18 318	18 318	8 653	18 318	18 318	18 318	
Consumer deposits		3 621	3 620	3 381	3 702	3 463	3 463	3 371	3 463	3 463	3 463	
Trade and other payables from exchange transactions	4	341 425	472 664	491 425	450 406	485 717	485 717	239 478	239 478	416 847	412 252	
Trade and other payables from non-exchange transactions	5	2 411	1 560	1 446	-	1 446	1 446	1 446	1 446	1 446	1 446	
Provision		2 378	29 677	34 940	2 154	34 940	34 940	34 940	34 940	34 940	34 940	
VAT		5 099	933	1 535	10 311	5 378	5 378	7 079	14 869	16 028	12 166	
Other current liabilities												
Total current liabilities		355 836	509 937	551 515	468 129	549 262	549 262	294 966	312 513	491 042	482 585	
Non current liabilities												
Financial liabilities	6	1 092	1 744	80 455	80 589	69 843	69 843	88 471	59 706	49 918	40 478	
Provision	7	41 020	43 487	44 070	41 109	44 070	44 070	44 070	44 070	44 070	44 070	
		_	_	2 925	32 779	2 925	2 925	175 699	249 164	76 390	76 390	
Long term portion of trade payables							_ ,					
Long term portion of trade payables Other non-current liabilities												
Long term portion of trade payables Other non-current liabilities Total non current liabilities		42 112	45 231	127 450	154 477	116 838	116 838	308 240	352 941	170 378	160 938	
Other non-current liabilities		42 112 397 948	45 231 555 169	127 450 678 965	154 477 622 606	116 838 666 099	116 838 666 099	308 240 603 206	352 941 665 454	170 378 661 420	160 938 643 523	
Other non-current liabilities Total non current liabilities												
Other non-current liabilities Total non current liabilities TOTAL LIABILITIES		397 948	555 169	678 965	622 606	666 099	666 099	603 206	665 454	661 420	643 523	
Other non-current liabilities Total non current liabilities TOTAL LIABILITIES NET ASSETS	8	397 948	555 169	678 965	622 606	666 099	666 099	603 206	665 454	661 420	643 523	
Other non-current liabilities Total non current liabilities TOTAL LIABILITIES NET ASSETS COMMUNITY WEALTH/EQUITY	8 9	397 948 4 338 603	555 169 4 590 026	678 965 5 048 535	622 606 5 309 811	666 099 5 355 850	666 099 5 355 850	603 206 5 389 542	665 454 5 782 919	661 420 5 835 386	643 523 6 059 111	
Oher non-current liabilities Total non current liabilities TOTAL LIABILITIES NET ASSETS COMMUNITY WEALTH/EQUITY Accumulated surplus/(deficit)		397 948 4 338 603 4 356 740	555 169 4 590 026 4 596 968	678 965 5 048 535 5 043 693	622 606 5 309 811 5 308 220	666 099 5 355 850 5 355 400	666 099 5 355 850 5 355 400	603 206 5 389 542 5 401 654	665 454 5 782 919 5 785 493	661 420 5 835 386 5 842 553	643 523 6 059 111	

MBRR Table A6 - Budgeted Financial Position

Table A6 is consistent with international standards of good financial management practice and improves the understanding ability of councilors and management of the impact of the budget on the statement of financial position (balance sheet).

This format of presenting the statement of financial position is aligned to GRAP1, which is generally aligned to the international version which presents Assets less Liabilities as "accounting" Community Wealth.

Table SA3 provides a detailed analysis of the major components of several items, including: Call investments deposits.

Cash & Overdraft

Consumer debtors.

Property, plant, and equipment.

Trade and other payables.

Provisions

Debt impairment

The financial position determines whether the Municipality will be able to generate enough revenue from its assets to service its liabilities and maintain its operations. Below each line item on the face of financial position will be explained.

CURRENT ASSETS

Cash and cash equivalents

Cashbook balance at end is estimated based on expected performance on expenditure and implementation of cost containment measures. Considering payments of suppliers and employees and payments of capital assets. The municipality has a favorable cash balance at the end of the year.

Cash Balance at the end is expected to be **R218 million**.

Trade and other receivables from exchange transactions

Trade and other receivables from exchange transactions include debtors from water, sanitation services, other service charges and rental properties.

Water	R 54 785 380
Sanitation	R 15 176 013
Other receivables from exchange	R 14 602

Debtors Balance R 100 265 328

Water and Sanitation services are calculated as follows:

	Water	Sanitation
Opening balance	R 28 270 932	R 7 732 161
Current year billing	R 74 186 407	R 21 453 597
Collection	(R 44 991 672)	(R 12 905 778)
Impairment	(R 3 480 000)	(R 1 193 617)
Interest Charges	R 799 713	R22 413
Debtors Balance	R 54 785 380	R 15 176 013

Consumer debtors include debtors from water and sanitation services, the expected balance at the end of the financial year is **R69.9 million.**

Receivables from non-exchange transactions

Receivable from non-exchange transactions includes accrued income, irregular, unauthorized, fruitless expenditure and insurance claims.

Receivables from non-exchange transactions amount to **R5.7 million.**

Current portion of non-current receivables

The Municipality does have the current portion of non-current receivables since there are no long-term arrangements.

Inventory

The inventory is assumed to be **R3.9 million** by the end of the financial year. Inventories consist of water stock, material and supplies and consumable stores.

Opening balance R3.9 million R15 million Bulk water purchases **Bulk water Billed** (R15 million) Materials and supplies Acquisition R250 thousand Materials and supplies Issues (R250 thousand) Consumable Acquisition R500 thousand Consumable Issue (R500 thousand) R3.9 million **Closing balance**

VAT

VAT Receivable is the net amount of input VAT raised less output VAT received. VAT Receivable amount to **R64.7 million.**

Other current assets

Deposit made R19.4 million.
Third Party Refunds R3.8 million
Operating lease R5.2 thousand
Employee salary advance R36.5 thousand
Accrued interest R295.4 thousand
Closing Balance R23.5 million

This is the amount for security deposits on all accounts the municipality has with mainly Eskom and a small portion to legal firms. As the Municipalities infrastructure program continues, new connections are expected to be made, and municipality pays security deposits to Eskom.

NON-CURRENT ASSETS

Long term receivables

The Municipality does not have receivables classified as long-term receivables.

Property plant and equipment

Property plant and equipment includes capital acquisition from table A5, and the carrying amount of all assets owned by the municipality, Capital acquisition as per table A5 is **R789.9 million**, which are additions to property plant and equipment.

Total PPE is expected to be **R6 billion.**

Heritage Asset

The Heritage Asset amounts to **R7.8 Million**, the municipality is not expecting to Acquire any heritage asset.

Intangible

The Municipality does not own most software licenses, the municipality is planning to acquire new software in 2024-2025 financial year.

CURRENT LIABILITIES

Consumer deposits

Consumer deposits are deposit amounts of customers that have accounts with the municipality, the expected balance at the end of the financial year is **R3.4 million**

Consumer deposits are Classified as follows:

Consumer deposits Water R3.4 million **Total Consumer debtors** R3.4 million

Trade and other payables from exchange transactions

Trade and other payables are amounts owed by the municipality. Trade and other payables are based on the 23/24 audited Annual financial statements (AFS), Trade and other payables amount to **R239.4 million**. This large volume of creditors has a significant impact on the funding position of the Municipality.

Below is the breakdown of trade and other payables.

Calculation of Trade and other payables are calculated as follows

Creditors Control R121.1 million Retention R84.9 million R109.5 thousand Leave Accrual DWS R18.4 million Advance payments R2.1 million R836.4 thousand Employee related cost Electricity bulk R11.3 million Closing balance as of 30 June 2026 R239.4 million

The municipality acknowledges that there's a high volume of creditors, and to this this end, the Municipality will take the following steps.

- ➤ The municipality has stated in the funding plan that they will negotiate affordable payment arrangements with creditors such as DWS, maintenance contracts and any other big creditors.
- The municipality acknowledges that there's liabilities that will be paid in the outer years and those liabilities are disclosed under non-current liabilities.
- ➤ The municipality will review the scope of work of existing SLAs.
- All conditional grants to be ring fenced so that funds are available when needed and not used to fund any project.
- > An assessment to be conducted to reveal the causes of increasing creditors, formulate action plan and implement it.
- Municipality to ring fence VAT refunds to eradicate creditors
- Municipality is planning to have fewer year-end payments by paying and complying with 30-day rule.

Trade and other payables from non-exchange transactions

Trade and other payables from non-exchange include receipts and transfers of all grants. Trade and other payables from non-exchange transactions amount to **R1.4 million**.

VAT

VAT payable amounts to **R14.8 million**.

Current Provisions

The current Provisions are amounts provided by municipality to reflect future cash outflows in terms of GRAP requirements. Current Provisions amount to **R34.9 million**. This is the long service award benefit provision.

Finance liabilities

The bank deposits amount to R17.7 million and the current portion of finance lease is **R606 thousand.**

NON-CURRENT LIABILITIES

Financial liabilities

Non-current financial liabilities include long term loan, operating lease and borrowings. The municipality acquired a loan in 2023/24 financial year and the loan repayment is R17 million annually for the period of 10 years. Non-current financial liabilities amount to **R59 million**.

Non- Current Provisions

Non - Current Provisions are amounts provided by municipality to reflect future cash outflows in terms of GRAP requirements. The provisions are for long service awards and post-retirement medical aid benefit. Non - Current Provisions amount to **R44 million**.

Non-current Provisions amount to **R44 million**, this provision is for employee benefit provision (medical aid) and Employee benefit (long service awards).

Post Retirement benefit (Medical aid)

Long Service award

Total Non-current Provisions

R30.7 million

R13.2 million

R44 million

Accumulated surplus is the net worth of the Municipality, sitting at **R5.7 billion**

DC26 Zululand - Table A7 Budgeted Cash Flows

Description	Ref	2021/22	2022/23	2023/24		Current Ye	ar 2024/25		2025/26 Mediu	m Term Revenue Framework	& Expenditure
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
CASH FLOW FROM OPERATING ACTIVITIES											
Receipts											
Property rates									-	-	-
Service charges		46 532	26 949	32 466	60 766	56 066	56 066	27 522	58 972	61 684	64 399
Other revenue		1 066 617	1 393 313	2 051 105	121 898	162 405	162 405	835 120	178 676	149 198	163 511
Transfers and Subsidies - Operational	1	536 553	661 838	746 330	768 030	767 804	767 804	537 635	707 572	757 969	792 384
Transfers and Subsidies - Capital	1	636 186	610 306	768 386	576 195	573 592	573 592	463 563	916 219	781 371	838 777
Interest		3 661	6 722	18 397	7 995	7 995	7 995	4 751	8 5 1 6	8 908	9 300
Dividends									-	-	-
Payments											
Suppliers and employees		(1 827 370)	(868 897)	(679 012)	(789 533)	(1 081 298)	(1 081 298)	(890 505)	(828 331)	(834 382)	(879 867)
Interest									-	-	-
Transfers and Subsidies	1	-	-	-	(2 415)	(2 720)	(2 720)	-	(4 774)	(4 993)	(5 213)
NET CASH FROM/(USED) OPERATING ACTIVITIES		462 180	1 830 231	2 937 672	742 935	483 843	483 843	978 086	1 036 850	919 754	983 290
CASH FLOWS FROM INVESTING ACTIVITIES											
Receipts											
Proceeds on disposal of PPE		-	-	680	-	-	-	-	-	-	
Decrease (increase) in non-current receivables		-	-	-	-	-	-	-	-	-	-
Decrease (increase) in non-current investments									-	-	-
Payments											
Capital assets		(484 853)	(496 567)	(662 543)	(500 595)	(533 953)	(533 953)	(429 152)	(908 439)	(776 021)	(831 645)
NET CASH FROM/(USED) INVESTING ACTIVITIES		(484 853)	(496 567)	(661 863)	(500 595)	(533 953)	(533 953)	(429 152)	(908 439)	(776 021)	(831 645)
CASH FLOWS FROM FINANCING ACTIVITIES											
Receipts											
Short term loans									_	-	_
Borrowing long term/refinancing		_	_	100 000	_	_	_	_	_	_	_
Increase (decrease) in consumer deposits		_	0	(9)	3	3	3	(9)	_	_	_
Payments				(-)		-		(-)			
Repayment of borrowing		_	(1 533)	(10 516)	(18 096)	(18 096)	(18 096)	(9 674)	(17 712)	(17 712)	(17 712)
NET CASH FROM/(USED) FINANCING ACTIVITIES		-	(1 533)	89 475	(18 093)	(18 093)	(18 093)	(9 683)	(17 712)		
NET INCREASE/ (DECREASE) IN CASH HELD		(22 673)	1 332 130	2 365 284	224 247	(68 203)	(68 203)	539 252	110 700	126 021	133 933
Cash/cash equivalents at the year begin:	2	20 058	20 468	27 427	192 785	57 071	57 071	_	194	110 894	236 916
Cash/cash equivalents at the year end:	2	(2 615)	1 352 598	2 392 711	417 032	(11 132)	(11 132)	539 252	110 894	236 916	370 849

MBRR Table A7 - Budgeted Cash Flow Statement

The budgeted cash flow statement is the first measurement in determining if the budget is funded.

Cashflow from Operating Activities

Receipts

Service charges

The assumed collection rate is based on the current collection level and is expected to be **60%** of billed revenue, also considering that there are debtors paying for prior years. The Municipality expects to collect **R49.4** million.

The 60% collection rate is budget based on the following:

> The municipality has taken a decision to stop giving free basic water to every household but only to indigents. This will mean no payment, no water.

- > The municipality is not only collecting the current billing but also the debtors from previous financial years.
- > The municipality has established a revenue enhancement steering committee.
- > The municipality has appointed the debt collector to enhance the collection.
- > The municipality has also appointed a senior person to assist with collection.
- Municipality have adopted the indigent policy, that will assist in determining indigent households and cleansing debtor's book. The indigent register is in progress.
- > This has increased the municipality's confidence that the collection will increase more than expected.

Other Revenue

Other revenue is expected to be **R178.6 million**, this amount include revenue from sale of tender documents, rent income, licenses and permits, fines penalties and forfeits, SDL Refund and VAT Refund from SARS as per guideline of MFMA circular no. 58.

Transfers and subsidies – Operational

Operating grants are expected to be received as gazetted

Equitable share R710.4 million
Finance Management Grant R1.3 million
Expanded public works program R6.4 million
Indonsa grant R2.2 million
Total Operational grants R720.3 million

Transfers and subsidies – Capital

Capital grants are expected to be received as gazetted

Municipal Infrastructure Grant
Regional Bulk Infrastructure Grant
Water services Infrastructure grant
Rural Road asset Management grant
R 2.7 million
Rural Capital grants
R 268.9 million
R 100 million
R 2.7 million
R 2.7 million

Interest

This interest includes both interest on investments made and interest on bank balance. The Municipality expects to receive **R8.5 million** of interest from outstanding debtors, Investments and current account.

Payments to Suppliers and employees

Municipality is expecting to spend 100% of what is budgeted for in 2025-2026 **R828.3 million** VAT inclusive, this amount excludes non-cash Items such as depreciation and debt impairment.

Cashflow from Investing activities

Payments Capital Assets

The capital budget is expected to be 100% spent by the end of the financial year – **R916.2 million**. The capital budget is expected to be spent as it is conditional grants.

Cashflow from financing activities

The current year payments are expected to be **R17.7 million**, this includes repayment of loan and lease payments.

Cash and cash equivalents at the end

Cash and cash equivalents are expected to be **R218 million** and this is what is available to apply on working capital on table A8.

Cash and cash equivalents as per table A7 amount to **R110.8 million**, this amount has not subtracted VAT input on payments to capital assets as explained above on "Payments Capital Assets"

Cash backed reserves/accumulated surplus reconciliation.

DC26 Zululand - Table A8 Cash backed reserves/accumulated surplus reconciliation											
Description	Ref	2021/22	2022/23	2023/24		Current Ye	ear 2024/25	5		Medium Term R	
R thousand		Audited Outcome	Audited Outcome	Audited Outcome		Adjusted Budget				Budget Year +1 2026/27	
Cash and investments available											
Cash/cash equivalents at the year end	1	(2 615)	1 352 598	2 392 711	417 032	(11 132)	(11 132)	539 252	110 894	236 916	370 849
Other current investments > 90 days		23 083	(1 325 172)	(2 335 640)	(3)	(44)	(44)	(201 278)	107 122	208 342	316 817
Non current Investments	1	-	_	-	-	_	-	-	_	_	-
Cash and investments available:		20 468	27 427	57 071	417 029	(11 176)	(11 176)	337 974	218 016	445 258	687 666
Application of cash and investments											
Unspent conditional transfers		2 411	1 560	1 446	-	1 446	1 446	366 289	1 446	1 446	1 446
Unspent borrowing											
Statutory requirements	2	(45 551)	(47 769)	(27 602)	(70 502)	(59 366)	(59 366)	(42 884)	(49 875)	(48 716)	(36 209)
Ofher working capital requirements	3	-	-	-	-	-	-	-	-	-	-
Ofher provisions		2 378	29 677	34 940	2 154	34 940	34 940	34 940	34 940	34 940	34 940
Long term investments committed	4	-	-	-	-	-	-	-	-	-	-
Reserves to be backed by cash/investments	5										
Total Application of cash and investments:		(40 762)	(16 533)	8 784	(68 348)	(22 980)	(22 980)	358 345	(13 489)	(12 331)	176
Surplus(shortfall) - Excluding Non-Current Creditors Trf to Debt Relief Benefits		61 230	43 959	48 287	485 377	11 804	11 804	(20 371)	231 505	457 588	687 490
Creditors transferred to Debt Relief - Non-Current portion		-	-	-	-	-	-	-	-	-	-

MBRR Table A8 - Cash Backed Reserves/Accumulated Surplus Reconciliation

The cash backed reserves/accumulated surplus reconciliation is aligned to the requirements of MFMA Circular 42 – Funding a Municipal Budget.

In essence the table evaluates the funding levels of the budget by firstly forecasting the cash and investments at year end and secondly reconciling the available funding to the liabilities/commitments that exist

Cash and Investments available

Cash Table A6 R 218 million
Cash and cash equivalents at the end Table A7 R 110.8 million
Difference R 107.1 million

The difference is the VAT Input for capital Assets which is not populating on Cashflow table A7. This is a limitation of the financial system which is unable to populate the VAT portion as part of the cashflow movements on Table A7.

Unspent conditional transfers

The Municipality is assuming all conditional grants will be spent by the end of the financial year. No roll overs are anticipated.

Unspent borrowings

The Municipality is not expecting to default in any obligation.

Statutory requirements

The municipality's input VAT paid is always higher than output VAT collected thus the municipality is not expecting to pay any VAT to SARS rather the municipality is expecting to receive VAT refunds.

Other working capital requirements

Net working capital of **R55 million** has been heavily distorted by collection rates on debtors. Template formular for estimated collection rate reflected above includes other revenue as part of collectable amounts. Other revenue consists mostly of VAT refund from SARS which should not be taken into consideration when calculating the collection rate.

Analysis of components of working capital.

Trade and other receivables from exchange transactions R100.2 million
Receivables from non-exchange transactions R5.6 million

Total Debtors R105.8 million

An estimated collection rate of **60%** is applied, Table A8 indicate a collection rate of **278%** which is inaccurate, as explained above. Estimated collection **R49.4 million** based on **60%** collection rate.

Trade and other payables from exchange transactions R239.7 million

Trade and other payables from exchange transactions include amounts that will not be payable within the budget year, to be allocated and/or are funded from grants, listed below:

Creditors Control R239.7 million
Retention R84.9 million
Leave Accrual R109.5 thousand
DWS R73.5 million
Advance payments R2.1 million
Employee related cost R836.4 thousand
Other payables and accruals R173.3 million

Creditors amounting to R239.7 million is the amount that should be applied to working capital.

Recalculation of working capital requirements

Estimated Debtors collection R49.9 million
Creditors to be paid (R239.7million)
Net working capital (R189.8 million)

Other provisions

Movements in provisions have been taken into consideration on table A7 under payments to suppliers and employees.

Long term investments committed.

The Municipality does not plan to have long term investments since the Municipality is planning to ringfence cash available to reduce creditors.

Reserves backed by cash/investments.

The Municipality has not created any reserves due to financial constraints.

Surplus(shortfall)

The surplus on Table A8 is **R285.5 million**, this amount is overstated because of the reasons provided on Other working capital requirements first paragraph.

Reconciled cash available
Less net working capital
Surplus/shortfall
R218 million
(R189.8 million)
R28.2 million

The budget appears to be **funded.**

DC26 Zululand - Table A9 Asset Management

	Ref	2021/22	2022/23	2023/24	Cu	rrent Year 2024/2	25	ZUZJIZU MEGILI	Framework	& Expenditure
thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
APITAL EXPENDITURE		404.050	400.454	000 540	500 505	500.050	500.050	700 0 47	274 004	700 470
Total New Assets Roads Infrastructure	1	484 853	498 151	662 543	500 595 2 307	533 953 2 289	533 953 2 289	789 947 2 390	674 801 2 499	723 170 2 611
Storm water Infrastructure		_		_	2 307	2 203	2 203	2 330	2 433	2011
Electrical Infrastructure		_	_	_	_	_	_	_	_	_
Water Supply Infrastructure		464 144	491 521	660 219	489 059	494 969	494 969	772 295	655 264	704 935
Sanitation Infrastructure		-	-	-	4 707	-	-	15 176	16 952	15 537
Solid Waste Infrastructure		-	-	-	-	-	-	-	-	-
Rail Infrastructure		-	-	-	-	-	-	-	-	-
Coastal Infrastructure		-	-	-	-	-	-	-	-	-
Information and Communication Infrastructure		_	-	-	-	-	_	-	_	-
Infrastructure		464 144	491 521	660 219	496 073	497 258	497 258	789 861	674 715	723 084
Community Facilities		6 965	1 726	-	-	-	-	-	-	-
Sport and Recreation Facilities			- 4 700	-	-	-		-	-	-
Community Assets		6 965	1 726	-	-	-	-	-	-	-
Heritage Assets		6 594	-	-		-	-	-	-	-
Revenue Generating Non-revenue Generating		_	_	_			_	_	-	_
Investment properties			-	-					-	-
Operational Buildings		_	_	_	_	_	_	_	_	_
Housing		_	_	_	_	_	_	_	_	_
Other Assets		_	_	_	_	_	_	_	_	-
Biological or Cultivated Assets		_	_	_	_	_	_	_	_	_
Servitudes		_	_	_	_	_	_	-	_	_
Licences and Rights		-	51	-	-	-	-	-	_	-
Intangible Assets		_	51	-	-	-	-	-	-	-
Computer Equipment		6 572	2 158	624	3 913	3 913	3 913	_	_	_
Furniture and Office Equipment		92	1 085	348	435	435	435	-	_	-
Machinery and Equipment		485	1 610	432	174	32 348	32 348	86	86	86
Transport Assets		-	-	920	-	-	-	-	-	-
Land		-	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals		-	-	-	-	-	-	-	-	-
Mature		-	-	-	-	-	-	-	-	-
Immature		-	-	-	-	-	-	-	-	-
Living Resources		_	_	_	_	_	_			-
Total Renewal of Existing Assets	2	-	191	-	-	-	-	-	-	-
Roads Infrastructure		-	=	-	-	-	-	_	-	-
Storm water Infrastructure Electrical Infrastructure		-	-		-		-	-	-	_
		-	-	_	-	-	-	_	-	_
Water Supply Infrastructure Sanitation Infrastructure		_	_	_	_	_	_	_	_	_
Solid Waste Infrastructure		_	_	_	_	_	_	_	_	_
Rail Infrastructure		_	_	_	_	_	_	_	_	_
Coastal Infrastructure		_	_	_	_	_	_	_	_	_
Information and Communication Infrastructure		_	_	_	_	_	_	_	_	_
Infrastructure		_	_	-	-	-	_	-	_	_
Community Facilities		-	_	-	-	-	_	_	_	-
Sport and Recreation Facilities		-	-	-	-	-	-	-	_	-
Community Assets		-	-	-	-	-	-	-	-	-
Heritage Assets		-	-	-	-	-	-	-	-	-
Revenue Generating		-	-	-	-	-	-	-	-	-
Non-revenue Generating		_	-	-	-	-	_	-	-	_
Investment properties		-	-	-	-	-	-	-	-	-
Operational Buildings		-	=	-	-	-	-	-	-	-
Housing		-	-	-	-	-	-	-	-	-
Other Assets		-	-	-	-	-	-	-	-	-
Biological or Cultivated Assets		-	-	-	-	-	-	-	-	-
Servitudes		-	-	-	-	-	-	-	-	-
Licences and Rights		-	-	=	-	-		-	-	_
Intangible Assets Computer Equipment		-	-		-	-	-	-	-	_
Furniture and Office Equipment			-		_	_	_	_	_	_
Machinery and Equipment		_	191		_	_	_	_	_	_
Transport Assets		_ [_ 191		_	_	_	_		_
Land		_ [_		_	_	_	_	_	_
Zoo's, Marine and Non-biological Animals		_	_	_	_	_	_	_	_	_
Mature	1	_	_	_	_	_	_	_		_
magnet 0	1	-	-	-	-	-	-	_	_	-
Immature			-							

Description	Ref	2021/22	2022/23	2023/24	Cur	rent Year 202	4/25	2025/26 Medium Term Revenue & Expenditure Framework			
thousand		Audited	Audited	Audited	Original	Adjusted	Full Year	Budget Year	Budget Year	Budget Year	
Kthousand		Outcome	Outcome	Outcome	Budget	Budget	Forecast	2025/26	+1 2026/27	+2 2027/2	
Table of the state											
Total Upgrading of Existing Assets	6	-	-	-	-	-	-	-	-	-	
Roads Infrastructure		-	-	-	-	-	-	-	-	_	
Storm water Infrastructure		-	-	-	-	-	-	-	-	-	
Electrical Infrastructure		-	-	-	-	-	-	-	-	_	
Water Supply Infrastructure		-	-	-	-	-	-	-	-	-	
Sanitation Infrastructure		-	-	-	-	_	-	-	-	-	
Solid Waste Infrastructure		-	-	-	-	-	-	-	-	_	
Rail Infrastructure		-	-	-	_	-	-	-	-	_	
Coastal Infrastructure		-	-	-	_	-	-	-	-	_	
Information and Communication Infrastructure		_	-	_	1	_	-	-	-	-	
Infrastructure		-	-	_	-	_	-	_	_	-	
Community Facilities		-	-	-	-	-	-	-	-	-	
Sport and Recreation Facilities		-	-	-	-	-	_	_	-	-	
Community Assets		-	-	-	-	-	-	-	-	-	
Heritage Assets		_	_	_	_	_	_	_	_	_	
Revenue Generating		_	_	_	-	_	_	-	_	_	
Non-revenue Generating		_	_	_	-	_	_	_	_	_	
Investment properties		_	_	_	-	_	_	_	_	_	
Operational Buildings		_	_	_	_	_	_	_	_	-	
Housing		_	-	_	-	_	-	_	_	-	
Other Assets		_	_	_	_	_	_	_	_	_	
Biological or Cultivated Assets		_	_	_	_	_	_	_	_	_	
Servitudes		_	_	_	_		_	_	_	_	
Licences and Rights		_	_	_	_	_	_	_	_	-	
-		_	_	_	-	_	_	_	_		
Intangible Assets		_	_	_		_	_	_	_		
Computer Equipment										-	
Furniture and Office Equipment		-	-	_	-	-	-	-	-		
Machinery and Equipment		-	_	_	-	-	-	-	-		
Transport Assets		-	-	-	-	-	-	-	-		
Land		-	-	-	-	_	-	-	-		
Zoo's, Marine and Non-biological Animals		-	-	_	-	_	-	-	-	-	
Mature		-	-	-	-	-	-	-	-	-	
Immature		-	-	-	-	-	-	-	-	-	
Living Resources		-	-	-	-	-	-	-	-	-	
Total Capital Expenditure	4	484 853	498 342	662 543	500 595	533 953	533 953	789 947	674 801	723 1	
Roads Infrastructure		-	-	-	2 307	2 289	2 289	2 390	2 499	2 6	
Storm water Infrastructure		-	-	-	-	-	-	-	-		
Electrical Infrastructure		-	-	_	_	-	-	_			
Water Supply Infrastructure								_	-		
		464 144	491 521	660 219	489 059	494 969	494 969	772 295	655 264	704 9	
Sanitation Infrastructure		464 144 -	491 521 -		489 059 4 707	494 969 -	494 969 –				
				660 219				772 295	655 264	704 9 15 5	
Sanitation Infrastructure		-	-	660 219 –	4 707	-	-	772 295 15 176	655 264 16 952	704 9	
Sanitation Infrastructure Solid Waste Infrastructure		-	-	660 219 - -	4 707 –		-	772 295 15 176 –	655 264 16 952	704 9 15 5	
Sanitation Infrastructure Solid Waste Infrastructure Rail Infrastructure Coastal Infrastructure		- -	-	660 219 - - -	4 707 - -	-		772 295 15 176 – –	655 264 16 952 –	704 9 15 5	
Sanitation Infrastructure Solid Waste Infrastructure Rail Infrastructure Coastal Infrastructure Information and Communication Infrastructure		- - - -	- - - -	660 219 - - - -	4 707 - - - -	- - - -	- - - -	772 295 15 176 - - - -	655 264 16 952 - -	704 9 15 5	
Sanitation Infrastructure Solid Waste Infrastructure Rail Infrastructure Coastal Infrastructure Information and Communication Infrastructure Infrastructure		- - - - - 464 144	- - - - - 491 521	660 219 - - - - -	4 707 - - -	- - -	- - -	772 295 15 176 - -	655 264 16 952 - - - -	704 9 15 5 723 0	
Sanitation Infrastructure Solid Waste Infrastructure Rail Infrastructure Coastal Infrastructure Information and Communication Infrastructure Infrastructure Community Facilities		- - - -	- - - -	660 219 - - - - - - - 660 219	4 707 - - - - - - 496 073	- - - - - 497 258	- - - - - 497 258	772 295 15 176 - - - - - 789 861	655 264 16 952 - - - - - 674 715	704 9 15 5 723 0	
Sanitation Infrastructure Solid Waste Infrastructure Rail Infrastructure Coastal Infrastructure Information and Communication Infrastructure Infrastructure Community Facilities Sport and Recreation Facilities		- - - - 464 144 6 965	- - - - 491 521 1 726	660 219 660 219	4 707 - - - - - 496 073 -	- - - - 497 258 -	- - - - 497 258 -	772 295 15 176 - - - - 789 861	655 264 16 952 - - - - - 674 715	704 9 15 5 723 0	
Sanitation Infrastructure Solid Waste Infrastructure Rail Infrastructure Coastal Infrastructure Information and Communication Infrastructure Infrastructure Community Facilities Sport and Recreation Facilities Community Assets		- - - - 464 144 6 965 - 6 965	- - - - 491 521 1 726 - 1 726	660 219 660 219	4 707 - - - - - 496 073 - -	- - - - 497 258 - -	- - - - - 497 258 - -	772 295 15 176 789 861	655 264 16 952 - - - - 674 715 - -	704 9 15 5 723 0	
Sanitation Infrastructure Solid Waste Infrastructure Rail Infrastructure Coastal Infrastructure Information and Communication Infrastructure Infrastructure Community Facilities Sport and Recreation Facilities Community Assets Heritage Assets		- - - 464 144 6 965 - 6 965 6 594	- - - 491 521 1 726 - 1 726	660 219 660 219	4 707 - - - - 496 073 - - -	- - - - 497 258 - - -	- - - - 497 258 - - -	772 295 15 176	655 264 16 952 - - - - - 674 715 - -	704 9 15 5 723 0	
Sanitation Infrastructure Solid Waste Infrastructure Rail Infrastructure Coastal Infrastructure Information and Communication Infrastructure Infrastructure Community Facilities Sport and Recreation Facilities Community Assets Heritage Assets Revenue Generating		- - - - 464 144 6 965 - 6 965 6 594	- - - - 491 521 1 726 - 1 726	660 219 660 219	4 707 - - - - - 496 073 - - -	- - - - - 497 258 - - -	- - - - - 497 258 - - - -	772 295 15 176 789 861	655 264 16 952 - - - - - 674 715 - - -	704 9 15 5 723 0	
Sanitation Infrastructure Solid Waste Infrastructure Rail Infrastructure Coastal Infrastructure Information and Communication Infrastructure Infrastructure Community Facilities Sport and Recreation Facilities Community Assets Heritage Assets Revenue Generating Non-revenue Generating		- - - 464 144 6 965 - 6 965 6 594	- - - - 491 521 1 726 - 1 726 - -	660 219 660 219	4 707 - - - - - 496 073 - - - -	- - - - 497 258 - - - -	- - - - - 497 258 - - - - -	772 295 15 176 789 861	655 264 16 952 - - - - - 674 715 - - - -	704 9 15 5	
Sanitation Infrastructure Solid Waste Infrastructure Rail Infrastructure Coastal Infrastructure Information and Communication Infrastructure Infrastructure Community Facilities Sport and Recreation Facilities Community Assets Heritage Assets Revenue Generating Non-revenue Generating Investment properties			- - - 491 521 1 726 - 1 726 - - -	660 219 660 219	4 707 - - - - - 496 073 - - - - -	- - - 497 258 - - - - -	- - - - 497 258 - - - - -	772 295 15 176 789 861	655 264 16 952 - - - - 674 715 - - - -	704 9 15 5 723 0	
Sanitation Infrastructure Solid Waste Infrastructure Rail Infrastructure Coastal Infrastructure Information and Communication Infrastructure Infrastructure Community Facilities Sport and Recreation Facilities Community Assets Heritage Assets Revenue Generating Non-revenue Generating Investment properties Operational Buildings			- - - 491 521 1 726 - - - - -	660 219 660 219	4 707 - - - - - - - - - - - - -	- - - 497 258 - - - - - -	- - - - - 497 258 - - - - - - -	772 295 15 176 789 861	655 264 16 952 674 715	704 9 15 5 723 0	
Sanitation Infrastructure Solid Waste Infrastructure Rail Infrastructure Coastal Infrastructure Information and Communication Infrastructure Infrastructure Community Facilities Sport and Recreation Facilities Community Assets Herman Assets Revenue Generating Non-revenue Generating Investment properties Operational Buildings Housing			- 491 521 1 726 - 1 726 	660 219 660 219	4 707 496 073	- - - 497 258 - - - - - -	- - - 497 258 - - - - - - -	772 295 15 176 789 861	655 264 16 952 - - - - 674 715 - - - - -	704 9 15 5	
Sanitation Infrastructure Solid Waste Infrastructure Rail Infrastructure Coastal Infrastructure Information and Communication Infrastructure Infrastructure Community Facilities Sport and Recreation Facilities Community Assets Hereaue Generating Non-revenue Generating Investment properties Operational Buildings Housing Other Assets			- 491 521 1 726 - 1 726 	660 219 660 219	4 707 496 073		- - - - 497 258 - - - - - - -	772 295 15 176 789 861	655 264 16 952 674 715	723 0	
Sanitation Infrastructure Solid Waste Infrastructure Rail Infrastructure Coastal Infrastructure Information and Communication Infrastructure Infrastructure Community Facilities Sport and Recreation Facilities Community Assets Heritage Assets Revenue Generating Non-revenue Generating Investment properties Operational Buildings Housing Other Assets Biological or Cultivated Assets		464 144 6 965 - 6 965 6 594 	- 491 521 1 726 - 1 726 	660 219 660 219	4 707 496 073		- - - 497 258 - - - - - - - - -	772 295 15 176 789 861	655 264 16 952 674 715	723 (
Sanitation Infrastructure Solid Waste Infrastructure Rail Infrastructure Coastal Infrastructure Information and Communication Infrastructure Infrastructure Community Facilities Sport and Recreation Facilities Community Assets Heritage Assets Revenue Generating Non-revenue Generating Investment properties Operational Buildings Housing Other Assets Biological or Cultivated Assets Servitudes			- 491 521 1 726 - 1 726 	660 219 660 219	4 707 496 073		- - - - 497 258 - - - - - - -	772 295 15 176 789 861	655 264 16 952 674 715	723 (
Sanitation Infrastructure Solid Waste Infrastructure Rail Infrastructure Coastal Infrastructure Information and Communication Infrastructure Infrastructure Community Facilities Sport and Recreation Facilities Community Assets Heritage Assets Revenue Generating Non-revenue Generating Investment properties Operational Buildings Housing Other Assets Biological or Cultivated Assets Servitudes Licences and Rights		- 464 144 6 965 - 6 965 6 594 	51	660 219 660 219	4 707 496 073		- - - 497 258 - - - - - - - - -	772 295 15 176 789 861	655 264 16 952 674 715	723 (
Sanitation Infrastructure Solid Waste Infrastructure Rail Infrastructure Coastal Infrastructure Information and Communication Infrastructure Infrastructure Community Facilities Sport and Recreation Facilities Community Assets Heritage Assets Revenue Generating Non-revenue Generating Investment properties Operational Buildings Housing Other Assets Biological or Cultivated Assets Servitudes		464 144 6 965 - 6 965 6 594 	- 491 521 1 726 - 1 726 	660 219	4 707 496 073		- - - 497 258 - - - - - - - - - -	772 295 15 176 789 861	655 264 16 952 674 715	723 (
Sanitation Infrastructure Solid Waste Infrastructure Rail Infrastructure Coastal Infrastructure Information and Communication Infrastructure Infrastructure Community Facilities Sport and Recreation Facilities Community Assets Heritage Assets Revenue Generating Non-revenue Generating Investment properties Operational Buildings Housing Other Assets Biological or Cultivated Assets Servitudes Licences and Rights		- 464 144 6 965 - 6 965 6 594 	51	660 219	4 707		- - - 497 258 - - - - - - - - - - -	772 295 15 176 789 861	655 264 16 952 674 715	723 (
Sanitation Infrastructure Solid Waste Infrastructure Rail Infrastructure Coastal Infrastructure Information and Communication Infrastructure Infrastructure Community Facilities Sport and Recreation Facilities Community Assets Heritage Assets Revenue Generating Non-revenue Generating Investment properties Operational Buildings Housing Other Assets Biological or Cultivated Assets Servitudes Licences and Rights Intangible Assets		464 144 6 965 - 6 965 6 594 	51	660 219 660 219	4 707 496 073		- - - 497 258 - - - - - - - - - - - -	772 295 15 176	655 264 16 952 674 715	723 (
Sanitation Infrastructure Solid Waste Infrastructure Rail Infrastructure Coastal Infrastructure Information and Communication Infrastructure Infrastructure Community Facilities Sport and Recreation Facilities Community Assets Heritage Assets Revenue Generating Non-revenue Generating Investment properties Operational Buildings Housing Other Assets Biological or Cultivated Assets Servitudes Licences and Rights Intangible Assets Computer Equipment			- 491 521 1 726 - 1 726 51 51 2 158	660 219 660 219	4 707			772 295 15 176 789 861	655 264 16 952 674 715	15 5	
Sanitation Infrastructure Solid Waste Infrastructure Rail Infrastructure Coastal Infrastructure Information and Communication Infrastructure Infrastructure Community Facilities Sport and Recreation Facilities Community Assets Heritage Assets Revenue Generating Non-revenue Generating Investment properties Operational Buildings Housing Other Assets Biological or Cultivated Assets Servitudes Licences and Rights Intangible Assets Computer Equipment Furniture and Office Equipment			- 491 521 1 726 - 1 776 51 51 2 158	660 219	4 707			772 295 15 176 789 861	655 264 16 952 674 715	15 5	
Sanitation Infrastructure Solid Waste Infrastructure Rail Infrastructure Coastal Infrastructure Information and Communication Infrastructure Infrastructure Community Facilities Sport and Recreation Facilities Community Assets Heritage Assets Revenue Generating Non-revenue Generating Investment properties Operational Buildings Housing Other Assets Biological or Cultivated Assets Servitudes Licences and Rights Intangible Assets Computer Equipment Furniture and Office Equipment Machinery and Equipment			- 491 521 1 726 51 2 158 1 085	660 219	4 707			772 295 15 176 789 861	655 264 16 952 674 715	723 (
Sanitation Infrastructure Solid Waste Infrastructure Rail Infrastructure Coastal Infrastructure Information and Communication Infrastructure Infrastructure Community Facilities Sport and Recreation Facilities Community Assets Heritage Assets Revenue Generating Non-revenue Generating Investment properties Operational Buildings Housing Other Assets Biological or Cultivated Assets Servitudes Licences and Rights Intangible Assets Computer Equipment Furniture and Office Equipment Machinery and Equipment Transport Assets				660 219	4 707			772 295 15 176 789 861	655 264 16 952 674 715	704 9 15 5	
Sanitation Infrastructure Solid Waste Infrastructure Rail Infrastructure Coastal Infrastructure Information and Communication Infrastructure Infrastructure Community Facilities Sport and Recreation Facilities Community Assets Heritage Assets Revenue Generating Non-revenue Generating Investment properties Operational Buildings Housing Other Assets Biological or Cultivated Assets Servitudes Licences and Rights Intangible Assets Computer Equipment Furniture and Office Equipment Machinery and Equipment Transport Assets Land				660 219 660 219	4 707		497 258	772 295 15 176	655 264 16 952 674 715	704 9 15 5	
Sanitation Infrastructure Solid Waste Infrastructure Rail Infrastructure Coastal Infrastructure Information and Communication Infrastructure Infrastructure Community Facilities Sport and Recreation Facilities Community Assets Revenue Generating Non-revenue Generating Investment properties Operational Buildings Housing Other Assets Biological or Cultivated Assets Servitudes Licences and Rights Intangible Assets Computer Equipment Furniture and Office Equipment Machinery and Equipment Transport Assets Land Zoo's, Marine and Non-biological Animals Mature				660 219	4 707		- 497 258 3 913 435 32 348	772 295 15 176	655 264 16 952 674 715	723 (
Sanitation Infrastructure Solid Waste Infrastructure Rail Infrastructure Coastal Infrastructure Information and Communication Infrastructure Infrastructure Community Facilities Sport and Recreation Facilities Community Assets Heritage Assets Revenue Generating Non-revenue Generating Investment properties Operational Buildings Housing Other Assets Biological or Cultivated Assets Servitudes Licences and Rights Intangible Assets Computer Equipment Furniture and Office Equipment Machinery and Equipment Transport Assets Land Zoo's, Marine and Non-biological Animals				660 219	4 707		497 258 3 913 435 32 348	772 295 15 176	655 264 16 952 674 715	723 (

Ref	2021/22		2023/24 Currer		rent Year 202	1/25	2025/26 Wealum Term Revenue			
	A d ! 4 d	2022/23					Exne	nditure Frame	work	
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2025/26	Budget Year +1 2026/27	Budget Yea +2 2027/28	
5	3 508 313	3 684 881	4 174 446	4 003 766	4 513 891	4 513 891	4 677 165	4 462 773	4 405 412	
	14 689	-	-	14 974	1 571	1 571	910	222	(498	
	914	_	-	813	(36)	(36)	(75)	(116)	(158	
	3 386 322	3 560 049	4 057 159	3 875 470	4 370 017	4 370 017	4 567 782	4 365 249	4 323 161	
	42 003	40 665	38 955	39 555	36 724	36 724	49 530	48 826	45 177	
_										
_										
-										
-	2 442 020	0.000.744	4 000 444	2 020 040	4 400 070	4 400 070	4.640.446	4 44 4 404	4 007 004	
	3 443 928	3 600 714	4 096 114	3 930 812	4 408 276	4 408 276	4 618 146	4 414 181	4 367 681	
	4 911	28 125	30 181	31 026	29 330	29 330	29 276	29 235	29 193	
	7 807	7 817	7 817	7 817	7 817	7 817	7 817	7 817	7 817	
-	9E 007	04.470	02.400	04.050	24 004	04.004	20.270	10.050	47,000	
-	25 667	24 470	23 186	21 653	21 821	21 821	20 370	18 853	17 269	
_										
	15	52	28	32	8	8	3	1	(1	
	7 336	4 084	2 594	7 622	5 515	5 515	(295)	(2 295)	(4 385	
									(734	
									4 883	
_									(16 781)	
_	14 454								470	
	_	470	470	_	470	470	470	470	470	
5	3 508 313	3 684 881	4 174 446	4 003 766	4 513 891	4 513 891	4 677 165	4 462 773	4 405 412	
	238 954	248 178	281 289	162 308	229 673	229 673	184 663	193 939	198 745	
7	101 119	100 254	114 219	91 315	91 315	91 315	95 000	99 370	103 742	
3	137 835	147 925	167 070	70 993	138 358	138 358	89 663	94 569	95 003	
	_	_	_	_	_	_	_	-	-	
	-	_	-	_	_	_	_	_	_	
	_	-	_	_	_	-	_	_	_	
	125 736	142 087	159 095	67 193	126 776	126 776	87 263	92 068	92 400	
	_	-	_	_	_	_	_	_	_	
	_	_	_	_	_	_	_	_	_	
_										
	_	_	_	_	_	_	_	_		
_									_	
_										
_									92 400	
-									-	
_									-	
	-	-		-	-	-	-	-	-	
	-	-	-	-	_	-	-	-	-	
	-	-	-	-	-	-	-	-	-	
	_	-	-	-	-	-	-	-	-	
	-	-	-	-	-	-	-	-	-	
	2 006	1 020	974	2 000	1 950	1 950	200	209	218	
		-	-		-		_	_	_	
	2 006	1 020	974	2 000	1 950	1 950	200	209	218	
	-	-	-	-	-	-	-	-	-	
	-	-	-	-	_	-	_	-	-	
	-	_	_	_	_	-	_	-	_	
	-	-	-	-	-	-	-	_	_	
	22	20	_	_	_	-	_	_	-	
	_		_						200	
	_	29	_	100	165	165	_	_	_	
1			5 261		9 167				2 184	
	10 071	4 728		1 400		9 167	2 000	2 092		
	_	-	_	-	-	-	_	-	-	
_										
	-	_	-	-	_	-	_	-	_	
	-	-	-	-	-	-	-	-	-	
	-	-	-	-	-	-	-	-	-	
	5	14 689 914 3 386 322 42 003 3 443 928 4 911 7 807 25 667 15 7 336 (1 204) 5 420 14 434 15 3 508 313 238 954 7 101 119 3 137 835 125 736 125 736 125 736	914	914	14 689	14 689	14 689	14 689	14 689	

MBRR Table A9 - Asset Management

Table A9 provides an overview of municipal capital allocations to building new assets and the renewal of existing assets, as well as spending on repairs and maintenance by asset class. National Treasury has recommended that municipalities should allocate at least 40 per cent of their capital budget to the renewal of existing assets, and allocations to repairs and maintenance should be 8 per cent of PPE

The infrastructure is funded solely by grants such as MIG, RBIG, WSIG and borrowing, most portions is spent on water provision. The municipal budget for repairs and maintenance is not 8% of PPE, funding is very limited; at the moment there is nothing the municipality can do to fund the budget.

DC26 Zululand - Table A10 Basic service delivery measuremen

DC26 Zululand - Table A10 Basic service delivery measurement		2024/22	2020/00	2022/24	_	1570mt Vc 2024	25	2025/26 Mediu	dium Term Revenue & Expenditure		
Description	Ref	2021/22 Outcome	2022/23 Outcome	2023/24 Outcome	Original	urrent Year 2024/ Adjusted	Full Year	Budget Year	Framework Budget Year +1	Budget Year +2	
Hausahald aggisa targeta	1	Outcome	Outcome	Outcome	Budget	Budget	Forecast	2025/26	2026/27	2027/28	
Household service targets Water:	'										
Piped water inside dwelling		-	-	- 0.750	-	-	-	-	-	- 44.070	
Piped water inside yard (but not in dwelling) Using public tap (at least min.service level)	2	10 324	10 840	9 756	9 200	9 200	9 200	10 120	10 616	11 678	
Other water supply (at least min.service level)	4	6 921	7 630	8 012	8 200	8 200	8 200	9 020	9 462	10 408	
Minimum Service Level and Above sub-total Using public tap (< min.service level)	3	17 245	18 470	17 768	17 400	17 400	17 400	19 140	20 078	22 086	
Other water supply (< min.service level)	4	-	-	-	-	-	-	-	-	-	
No water supply Below Minimum Service Level sub-total		-	-	-	-	-	-	-	-	-	
Total number of households	5	17 245	18 470	17 768	17 400	17 400	17 400	19 140	20 078	22 086	
Sanitation/sewerage:											
Flush toilet (connected to sewerage) Flush toilet (with septic tank)		-	-	-	-	-	-	-	-	-	
Chemical toilet		-	-	-	-	-	-	-	_	-	
Pit toilet (ventilated)		-	-	-	-	-	-	-	-	-	
Other toilet provisions (> min.service level) Minimum Service Level and Above sub-total		-	-		-	-	-	-	_	_	
Bucket toilet	1	-	-	-	-	-	-	-	=	=-	
Other toilet provisions (< min.service level) No toilet provisions	1	6 921	6 320	6 320	6 190	6 190	6 190	6 809	6 396	6 809	
No tollet provisions Below Minimum Service Level sub-total	1	6 921	6 320	6 320	6 190	6 190	6 190	6 809	6 396	6 809	
Total number of households	5	6 921	6 320	6 320	6 190	6 190	6 190	6 809	6 396	6 809	
Energy:											
Electricity (at least min.service level) Electricity - prepaid (min.service level)		-	-	-	-	-	-	_	_	_	
Minimum Service Level and Above sub-total		=	-	=	-	-	-	-	=	=	
Electricity (< min.service level) Electricity - prepaid (< min. service level)		-	-	-		-		-	-	-	
Other energy sources		_	_	_	_	_	-	_	_	_	
Below Minimum Service Level sub-total	_	-	-	-	-	-	-	-	-	-	
Total number of households	5	-	-	-	-	-	-	-	-	-	
Removed at least once a week		_	_	_	_	_	_	_	_	_	
Minimum Service Level and Above sub-total		-	-	-	-	-	-	-	-	-	
Removed less frequently than once a week Using communal refuse dump		-	-	-	-	-	-	-	-	-	
Using own refuse dump		-	-	-	-	-	-	-	_	_	
Other rubbish disposal		-	-	-	-	-	-	-	-	-	
No rubbish disposal Below Minimum Service Level sub-total		-		-	-	-	-	-	_	_	
Total number of households	5	-	-	-	-	-	-	-	-	-	
Households receiving Free Basic Service	7										
Water (6 kilolitres per household per month)		12 800	12 800	12 800	12 800	12 800	12 800	14 080	14 728	16 200	
Sanitation (free minimum level service) Electricity/other energy (50kwh per household per month)		-	-	-	-	-	-	-	-	-	
Refuse (removed at least once a week)	1	-	-	-	-	-	-	-	=	_	
Informal Settlements Cost of Free Basic Services provided - Formal Settlements (R'000)	\vdash	-	-	-	-	-	-	-	-	-	
Water (6 kilolitres per indigent household per month)	1	4 901	4 710	(348)	5 000	(62)	(62)	(64)	(67)	(70)	
Sanitation (free sanitation service to indigent households) Electricity/other energy (50kwh per indigent household per month)	1	-	-	-	-	-		-	-	-	
Refuse (removed once a week for indigent households)	1	_	-	-				_] -	
Cost of Free Basic Services provided - Informal Formal Settlements (R'000)	_	-	- 4740	- (2.40)	-	- (62)	- (62)	- (64)	- (67)	-	
Total cost of FBS provided Highest level of free service provided per household	8	4 901	4 710	(348)	5 000	(62)	(62)	(64)	(67)	(70)	
Property rates (R value threshold)	1										
Water (kilolitres per household per month)	1										
Sanitation (kilolitres per household per month) Sanitation (Rand per household per month)	1										
Electricity (kwh per household per month)	1										
Refuse (average litres per week)	9										
Revenue cost of subsidised services provided (R'000)	9										
Property rates (tariff adjustment) (impermissable values per section 17 of MPRA)	1										
Property rates exemptions, reductions and rebates and impermissable values in excess of section 17 of MPRA)	1	_	_	_	_	_	_	_	_] _	
Water (in excess of 6 kilolitres per indigent household per month)		-	-	-	-	-	-	-	-] -	
Sanitation (in excess of free sanitation service to indigent households)		-	-	-	-	-	-	-	-	-	
Electricity/other energy (in excess of 50 kwh per indigent household per month) Refuse (in excess of one removal a week for indigent households)	1	-	_	-		_	-			_	
Municipal Housing - rental rebates	1										
Housing - top structure subsidies Other	6	-	-	-	-	-	-	-	-	-	
Total revenue cost of subsidised services provided	L	-	-	-	-	-	1	-	-	-	

A10 Basic service delivery measurement

More details are provided in Table A10 Basic service delivery measurement.

The social package assists households that are poor or face other circumstances that limit their ability to pay for services. To receive these free services the households are required to register in terms of the municipality's Indigent Policy.

The cost of the social package of the registered indigent households is largely financed by national government through the local government equitable share received in terms of the annual Division of Revenue Act.

The information in the A10 is provided or taken from the municipality WSDP for 2024/2025. The Zululand district municipality is operating in the area that is dominated by rural areas, most households seem to be indigent as we are in the process of updating the register, the households that are getting billed are people from small urban areas, so the number of households with access to water will increase but not correlating with the increase in service charges. The municipality's target was outlined in the tabled budget.

PART 2 – SUPPORTING DOCUMENTS

2.1 OVERVIEW OF ANNUAL BUDGET PROCESS

Political oversight of the budget process.

Section 53 (1) of the MFMA stipulates that the mayor of a municipality must provide general political guidance over the budget process and the priorities that guide the preparation of the budget. Section 21(1) of the MFMA states that the Mayor of a municipality must coordinate the processes for preparing the annual budget and for reviewing the municipality's integrated development plan and budget related policies to ensure that the tabled budget and any revisions of the integrated development plan and budget-related policies are mutually consistent and credible.

Furthermore, this section also states that the Mayor must at least 10 months before the start of the budget year, table in municipal council, a time schedule outlining key deadlines for the preparation, tabling and approval of the annual budget.

This time schedule provides for political input from formal organizations such as portfolio Committees.

S24 of the MFMA also states that the Mayor must table to council the budget 30 day before the beginning of the year.

Mayor of municipality has also established the budget steering committee to provide technical assistance to the mayor in discharging responsibilities as set out in section 53 of the act.

Schedule of Key Deadlines relating to budget and IDP process [MFMAs 21(1) (b)]

The IDP and Budget time schedule of the 2025/2026 budget cycle was approved by Council before end of August. The IDP and Budget Process Plan ensure that the role-players within the process are well prepared. All activities outlined within this document have been prepared in close inter-relation with the Framework that governs both the district and all local municipalities.

The publication of budget is through website, newspaper and public engagements, the public engagements will in the form of roadshows, the road shows will be held throughout the district, in all local Municipalities.

2.2 OVERVIEW OF ALIGNMENT OF ANNUAL BUDGET WITH INTEGRATED DEVELOPMENT PLAN

Integrated Development Plan Review Process

The Integrated Development Plan (IDP) Review Process is a vehicle through which Municipalities prepare strategic development plans called Integrated Development Plans for a five-year period. Because service delivery is progressive in nature, the IDP must be reviewed annually to keep up with the evolving nature of communities.

The Zululand District Municipality will embark on its IDP Review of the 5 Year cycle of IDP.

Legal Status

The IDP is a legislative requirement, has a legal status and therefore supersedes all other plans that guide development at local government level.

Vision

We are the Zululand region and proud of our heritage. We are mindful of the needs of the poor and we seek to reflect the aspirations of our communities. We are committed to responsible and accountable actions, tolerance and concern for racial harmony, the protection of our environment, and the strengthening of the role of women and youth. We will strive to improve the quality of life in Zululand by providing sustainable infrastructure, promoting economic development, and building capacity within our communities." We serve our people."

Mission

To create an affluent district by:

- Provision of optimal delivery of essential services.
- Supporting sustainable local economic development; and
- Community participation in service delivery

Core Values

- Transparency
- Commitment
- Innovation
- Integrity
- Co-operation

The above vision strategic focus areas of the Zululand District Municipality are:

- To facilitate the delivery of sustainable infrastructure and services
- To promote economic development
- To promote social development

Zululand District Municipality (Key Performance Areas)

These focus areas are broken down to objectives and strategies, which is used to set KPIs for the

measurement of the Municipality's performance, and progress with its service delivery mandate. It is important to note that the national KPAs as set that relate to:

- Basic Service Delivery
- Municipal Financial viability and management
- Local Economic Development
- Good Governance & Public Participation
- Municipal transformation and institutional development

2.3 MEASURABLE PERFORMANCE OBJECTIVES AND INDICATORS

Performance Management is a system intended to manage and monitor service delivery progress against the identified strategic objectives and priorities. In accordance with legislative requirements and good business practices as informed by the National Framework for Managing Programme Performance Information, the municipality has developed and implemented a performance management system of which system is constantly refined as the integrated planning process unfolds.

At any given time within government, information from multiple years is being considered; plans and budgets for next year; implementation for the current year; and reporting on last year's performance.

KEY FINANCIAL INDICATORS AND RATIOS

Information regarding key financial indicators and ratios are provided below on supporting table SA8.

DC26 Zululand - Supporting Table SA8 Performance indicators and benchmarks

	3.2% 3.1% 3.0% 2.9% 0.0% 0.0% 1.4 1.4 1.2
Corefit Rating Capital Charges to Operating Expenditure Interest & Principal Paid / Operating D.0% D.2% D.3% D.2% D.3% D.2%	3.2% 3.1% 3.0% 2.9% 0.0% 0.0% 0.0% 0.0%
Capital Charges to Operating Expenditure Interest & Principal Paid /Operating Capital Charges to Operating Expenditure Interest & Principal Paid /Operating Capital Charges to Own Revenue Finance charges & Repayment of borrowing O.1% O.3% O.2% O.3% O.2% O.3%	3.0% 2.9% 0.0% 0.0% 0.0% 0.0% 1.4 1.4
Capital Charges to Own Revenue	0.0% 0.0% 0.0% 0.0% 1.4 1.4
Borrowed funding of 'own' capital expenditure Borrowing/Capital expenditure excl. transfers and grants and contributions Safety of Capital	0.0% 0.0% 1.4 1.4
Gearing Long Term Borrowing / Funds & Reserves 0.0%	1.4 1.4
Current Ratio Current assets/current liabilities 0.4 0.3 0.4 1.3 0.3 0.3 1.7 1.3 Current Ratio adjusted for aged debtors Current assets less debtors > 90 days/current liabilities 0.4 0.3 0.4 1.3 0.3 0.3 1.7 1.3 Iabilities 1.0 <td< td=""><td>1.4</td></td<>	1.4
Current Ratio adjusted for aged debtors Current assets less debtors > 90 days/current 0.4 0.3 0.4 1.3 0.3 0.3 1.7 1.3 liabilities	1.4
	1.2
Revenue Management Annual Debitors Collection Rate (Payment Level %) Last 12 Mths Receipts/Last 12 Mths Billing 0.0% 90.3% 48.6% 42.9% 70.2% 70.7% 70.7% 46.9%	70.8% 70.8%
Current Debitors Collection Rate (Cash receipts % of Rate)payer & Other revenue) 90.3% 48.6% 42.9% 70.2% 70.7% 70.7% 46.9% 70.8%	70.8% 70.9%
Outstanding Debtors to Revenue Total Outstanding Debtors to Annual Revenue 9.1% 11.7% 8.9% 10.6% 8.7% 8.7% 9.1% 9.1%	8.7% 6.4%
Longstanding Debors Recovered Debtrs 2	0.0%
Creditors Management % of Creditors Paid Within Terms 0.0% 0.0% 100.0% 100.0% 100.0% 0.0% 0.0%	0.0% 0.0%
Creditors to Cash and Investments -13058.1% 34.9% 20.5% 108.0% -4363.2% -4363.2% 53.2% 216.0%	175.9% 111.2%
Other Indicators Other Indicators	
Total Volume Losses (kW) non technical Total Volume Losses (kW) non technical Electricity Distribution Losses (2) Total Cost of Losses (Rand '000)	
% Volume (units purchased and generated less units soid))units purchased and generated	
Water Volumes :System input Water realment works Natural sources	
Total Volume Losses (kt) 9 139 9 139 9 139	-
Total Cost of Losses (Rand '000) 0 0 191276 191276 191276 0 0 0	0
% Volume (units purchased and generaled less units sold)/units purchased and generaled	
Employee costs Employee costs/(Total Revenue - capital 44.4% 39.2% 37.2% 35.8% 38.1% 38.1% 32.4% 44.9%	43.9% 43.6%
revenue	45.2% 44.9%
Repairs & Maintenance R&MI/(Tobal Revenue excluding capital 23.2% 20.2% 19.7% 8.2% 16.1% 16.1% 11.6% 11.0% 11.0%	11.0% 10.6%
Finance charges & Depreciation FC&D/(Total Revenue - capital revenue) 17.1% 13.8% 14.3% 11.4% 12.0% 12.0% 12.4% 12.6% IDP regulation financial viability indicators	12.5% 12.4%
I. Debt coverage (Total Operating Revenue - Operating 72.0 25.2 32.4 33.2 32.9 59.5 29.4 30.6 Grants)/Debt service payments due within financial year.	31.7 3
ii.OIS Service Debbrs to Revenue Total outstanding service debbrs/annual 105.5% 154.4% 99.1% 106.1% 93.9% 93.9% 119.6% 89.4% revenue received for services	85.4% 63.9%
iii. Cost coverage (Available cash + Investments)/monthly fixed (0.0) 28.3 36.8 6.4 (0.3) (0.2) 10.8 2.1 operational expenditure	-

MEASURABLE PERFORMANCE OBJECTIVES

Information regarding revenue is provided as follows:

- **Revenue for each vote:** Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)
- **Revenue for each source**: Table A4 Budgeted Financial Performance (revenue and expenditure)

Provision of free basic services:

More details are provided in Table A10 Basic service delivery measurement.

The social package assists households that are poor or face other circumstances that limit their ability to pay for services. To receive these free services the households are required to register in terms of the municipality's Indigent Policy.

The cost of the social package of the registered indigent households is largely financed by national government through the local government equitable share received in terms of the annual Division of Revenue Act.

2.4 OVERVIEW OF BUDGET RELATED POLICIES

The following budget policies were considered when preparing for budget documentation:

- i. Budget Policy
- ii. Virement Policy
- iii. Credit control policy
- iv. Debt written off-policy
- v. Banking and investment policy
- vi. Funding and Reserve policy
- vii. Supply Chain management policy
- viii. Asset Management Policy
- ix. Asset Loss control policy
- x. Indigent support policy
- xi. Insurance Policy
- xii. Tariff Policy
- xiii. Subsistence and Travelling Policy
- xiv. Cost containment policy
- xv. Information and Communication Technology (ICT) User Policy
- xvi. Risk Management Policy
- xvii. Fraud Prevention Policy
- xviii. ICT DR plan
- xix. ICT governance charter
- xx. ICT operations policy
- xxi. ICT ROI policy
- xxii. ICT strategy
- xxiii. ICT user management policy
- xxiv. ICT user management policy
- xxv. ZDM ICT security policy

CREDIT CONTROL AND TARIFF BYLAWS

The Municipal System Act requires Council to adopt a Tariff Policy. The general financial management functions covered in section 62 of the MFMA includes the implementation of a tariff policy. Specific legislation applicable to each service has been taken into consideration when determining this policy. This Policy has been formulated in terms of section 96 (b) and 98 of the Local Government: Municipal Systems Act, 2000 and the Credit Control and Debt Collection By-Law.

Tariff policy on Water and Tariff Policy on Sanitation are included in our approved Credit Control and Debt Collection Policy. The Municipality's credit control and tariff policy state that every consumer and business owners who wants excess to water must apply from the municipality and the municipality must provide such service. After opening an account, the municipality charges or bill the consumer for water provided. If the consumer fails to pay the charge the municipality than provide free basic water at 6kl per month while when businesses don't pay for more than 60 days, the municipality disconnect the services and charge and interest of 5.25% and a reconnection fee.

BANKING AND INVESTMENT POLICY

The underlying cash is managed and invested in accordance with the Municipality's approved Cash Management and Investment Policy, which is aligned with National Treasury's municipal investment regulations dated 01 April 2005.

The Municipality's Banking and Investment policy includes cash management, investments, payments to creditors. According to this policy, the municipality is entitled to collect all monies or debt owed to the municipality, pay its debts on time or within 30 days before creditors charge interest, and must make a call out investment with its surpluses.

SUPPLY CHAIN MANAGEMENT POLICY

Section 111 of the MFMA requires each Municipality and municipal entity to adopt and implement a supply chain management policy, which gives effect to the requirements of the Act. The Municipality's Supply Chain Management Policy was approved by Council. The recommended adjustments to the policy, is to align the policy with the new Preferential Procurement Regulations, and to streamline the policy to include best practices as advised by staff of the Provincial Government following their review of the policy.

This policy is in line with section 217 of the constitution. It states that the municipality before procuring goods and services that are less than 200 thousand must sources three quotes from different service providers to compare and appoint the less quoted to render the service. Deviations must be approved by the Municipal Manager. All tenders advertised must go through all bid committees before a service provide is awarded.

ASSET MANAGEMENT POLICY

The aim of the policy is to ensure that the assets of the municipality are properly managed and accounted for.

The policy state that the municipality must have its asset register that has an asset description, date when the asset was acquired and the location of the asset. A fixed asset shall be capitalised, that is, recorded in the fixed assets register, as soon as it is acquired. If the asset is constructed over a period, it shall be recorded as work-in-progress until it is available for use, whereafter it shall be appropriately capitalised as a fixed asset. It includes how the municipality should maintain, depreciate, safe keep, revaluate, dispose of asset

IT POLICY

The installation of the municipality's information technology (IT) network represents a significant capital outlay, and the objective of this policy is therefore to ensure that this investment in modern technology is properly managed.

The Municipality's IT Policy give guidance to internet usage, backups, data ownership, excess control, physical controls, official websites. Where personal computers have been allocated to officials, such officials shall accept that these computers must be used to fulfil operational functions within the organisation, and that their use is restricted to such official functions only. All data contained or stored on Municipal systems is owned by the Zululand District Municipality. No data should be altered or disclosed without the specific authorisation from the data owner. All officials, to whom user codes and passwords have been allocated, must ensure that these codes and passwords are properly safeguarded. Under no circumstances may employees share any user code or password with colleagues. The CITO shall have a list available of all user codes and passwords and shall ensure that this list is kept in a secure place with other IT related securities.

RISK MANAGEMENT POLICY

The objective is to review the effectiveness of the municipality's financial risk management strategies, with specific reference to the effectiveness with which the municipality's financial and other policies are being implemented. Review the effectiveness of the municipality's other operational risk management strategies, including environmental risks, risks relating to the safety and well-being of the municipality's employees and risks relating to inadequate training and functional capacitation of the municipality's employees. Identify and assess the significance of any risks not covered by existing risk management strategies and formulate means of addressing such risks.

This policy ensure that the financial policies promote accountability and transparency, and adequately address the risks associated with management of fixed assets, supply chain management, banking, investments and cash management, management of budgetary

resources generally, management of revenues, including credit control and debt collection and management of indigents, payment of subsistence, travel and entertainment allowances.

INSURANCE POLICY

This insurance policy is aimed at ensuring that all assets, Councillors, employees and third parties are always insured economically and adequately.

POLICY ON FRAUD PREVENTION

This policy is established to facilitate the development of controls which will assist in the prevention and detection of fraud and corruption, as well as provide guidelines as to how to respond should instances of fraud and corruption be identified.

FINANCIAL PLAN

The purpose of the financial plan is to set out details of the financial issues that need to be addressed in a financial year. It is meant to be a tool to highlight any financial shortcomings.

Indigent's policy and budget implementation and management policy are in progress, by the time of approval of the annual budget they were not on the final stage.

2.5 OVERVIEW OF BUDGET ASSUMPTIONS

KEY BUDGET ASSUMPTIONS

- a) Organogram is confirmed.
- b) To make impact on current assessment of unfunded budget
- c) To identify revenue increase possibilities
- d) To priorities compliance issues and SLA that are existing
- e) To consider budget Circular
- f) To collect 40 % of current billing and 20 % of prior period
- g) To ringfence VAT refund for liabilities
- h) Management to commit on budget stringent measures (KPI)
- i) CPI is 4,3% on salaries.
- j) Tariff Increase proposed is 4.3%

Expenditure

Employee related costs and Remuneration of councillors

The assumption is based on the MFMA Budget circular together with the terms of the National Bargaining Council negotiations for salary increases. For the 2025/26 financial year, a 12% which is (CPI)4.3% + 0.7%. For Councillors allowances upper limits were considered for the 2025/26 financial year, and a 8% increase was budgeted.

Inventory consumed

It is assumed Inventory consumed will be incurred in terms of GRAP 12, issues of inventory will be recorded on this line item.

Debt impairment

It is assumed assessment of consumer debtors will be performed and provision for debt impairment will be calculated, the provision for bad debts is only allowed to households.

Depreciation and amortisation

Budget for depreciation and asset impairment is based on 2024/25-year to date actual, the values of assets currently possessed by the municipality, and assets budgeted to be purchased within concerned budget period.

It is also assumed that the capital projects for 2025/2026 will be completed during the financial year as there were budgeted for, the depreciation of such projects as per Generally Recognized Accounting Practice (GRAP) is also considered.

The depreciation for 2025/2026 is projected, there are projects that will be capitalised to assets which are in progress, and this will accelerate the depreciation expense. The depreciation will be funded by our reserves.

Interest

It is assumed the municipality will not have any borrowings thus the municipality will not incur finance charges

Contracted services

Contracted services include Outsourced services, Consultants and professional fees, and Contractors.

Transfers and subsidies

It is assumed that transfers and subsidies will be paid

Operational costs

It is assumed that costs for services will increase in line with the CPI. The current oil price is still a concern, and it is expected that the fuel price hikes will have a substantial effect on expenditure

Income

Collection rate for municipal services

It is assumed that the Municipality will collect **60%** of what it has billed. The municipality has embarked on implementing a range of revenue collection strategies to optimize the collection of debt owed by consumers. Furthermore, the municipality has undertaken various customer care initiatives to ensure the municipality truly involves all citizens in the process of ensuring all people lead government.

In accordance with relevant legislation and national directives, the estimated revenue recovery rates are based on realistic and sustainable trends, but municipality has put forward the methods and strategies for the collection of current and previous debtors. The Municipality has established a Revenue enhancement steering committee.

Sale of water and sanitation fees

There will be a **4.3%** tariff increase for the budget year. The budget is based on the realistic billing figures and the projection was made. These increases are recommended to curb water consumption. The comparison between the tariff increase and the budgeted billing might be a bit off since service charges budget is estimated based on the current actual billing for both water and sanitation.

Rental of facilities and equipment

The Rental of facilities and equipment was based on signed contractual agreements.

Interest earned - external investments.

The projection was made considering the 2025/2026 financial budget includes interest form invested reserves. The investment rate will be based on the highest financial institution offerings. Interest income will be generated from 32-day investments and call accounts which will occur during budget financial year. As a result, the municipality projects no long-term investments.

Interest earned - outstanding debtors

Interest on outstanding debtors is charged on businesses with amounts in arrears

Fines, penalties, and forfeits

Fines are charged on illegal connections

Licences and permits

Licences and Permits will be charged

Transfers and subsidies

It is assumed that the National and Provincial grants as per Division of Revenue Act (DORA) which has been included in the budget will be received during the 2025/2026 financial year.

Other revenue

Other revenue in the budget consists of the amount that will be collected during the year such as sale of tender documents.

FINANCIAL POSITION

Table A6 is consistent with international standards of good financial management practice and improves understandability for councillors and management of the impact of the budget on the statement of financial position (balance sheet).

This format of presenting the statement of financial position is aligned to GRAP1, which is generally aligned to the international version which presents Assets less Liabilities as "accounting" Community Wealth.

- 2. Table SA3 is providing a detailed analysis of the major components of several items, including:
 - Call investments deposits.
 - Consumer debtors.
 - Property, plant and equipment.
 - Trade and other payables.
 - Provisions

Cash

It is assumed that municipality will have cash at the end of the financial year that will be applied to working capital for determining funding position of the municipality.

Call Investment Deposits

For 2025/26 financial year, it is assumed that there will be no investments, since the municipality is in a process to reduce payables.

Consumer Debtors

It is assumed that, looking at our initiative of establishing Revenue enhancement strategy with a duty to strengthen collection of debts from consumers, there will be a decrease in consumer Debtors.

Other debtors

It is assumed there will be VAT receivable at the end of the financial year, and the municipality will have Eskom deposits for all accounts held.

Current portion of long-term receivables

The municipality does not have current portions of long-term receivables.

Inventory

The inventory level is assumed to increase in the next financial year based on the current stock level.

Long -term Receivables

Non-current receivables as per AFS consist of Eskom deposits and are included under other debtors as per MSCOA classification.

Property Plant and Equipment

It is assumed that looking at our current funding there will be an addition to PPE in 2025/2026. However, the carrying value will be less since most of our assets are depreciating.

Intangible Asset

The municipality does not own most of its software licences.

Consumer deposit

It is assumed that consumer deposits will remain steady.

Trade and other payables from exchange transactions

It is assumed, based on the Audited financial year and current year performance, that the payables will increase. An increase is also expected for the current budget year 2025/2026.

Current provisions

Current provisions include Post Retirement benefit (Medical aid) and Long Service award.

Cash flow

The budgeted cash flow statement is the first measurement in determining if the budget is funded. The assumed collection rate is based on the current collection level, which is expected to be 60% of billable revenue, considering that there are debtors paying for prior years. The figure for other revenue is assumed based on the last financial year AFS and current collection. All other activities are assumed based on the previous financial statements information and talking into account the current movements.

Additionally, the municipality has established revenue enhancement steering committee tasked with improving collection.

Cash Backed Reserves/Accumulated Surplus Reconciliation

The cash backed reserves/accumulated surplus reconciliation is aligned to the requirements of MFMA Circular 42 – Funding a Municipal Budget. In essence the table evaluates the funding levels of the budget by firstly forecasting the cash and investments at year-end and secondly reconciling the available funding to the liabilities/commitments that exist.

2.6 OVERVIEW OF BUDGET FUNDING

The funding of the budget is structured as follows:

OPERATING REVENUE	A DJUSTED BUDGET	BUDGET YEAR	BUDGET YEAR	BUDGET YEAR
OPERA I ING REVENUE	2024/2025	2025/2026	2026/2027	2027/2028
Service charges - water revenue	61 317 158.62	63 953 798.92	66 895 673.67	69 839 083.32
Service charges - sanitation revenue	17 732 004.00	18 494 480.17	19 345 226.26	20 196 416.22
Rental of facilities and equipment	503 998.00	503 998.00	503 998.00	503 998.00
Interest earned - external investments	7 500 000.00	8 000 000.00	8 368 000.00	8 736 192.00
Interest earned - outstanding debtors	822 778.01	858 157.45	897 632.70	937 128.54
Fines, penalties and forfeits	580 221.26	605 170.50	633 008.35	660 860.71
Licences and permits	282 677.96	294 834.20	308 396.57	321 966.02
Transfers and subsidies	768 163 519.00	720 384 000.00	757 969 000.00	796 384 000.00
Other revenue	1 518 664.27	2 144 003.54	2 241 827.70	2 324 584.12
TOATL OPERATING REVENUE	858 421 021	815 238 443	857 162 763	899 904 229

CA PITAL EXPENDITURE 2025-2026	A DJUSTED BUDGET 2024/2025	BUDGET YEAR 2025/2026	BUDGET YEAR 2026/2027	BUDGET YEAR 2027/2028
MUNICIPAL INFRASTRUCTURE GRANT	223 425 218	232 621 838	252 919 828	230 545 727
REGIONAL BULK INFRASTRUCTURE GRANT	184 586 957	470 899 892	319 038 793	305 997 001
WATER SERVICES INFRASTRUCTURE GRANT	86 956 521	86 486 486	99 137 931	89 955 022
RURAL ROAD ASSET MANAGEMENT GRANT	2 288 957	2 397 405	2 499 138	2 270 615
INDONSA GRANT	173 913			
TOTAL CAPITAL EXPENDITURE	497 431 565.74	792 405 621.62	673 595 689.66	628 768 365.82

The way that the budget is funded will ensure that the municipality will be sustainable on the short term.

Planned savings and efficiencies.

The following areas were identified for possible savings after the efficiency of the usage of the assets/services has been evaluated:

Telephone costs

Overtime

Non-priority projects

The SA18 is detailing the funding in terms of grants.

Sustainability of municipality

The way that the budget is funded will ensure that the municipality will be sustainable on the short term.

Impact on tariffs

Water, sewerage together with the sundry tariffs is listed in tariffs schedule.

Planned savings and efficiencies

The following areas were identified for possible savings after the efficiency of the usage of the assets/services has been evaluated:

Telephone costs

Overtime

Nonpriority projects

Investments

Short-term investments are anticipated to take place during the budget financial year, but no investment is projected at year-end of the budget financial year.

Planned proceeds of sale of assets

No significant revenue is expected from the sale of redundant assets.

Planned use of previous year's cash backed accumulated surplus

The previous year's surplus is cash backed.

2.7 EXPENDITURE ON ALLOCATIONS AND GRANT PROGRAMMES

There have been amendments to grants allocation as per provincial gazette allocation. The expectation is that the remaining balance on all grant's allocation will be exhausted at the end of the year.

Budgeted allocations and grants

Please refer to Supporting Table SA19: Expenditure on transfers and grant program.

DC26 Zululand - Supporting Table SA19 Expenditure on transfers and grant programme

Description	Ref	2021/22	2022/23	2023/24	Cu	irrent Year 2024/	25	2025/26 Mediur	n Term Revenue Framework	& Expenditure
Rthousand		Audited	Audited	Audited	Original	Adjusted	Full Year		Budget Year +1	
EXPENDITURE:	1	Outcome	Outcome	Outcome	Budget	Budget	Forecast	2025/26	2026/27	2027/28
	l ' l									
Operating expenditure of Transfers and Grants										
National Government:		765 037	836 701	896 495	587 778	844 639	844 639	675 959	700 373	731 454
Local Government Equitable Share		674 775	785 529	875 619	576 385	836 693	836 693	644 990	673 749	703 34
Energy Efficiency and Demand Side Management C	Grant	-	-	-	-	-	-	-	-	4 00
Expanded Public Works Programme Integrated Gra	nt	24 299	8 532	7 077	5 227	5 227	5 227	6 406	-	-
Local Government Financial Management Grant		1 200	1 200	1 200	1 201	1 201	1 201	1 300	1 500	1 60
Municipal Disaster Relief Grant		-	_	-	-	-	_	-	_	_
Municipal Infrastructure Grant		41 379	33 001	10 017	4 966	_	_	23 263	25 124	22 51
Municipal Systems Improvement Grant		1 022	_	_	_	_	_	_	_	_
Regional Bulk Infrastructure Grant		_	_	_	_	1 500	1 500	_	_	_
Rural Road Asset Management Systems Grant		1 433	2 199	2 582	_	18	18	_	_	_
Water Services Infrastructure Grant		20 929	6 240	_	_	_	_	_	_	_
Masi ou Mos IIII dol doui o ordin		20 020	0 240							
Provincial Government:		1 866	2 289	3 630	1 711	1 891	1 891	2 119	2 219	2 41
Capacity Building and Other Grants	l	1 866	2 289	3 630	1 711	1 891	1 891	2 119	2 219	2 41
Capacity Building and Other Grants		1 000	2 203	3 030	1711	1001	1031	2113	2213	241
District Municipality:		-	-	-	-	_	-	-	-	-
Other grant providers:		-	59 798	102 328	89 505	89 459	89 459	-	-	-
Electricity Distribution Industry Holdings		-	-	-	-	-	-	-	-	-
KwazuluNatal Provincial Planning and Developmen	t Com	-	-	-	-	-	-	-	-	-
Local Government Water and Related Service SE	ľΑ	-	478	1 694	1 259	1 212	1 212	-	-	
National Skills Fund		-	59 320	100 634	88 246	88 246	88 246	-	-	-
Total operating expenditure of Transfers and Grants	s:	766 903	898 788	1 002 453	678 995	935 988	935 988	678 078	702 592	733 87
Capital expenditure of Transfers and Grants										
National Government:		464 144	490 152	660 294	496 073	497 258	497 258	789 861	674 715	723 08
Municipal Infrastructure Grant		194 381	194 387	214 555	220 723	223 425	223 425	231 705	252 920	265 12
Regional Bulk Infrastructure Grant		194 437	218 770	362 622	186 087	184 587	184 587	469 378	320 158	351 89
Rural Road Asset Management Systems Grant		-	-	-	2 307	2 289	2 289	2 390	2 499	2 61
Water Services Infrastructure Grant		75 326	76 994	83 116	86 957	86 957	86 957	86 388	99 138	103 44
Provincial Government:		7 451	2 797	277	174	174	174	86	86	8
Capacity Building and Other Grants		-	_	_	_	-	ı	ı	_	-
Infrastructure Grant		7 451	2 797	277	174	174	174	86	86	8
District Municipality:		-	-	-	-	-	-	-	_	-
Other grant providers:		-	-	9	-	-	-	-	-	-
Unspecified	Щ	-	-	9	-	-	-	-	-	-
otal capital expenditure of Transfers and Grants		471 595	492 948	660 580	496 247	497 432	497 432	789 947	674 801	723 17
OTAL EXPENDITURE OF TRANSFERS AND GRANT		1 238 498	1 391 736	1 663 033	1 175 242	1 433 420	1 433 420	1 468 025	1 377 393	1 457 04

2.8 ALLOCATIONS OR GRANTS MADE BY THE MUNICIPALITY

Please refer to Supporting Table SA21 Transfers and grants made by the municipality. The Municipality subsidies households and businesses through its relief program DC26 Zululand - Supporting Table SA21 Transfers and grants made by the municipality

Description	Ref	2021/22	2022/23	2023/24		Current Ye	ear 2024/25		2025/26 Mediu	m Term Revenue Framework	& Expenditure
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year + 2027/28
Cash Transfers to other municipalities					·	Ĭ					
Dm Kzn: Zululand - Planning &Dev Dm Kzn: Zululand - Planning &Dev	1	-	-	-	- -	- -		-	-	-	-
Total Cash Transfers To Municipalities:		-	-	-	-	-	-	-	-	-	-
Cash Transfers to Entities/Other External Mechanisms	2										
Total Cash Transfers To Entities/Ems'		-	-	-	-	-	-	-	-	-	-
Cash Transfers to other Organs of State Ts_O_M_Da&A_Nda_Lgw&Rs Sela Fire&Rescue Ts_O_M_Da&A_Nda_Lgw&Rs Sela Waste Water	3	1.1	1.1	1.1	1.1	1.1	1 1	- -	_ _ _	- -	-
Total Cash Transfers To Other Organs Of State:		-	-	-	-	-	-	-	-	-	-
Cash Transfers to Organisations											
Total Cash Transfers To Organisations		-	-	-	-	-	-	-	-	-	-
Cash Transfers to Groups of Individuals											
Total Cash Transfers To Groups Of Individuals:		-	-	-	-	-	-	-	-	-	-
TOTAL CASH TRANSFERS AND GRANTS	6	_	-	-	-	_	_	-	-	_	-
Non-Cash Transfers to other municipalities	1										
Total Non-Cash Transfers To Municipalities:		-	-	-	-	-	-	-	-	-	-
Non-Cash Transfers to Entities/Other External Mechanisms	2										
Total Non-Cash Transfers To Entities/Ems'		_	_	_	-	-	1	_	-	_	_
Non-Cash Transfers to other Organs of State	3										
Total Non-Cash Transfers To Other Organs Of State:		-	-	-	-	-	-	-	-	-	-
Non-Cash Grants to Organisations											
Ts_O_lk_Np Ins_Unspecified Ts_O_lk_Np Ins_Unspecified	4	- 8 983	- 4 518	- 3 282	- 1 500	- 1 765	- 1 765	- 1 508	- 4 115	- 4 305	- 4 49
Total Non-Cash Grants To Organisations		8 983	4 518	3 282	1 500	1 765	1 765	1 508	4 115	4 305	4 494
Groups of Individuals Hh Ssp Soc Ass: Poverty Relief Ts_O_lk_Hh_Soc Assis_Social Relief	5	2 313 -	- 165	- 252	- 600	- 600	_ 600	- -	- -	- -	- -
Total Non-Cash Grants To Groups Of Individuals:		2 313	165	252	600	600	600	-	-	-	-
TOTAL NON-CASH TRANSFERS AND GRANTS		11 295	4 683	3 534	2 100	2 365	2 365	1 508	4 115	4 305	4 494
TOTAL TRANSFERS AND GRANTS	6	11 295	4 683	3 534	2 100	2 365	2 365	1 508	4 115	4 305	4 494

2.9 COUNCILLORS AND BOARD MEMBER ALLOWANCES AND EMPLOYEE BENEFITS

Costs to Municipality: Councillors

Number of Councillors 37

DC26 Zululand - Supporting Table SA23 Salaries, allowances & benefits (political office bearers/councillors/senior managers)

Disclosure of Salaries, Allowances & Benefits 1.	Ref		Salary	Contributions	Allowances	Performance Bonuses	In-kind benefits	Total Packag
Rand per annum		No.		1.				2.
tana per annum								۷.
Councillors	3							
Speaker	4		_	-	934 658			934 65
Chief Whip			_	-	863 231			863 23
Executive Mayor				-	1 157 526			1 157 52
Deputy Executive Mayor				-	987 133			987 13
Executive Committee				-	2 577 112			2 577 1
Total for all other councillors	_		_	-	5 120 469			5 120 4
Total Councillors	8	-	_	_	11 640 129			11 640 1
Senior Managers of the Municipality	5							
Municipal Manager (MM)	-		1 389 767	13 898	411 787	_		1 815 4
Chief Finance Officer			1 012 363	10 124	310 930	_		1 333 4
MS			991 372		379 662	82 614		1 453 6
SM					_			
SM COMM					151			1
SM COO			1 086 303	272 576	393 874	90 525		1 843 2
SM D01			1 313 275	13 133	383 386	109 440		1 819 2
					310 779			1 417 6
SM D02			1 012 363	10 124		84 364		
SM D03			1 012 363	10 124	310 124			1 332 6
SM D04			1 159 703	16 536	352 992	96 642		1 625 8
SM D06				247 883	151			248 0
SM D07			_	-		-		
SM PLAN					151			1
SM TECH					151			1
ist of each offical with packages >= senior manager								
								-
Feder Court or Management of the Management of the	0.40		0.077.500	504.000	0.054.400	400 505		40,000,00
otal Senior Managers of the Municipality	8,10	-	8 977 509	594 398	2 854 138	463 585		12 889 6
A Heading for Each Entity	6,7							
List each member of board by designation								
Total for municipal entities	8,10	-	_	_	-	-		
TOTAL COST OF COUNCILLOR, DIRECTOR and EXECUTIVE								
	10	_	8 977 509	594 398	14 494 267	463 585		24 529 7

2.10 MONTHLY TARGETS FOR REVENUE, EXPENDITURE AND CASH FLOW

The monthly targets for revenue and expenditure are provided in Supporting Table SA25 Budgeted monthly revenue and expenditure.

DC26 Zululand - Supporting Table SA25 Budgeted monthly revenue and expenditure

Description	Ref						Budget Ye	ear 2025/26						Medium Ter	m Revenue and Framework	Expenditure
R thousand		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year + 2027/28
Revenue																
Exchange Revenue Service charges - Electricity																
Service charges - Electricity Service charges - Water		5 329	5 329	5 329	5 329	5 329	5 329	5 329	5 329	5 329	5 329	5 329	5 330	63 954	66 896	69 839
Service charges - Waste Water Management		1 541	1 541	1 541	1 541	1 541	1 541	1 541	1 541	1 541	1 541	1 541	1 541	18 494	19 345	20 196
Service charges - Waste Management		1 341	1 041	1 341	1 341	1 041	1 041	1 041	1 041	1 041	1 041	1 041	1 041	10 434	15 545	20 130
Sale of Goods and Rendering of Services		67	67	67	67	67	67	67	67	67	67	67	67	800	836	857
Agency services		01	01	01	01	01	01	01	01	01	01	01	-	-	-	-
Interest													_	_	_	_
Interest earned from Receivables		72	72	72	72	72	72	72	72	72	72	72	72	858	898	937
Interest earned from Current and Non Current Assets		667	667	667	667	667	667	667	667	667	667	667	667	8 000	8 368	8 736
Dividends													_	_	_	_
Renton Land													-	_	-	-
Rental from Fixed Assets		42	42	42	42	42	42	42	42	42	42	42	42	504	504	504
Licence and permits		25	25	25	25	25	25	25	25	25	25	25	25	295	308	322
Special rating levies																
Operational Revenue		112	112	112	112	112	112	112	112	112	112	112	112	1 344	1 405	1 467
Non-Exchange Revenue																
Property rates													-	-	-	-
Surcharges and Taxes		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits		50	50	50	50	50	50	50	50	50	50	50	50	605	633	661
Licences or permits													-	-	-	-
Transfer and subsidies - Operational		60 032	60 032	60 032	60 032	60 032	60 032	60 032	60 032	60 032	60 032	60 032	60 032	720 384	757 969	796 384
Interest		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Fuel Levy													-	-	-	-
Operational Revenue		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Gains on disposal of Assets		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other Gains		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Discontinued Operations	1															
Total Revenue (excluding capital transfers and cor	nt	67 937	67 937	67 937	67 937	67 937	67 937	67 937	67 937	67 937	67 937	67 937	67 937	815 238	857 163	899 904
Expenditure		00.477	00.477	00.477	00.477	00.477	00.477	00.477	00.477	00.477	00.477	00.477	00.475	005 700	075 004	200 400
Employee related costs		30 477	30 477	30 477	30 477	30 477	30 477	30 477	30 477	30 477	30 477	30 477	30 475	365 723	375 891	392 430
Remuneration of councillors		970	970	970	970	970	970	970	970	970	970	970	970	11 640	11 267	11 763
Bulk purchases - electricity Inventory consumed		1 313	1 313	1 313	1 313	1 313	1 313	1 313	1 313	1 313	1 313	1 313	1 312	15 750	16 458	17 148
Debtimpairment		333	333	333	333	333	333	333	333	333	333	333	333	4 000	4 184	4 368
Depreciation and amortisation		7 917	7 917	7 917	7 917	7 917	7 917	7 917	7 917	7 917	7 917	7 917	7 916	95 000	99 370	103 742
Interest		631	631	631	631	631	631	631	631	631	631	631	631	7 575	7 924	8 271
Contracted services		13 146	13 146	13 146	13 146	13 146	13 146	13 146	13 146	13 146	13 146	13 146	13 146	157 757	166 006	173 781
Transfers and subsidies	1	343	343	343	343	343	343	343	343	343	343	343	343	4 115	4 305	4 494
Irrecoverable debts written off	1	J43	040	343	J43	343	343	343	J43	040	J43	J43	J43	4113	4 303	4 434
Operational costs		8 860	8 860	8 860	8 860	8 860	8 860	8 860	8 860	8 860	8 860	8 860	8 859	106 316	111 117	115 926
Losses on disposal of Assets		-	-	-	-	-	-	-	- 0 000	-	-	-		100 510		110 320
Other Losses		_	_	_	_	_	_	_	_	_	_	_	_	_	_	_
Total Expenditure	+	63 990	63 990	63 990	63 990	63 990	63 990	63 990	63 990	63 990	63 990	63 990	63 987	767 877	796 522	831 924
Surplus/(Deficit)	1	3 946	3 946	3 946	3 946	3 946	3 946	3 946	3 946	3 946	3 946	3 946	3 950	47 361	60 641	67 980
Transfers and subsidies - capital (monetary																
allocations)		76 352	76 352	76 352	76 352	76 352	76 352	76 352	76 352	76 352	76 352	76 352	76 352	916 219	781 371	838 777
Transfers and subsidies - capital (in-kind)		_	_	_	_	_	_	_	_	_	_	_	_			_
Surplus/(Deficit) after capital transfers &	1	80 298														
contributions	1	5U 298	80 298	80 298	80 298	80 298	80 298	80 298	80 298	80 298	80 298	80 298	80 302	963 580	842 012	906 757
	1												-	-	-	-
Income Tax					00.000	80 298	80 298	80 298	80 298	80 298	80 298	80 298	80 302	963 580	842 012	906 757
		80 298	80 298	80 298	80 298	00 230	00 230							300 000	0.20.2	
Income Tax		80 298	80 298	80 298	80 298	00 290	00 230	00 200	0.00				-	-	-	-
Income Tax Surplus/(Deficit) after income tax Share of Surplus/Deficit attributable to Joint Venture Share of Surplus/Deficit attributable to Minorifies													1 1	-	-	-
Income Tax Surplus/(Deficit) after income tax Share of Surplus/Defict attributable to Joint Venture Share of Surplus/Defict attributable to Minorities Surplus/(Deficit) attributable to municipality		80 298 80 298	80 298 80 298	80 298 80 298	80 298	80 298	80 298	80 298	80 298	80 298	80 298	80 298	-	-	-	906 757
Income Tax Surplus/(Deficit) after income tax Share of Surplus/Deficationable to Joint Venture Share of Surplus/Deficationable to Minorities Surplus/(Deficit) attributable to municipality Share of Surplus/Deficat attributable to Associate										80 298			- - 80 302 -	963 580 -	842 012 -	906 757
Income Tax Surplus/(Deficit) after income tax Share of Surplus/Defict attributable to Joint Venture Share of Surplus/Defict attributable to Minorities Surplus/(Deficit) attributable to municipality										80 298 80 298			- 80 302	-	-	906 757

The monthly targets for cash flows are provided in Supporting Table SA30 Budgeted monthly cash flow.

MONTHLY CASH FLOWS						Budget Ye	ar 2025/26						Medium Ter	m Revenue and E	Expenditure
R thousand	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2025/26		Budget Year +2 2027/28
Cash Receipts By Source													1	2020/2/	2021720
Property rates												-			
Service charges - electricity revenue												-			
Service charges - water revenue	3 728	3 728	3 728	3 728	3 728	3 728	3 728	3 728	3 728	3 728	3 728	3 728	44 734	46 792	48 851
Service charges - sanitation revenue	1 186	1 186	1 186	1 186	1 186	1 186	1 186	1 186	1 186	1 186	1 186	1 187	14 238	14 893	15 548
Service charges - refuse revenue												-			
Rental of facilities and equipment	91	91	91	91	91	91	91	91	91	91	91	91	1 089	1 089	1 089
Interest earned - external investments	667	667	667	667	667	667	667	667	667	667	667	667	8 000	8 368	8 736
Interest earned - outstanding debtors	43	43	43	43	43	43	43	43	43	43	43	43	516	540	563
Dividends received												-			
Fines, penalties and forfeits	50	50	50	50	50	50	50	50	50	50	50	50	605	633	661
Licences and permits	25	25	25	25	25	25	25	25	25	25	25	25	295	308	322
Agency services												-			
Transfers and Subsidies - Operational	58 964	58 964	58 964	58 964	58 964	58 964	58 964	58 964	58 964	58 964	58 964	58 964	707 572	757 969	792 384
Other revenue	14 724	14 724	14 724	14 724	14 724	14 724	14 724	14 724	14 724	14 724	14 724	14 724	176 688	147 168	161 439
Cash Receipts by Source	79 478	79 478	79 478	79 478	79 478	79 478	79 478	79 478	79 478	79 478	79 478	79 478	953 736	977 759	1 029 593
Other Cash Flows by Source															
Transfers and subsidies - capital (monetary allocations) (National /															
Provincial and District)	76 352	76 352	76 352	76 352	76 352	76 352	76 352	76 352	76 352	76 352	76 352	76 352	916 219	781 371	838 777
Transfers and subsidies - capital (monetary allocations) (Nat/Prov															
Departm Agencies, Households, Non-profit Institutions, Private Enterprises,															
Public Corporations, Higher Educ Institutions)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Proceeds on Disposal of Fixed and Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Short term loans												-			
Borrowing long term/refinancing	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Increase (decrease) in consumer deposits	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
VAT Control (receipts)												-			
Decrease (increase) in non-current receivables	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Decrease (increase) in non-current investments												-			
Total Cash Receipts by Source	155 830	155 830	155 830	155 830	155 830	155 830	155 830	155 830	155 830	155 830	155 830	155 830	1 869 955	1 759 130	1 868 370
Cash Payments by Type															
Employee related costs	30 477	30 477	30 477	30 477	30 477	30 477	30 477	30 477	30 477	30 477	30 477	(30 475)	365 723	374 983	391 482
Remuneration of councillors	970	970	970	970	970	970	970	970	970	970	970	(970)	11 640	12 176	12 711
Interest Pull purchases aleatricity												-			
Bulk purchases - electricity	1 523	1 523	1 523	1 523	1 523	1 523	1 523	1 523	1 523	1 523	1 523	(1 522)	18 270	19 091	19 907
Acquisitions - water & other inventory	1 523	1 523	1 523	1 523	1 523	1 523	1 523	1 525	1 523	1 323	1 523	(1 322)	10 210	19 09 1	19 907
Contracted services	25 781	25 781	25 781	25 781	25 781	25 781	25 781	25 781	25 781	25 781	25 781	(25 781)	309 371	299 237	321 293
Transfers and subsidies - other municipalities												-			
Transfers and subsidies - other	398	398	398	398	398	398	398	398	398	398	398	(398)	4 774	4 993	5 213
Other expenditure	10 277	10 277	10 277	10 277	10 277	10 277	10 277	10 277	10 277	10 277	10 277	(10 277)	123 327	128 896	134 474
	69 426	69 426	69 426	69 426	69 426	69 426	69 426	69 426	69 426	69 426	69 426	(69 423)	833 104	839 376	885 080
Cash Payments by Type															
Cash Payments by Type Other Cash Flows/Payments by Type															
	65 829	65 829	65 829	65 829	65 829	65 829	65 829	65 829	65 829	65 829	65 829	184 321	908 439	776 021	831 645
Other Cash Flows/Payments by Type	65 829 1 476	184 321 1 476	908 439 17 712	776 021 17 712	831 645 17 712										
Other Cash Flows/Payments by Type Capital assets Repayment of borrowing Other Cash Flows/Payments	1 476	1 476	1 476	1 476	1 476	1 476	1 476	1 476	1 476	1 476 -	1 476	1 476	17 712	17 712	17 712
Other Cash Flows/Payments by Type Capital asset Repayment of borrowing															
Other Cash Flows/Payments by Type Capital assets Repayment of borrowing Other Cash Flows/Payments	1 476	1 476	1 476	1 476	1 476	1 476	1 476	1 476	1 476	1 476 -	1 476	1 476	17 712	17 712	17 712

2.11 ANNUAL BUDGETS AND SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLANS **INTERNAL DEPARTMENTS**

Attached as Annexure

2.12 ANNUAL BUDGETS AND SERVICE DELIVERY AGREEMENTS – MUNICIPAL ENTITIES **AND OTHER EXTERNAL MECHANISMS**

The Municipality does not have an entity

2.13 CONTRACTS HAVING FUTURE BUDGETARY IMPLICATIONS

DC26 Zululand - Supporting Table SA33 Contracts having future budgetary implications

			J	J , F										
Description	Ref	Preceding Years	Current Year 2024/25	2025/26 Mediu	m Term Revenue Framework	& Expenditure	Forecast 2028/29	Forecast 2029/30	Forecast 2030/31	Forecast 2031/32	Forecast 2032/33	Forecast 2033/34	Forecast 2034/35	Total Contract Value
R thousand	1,3	Total	Original Budget	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate
Parent Municipality:														
Revenue Obligation By Contract	2													
New Contract Nr 1		-	255	280	308	339	373	410	451	-	-	-	-	2 416
														-
														-
Total Operating Revenue Implication		-	255	280	308	339	373	410	451	-	-	-	-	2 416
Expenditure Obligation By Contract	2													

2.14 CAPITAL EXPENDITURE DETAILS

Information/detail regarding capital projects by vote is provided in Supporting Table SA36: Detailed

Capital budget.

DC26 Zululand - Supporting T	able SA36 Detailed capital bud	iget														
R thousand														2025/26 Mediur	n Term Revenue Framework	& Expenditure
II.													Current Year		riallework	
Function	Project Description	Project Number	Type	MTSF Service Outcome	IUDF	Own Strategic Objectives	Asset Class	Asset Sub-Class	Ward Location	GPS Longitude	GPS Lattitude	Audited Outcome	2024/25	Budget Year		Budget Year +2
										-		2023/24	Full Year Forecast	2025/26	2026/27	2027/28
Parent municipality:																
List all capital projects grouped by Fund	ion															ĺ
Administrative And Corporate Support	lct Infrastructure	PC002003004_00000	NEW	ent; effective and development-oriented public	Growth	N MUNICIPAL STRATEGIC OBJECT	Computer Equipment	Computer Equipment	ADMIN OR HEAD OFFICE		0	406	-	-	-	-
Administrative And Corporate Support	Furniture	PC002003005_00001	NEW	ent; effective and development-oriented public	Growth	N MUNICIPAL STRATEGIC OBJECT	Furniture And Office Equipment	Furniture And Office Equipment	ADMIN OR HEAD OFFICE	1	0	225	-	-	-	-
Administrative And Corporate Support Cultural Matters	Vehicles Furniture	PC002003010_00000 PC002003005_00000	NEW NEW	ent: effective and development-oriented public	Growth Growth	N MUNICIPAL STRATEGIC OBJECT N MUNICIPAL STRATEGIC OBJECT	Transport Assets Furniture And Office Equipment	Transport Assets Furniture And Office Equipment	ADMIN OR HEAD OFFICE ADMIN OR HEAD OFFICE		0	920	-	-	-	-
Cultural Matters	Equipment	PC002003009_00000	NEW	ent, encurse and development or enters pound	Growth	N MUNICIPAL STRATEGIC OBJECT	Machinery And Equipment	Machinery And Equipment	ADMIN OR HEAD OFFICE		,	277	174	86	86	81
Finance	Computers	PC002003004_00001	NEW	ent; effective and development-oriented public	Growth	N MUNICIPAL STRATEGIC OBJECT	Computer Equipment	Computer Equipment	ADMIN OR HEAD OFFICE		0	58	435	-	-	-
Finance	Furniture	PC002003005_0000	NEW	ent; effective and development-oriented public	Growth	N MUNICIPAL STRATEGIC OBJECT	Furniture And Office Equipment	Furniture And Office Equipment	ADMIN OR HEAD OFFICE		0	12	435	-	-	-
Governance Function	Equipment	PC002003009_0000	NEW		Growth	N MUNICIPAL STRATEGIC OBJECT	Machinery And Equipment	Machinery And Equipment	ADMIN OR HEAD OFFICE		0	155	-	-	-	-
Information Technology	lct Infrastructure	PC002003004_00000	NEW	ent; effective and development-oriented public	Growth	N MUNICIPAL STRATEGIC OBJECT	Computer Equipment	Computer Equipment	ADMIN OR HEAD OFFICE	1	0	-	3 478	-	-	-
Municipal Manager, Town Secretary An	Computers	PC002003004_00001	NEW	ent; effective and development-oriented public	Growth	N MUNICIPAL STRATEGIC OBJECT	Computer Equipment	Computer Equipment	ADMIN OR HEAD OFFICE		0	160	-	-	-	-
Municipal Manager, Town Secretary And Support To Local Municipalities	Furniture Rural Roads Asset Mnot	PC002003005_00000 001002006001_000	NEW NEW	ent; effective and development-oriented public ompetitive and responsive economic infrastruc	Growth Growth	N MUNICIPAL STRATEGIC OBJECT N MUNICIPAL STRATEGIC OBJECT	Furniture And Office Equipment Roads Infoathyrture	Furniture And Office Equipment Roads	ADMIN OR HEAD OFFICE ADMIN OR HEAD OFFICE		0	7	2 289	2 390	2499	2611
Support To Local Municipalities Support To Local Municipalities	Kural Koads Asset Mngt Furniture	PC002003005_0000	NEW NEW	ompetitie and responsive economic infrastruct ent: effective and development-oriented public	Growth	N MUNICIPAL STRATEGIC OBJECT N MUNICIPAL STRATEGIC OBJECT	Fumilure And Office Equipment	Furniture And Office Equipment	ADMIN OR HEAD OFFICE ADMIN OR HEAD OFFICE			75	2 289	2 390	2 499	2 611
Water Distribution	Hishlindlela Emondio Rwss	001002004002 000	NEW	ompetitive and responsive economic infrastruc	Growth	N MUNICIPAL STRATEGIC OBJECT	Water Supply Infrastructure	Poreholes	REGION - KZN261 NONGOMA		i i	7	7 901	11 960	13 053	13 522
Water Distribution	Rudimentary Water Supply	001002004002_000		ompetitive and responsive economic infrastruc	Growth	N MUNICIPAL STRATEGIC OBJECT	Water Supply Infrastructure	Boreholes	REGION - KZN261 UPHONGOLO		0	_	5 957	11 256	12 291	12 700
Water Distribution	Rudimentary Water Supply	001002004002_000		ompetitive and responsive economic infrastruc	Growth	N MUNICIPAL STRATEGIC OBJECT	Water Supply Infrastructure	Boreholes	REGION - KZN261 ABAQULUSI	1	0	-	2 900	11 256	12 291	12 700
Water Distribution Water Distribution	Rudimentary Water Supply Rudimentary Water Supply	001002004002_000 001002004002_000	NEW NEW	ompetitive and responsive economic infrastruct ompetitive and responsive economic infrastruc	Growth Growth	N MUNICIPAL STRATEGIC OBJECT N MUNICIPAL STRATEGIC OBJECT	Water Supply Infrastructure Water Supply Infrastructure	Boreholes Boreholes	REGION - KZN261 NONGOMA REGION - KZN261 ULUNDI		0	4 088 31 642	15 913	12 184	13 302	13 789
Water Distribution	Simdlangentsha Central Water Supply		NEW	ompetitive and responsive economic infrastruc	Growth	N MUNICIPAL STRATEGIC OBJECT	Water Supply Infrastructure	Reservoirs	REGION - KZN261 UPHONGOLO			9 197	4 965	355	488	526
Water Distribution	Simdlangentsha West Ph2.1	0001002004005_000	NEW	ompetitive and responsive economic infrastruc	Growth	N MUNICIPAL STRATEGIC OBJECT	Water Supply Infrastructure	Water Treatment Works	REGION - KZN261 EDUMBE		0	84 359	110 867	75 633	81 992	87 819
Water Distribution	Upgrade Of Ulundi Wtw	001002004005_000	NEW	ompetitive and responsive economic infrastruc	Growth	N MUNICIPAL STRATEGIC OBJECT	Water Supply Infrastructure	Water Treatment Works	REGION - KZN261 ULUMDI	!	9	38 659	22 099	35 869	38 940	41 421
Water Distribution	Khambi	001002004006_000	NEW	ompetitive and responsive economic infrastruc	Growth	N MUNICIPAL STRATEGIC OBJECT	Water Supply Infrastructure	Bulk Mains	REGION - KZN261 UPHONGOLO	1	0	4 584	13 139	3 770	4 285	4 618
Water Distribution Water Distribution	Mandlakazi (Dwaf) Mandlakazi (Dwaf)	001002004006_000 001002004006_000	NEW NEW	ompetitive and responsive economic infrastruc ompetitive and responsive economic infrastruc	Growth Growth	N MUNICIPAL STRATEGIC OBJECT N MUNICIPAL STRATEGIC OBJECT	Water Supply Infrastructure Water Supply Infrastructure	Bulk Mains Bulk Mains	REGION - KZN261 NONGOMA REGION - KZN261 UPHONGOLO		0	132 006 230 616	55 854 128 733	81 841 387 537	58 546 261 612	65 355 286 542
Water Distribution	Simdlangentsha East Rwss	001002004006_000	NEW	ompetitive and responsive economic infrastruc	Growth	N MUNICIPAL STRATEGIC OBJECT	Water Supply Infrastructure	Bulk Mains	REGION - KZN261 UPHONGOLO			458	527	6 800	7.467	7 501
Water Distribution	Water Services Infrastructure Grant	001002004006_000	NEW	ompetitive and responsive economic infrastruc	Growth	N MUNICIPAL STRATEGIC OBJECT	Water Supply Infrastructure	Bulk Meins	REGION - KZN261 AB AQUILUSI		0	13748	11 216	1 470	1 688	1 806
Water Distribution Water Distribution	Water Services Infrastructure Grant Water Services Infrastructure Grant	001002004006_000 001002004006_000	NEW NEW	ompetitive and responsive economic infrastrut ompetitive and responsive economic infrastrut	Growth Growth	N MUNICIPAL STRATEGIC OBJECT N MUNICIPAL STRATEGIC OBJECT	Water Supply Infrastructure Water Supply Infrastructure	Bulk Meins Bulk Meins	REGION - KZN261 EDUMBE REGION - KZN261 NONGOMA		0	4 585 8 292	9 422 31 648	3 598 45 838	4 130 52 473	3 919 55 017
Water Distribution	Water Services Infrastructure Grant	001002004006_000	NEW	ompetitive and responsive economic infrastruc	Growth	N MUNICIPAL STRATEGIC OBJECT	Water Supply Infrastructure	Bulk Mains	REGION - KZN261 ULUNDI		i i	56 491	34 670	5 076	5827	5 735
Water Distribution	Water Services Infrastructure Grant	001002004006_000	NEW	ompetitive and responsive economic infrastruc	Growth	N MUNICIPAL STRATEGIC OBJECT	Water Supply Infrastructure	Bulk Meins	WHOLE OF THE DISTRICT		0	-	-	30 406	35 019	36 971
Water Distribution Water Distribution	Mandiakazi Rwss Ph 3 Nkonieni Rwss Phase 4	001002004007_000 001002004007_000	NEW NEW	ompetitive and responsive economic infrastruct ompetitive and responsive economic infrastruc	Growth Growth	N MUNICIPAL STRATEGIC OBJECT N MUNICIPAL STRATEGIC OBJECT	Water Supply Infrastructure Water Supply Infrastructure	Distribution Distribution	REGION - KZN261 NONGOMA REGION - KZN261 ULUNDI	1	0	22 999 668	32 313	33 034	35.870	38 309
Water Distribution	Simdlangentsha East Rwss	001002004007_000	NEW	ompetitie and responsive economic infrastruc	Growth	N MUNICIPAL STRATEGIC OBJECT	Water Supply Infrastructure	Distribution	REGION - KZN261 UPHONGOLO		i i	1 069	- 2		- 1	
Water Distribution	Usuth u Rwss Phase 5	0001002004007_000	NEW	ompetitive and responsive economic infrastruc	Growth	N MUNICIPAL STRATEGIC OBJECT	Water Supply Infrastructure	Distribution	REGION - KZN261 NONGOMA		0	6 868	-	-	-	-
Water Distribution Water Distribution	Zululand Small Wss Rudimentary Water Supply	001002004007_000 001002004008_000	NEW NEW	ompetitive and responsive economic infrastrut ompetitive and responsive economic infrastrut	Growth Growth	N MUNICIPAL STRATEGIC OBJECT N MUNICIPAL STRATEGIC OBJECT	Water Supply Infrastructure Water Supply Infrastructure	Distribution Distribution Points	REGION - KZN261 ABAQULUSI REGION - KZN261 ULUNDI		0	9 882	1 526	1 529	1938	2 088
Water Distribution Water Distribution	Sewer Serv - Rural Abaquiusi	001002004008_000	NEW	ompetitive and responsive economic intrastruo ompetitive and responsive economic infrastruo	Growth	N MUNICIPAL STRATEGIC OBJECT N MUNICIPAL STRATEGIC OBJECT	Water Supply Intrastructure Sanitation Infrastructure	Distribution Points Reticulation	REGION - KZNZ61 ULUNUI REGION - KZNZ61 ABAQULUSI		o o			3 035	3 390	3 107
Water Distribution	Sewer Serv - Rural Edumbe	001002005002_000	NEW	ompetitive and responsive economic infrastruc	Growth	N MUNICIPAL STRATEGIC OBJECT	Sanitation Infrastructure	Reticulation	REGION - KZN261 EDUMBE		0	-	-	3 035	3 390	3 107
Water Distribution Water Distribution	Sewer Serv - Rural Nongoma Sewer Serv - Rural Ulundi	001002005002_000 001002005002_000		ompetitive and responsive economic infrastruction ompetitive and responsive economic infrastruc	Growth Growth	N MUNICIPAL STRATEGIC OBJECT N MUNICIPAL STRATEGIC OBJECT	Sanitation Infrastructure Sanitation Infrastructure	Reticulation Reticulation	REGION - KZN261 NONGOMA REGION - KZN261 III UNDI		0	-	-	3 035 3 035	3 390 3 390	3 107
Water Distribution Water Distribution	Sewer Serv - Rural Ulundi Sewer Serv - Rural Uphongolo	001002005002_000	NEW NEW	ompetitive and responsive economic intrastruo ompetitive and responsive economic infrastruo	Growth	N MUNICIPAL STRATEGIC OBJECT N MUNICIPAL STRATEGIC OBJECT	Santaton Intrastructure Sanilation Infrastructure	Reticulation Reticulation	REGION - KZNZ61 ULUNUI REGION - KZNZ61 UPHONGOLO		,			3 035	3 390	3 107 3 107
Water Distribution	Backup Generators	PC002003009_00006	NEW		Growth	N MUNICIPAL STRATEGIC OBJECT	Machinery And Equipment	Machinery And Equipment	ADMIN OR HEAD OFFICE		0	-	32 174	-	-	-
Water Treatment	Furniture	PC002003005_0000	NEW	ent; effective and development-oriented public	Growth	N MUNICIPAL STRATEGIC OBJECT	Furniture And Office Equipment	Furniture And Office Equipment	ADMIN OR HEAD OFFICE		0	20 662 543	533 953	-	674801	723 170
Parent Capital expenditure		<u> </u>								ı		862 543	223 823	789 947	6/4801	/23 1/1
																İ
Entities:	1	1						1	i	1						i
List all capital projects grouped by Entity Entity A																1
Water project A																
Entity B Electricity project B																
Committee of the Commit																
Entity Capital expenditure																
Total Capital expenditure												662 543	533 953	789 947	674801	723 17

2.15 LEGISLATION COMPLIANCE STATUS

Zululand District Municipality complies in general with legislation applicable to municipalities.

MSCOA Regulations

The Municipality is fully compliant with the MSCOA regulation as from 01 July 2018.

In year reporting

Reporting to National Treasury in electronic format is fully complied with on monthly basis. Municipality send a data string every month Section 71 reporting to the Executive Mayor (within 10 working days) is also complied with.

• Internship programme

The Municipality is participating in the Municipal Financial Management Internship programme and is already recruited five individuals who undergo training in various divisions of the Financial Services Department.

Budget and Treasury Office

The Budget and Treasury Office has been established in accordance with the MFMA.

Audit Committee

The Audit Committee has met three times already this financial year compared to four times per financial year as legislated.

Annual Report

The Final annual report was approved at the end of March 2025, within nine months after the end of a financial year as required by Section 128 of MFMA, and it is 100% Complete.

2.16 OTHER SUPPORTING DOCUMENTS

Ref Audite Outcor R thousand R thousand REVENUE ITEMS: Non-exchange revenue by source Exchange Revenue Total Property Rates Less Revenue Foregone (exemptions, reductions and rebates and impermissable values in excess of section 17 of MPRA) Net Property Rates Exchange revenue service charges Service charges - Electricity Less Revenue Foregone (in excess of 50 kwh per indigent household per month) Less Cost of Free Basis Services (50 kwh per indigent household per month) Less Cost of Free Basis Services (50 kilolitres per indigent household per month) Less Cost of Free Basis Services (6 kilolitres per indigent household per month) Less Cost of Free Basis Services (6 kilolitres per indigent household per month) Less Cost of Free Basis Services (6 kilolitres per indigent household per month) Less Cost of Free Basis Services (6 kilolitres per indigent household per month) Less Cost of Free Basis Services (6 kilolitres per indigent household per month) Less Cost of Free Basis Services (6 kilolitres per indigent household per month) Less Cost of Free Basis Services (6 kilolitres per indigent household) Less Cost of Free Basis Services (free sanitation service to indigent households) Less Cost of Free Basis Services (free sanitation service to indigent households)	Audited Audited	Outcome Bu	iginal Adjusted	61 255 (62)		Expe	redum term ke noditure France Budget Year +1 2026/27	
Revenue ITEMS: Non-exchange revenue by source Exchange Revenue Total Property Rates Less Revenue Foregone (exemptions, reductions and rebates and impermissable values in excess of section 17 of MPRA) Net Property Rates Exchange revenue service charges Service charges - Electricity Total Service charges - Electricity Total Service charges - Electricity Less Revenue Foregone (in excess of 50 kwh per indigent household per month) Less Cost of Free Basis Services (50 kwh per indigent household per month) Net Service charges - Electricity	Outcome Outcome 43 387 43 880 4 901 4 710 38 486 39 170 12 513 14 831	Outcome Bu		61 255 (62)	outcome -		+1 2026/27	+2 2027/28
REVENUE ITEMS: Non-exchange revenue by source Exchange Revenue Total Properly Rabs Loss Revenue Foregone (exemptions, reductions and rebates and impermissable values in excess of section 17 of MPRA) Net Property Rates Exchange revenue service charges Service charges - Electricity Loss Revenue Foregone (in excess of 50 kwh per indigent household per month) Less Cost of Free Basis Services (30 kwh per indigent household per month) Service charges - Electricity Service charges - Electricity Service charges - Electricity Loss Revenue Foregone (in excess of 50 kwh per indigent household per month) Less Cost of Free Basis Services (30 kwh per indigent household per month) Loss Cost of Free Basis Services (50 kilolitres per indigent household per month) Less Cost of Free Basis Services (5 kilolitres per indigent household per month) Less Cost of Free Basis Services (5 kilolitres per indigent household per month) Less Cost of Free Basis Services (5 kilolitres per indigent household per month) Less Cost of Free Basis Services (6 kilolitres per indigent household per month) Less Cost of Free Basis Services (6 kilolitres per indigent households) Less Revenue Foregone (in excess of thee sanitation service to indigent households) Less Cost of Free Basis Services (free sanitation service to indigent households) Less Cost of Free Basis Services (free sanitation service to indigent households) Less Cost of Free Basis Services (free sanitation service to indigent households) Loss Cost of Free Basis Services (free sanitation service to indigent households) Less Cost of Free Basis Services (free sanitation service to indigent households) Loss Cost of Free Basis Services (free sanitation service to indigent households) Loss Cost of Free Basis Services (free sanitation service to indigent households) Less Cost of Free Basis Services (free sanitation service to indigent households)	 43 387 43 880 4 901 4 710 38 466 39 170	- - - 58 529 (348) 58 877 6	 73 294 61 255	- - - 61 255 (62)	-	-	-	-
Non-exchange revenue by source Exchange Revenue 6 Exchange Revenue 7 Total Property Rates 7 Net Property Rates 7 Exchange revenue service charges 8 Exchange revenue service charges 8 Exchange revenue service charges 9 Exchange revenue Foregone (in excess of 50 kwh per indigent household per month) 9 Less Revenue Foregone (in excess of 50 kwh per indigent household per month) 9 Exchange 9 Exchange 9 Exchange 9 Exchange 9 Exchange 9 Exchange 10 Exc	43 387 43 880 4 901 4 710 38 486 39 170 12 513 14 831	- - 58 529 (348) 58 877 6	 73 294 61 255 5 000 (62)	61 255 (62)	-		-	-
Exchange Revenue 6 Total Property Rates	43 387 43 880 4 901 4 710 38 486 39 170 12 513 14 831	- - 58 529 (348) 58 877 6	 73 294 61 255 5 000 (62)	61 255 (62)	-		-	-
Total Property Rates Exchange revenue service charges Service charges - Electricity Total Service charges - Electricity Estrice charges - Electricity Total Service charges - Electricity Total Service charges - Electricity Total Service charges - Electricity Exervice charges - Electricity Total Service charges - Electricity Exervice charges - Electricity Total Service charges - Electricity Exervice charges - Water Total Service charges - Water Exervice charges - Water Exervice charges - Water Exervice charges - Water Total Service charges - Water Total Service charges - Water Total Service charges - Water Water Total Service charges - Water Water Total Service charges - Water W	43 387 43 880 4 901 4 710 38 486 39 170 12 513 14 831	- - 58 529 (348) 58 877 6	 73 294 61 255 5 000 (62)	61 255 (62)	-		-	-
Less Revenue Foregone (exemptions, reductions and rebates and impermissable values in excess of section 17 of MPRA) Net Property Rates Exchange revenue service charges Service charges - Electricity Total Service charges - Electricity Less Revenue Foregone (in excess of 50 kwh per indigent household per month) Less Cost of Free Basis Services (50 kwh per indigent household per month) Net Service charges - Electricity Service charges - Electricity Total Service charges - Water Assame Foregone (in excess of 6 kilolitres per indigent household per month) Less Cost of Free Basis Services (6 kilolitres per indigent household per month) Net Service charges - Water Service charges - Water Total Service charges - Waste Water Management Total Service charges - Waste Water Management Less Revenue Foregone (in excess of free sanitation service to indigent households) Less Cost of Free Basis Services (free sanitation service to indigent households) Less Cost of Free Basis Services (free sanitation service to indigent households) Less Cost of Free Basis Services (free sanitation service to indigent households) Less Cost of Free Basis Services (free sanitation service to indigent households) Less Cost of Free Basis Services (free sanitation service to indigent households) Less Cost of Free Basis Services (free sanitation service to indigent households) Less Cost of Free Basis Services (free sanitation service to indigent households) Less Cost of Free Basis Services (free sanitation service to indigent households) Less Cost of Free Basis Services (free sanitation service to indigent households) Less Cost of Free Basis Services (free sanitation service to indigent households)	43 387 43 880 4 901 4 710 38 486 39 170 12 513 14 831	- - 58 529 (348) 58 877 6	 73 294 61 255 5 000 (62)	61 255 (62)	-		-	-
Net Property Rates Exchange revenue service charges Service charges - Electricity Total Service charges - Electricity Less Revenue Foregone (in excess of 50 kwh per indigent household per month) Less Cost of Free Basis Services (50 kwh per indigent household per month) Net Service charges - Electricity Service charges - Water Total Service charges - Water Less Revenue Foregone (in excess of 6 kitolitres per indigent household per month) Less Cost of Free Basis Services (6 kitolitres per indigent household per month) A 50 Service charges - Water Service charges - Water Service charges - Water Total Service charges - Water (38 kitolitres per indigent household per month) Less Revenue Foregone (in excess of 6 kitolitres per indigent household per month) 1 2 50 Service charges - Waste Water Management Total Service charges - Waste Water Management 1 2 12 50 Less Revenue Foregone (in excess of thee sanitation service to indigent households) Less Cost of Free Basis Services (free sanitation service to indigent households) Net Service charges - Waste Water Management Total India India Irvenue Total India India Irvenue Total India Irvenue Total India Irvenue Foregone (in excess of one removal a week to indigent households)	43 387 43 880 4 901 4 710 38 486 39 170 12 513 14 831	- - 58 529 : (348) 58 877 6	 73 294 61 255 5 000 (62)	61 255 (62)	-		-	-
Exchange revenue service charges Service charges - Electricity Total Service charges - Electricity Total Service charges - Electricity Less Revenue Foregone (In excess of 50 kwh per indigent household per month) Less Cost of Free Basis Services (50 kwh per indigent household per month) Service charges - Electricity Service charges - Water Total Service charges - Water Less Revenue Foregone (In excess of 6 kilolitres per indigent household per month) Less Cost of Free Basis Services (6 kilolitres per indigent household per month) Less Cost of Free Basis Services (6 kilolitres per indigent household per month) Service charges - Water Total Service charges - Waste Water Management Total Service charges - Waste Water Management Less Revenue Foregone (In excess of free sanitation service to indigent households) Less Cost of Free Basis Services (free sanitation service to indigent households) Net Service charges - Waste Water Management Total service charges - Waste Water Management Total service charges - Waste Water Management Total landfill revenue Less Revenue Foregone (In excess of one removal a week to indigent households)	43 387 43 880 4 901 4 710 38 486 39 170 12 513 14 831	- - 58 529 : (348) 58 877 6	 73 294 61 255 5 000 (62)	61 255 (62)	-		- -	-
Service charges - Electricity Total Service charges - Electricity Less Revenue Foregone (in excess of 50 kwh per indigent household per month) Less Cost of Free Basis Services (50 kwh per indigent household per month)	43 387 43 880 4 901 4 710 38 486 39 170 12 513 14 831	58 529 (348) 58 877 6	73 294 61 255 5 000 (62)	61 255 (62)				-
Service charges - Electricity Total Service charges - Electricity Less Revenue Foregone (in excess of 50 kwh per indigent household per month) Less Cost of Free Basis Services (50 kwh per indigent household per month)	43 387 43 880 4 901 4 710 38 486 39 170 12 513 14 831	58 529 (348) 58 877 6	73 294 61 255 5 000 (62)	61 255 (62)				-
Total Service charges - Electricity Less Revenue Foregone (In excess of 50 kwh per indigent household per month) Less Cost of Free Basis Services (50 kwh per indigent household per month) Service charges - Electricity Service charges - Water Total Service charges - Water Total Service charges - Water Less Revenue Foregone (In excess of 6 kilolitres per indigent household per month) Less Cost of Free Basis Services (6 kilolitres per indigent household per month) A 50 Net Service charges - Water Service charges - Waste Water Management Total Service charges - Waste Water Management Less Revenue Foregone (In excess of free sanitation service to indigent households) Less Cost of Free Basis Services (free sanitation service to indigent households) Less Cost of Free Basis Services (free sanitation service to indigent households) Service charges - Waste Water Management Total refuser removal revenue Total landfil revenue Less Revenue Foregone (in excess of one removal a week to indigent households)	43 387 43 880 4 901 4 710 38 486 39 170 12 513 14 831	58 529 (348) 58 877 6	73 294 61 255 5 000 (62)	61 255 (62)				-
Less Revenue Foregone (in excess of 50 kwh per indigent household per month) Less Cost of Free Basis Services (30 kwh per indigent household per month) Service charges - Electricity Service charges - Water Tobal Service charges - Water Less Revenue Foregone (in excess of 6 kilolitres per indigent household per month) Less Cost of Free Basis Services (6 kilolitres per indigent household per month) Less Cost of Free Basis Services (6 kilolitres per indigent household per month) A 50 Net Service charges - Water Service charges - Water Service charges - Water Total Service charges - Water Water Management Less Revenue Foregone (in excess of thee sanitation service to indigent households) Less Cost of Free Basis Services (free sanitation service to indigent households) Less Cost of Free Basis Services (free sanitation service to indigent households) Service charges - Water Water Management Total refuser removal revenue Total landfill revenue Total landfill revenue Less Revenue Foregone (in excess of one removal a week to indigent households)	43 387 43 880 4 901 4 710 38 486 39 170 12 513 14 831	58 529 (348) 58 877 6	73 294 61 255 5 000 (62)	61 255 (62)			-	-
Less Cost of Free Basis Services (30 kwh per indigent household per month) Net Service charges - Water Total Service charges - Water Total Service charges - Water As 3 3 45 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5	43 387 43 880 4 901 4 710 38 486 39 170 12 513 14 831	58 529 (348) 58 877 6	73 294 61 255 5 000 (62)	61 255 (62)			-	-
Net Service charges - Electricity Service charges - Water Total Service charges - Water Total Service charges - Water Less Revenue Foregone (In excess of & kilolitres per indigent household per month) 4 33 Less Revenue Foregone (In excess of & kilolitres per indigent household per month) 4 49 Service charges - Waste Water Management Total Service charges - Waste Water Management Less Revenue Foregone (In excess of free sanitation service to indigent households) Less Cost of Free Basis Services (free sanitation service to indigent households) Net Service charges - Waste Water Management 5 2 5 12 5 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	43 387 43 880 4 901 4 710 38 486 39 170 12 513 14 831	58 529 (348) 58 877 6	73 294 61 255 5 000 (62)	61 255 (62)			-	
Service charges - Water Total Service charges - Water Total Service charges - Water Total Service charges - Water Less Rovenue Foregone (in excess of & kilolitres per indigent household per month) 4 30 Net Service charges - Water Service charges - Waste Water Management Total Service charges - Waste Water Management Less Rovenue Foregone (in excess of tree sanitation service to indigent households) Less Cost of Free Basis Services (free sanitation service to indigent households) Less Cost of Free Basis Services (free sanitation service to indigent households) Service charges - Waste Water Management 12 51 Service charges - Waste Water Management Total refuser removal revenue Total indialit revenue Total indialit revenue Less Rovenue Foregone (in excess of one removal a week to indigent households)	43 387 43 880 4 901 4 710 38 486 39 170 12 513 14 831	58 529 (348) 58 877 6	73 294 61 255 5 000 (62)	61 255 (62)			1	
Total Service charges - Water Less Ravenue Foregone (in excess of & kilolitres per indigent household per month) Less Cost of Free Basis Services (& kilolitres per indigent household per month) 4 490 Net Service charges - Waste Water Management Total Service charges - Waste Water Management Less Revenue Foregone (in excess of free sanitation service to indigent households) Less Cost of Free Basis Services (free sanitation service to indigent households) Net Service charges - Waste Water Management 5 Service charges - Waste Water Management Total refuser removal revenue Total landfil revenue Less Revenue Foregone (in excess of one removal a week to indigent households)	4 901 4 710 38 486 39 170 12 513 14 831	(348) 58 877 6	5 000 (62)	(62)	44 006	00.000		
Total Service charges - Water Less Ravenue Foregone (in excess of & kilolitres per indigent household per month) Less Cost of Free Basis Services (& kilolitres per indigent household per month) 4 490 Net Service charges - Waste Water Management Total Service charges - Waste Water Management Less Revenue Foregone (in excess of free sanitation service to indigent households) Less Cost of Free Basis Services (free sanitation service to indigent households) Net Service charges - Waste Water Management 5 Service charges - Waste Water Management Total refuser removal revenue Total landfil revenue Less Revenue Foregone (in excess of one removal a week to indigent households)	4 901 4 710 38 486 39 170 12 513 14 831	(348) 58 877 6	5 000 (62)	(62)	44 006	00.000	1	
Less Revenue Foregone (in excess of 6 kilolitres per indigent household per month) 4 90 4 90 4 90 8 8 90 8 90	4 901 4 710 38 486 39 170 12 513 14 831	(348) 58 877 6	5 000 (62)	(62)	44 006		66 828	69 7
Less Cost of Free Basis Services (6 kilolitres per indigent household per month) Net Service charges - Water Service charges - Waste Water Management Total Service charges - Waste Water Management Less Revenue Foregone (in excess of free sanitation service to indigent households) Less Cost of Free Basis Services (free sanitation service to indigent households) Net Service charges - Waste Water Management Service charges - Waste Water Management 5 ervice charges - Waste Management Total refuser emoval revenue Total landfil revenue Less Revenue Foregone (in excess of one removal a week to indigent households)	38 486 39 170 12 513 14 831 	58 877 6				03 003	00 020	05 7
Net Service charges - Waste Water Management Total Service charges - Waste Water Management Total Service charges - Waste Water Management Less Revenue Foregone (In excess of free sanitation service to indigent households) Less Coat of Free Basis Services (free sanitation service to indigent households) Net Service charges - Waste Water Management Service charges - Waste Management Total refuser emoval revenue Total landfill revenue Less Revenue Foregone (In excess of one removal a week to indigent households)	38 486 39 170 12 513 14 831 	58 877 6			(36)	(64)	(67)	(7
Service charges - Waste Water Management Less Revenue Foregone (In excess of free sanitation service to indigent households) Less Cost of Free Basis Services (free sanitation service to indigent households) Net Service charges - Waste Water Management Service charges - Waste Management 6 Service charges - Waste Management Total refuser removal revenue Less Revenue Foregone (In excess of one removal a week to indigent households)	12 513 14 831		0.011	61 317	44 042	63 954	66 896	69 83
Total Service charges - Weste Water Management Less Rowenue Foregone (In excess of free sanitation service to indigent households) Less Cost of Free Basis Services (free sanitation service to indigent households) Net Service charges - Waste Water Management Service charges - Waste Management 6 Total refuser removal revenue Loss Rowenue Foregone (In excess of one removal a week to indigent households)		16.024		0.0	44.042	00 304	1 00000	05 00
Total Service charges - Weste Water Management Less Revenue Foregone (In excess of free sanitation service to indigent households) Less Cost of Free Basis Services (free sanitation service to Indigent households) Net Service charges - Waste Water Management Service charges - Waste Management Total refuser removal revenue Total landfill revenue Less Revenue Foregone (In excess of one removal a week to indigent households)		16.024					1	
Less Revenue Foregone (in excess of free sanitation service to indigent households) Less Cost of Free Basis Services (free sanitation service to Indigent households) 12.51 Service charges - Waste Water Management Total refuser semoval revenue Total sindiff revenue Less Revenue Foregone (in excess of one removal a week to indigent households)			17 732 17 732	17 732	14 145	18 494	19 345	20 1
Less Cost of Free Basis Services (free sanitation service to indigent households) Net Service charges - Waste Water Management Service charges - Waste Management Total refuser semoval revenue Total landfill revenue Less Revenue Foregone (in excess of one removal a week to indigent households)	 12 513 14 831	024		17 732	.4 145	10 494	18 343	20 1
Net Service charges - Waste Water Management	12 513 14 831	_	_	_		_	1 _	_
Service charges - Waste Management 6 Total refuse removal revenue Total landiff revenue Less Revenue Foregone (in excess of one removal a week to indigent households)	.2 0.0 14 031	16 024 1	7 732 17 732	17 732	14 145	18 494	19 345	20 19
Total refuse removal revenue Total tendis revenue Less Revenue Foregone (In excess of one removal a week to indigent households)	1 1	10 024	17 /32	132	145	.0 404	.5 343	20 19
Total refuse removal revenue Total tendis revenue Less Revenue Foregone (In excess of one removal a week to indigent households)							1 1	
Total landfill revenue Less Revenue Foregone (in excess of one removal a week to indigent households)								
Less Revenue Foregone (in excess of one removal a week to indigent households)								
- I a second to margant modernous)			_					
Net Service charges - Waste Management		-		-	_			
Net Service charges - Waste Management - EXPENDITURE ITEMS:		-	- -	├ -		\vdash	┌──┤	
EMPLOYER TEMS: Employee related costs							, !	
	176 943 191 171	209 315 23	80 479 224 780	224 780	166 933	258 081	263 387	274 97
	23 008 25 033		24 452 31 065	31 065	22 461	34 654	36 182	37 77
	13 671 14 919		7 152 18 432	18 432	14 045	20 380	21 317	22 25
	7 099 6 703		5 780 5 780	5 780	7 281	5 330	5 576	5 82
	11 678 13 346		4 900 15 433	15 433	10 970	16 672	17 439	18 20
				15 433 25 522		26 931	17 439 28 170	29 41
					19 180			
	854 997		1 138 1 138	1 138	843	1 251	1 309	1 36
5	1 379 1 682		1 771 1 771	1 771	1 323	1 899	1 986	2 07
	8 708 4 374	5 907	503 3 425	3 425	2 491	526	526	54
	3 578 5 898	6 562		-	1 480	-	- 1	-
	2 506 3 491	3 289		-	1 807	-	- 1	-
	3 775 5 393	5 352		-	-	-	- 1	-
Entertainment = =	- -	-	- -	-	-	-	1 - 1	-
Soarcity		-		-	_	-	- 1	-
	555 1 288	603		-	812	-	-	-
In kind benefits -		-		-	-	_		-
	263 669 286 293	315 068 31	0 172 327 346	327 346	249 627	365 723	375 891	392 43
Less: Employees costs capitalised to PPE								
	263 669 286 293	315 068 31	0 172 327 346	327 346	249 627	365 723	375 891	392 43
Depreciation and amortisation								
	94 325 100 236		91 295 91 295	91 295	87 466	94 979	99 348	103 71
	17 18	24	20 20	20	18	21	22	2
Capital asset impairment 677	6 777 –	-		-	-	-	-	-
		444.611		l	0- :			
	101 119 100 254	114 219 9	1 315 91 315	91 315	87 483	95 000	99 370	103 74
Bulk purchases - electricity								
Electricity bulk purchases -		-		-	-	-		-
		-		-	-	-	-	-
Transfers and grants							, ,	
Cash transfers and grants -	44 205		2 400	-	-		 l	-
	11 295 4 683		2 100 2 365	2 365	1 508	4 115	4 305	4 49
Total transfers and grants 1 1 29	11 295 4 683	3 534	2 100 2 365	2 365	1 508	4 115	4 305	4 49
							, ,	
	100 510	040.545		000	00	e	e	
Contracted Services			28 916 208 380	208 380	86 692	53 518	56 116	58 61
Outsourced Services 126 51	25 822 22 260		5 442 6 821	6 821	3 965	6 237	6 601	11 06
Outsourced Services 126.51 Consultants and Professional Services 25.82			9 000 139 715	139 715	62 683	98 002	103 289	104 10
Outsourced Services 126 51 Consultants and Professional Services 25 82 Contractors 166 70	165 700 148 809		354 916	354 916	153 340	157 757	166 006	173 78
Outsourced Services 126 51 Consultants and Professional Services 25 82 Contractors 166 70		371 917 20					ı I	
Outsourced Services 126 51 Consultants and Professional Services 25 82 Confractors 165 70 Total contracted services 318 04		371 917 20						
Outsoured Services 126 51 Consultants and Professional Services 25 82 Contractors 166 70 Total contracted services 318 04 Operational Costs ————————————————————————————————————		371 917 20						
Outsourced Services 126 5f Consultants and Professional Services 25 86 Confractors 165 7C Total contracted services 318 04 Operational Costs Collection costs Collection costs Image: Contracted services of the contracted services		371 917 20						
Outsourced Services 126 51 Consultants and Professional Services 25 82 Contractors 165 70 Total contracted services 318 04 Operational Costs Collection costs Contributions to 'other' provisions Image: Contributions to 'other' provisions	318 040 363 587						ا <u>ا</u>	
Outsoured Services 125 51 Consultants and Professional Services 25 82 Contractors 165 70 Total contracted services 318 04 Operational Costs Collection costs Collection costs Collection to to 'other' provisions Audit less 3 386	318 040 363 587	4 554	4 000 4 000	4 000	3 886	4 000	4 184	4 36
Outsoured Services 126 51 Consultants and Professional Services 25 68 Contractors 165 76 Total contracted services 318 04 Operational Costs Collection costs Contractions to other provisions Audit tees Other Operational Costs 3 386 Other Operational Costs 127 31	3 861 4 115 127 316 170 930	4 554 234 076 10	18 988 191 134	191 134	142 765	102 316	106 933	111 55
Outbourced Services 126 51 Consultants and Professional Services 25 86 Contractors 165 76 Total contracted services 318 04 Operational Costs Collection costs Contributions to 'other' provisions 4 Audit ties 3 386 Other Operational Costs 2 3 27 31	3 861 4 115 127 316 170 930	4 554 234 076 10						111 55
Outsoured Services 126 51 Consultants and Professional Services 25 86 Contractors 165 76 Total contracted services 318 04 Operational Costs Collection costs Contributions to 'other' provisions Audit see Other Operational Costs 3 386 Other Operational Costs 127 31	3 861 4 115 127 316 170 930	4 554 234 076 10	18 988 191 134	191 134	142 765	102 316	106 933	111 55
Outsoured Services 126 51 Consultants and Professional Services 25 86 Contractors 165 76 Total contracted services 318 04 Operational Costs Collection costs Contributions to 'other' provisions Audit see Other Operational Costs 3 386 Other Operational Costs 127 31	3 861 4 115 127 316 170 930	4 554 234 076 10	18 988 191 134	191 134	142 765	102 316	106 933	111 55
Outsoured Services 126 51 Consultants and Professional Services 25 86 Contractors 165 76 Total contracted services 318 04 Operational Costs Collection costs Contributions to 'other' provisions Audit see Other Operational Costs 3 386 Other Operational Costs 127 31	3 861 4 115 127 316 170 930	4 554 234 076 10	18 988 191 134	191 134	142 765	102 316	106 933	111 55
Outsourced Services 128 5t Consultants and Professional Services 25 8c Contractors 165 7C Total contracted services 318 04 Operational Costs Collection costs Contributions to 'other' provisions Audit fies Audit fies 3 8c Other Operational Costs 127 31 Total Operational Costs 1	3 861 4 115 127 316 170 930	4 554 234 076 10	18 988 191 134	191 134	142 765	102 316	106 933	111 55
Outsoured Services 1265 Consultants and Professional Services 25 82 Contradors 165 76 Total contracted services 318 04 Operational Costs Collection costs Collection costs 3 86 Other Operational Costs 3 86 Other Operational Costs 1 331 17 Repairs and Maintenance by Expenditure Item 8	3 861 4 115 127 316 170 930	4 554 234 076 10	18 988 191 134	191 134	142 765	102 316	106 933	111 55
Outbourced Services 125 82 Consultants and Professional Services 25 82 Total contracted services 318 04 Operational Costs Collection costs Collection costs 1 Collection to to her' provisions 3 80 Audit bes 3 30 Other Operational Costs 1 27 31 Total Operational Costs 1 1 311 17 Repairs and Maintenance by Expenditure Item 8 Employee reliabed costs 8	3861 4115 127 316 170 330 131 178 175 045	4 554 234 076 10 238 630 11	988 191 134 195 134	191 134 195 134	142 765 146 651	102 316	106 933	111 55
Outbourced Services 125 5t Consultants and Professional Services 25 8c Contractors 165 7c Total contracted services 318 04 Operational Costs Collection costs Contributions to 'other' provisions 38c Audit fees 3 8c Other Operational Costs 1 27 3t Total Operational Costs 1 1 31 17 Repairs and Maintenance by Expenditure Item 8 Employee related costs 1 1 minute of the provisions	3861 4115 127 316 170 930 131 178 175 045	4 554 234 076 10 238 630 11	3 000 3 140	191 134 195 134	142 765 146 651 2 775	102 316 106 316	106 933 111 117	111 55 115 92
Outsourced Services 1265 ft Consultants and Professional Services 25 62 Contractors 165 76 Total contracted services 318 04 Operational Costs Collection costs Collection costs 3 86 Other Operational Costs 3 86 Other Operational Costs 1 27 31 Total Operational Costs 1 1 31 11 Repairs and Maintenance by Expenditure Item 8 Employee relabed costs 4 Inventory Consumed (Project Maintenance) 4 Contracted Services 1 31 50	3 861 4 115 3 861 4 115 127 316 170 930 131 178 175 045	4 554 234 076 10 238 630 11 4 509 125 010 6	3 000 3 140 34 660 131 235	191 134 195 134 3 140 131 235	142 765 146 651 2 775 58 311	102 316	106 933	111 55 115 92
Outsoured Services 125 82 Consultants and Professional Services 25 82 Contractors 165 70 Total contracted services 318 04 Operational Costs 0 Collection costs 1 Contributions to tother' provisions 3 86 Audit fises 1 27 31 Total Operational Costs 1 Repairs and Maintenance by Expenditure Item 8 Employee related costs 4 Inventry Consumed (Project Maintenance) 4 Contracted Services 1 31 90 Coperational Costs 5 88	3861 4115 127 316 170 930 131 178 175 045 46 5621 131 909 124 119 5 681 16 16 16	4 554 234 076 10 238 630 11 4 509 125 010 6 37 551	3 000 3 140 4 660 131 235 3 333 3 983	3 140 131 235 3 983	2 775 58 311 6 451	102 316 106 316 	106 933 111 117 - 94 569	111 55 115 92
Outsoured Services 125 82 Consultants and Professional Services 25 82 Contractors 165 70 Total contracted services 318 04 Operational Costs 0 Collection costs 1 Contributions to tother' provisions 3 86 Audit fises 1 27 31 Total Operational Costs 1 Repairs and Maintenance by Expenditure Item 8 Employee related costs 4 Inventry Consumed (Project Maintenance) 4 Contracted Services 1 31 90 Coperational Costs 5 88	3861 4115 127 316 170 930 131 178 175 045 46 5621 131 909 124 119 5 681 16 16 16	4 554 234 076 10 238 630 11 4 509 125 010 6 37 551	3 000 3 140 34 660 131 235	191 134 195 134 3 140 131 235	142 765 146 651 2 775 58 311	102 316 106 316	106 933 111 117	111 55 115 92
Outbourced Services 1265 ft Consultants and Professional Services 25 82 Contractors 166 70 Total contracted services 318 04 Operational Costs 0 Collection costs 1 Collection costs 3 86 Audit bees 3 28 Other Operational Costs 1 27 31 Total Operational Costs 1 311 17 Repairs and Maintenance by Expenditure Item 8 Employee reliabid costs 4 Inventory Consumed (Project Maintenance) 4 Contracted Services 1 31 90 Coperational Costs 5 88	3861 4115 127 316 170 930 131 178 175 045 46 5621 131 909 124 119 5 681 16 16 16	4 554 234 076 10 238 630 11 4 509 125 010 6 37 551	3 000 3 140 4 660 131 235 3 333 3 983	3 140 131 235 3 983	2 775 58 311 6 451	102 316 106 316 	106 933 111 117 - 94 569	111 55 115 92
1265 25 82	3861 4115 127 316 170 930 131 178 175 045 46 5621 131 909 124 119 5 681 16 16 16	4 554 234 076 10 238 630 11 4 509 125 010 6 37 551	3 000 3 140 4 660 131 235 3 333 3 983	3 140 131 235 3 983	2 775 58 311 6 451	102 316 106 316 	106 933 111 117 - 94 569	111 59 115 92 95 00
Outsoured Services 125 82 Consultants and Professional Services 25 82 Contractors 165 70 Total contracted services 318 04 Operational Costs 0 Collection costs 1 Contributions to tother' provisions 3 86 Audit fises 1 27 31 Total Operational Costs 1 Repairs and Maintenance by Expenditure Item 8 Employee related costs 4 Inventry Consumed (Project Maintenance) 4 Contracted Services 1 31 90 Coperational Costs 5 88	3861 4115 127 316 170 930 131 178 175 045 46 5621 131 909 124 119 5 681 16 16 16	4 554	3 000 3 140 4 660 131 235 3 333 3 983	3 140 131 235 3 983	2 775 58 311 6 451	102 316 106 316 	106 933 111 117 - 94 569	111 55 115 92 115 92
Outsourced Services 125 ft Consultants and Professional Services 165 7C Total contracted services 318 0d Operational Costs Collection costs Collection costs 1 Contributions to tother' provisions 3 80 Audit less 1 27 31 Total Operational Costs 1 Repairs and Maintenance by Expenditure Item 8 Employee relabed costs 1 Inventory Consumed (Project Maintenance) 1 319 0c Contracted Services 5 86 Total Repairs and Maintenance Expenditure 9 137 83 Inventory Consumed 1 31 90	3861 4115 127 316 179 30 131 178 175 045 46 5 621 131 909 124 119 5 881 18 185 137 835 147 925	4 554 224 076 10 238 630 11 4 509 125 010 6 37 551 167 070 7	3 000 3 140 3 4 660 131 235 0 993 138 58	3 140 131 235 3 983 138 358	2 775 58 311 6 451 67 537	102 316 106 316 106 316	106 933 111 117 - 94 569 - 94 569	

DC26 Zululand - Supporting Table SA2 Matrix Financial Performance Budget (revenue source/expenditure type and dept.)

DC26 Zululand - Supporting Table SA2	Matr																
		Vote 01 -	Vote 02 -	Vote 03 -	Vote 04 -	Vote 05 -	Vote 06 -	Vote 07 - Water		Vote 09 -	Vote 10	Vote 11	Vote 12 - ,	Vote 13 - ,	Vote 14 - *	Vote 15 - Other	Total
Description	Ref	Council	Corporate Services	Finance	Community	Planning &	Technical Services	Purification	Distribution	Waste Water							
			Services	1	Development	Wsa	Services										
D.4hd	١,																
R thousand Revenue	H		1	.							1	1		1	-		
Exchange Revenue				1							l						
Service charges - Electricity																	
									00.054								
Service charges - Water									63 954	18 494							63 954 18 494
Service charges - Waste Water Management										10 494							
Service charges - Waste Management				000													-
Sale of Goods and Rendering of Services				800	-	-											800
Agency services																	-
Interest																	
Interest earned from Receivables				2					800	56							858
Interest earned from Current and Non Current Assets				8 000													8 000
Dividends																	-
Rent on Land																	-
Rental from Fixed Assets				504													504
Licence and permits					295	-											295
Special rating levies																	-
Operational Revenue			477	762	104												1 344
Non-Exchange Revenue																	
Property rates																	-
Surcharges and Taxes				-													-
Fines, penalties and forfeits				418	_				_	187							605
Licences or permits																	_
Transfer and subsidies - Operational			500	711 759	1 719	6 406	_		_								720 384
Interest			000	711700	1110	0 100			_	_							. 20 00-
Fuel Levy																	_
Operational Revenue									_	_							_
Gains on disposal of Assets									_	-							_
Other Gains		_	_		_	-	_	_	_	-							_
Discontinued Operations				_													
Total Revenue (excluding capital transfers and cont	tributi	_	977	722 246	2 118	6 406	_	-	64 754	18 738	-	-	_	-	-	_	815 238
Expenditure	I			722240	2110	0 100			04104	10.100							0.0200
Employee related costs		36 157	61 025	38 144	45 035	23 035	1 626	51 546	98 800	10 355							365 723
Remuneration of councillors		11 640	01 023	30 144	45 055	25 055	1 020	31 340	30 000	10 333							11 640
Bulk purchases - electricity		11 040															11040
				750					15 000					_			15 750
Inventory consumed				/50						4 000							
Debt impairment		000	- 400		- 070	-	4.507	10	3 000	1 000							4 000
Depreciation and amortisation		230	3 489	2 119	276	28	4 587	49	84 223	-							95 000
Interest				7 575													7 575
Contracted services		8 993	31 344	3 220	2 937	23 263	-	-	88 000								157 757
Transfers and subsidies		2 615	-		1 500				-								4 115
Irrecoverable debts written off				-					-	-							-
Operational costs		7 824	28 927	11 235	4 898	323	42	-	48 066	5 000							106 316
Losses on disposal of Assets		-	-	-	-	-	-	-	-	-							-
Other Losses				-					_								-
Total Expenditure	1	67 460	124 785	63 044	54 646	46 649	6 255	51 596	337 089	16 355	_	-		-	-		767 877
Surplus/(Deficit)		(67 460)	(123 808)	659 202	(52 528)	(40 243)	(6 255)	(51 596)	(272 335)	2 383	-	-	-	-	-	-	47 361
	1																1
Transfers and subsidies - capital (monetary																	916 219
			-	-	-	916 219	-		-								
Transfers and subsidies - capital (monetary			-			916 219	-										310213
Transfers and subsidies - capital (monetary allocations)		(67 460)	(123 808)	- - 659 202	- (52 528)	916 219 875 976	(6 255)	(51 596)	(272 335)	2 383	-	-	-	-	-	-	963 580

DC26 Zululand - Supporting Table SA3 Supportinging detail to 'Budge	ted Financia	al Position'									
Description		2021/22	2022/23	2023/24			ear 2024/25		Evn	Medium Term Ke enditure Frame	work
R thousand	Ref	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2025/26	+1 2026/27	+2 2027/28
ASSETS Trade and other receivables from exchange transactions											
Electricity											
Water		133 202	152 780	185 795	206 825	214 307	214 307	211 425	244 301	275 738	308 559
Waste											
Waste Water		38 206	42 794	47 491	57 250	55 669	55 669	54 745	64 273	73 272	82 668
Other trade receivables from exchange transactions		689	3 065	30 899	2 993	30 900	30 900	31 748	30 900	30 900	30 900
Gross: Trade and other receivables from exchange transactions		172 096	198 640	264 185	267 068	300 876	300 876	297 917	339 474	379 911	422 127
Less: Impairment for debt		(138 614)	(192 198)	(227 669)	(187 339)	(234 569)	(234 569)	(227 669)	(239 209)	(244 062)	(249 129
Impairment for Electricity		(405,000)	(440,200)	(400.004)	(455.070)	(186 036)	(400,000)	(400.004)	(400 540)	(402.450)	400.000
Impairment for Water Impairment for Waste		(105 893)	(149 306)	(180 861)	(155 072)	(186 036)	(186 036)	(180 861)	(189 516)	(193 156)	(196 956
Impairment for Waste Water		(32 710)	(41 772)	(46 212)	(31 162)	(47 937)	(47 937)	(46 212)	(49 097)	(50 310)	(51 577
Impairment for other trade receivalbes from exchange transactions		(12)	(1 120)	(596)	(1 105)	(596)	(596)	(596)	(596)	(596)	(596
Total net Trade and other receivables from Exchange Transactions		33 482	6 442	36 516	79 729	66 307	66 307	70 248	100 265	135 849	172 997
-											
Receivables from non-exchange transactions											
Property rates											
Less: Impairment of Property rates											
Net Property rates		-	-	-	-	-	-	-	-	-	-
Other receivables from non-exchange transactions		1 144	131	5 696	7 109	5 696	5 696	5 426	5 696	5 696	5 696
Impairment for other receivables from non-exchange transactions											-
Net other receivables from non-exchange transactions		1 144	131	5 696	7 109	5 696	5 696	5 426	5 696	5 696	5 696
Total net Receivables from non-exchange transactions		1 144	131	5 696	7 109	5 696	5 696	5 426	5 696	5 696	5 696
Inventory											
Water											
Opening Balance		2 167	1 027	1 631	1 396	1 396	1 396	1 396	1 396	1 396	1 396
System Input Volume		(1 140)	43 277	38 830	18 500	18 500	18 500	20 550	15 000	15 690	16 380
Water Treatment Works					-	-	-	-	-	-	-
Bulk Purchases		(1 140)	43 277	38 830	18 500	18 500	18 500	20 550	15 000	15 690	16 380
Natural Sources					-	-	-	-	-	-	-
Authorised Consumption	6	-	(42 672)	(39 065)	(18 500)	(18 500)	(18 500)	(8 624)	(15 000)	(15 690)	(16 380
Billed Authorised Consumption		-	(42 672)	(39 065)	(18 500)	(18 500)	(18 500)	(8 624)	(15 000)	(15 690)	(16 380
Billed Metered Consumption		-	(42 672)	(39 065)	(18 500)	(18 500)	(18 500)	(8 624)	(15 000)	(15 690)	(16 380
Free Basic Water					-	-	-	-	-	-	-
Subsidised Water Revenue Water			(42 672)	(20.005)	(18 500)	(18 500)	(19 500)	(8 624)	(15 000)	(15 690)	(16 380
Billed Unmetered Consumption		_	(42 072)	(39 065)	(10 300)	(10 300)	(18 500)	(0 024)	(15 000)	(15 050)	(10 300
Free Basic Water		_	_	_		_	_	_	_	_	_
Subsidised Water					_	_	_	_	_	_	_
Revenue Water					_	_	_	_	_	_	_
UnBilled Authorised Consumption		-	-	-	-	-	-	-	-	-	-
Unbilled Metered Consumption					-	-	-	-	-	-	-
Unbilled Unmetered Consumption					-	-	-	-	-	-	-
Water Losses		-	-	-	-	-	-	-	-	-	-
Apparent losses		-	-	-	-	-	-	-	-	-	-
Unauthorised Consumption					-	-	-	-	-	-	-
Customer Meter Inaccuracies					-	-	-	-	-	-	-
Real losses		-	-	-	-	-	-	-	-	-	-
Leakage on Transmission and Distribution Mains Leakage and Overflows at Storage Tanks/Reservoirs					_	_	_	_	_	_	_
Leakage and Overlows at Storage Tailist Reservoirs Leakage on Service Connections up to the point of Customer Meter							_	_	_	_	_
Data Transfer and Management Errors						_	_	_	_		_
Unavoidable Annual Real Losses					_	_	_	_	_	_	-
Non-revenue Water		-	-	-	-	-	-	-	-	-	-
Correction of Prior period errors					-	-	-	-	-	-	-
Closing Balance Water		1 027	1 631	1 396	1 396	1 396	1 396	13 322	1 396	1 396	1 396
Agricultural											
Opening Balance											
Acquisitions	7										
Issues Adjustments	7 8										
Adjustments White-offs	9										
Correction of Prior period errors	,										
Closing balance - Agricultural		-	-	-	-	-	-	-	-	-	-
Consumables											
Standard Rated											
Opening Balance		1 973	1 529	1 205	2 570	2 570	2 570	2 570	2 570	2 570	2 570
Acquisitions		5 683	9 289	12 471	1 062	1 380	1 380	304	500	518	518
Issues	7	(6 127)	(9 305)	(11 106)	(1 062)	(1 380)	(1 380)	(1 224)	(500)	(518)	(518
Adjustments	8				-	-	-	-	-	-	-
Write-offs	9		(309)		-	-	-	-	-	-	-
Correction of Prior period errors		4.50-			-	-	-	- 4 05-		-	-
Closing balance - Consumables Standard Rated Zero Rated		1 529	1 205	2 570	2 570	2 570	2 570	1 650	2 570	2 570	2 57
Zero Kated Opening Balance			_	_	_	_	_	_	_	_	_
Acquisitions					_			_	_		_
Issues	7										
Adjustments	8										
Write-offs	9										
Correction of Prior period errors											
Closing balance - Consumables Zero Rated		-	-	-	-	-	-	-	-	-	-

DC26 Zululand - Supporting Table SA3 Supportinging detail to 'Budge	ted Financia	l Position'									
Description		2021/22	2022/23	2023/24		Current Ye			Evn	Medium Term Re enditure Frame	work
R thousand	Ref	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
Materials and Supplies								,			
Opening Balance		-	-	-	-	-	-	-	-	-	-
Acquisitions	7				6 114	5 394	5 394	3 733	250	250	250
Issues Adjustments	8				(6 114)	(5 394)	(5 394)	(3 044)	(250)	(250)	(250)
Write-offs	9				_	_	_	_	_	-	_
Correction of Prior period errors					-	-	-	-	-	-	-
Closing balance - Materials and Supplies		-	-	-	-	-	-	688	-	-	-
Work-in-progress											
Opening Balance			-	-	-	-	-	-	-	-	-
Materials Transfers											
Closing balance - Work-in-progress		_	-	_	_	_	_	-	_	-	_
oroning statute. Work in progress											
Housing Stock											
Opening Balance			-	-	-	-	-	-	-	-	-
Acquisitions											
Transfers											
Sales											
Correction of Prior period errors Closing Balance - Housing Stock		-	-	-	-	-		-	-	-	-
Ground Samiles - Housing Grock		_	_		_		-	_	_		_
Land											
Opening Balance			-	-	-	-	-	-	-	-	-
Acquisitions											
Sales											
Adjustments											
Correction of Prior period errors											
Transfers Closing Balance - Land		_	_	_	_	-	_	_	_	_	_
Closing Balance - Land Closing Balance - Inventory & Consumables		2 556	2 836	3 966	3 966	3 966	3 966	15 660	3 966	3 966	3 966
·											
Property, plant and equipment (PPE)											
PPE at cost/valuation (excl. finance leases)		5 338 519	5 811 705	6 473 373	6 311 900	7 007 326	7 007 326	6 935 403	7 263 320	7 148 174	7 196 543
Leases recognised as PPE	3	2 425	4 199	4 199	4 199	4 199	4 199	4 199	4 199	4 199	4 199
Less: Accumulated depreciation	_	747 455	823 539	956 044	1 004 829	1 150 533	1 150 533	1 043 510	1 243 248	1 342 492	1 448 220
Total Property, plant and equipment (PPE)	2	4 593 488	4 992 365	5 521 528	5 311 270	5 860 992	5 860 992	5 896 092	6 024 271	5 809 881	5 752 522
LIABILITIES											
Current liabilities - Borrowing											
Short term loans (other than bank overdraft)											
Current portion of long-term liabilities		902	1 484	18 789	1 556	18 318	18 318	8 653	18 318	18 318	18 318
Total Current liabilities - Borrowing		902	1 484	18 789	1 556	18 318	18 318	8 653	18 318	18 318	18 318
Trade and other payables											
Trade and other payables from exchange transactions	5	341 425	472 664	491 425	450 406	485 717	485 717	287 045	239 478	416 847	412 252
Other trade payables from exchange transactions Trade payables from Non-exchange transactions: Unspent conditional Grants		2 411	1 560	1 446		1 446	1 446	366 289	1 446	1 446	1 446
Trade payables from Non-exchange transactions: Other			-	- 1 440	_	- 1 440	1 440	- 300 203	-	-	- 1440
VAT		5 099	933	1 535	10 311	5 378	5 378	6 285	14 869	16 028	12 166
Total Trade and other payables	2	348 935	475 156	494 406	460 717	492 541	492 541	659 620	255 793	434 321	425 864
Non current liabilities - Financial liabilities											
Borrowing	4	1 092	1 202	79 672	80 589	69 060	69 060	87 572	58 924	49 136	39 695
Other financial liabilities		-	543	783	-	783	783	914	783	783	783
Total Non current liabilities - Financial liabilities		1 092	1 744	80 455	80 589	69 843	69 843	88 486	59 706	49 918	40 478
Non current liabilities - Long Term portion of trade payables											
Eleictricty Bulk Purchases		-	_	_	_	_	_	_	_	-	_
Payables and Accruals - General		-	_	-	-	-	-	-	172 774	-	-
Water Bulk Purchases		-	-	2 925	32 779	2 925	2 925	2 925	76 390	76 390	76 390
Municipal Debt Relief											
Total Non current liabilities - Long Term portion of trade payables		-	-	2 925	32 779	2 925	2 925	2 925	249 164	76 390	76 390
Provisions - non-current											
Provisions - non-current Retirement benefits		27 468	30 426	30 750	30 021	30 750	30 750	30 750	30 750	30 750	30 750
		2. 430	30 120	30.30	00 021	00.00	50.50	30.30	00.00	00.00	00.00
Refuse landfill site rehabilitation											
Other		13 552	13 061	13 320	11 088	13 320	13 320	13 320	13 320	13 320	13 320
Total Provisions non-current		41 020	43 487	44 070	41 109	44 070	44 070	44 070	44 070	44 070	44 070
	-					-					
CHANGES IN NET ASSETS Accumulated curplus (Ideficit)											
Accumulated surplus/(deficit) Accumulated surplus/(deficit) - opening balance		4 007 499	4 340 844	4 596 967	4 634 441	4 948 466	4 948 466	5 048 535	4 821 913	5 000 541	5 152 366
Accumulated surplus/(deticit) - opening balance GRAP adjustments	1	4 007 499	4 340 644 _	4 330 90/	+ 034 441	+ 546 406	- 340 400	3 040 030	+ 021 913	3 000 541	3 132 306
Restated balance		4 007 499	4 340 844	4 596 967	4 634 441	4 948 466	4 948 466	5 048 535	4 821 913	5 000 541	5 152 366
Surplus/(Deficit)		366 985	319 705	464 666	673 778	406 933	406 933	520 362	963 580	842 012	906 757
Transfers to/from Reserves		-	-	-	-	-	-	-	-	-	-
Depreciation offsets		-	-	-	-	-	-	-	-	-	-
Other adjustments		(17 743)	(63 581)	(17 939)	-	-	-	-		-	-
Accumulated Surplus/(Deficit)	1	4 356 740	4 596 968	5 043 693	5 308 220	5 355 400	5 355 400	5 568 896	5 785 493	5 842 553	6 059 124
Reserves Housing Development Fund											
Capital replacement											
Self-insurance											
Other reserves		-	-	-	-	-	-	-	-	-	-
Revaluation											
Total Reserves	2	-	-	-	-	-	-	-	-	-	-
TOTAL COMMUNITY WEALTH/EQUITY	2	4 356 740	4 596 968	5 043 693	5 308 220	5 355 400	5 355 400	5 568 896	5 785 493	5 842 553	6 059 124

DC26 Zululand - Supporting Table SA4 Reconciliation of IDP strategic objectives and budget (revenue)

Strategic Objective	Goal	Goal Code	Ref	2021/22	2022/23	2023/24	Cı	urrent Year 2024/2	25	2025/26 Mediu	m Term Revenue Framework	& Expenditure
				Audited	Audited	Audited	Original	Adjusted	Full Year	Budget Year	Budget Year +1	Budget Year +2
R thousand				Outcome	Outcome	Outcome	Budget	Budget	Forecast	2025/26	2026/27	2027/28
SPACIAL PLANNING AND				-	-	-	-	-	-	-	-	-
ENVIRONMENTAL												
MANAGEMENT												
DEMOCRACY AND GOOD				448	61 149	105 594	89 962	90 639	90 639	1 731	1 888	2 144
GOVERNANCE												
FINANCIAL VIABILITY AND				530 539	604 660	655 741	680 030	680 032	680 032	721 492	765 807	800 431
MANAGEMENT												
LOCAL ECONMOMIC AND				2 522	2 235	2 169	1 911	2 091	2 091	1 719	1 719	1 719
SOCIAL DEVELOPMENT												
BASIC SERVICE DELIVERY	Basic Service Delivery &	Α		60 991	62 741	83 269	93 767	85 659	85 659	90 296	87 749	95 610
AND INFRASTRUCTURE	Infrastructure											
Allocations to other priorities			2									
Total Revenue (excluding capit	al transfers and contributions)		1	594 501	730 785	846 773	865 670	858 421	858 421	815 238	857 163	899 904

DC26 Zululand - Supporting Table SA5 Reconciliation of IDP strategic objectives and budget (operating expenditure)

Strategic Objective	Goal	Goal Code	Ref	2021/22	2022/23	2023/24	Cı	urrent Year 2024/	25	2025/26 Mediu	m Term Revenue Framework	& Expenditure
R thousand				Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
*				-	-	1	-	-	-	-	-	-
SPACIAL PLANNING AND ENVIRONMENTAL MANAGEMENT				6 752	6 056	546	1 615	1 615	1 615	5	5	6
DEMOCRACY AND GOOD GOVERNANCE				227 116	291 647	410 670	316 234	400 643	400 643	258 419	269 473	281 464
FINANCIAL VIABILITY AND MANAGEMENT				70 809	72 389	55 396	33 600	35 380	35 380	33 773	35 466	37 054
LOCAL ECONMOMIC AND SOCIAL DEVELOPMENT				31 825	42 025	55 657	41 361	46 451	46 451	49 748	51 962	54 177
BASIC SERVICE DELIVERY AND INFRASTRUCTURE	Basic Service Delivery & Infrastructure	А		542 466	609 465	623 393	374 828	540 542	540 542	425 932	439 615	459 235
Allocations to other priorities												
Total Expenditure			1	878 966	1 021 583	1 145 661	767 636	1 024 630	1 024 630	767 877	796 522	831 936

DC26 Zululand - Supporting Table SA6 Reconciliation of IDP strategic objectives and budget (capital expenditure)

Strategic Objective	Goal	Goal Code	Ref	2021/22	2022/23	2023/24	Cu	urrent Year 2024/	25	2025/26 Mediu	m Term Revenue Framework	& Expenditure
R thousand				Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
SPACIAL PLANNING AND ENVIRONMENTAL MANAGEMENT				-	-	-	-	-	-	-	-	-
DEMOCRACY AND GOOD GOVERNANCE				10 340	1 479	1 893	3 478	3 478	3 478	-	-	-
FINANCIAL VIABILITY AND MANAGEMENT				2 918	2 064	70	870	870	870	-	-	-
LOCAL ECONMOMIC AND SOCIAL DEVELOPMENT				7 451	3 277	286	174	174	174	86	86	86
BASIC SERVICE DELIVERY AND INFRASTRUCTURE	Basic Service Delivery & Infrastructure	Α		464 144	491 521	660 294	496 073	529 432	529 432	789 861	674 715	723 084
Allocations to other priorities			3									
Total Capital Expenditure	•		1	484 853	498 342	662 543	500 595	533 953	533 953	789 947	674 801	723 170

DC26 Zululand - Supporting Table SA7 Measureable performance objectives

Description	Unit of measurement	2021/22	2022/23	2023/24	Cı	urrent Year 2024/	25	2025/26 Mediu	m Term Revenue Framework	& Expenditure
·		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
05 - Planning & Wsa										
Water Management										
Water Distribution										
Formal Settlement Households Receiving Water	Households	12 800	12 800	12 800	12 800	12 800	12 800	14 080	14 728	16 200
Informal Settlements (R000)	Rand Value									
Agreement (R000)	Rand Value									
Other Households Receiving Water	Households									
Other Water Supply (< Min. Service Level)	Households									
Level)	Households	6 921	7 630	8 012	8 200	8 200	8 200	9 020	9 462	10 408
Piped Water Inside Dwelling	Households									
Dwelling)	Households	10 324	10 840	9 756	9 200	9 200	9 200	10 120	10 616	11 678
09 - Waste Water										
Waste Water Management										
Sewerage										
Flush Toilet (Connected To Sewerage)	Households									
Other Toilet Provisions (< Min.Service Level)	Households	6 921	6 320	6 320	6 190	6 190	6 190	6 809	6 396	6 809
Other Toilet Provisions (> Min.Service Level)	Households									

Description of financial indicator	Basis of calculation	2021/22	2022/23	2023/24		Current Ye	ear 2024/25			Medium Term Re enditure Frame	
or manous mandator	Such of distriction	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
Borrowing Management		,	,	,				,			
Credit Rating					0	0	0	0			
Capital Charges to Operating Expenditure	Interest & Principal Paid /Operating	0.0%	0.2%	1.5%	3.3%	2.9%	2.9%	2.6%	3.3%	3.2%	3.1%
Capital Charges to Own Revenue	Expenditure Finance charges & Repayment of borrowing	0.1%	0.3%	2.1%	2.9%	3.5%	3.5%	2.3%	3.1%	3.0%	2.9%
	/Own Revenue										
Borrowed funding of 'own' capital expenditure	Borrowing/Capital expenditure excl. transfers and grants and contributions	0.0%	0.0%	5093.9%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Safety of Capital Gearing	Long Term Borrowing/ Funds & Reserves	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
iguidity	Long Term Borrowing/ Funds & Reserves	0.076	0.076	0.076	0.076	0.076	0.076	0.076	0.076	0.076	0.076
Current Ratio	Current assets/current liabilities	0.4	0.3	0.4	1.3	0.3	0.3	1.7	1.3	1.4	2.0
Current Ratio adjusted for aged debtors	Current assets less debtors > 90 days/current liabilities	0.4	0.3	0.4	1.3	0.3	0.3	1.7	1.3	1.4	2.0
Liquidity Ratio	Monetary Assets/Current Liabilities	0.2	0.1	0.2	1.1	0.1	0.1	1.4	1.0	1.2	1.8
Revenue Management	•										
Annual Debtors Collection Rate (Payment Level %)	Last 12 Mths Receipts/Last 12 Mths Billing	0.0%	90.3%	48.6%	42.9%	70.2%	70.7%	70.7%	46.9%	70.8%	70.8%
Current Debtors Collection Rate (Cash receipts % of	f	90.3%	48.6%	42.9%	70.2%	70.7%	70.7%	46.9%	70.8%	70.8%	70.9%
Ratepayer & Other revenue)					40.00/						
Outstanding Debtors to Revenue Longstanding Debtors Recovered	Total Outstanding Debtors to Annual Revenue Debtors > 12 Mths Recovered/Total Debtors >	9.1% 0.0%	11.7% 0.0%	8.9% 0.0%	10.6% 18.4%	8.7% 18.4%	8.7% 18.4%	9.1% 0.0%	9.1% 0.0%	8.7% 0.0%	6.4% 0.0%
Longoniang Dobbio Notovoros	12 Months Old	0.070	0.070	0.070	10.170	10.170	10.170	0.070	0.070	0.070	0.070
Creditors Management	% - (O - 12 - D - 14 W/L - T	0.00/	0.00/	0.00/	400.00/	400.00/	400.00/	0.00/	0.00/	0.00/	0.00/
Creditors System Efficiency	% of Creditors Paid Within Terms (within`MFMA's 65(e))	0.0%	0.0%	0.0%	100.0%	100.0%	100.0%	0.0%	0.0%	0.0%	0.0%
Creditors to Cash and Investments		-13058.1%	34.9%	20.5%	108.0%	-4363.2%	-4363.2%	53.2%	216.0%	175.9%	111.2%
Other Indicators											
	Total Volume Losses (kW) technical										
	Total Volume Losses (kW) non technical										
Electricity Distribution Losses (2)	Total Cost of Losses (Rand '000)										
Electricity Distribution Cosses (2)											
	% Volume (units purchased and generated less units sold)/units purchased and generated										
	less utilis solu/futilis put criased and generaled										
	Bulk Purchase										
Water Volumes :System input	Water treatment works Natural sources										
	Total Volume Losses (kt)										
	, ,	-	-	-	9 139	9 139	9 139	-	-	-	-
	Total Cost of Losses (Rand '000)	,		0	191276	191276	191276	0	0		
Water Distribution Losses (2)	% Volume (units purchased and generated	U	U	0	1912/6	1912/6	1912/6	U	U	U	U
	less units sold)/units purchased and generated										
Employee costs	Employee costs/(Total Revenue - capital	44.4%	39.2%	37.2%	35.8%	38.1%	38.1%	32.4%	44.9%	43.9%	43.6%
Remuneration	revenue) Total remuneration/(Total Revenue - capital	45.8%	40.4%	38.4%	36.9%	39.4%	39.4%	49.0%	46.3%	45.2%	44.9%
Remuneration	revenue)	45.0%	40.4%	30.4%	30.9%	39.4%	39.4%	49.0%	40.3%	45.2%	44.9%
Repairs & Maintenance	R&M/(Total Revenue excluding capital	23.2%	20.2%	19.7%	8.2%	16.1%	16.1%	11.6%	11.0%	11.0%	10.6%
Finance charges & Depreciation	revenue) FC&D/(Total Revenue - capital revenue)	17.1%	13.8%	14.3%	11.4%	12.0%	12.0%	12.4%	12.6%	12.5%	12.4%
IDP regulation financial viability indicators	- Capital Tevenue - Capital Tevenue)	17.170	10.070	14.570	11.770	12.070	12.070	12.770	12.070	12.570	12.770
i. Debt coverage	(Total Operating Revenue - Operating	72.0	25.2	32.4	33.2	32.9	59.5	29.4	30.6	31.7	33.3
	Grants)/Debt service payments due within financial year)										
ii.O/S Service Debtors to Revenue	Total outstanding service debtors/annual	105.5%	154.4%	99.1%	106.1%	93.9%	93.9%	119.6%	89.4%	85.4%	63.9%
*** O	revenue received for services	(6.5)	00.0	22.2		(6.0)	(0.0)	40.0			
iii. Cost coverage	(Available cash + Investments)/monthly fixed operational expenditure	(0.0)	28.3	36.8	6.4	(0.3)	(0.2)	10.8	2.1	_	_

DC26 Zululand - Supporting Table SA13a Service Tariffs by category

DC26 Zululand - Supporting Table SA13	a Ser	vice Tariffs by category		1	1	1			
	l	Provide description of tariff		2022/23	2023/24	Current Year	2025/26 Mediu	& Expenditure	
Description	Ref	structure where appropriate	2021/22	2022/23	2023/24	2024/25	Budget Year	Budget Year +1 2026/27	Budget Year +2
Property rates (rate in the Rand)	1						2025/26	2026/27	2027/28
Residential properties									
Residential properties - vacant land									
Formal/informal settlements Small holdings									
Farm properties - used									
Farm properties - not used									
Industrial properties									
Business and commercial properties Communal land - residential									
Communal land - small holdings									
Communal land - farm property									
Communal land - business and commercial									
Communal land - other State-owned properties									
Municipal properties									
Public service infrastructure									
Privately owned towns serviced by the owner									
State trust land Restitution and redistribution properties									
Protected areas									
National monuments properties									
Property rates by usage Business and commercial properties									
Industrial properties									
Mining properties Residential properties	1								
Agricultural properties	1								
Public benefit organisations Public service purpose properties									
Public service infrastructure properties									
Vacant land Sport Clubs and Fields (Bitou only)									
Sectional Title Garages (Drakenstein only)									
Examptions reductions and relates (Panda)									
Exemptions, reductions and rebates (Rands) Residential properties									
R15 000 threshhold rebate			15 000	15 000	15 000	15 000	15 000	15 000	15 000
General residential rebate									
Indigent rebate or exemption									
Pensioners/social grants rebate or exemption Temporary relief rebate or exemption									
Bona fide farmers rebate or exemption			-	-	-	-	-	-	-
Other rebates or exemptions	2								
Water tariffs									
Domestic		Desir Observe	005	000		200	252	207	
Basic charge/fixed fee (Rands/month)		Basic Charge	265	280	-	308	353	397	-
Service point - vacant land (Rands/month) Water usage - flat rate tariff (c/kl)			50	50	-	50	50	50	-
Water usage - life line tariff		0-6 kl	-	-	-	12	14	14	-
Water usage - Block 1 (c/kl)		6.1-30/kl	10	10	-	12	14	14	-
Water usage - Block 2 (c/kl)		31-40/kl >40kl	16 23	16 24	-	18 27	20 31	21 32	-
Water usage - Block 3 (c/kl) Water usage - Block 4 (c/kl)		(fill in thresholds)	23	24	-	21	31	32	-
Water usage - Block 5 (c/kl)		New Connection	4 554	630	-	5 311	6 083	6 363	-
Water usage - Block 6 (c/kl)			-	-	-	-	-	-	-
Other	2								
Waste water tariffs									
Domestic Basic charge/fixed fee (Rands/month)		Basic Charge	143	152	_	167	192	201	
Service point - vacant land (Rands/month)									
Waste water - flat rate tariff (c/kl)		Flat rate tariff (c/kl)	143	143	-	143	152	159	-
Volumetric charge - Block 1 (c/kl)		(fill in structure)							
Volumetric charge - Block 2 (c/kl)		(fill in structure) (fill in structure)							
Volumetric charge - Block 3 (c/kl) Volumetric charge - Block 4 (c/kl)		(fill in structure)							
Other	2								
Electricity tariffs	1								
Domestic	1								
Basic charge/fixed fee (Rands/month)									
Service point - vacant land (Rands/month) FBE		(how is this targeted?)							
Life-line tariff - meter	1	(describe structure)							
Life-line tariff - prepaid		(describe structure)							
Flat rate tariff - meter (c/kwh)									
Flat rate tariff - prepaid(c/kwh) Meter - IBT Block 1 (c/kwh)	1	(fill in thresholds)							
Meter - IBT Block 1 (G/kwh)		(fill in thresholds)							
Meter - IBT Block 3 (c/kwh)		(fill in thresholds)							
Meter - IBT Block 4 (c/kwh)	1	(fill in thresholds)							
Meter - IBT Block 5 (c/kwh)		(fill in thresholds) (fill in thresholds)							
Prepaid - IBT Block 1 (c/kwh) Prepaid - IBT Block 2 (c/kwh)		(fill in thresholds)							
Prepaid - IBT Block 2 (c/kwh)	1	(fill in thresholds)							
Prepaid - IBT Block 4 (c/kwh)		(fill in thresholds)							
Prepaid - IBT Block 5 (c/kwh)	2	(fill in thresholds)							
Other	2								
Waste management tariffs	1								
Domestic Street cleaning charge	1								
Basic charge/fixed fee									
80l bin - once a week	1								
250l bin - once a week									
					-				

DC26 Zululand Supporting Table SA10 Funding measurement

Description	MFMA	Ref	2021/22	2022/23	2023/24		Current Ye	ar 2024/25		2025/26 Medium Term Revenue & Expenditure Framework		
	section		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
Funding measures												
Cash/cash equivalents at the year end - R'000	18(1)b	1	(2 615)	1 352 598	2 392 711	417 032	(11 132)	(11 132)	539 252	110 894	236 916	370 849
Cash + investments at the yr end less applications - R'000	18(1)b	2	405 851	(284 609)	590 212	193 823	(303 272)	(303 272)	649 133	286 576	374 536	711 543
Cash year end/monthly employee/supplier payments	18(1)b	3	(0.0)	28.3	36.8	6.4	(0.3)	(0.2)	10.8	2.1	-	-
Surplus/(Deficit) excluding depreciation offsets: R'000	18(1)	4	366 985	319 705	464 666	673 778	406 933	406 933	520 362	963 580	842 012	906 757
Service charge rev % change - macro CPIX target exclusive	18(1)a,(2)	5	N.A.	(0.1%)	32.7%	8.9%	(14.1%)	(6.0%)	(32.4%)	(1.7%)	(1.4%)	(1.6%)
Cash receipts % of Ratepayer & Other revenue	18(1)a,(2)	6	1981.3%	2192.2%	2448.0%	182.9%	237.0%	237.0%	1264.0%	278.0%	235.8%	244.2%
Debt impairment expense as a % of total billable revenue	18(1)a,(2)	7	38.6%	49.5%	41.1%	7.0%	7.6%	7.6%	0.0%	4.9%	4.9%	4.9%
Capital payments % of capital expenditure	18(1)c;19	8	100.0%	99.6%	100.0%	100.0%	100.0%	100.0%	92.9%	115.0%	115.0%	115.0%
Borrowing receipts % of capital expenditure (excl. transfers)	18(1)c	9	0.0%	0.0%	5093.9%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Grants % of Govt legislated/gazetted allocations	18(1)a	10								0.0%	0.0%	0.0%
Current consumer debtors % change - incr(decr)	18(1)a	11	N.A.	(81.0%)	542.2%	105.7%	(17.1%)	0.0%	5.1%	40.0%	33.6%	26.2%
Long term receivables % change - incr(decr)	18(1)a	12	N.A.	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
R&M % of Property Plant & Equipment	20(1)(vi)	13	3.9%	4.0%	4.0%	1.8%	3.1%	3.1%	1.9%	2.1%	2.2%	0.0%
Asset renewal % of capital budget	20(1)(vi)	14	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%

R&M % of Property Plant & Equipment Asset renewal % of capital budget		13 3.9 14 0.0	9% 0%	4.0% 0.0%	4.0% 0.0%	1.8% 0.0%	3.1% 0.0%	3.1% 0.0%	1.9% 0.0%	2.1% 0.0%	2.2% 0.0%	0.0% 0.0%
References 1. Positive cash balances indicative of minimum compliance - subject:			•									
 Deduct cash and investment applications (defined) from cash bala Indicative of sufficient liquidity to meet average monthly operating p 												
Indicative of funded operational requirements Indicative of adherence to macro-economic targets (prior to 2003/		available for	r hinh cana	ıcitv municinalitie	s and later for of	hor canacity class	diffications)					
6. Realistic average cash collection forecasts as % of annual billed re	venue	avanabio ioi	riigir capa	iony mamopanio	o una lator lor ot	nor capacity date	incutional					
7. Realistic average increase in debt impairment (doubtful debt) prov. 8. Indicative of planned capital expenditure level & cash payment timi												
 Indicative of compliance with borrowing 'only' for the capital budget Substantiation of National/Province allocations included in budget 	- should not ex	ceed 100%	unless refi	nancing								
11. Indicative of realistic current arrear debtor collection targets (prior	r to 2003/04 re											
 Indicative of realistic long term arrear debtor collection targets (pr Indicative of a credible allowance for repairs & maintenance of as 					municipalities an	d later for other c	apacity classificati	ions)				
14. Indicative of a credible allowance for asset renewal (requires anal Supporting indicators	lysis of asset re	newal projec	ts as % of	total capital proj	ects - detailed ca	pital plan) - functi	oning assets reve	nue protection				
% incr total service charges (incl prop rates)	18(1)a	0.0		5.9%	38.7%	14.9%	(8.1%)	0.0%	(26.4%)	4.3%	4.6%	4.4%
% incr Property Tax % incr Service charges - Electricity	18(1)a 18(1)a		0% 0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
% incr Service charges - Water	18(1)a	0.0	0%	1.8%	50.3%	16.0%	(10.2%)	0.0%	(28.2%)	4.3%	4.6%	4.4%
% incr Service charges - Waste Water Management % incr Service charges - Waste Management	18(1)a 18(1)a	0.0	0% 0%	18.5% 0.0%	8.0% 0.0%	10.7% 0.0%	0.0%	0.0%	(20.2%) 0.0%	4.3% 0.0%	4.6% 0.0%	4.4% 0.0%
% incr in Sale of Goods and Rendering of Services Total billable revenue	18(1)a 18(1)a		0% 50 999	0.0% 54 001	0.0% 74 901	0.0% 86 026	0.0% 79 049	0.0% 79 049	0.0% 58 188	0.0% 82 448	0.0% 86 241	0.0% 90 036
Service charges	10(1)4		50 999	54 001	74 901	86 026	79 049	79 049	58 188	82 448	86 241	90 036
Property rates Service charges - electricity revenue				_	_	_	_	_	_	_		_
Service charges - water revenue			38 486	39 170	58 877	68 294	61 317	61 317	44 042	63 954	66 896	69 839
Service charges - sanitation revenue Service charges - refuse removal			12 513	14 831	16 024	17 732	17 732	17 732	14 145	18 494 -	19 345	20 196
Agency services												_
Capital expenditure excluding capital grant funding			13 258	5 393	1 963	4 348	36 522	36 522	13 547	-		-
Cash receipts from ratepayers Ratepayer & Other revenue	18(1)a 18(1)a	11	113 149 56 183	1 420 262 64 786	2 083 571 85 114	182 664 99 855	218 471 92 186	218 471 92 186	862 642 68 246	237 648 85 492	210 883 89 424	227 909 93 343
Change in consumer debtors (current and non-current)		N/A		(28 053)	35 639	44 626	(14 835) 1 341 756	-	3 672	30 287	35 583 1 539 340	37 149
Operating and Capital Grant Revenue Capital expenditure - total	18(1)a 20(1)(vi)		149 227 484 853	1 269 332 498 342	1 514 830 662 543	1 344 225 500 595	1 341 756 533 953	1 341 756 533 953	1 121 738 462 030	1 636 603 789 947	1 539 340 674 801	1 635 161 723 170
Capital expenditure - renewal	20(1)(vi)		-	191	-	-	-	=		-	-	-
Supporting benchmarks Growth guideline maximum		6.0	0%	6.0%	6.0%	6.0%	6.0%	6.0%	6.0%	6.0%	6.0%	6.0%
CPI guideline			3%	3.9%	4.6%	5.0%	5.0%	5.0%	5.0%	5.4%	5.6%	5.4%
DoRA operating grants total MFY DoRA capital grants total MFY											_	_
Provincial operating grants										-	-	-
Provincial capital grants District Municipality grants												
Total gazetted/advised national, provincial and district grants Average annual collection rate (arrears inclusive)										-	-	-
DoRA operating												
										-	-	-
Trend										_		_
Change in consumer debtors (current and non-current)		N	I/A	(28 053)	35 639	44 626	(14 835)	-	3 672	30 287	35 583	37 149
Total Operating Revenue		5	594 501	730 785	846 773	865 670	858 421	858 421	770 289	815 238	857 163	899 904
Total Operating Revenue Total Operating Expenditure		5 8	594 501 363 071	730 785 1 021 582	846 773 1 150 503	865 670 768 086	858 421 1 025 080	858 421 1 025 080	770 289 667 425	815 238 767 877	857 163 796 522	899 904 831 924
Total Operating Revenue Total Operating Expenditure Operating Performance Surplus/(Deficit) Cash and Cash Equivalents (30 June 2012)		5 8	594 501	730 785	846 773	865 670	858 421	858 421	770 289	815 238	857 163	899 904
Total Operating Revenue Total Operating Expenditure Operating Performance Surplus/(Deficit) Cash and Cash Equivalents (30 June 2012) Revenue		5 8	594 501 363 071	730 785 1 021 582	846 773 1 150 503	865 670 768 086	858 421 1 025 080	858 421 1 025 080	770 289 667 425 102 864	815 238 767 877 47 361	857 163 796 522	899 904 831 924
Total Operating Revenue Total Operating Expenditure Operating Performance Surplus/(Deficit) Cash and Cash Equivalents (30 June 2012) Revenue % Increase in Total Operating Revenue % Increase in Property Rates Revenue		5 8	594 501 363 071	730 785 1 021 582 (290 797) 22.9% 0.0%	846 773 1 150 503 (303 730) 15.9% 0.0%	865 670 768 086 97 583 2.2% 0.0%	858 421 1 025 080 (166 659) (0.8%) 0.0%	858 421 1 025 080 (166 659) 0.0% 0.0%	770 289 667 425 102 864 (10.3%) 0.0%	815 238 767 877 47 361 110 894 (5.0%) 0.0%	857 163 796 522 60 641 5.1% 0.0%	899 904 831 924 67 980 5.0% 0.0%
Total Operating Revenue Total Operating Expenditure Operating Performance Surplus/(Deficit) Cash and Cash Equivalents (30 June 2012) Revenue % Increase in Total Operating Revenue % Increase in Total Cash Sevenue % Increase in Electricky Revenue % Increase in Electricky Revenue % Increase in Property Rates & Services Charges		5 8	594 501 363 071	730 785 1 021 582 (290 797) 22.9%	846 773 1 150 503 (303 730)	865 670 768 086 97 583	858 421 1 025 080 (166 659)	858 421 1 025 080 (166 659)	770 289 667 425 102 864 (10.3%)	815 238 767 877 47 361 110 894 (5.0%)	857 163 796 522 60 641 5.1%	899 904 831 924 67 980 5.0%
Total Operating Revenue Total Operating Expenditure Operating Performance Surplus/(Deficit) Cash and Cash Equivalents (30 June 2012) Revenue % Increase in Total Operating Revenue % Increase in Electricity Revenue % Increase in Electricity Revenue % Increase in Property Rates Revenue % Increase in Property Rates & Services Charges Expenditure		5 8 (2	594 501 863 071 268 570)	730 785 1 021 582 (290 797) 22.9% 0.0% 0.0% 5.9%	846 773 1 150 503 (303 730) 15.9% 0.0% 0.0% 38.7%	865 670 768 086 97 583 2.2% 0.0% 0.0% 14.9%	858 421 1 025 080 (166 659) (0.8%) 0.0% 0.0% (8.1%)	858 421 1 025 080 (166 659) 0.0% 0.0% 0.0%	770 289 667 425 102 864 (10.3%) 0.0% 0.0% (26.4%)	815 238 767 877 47 361 110 894 (5.0%) 0.0% 0.0% 4.3%	857 163 796 522 60 641 5.1% 0.0% 0.0%	899 904 831 924 67 980 5.0% 0.0% 0.0% 4.4%
Total Operating Revenue Total Operating Expenditure Operating Performance Surplus/(Deficit) Cash and Cash Equivalents (30 June 2012) Revenue % Increase in Total Operating Revenue % Increase in Electrick Revenue % Increase in Electrick Revenue % Increase in Properly Rates Revenue % Increase in Properly Rates & Services Charges Expenditure % Increase in Total Operating Expenditure % Increase in Employee Costs % Increase in Employee Costs		0.0	594 501 863 071 268 570)	730 785 1 021 582 (290 797) 22.9% 0.0% 0.0% 5.9%	846 773 1 150 503 (303 730) 15.9% 0.0% 0.0% 38.7% 12.6% 10.1%	865 670 768 086 97 583 2.2% 0.0% 0.0% 14.9% (33.2%) (1.6%)	858 421 1 025 080 (166 659) (0.8%) 0.0% 0.0% (8.1%) 33.5% 5.5%	858 421 1 025 080 (166 659) 0.0% 0.0% 0.0% 0.0% 0.0%	770 289 667 425 102 864 (10.3%) 0.0% (26.4%) (34.9%) (23.7%)	815 238 767 877 47 361 110 894 (5.0%) 0.0% 0.0% 4.3% (25.1%) 11.7%	857 163 796 522 60 641 5.1% 0.0% 0.0% 4.6% 3.7% 2.8%	899 904 831 924 67 980 5.0% 0.0% 0.0% 4.4% 4.4%
Total Operating Revenue Total Operating Expenditure Operating Performance Surplus/(Deficit) Cash and Cash Equivalents (30 June 2012) Revenue % Increase in Total Operating Revenue % Increase in Total Operating Revenue % Increase in Electricky Revenue % Increase in Electricky Revenue % Increase in Property Rates & Services Charges Expenditure % Increase in Total Operating Expenditure		0.0 0.0	594 501 863 071 268 570)	730 785 1 021 582 (290 797) 22.9% 0.0% 0.0% 5.9%	846 773 1 150 503 (303 730) 15.9% 0.0% 0.0% 38.7%	865 670 768 086 97 583 2.2% 0.0% 0.0% 14.9%	858 421 1 025 080 (166 659) (0.8%) 0.0% 0.0% (8.1%) 33.5%	858 421 1 025 080 (166 659) 0.0% 0.0% 0.0% 0.0%	770 289 667 425 102 864 (10.3%) 0.0% 0.0% (26.4%)	815 238 767 877 47 361 110 894 (5.0%) 0.0% 0.0% 4.3% (25.1%)	857 163 796 522 60 641 5.1% 0.0% 0.0% 4.6%	899 904 831 924 67 980 5.0% 0.0% 0.0% 4.4%
Total Operating Revenue Total Operating Expenditure Operating Performance Surplus/(Deficit) Cash and Cash Equivalents (30 June 2012) Revenue % Increase in Total Operating Revenue % Increase in Property Rales Revenue % Increase in Electricky Revenue % Increase in Electricky Revenue % Increase in Property Rales & Services Charges Expenditure % Increase in Electricky Revenue % Increase in Employee Costs % Increase in Employee Costs % Increase in Electricky Bulk Purchases Average Cost Per Budgeted Employee Position (Remuneration) Average Cost Per Councilior (Remuneration)		0.0 0.0 0.0	594 501 1363 071 268 570) 0% 0% 00% 000	730 785 1 021 582 (290 797) 22.9% 0.0% 5.9% 18.4% 8.6% 0.0% 106428.5046	846 773 1 150 503 (303 730) 15.9% 0.0% 0.0% 38.7% 12.6% 10.1% 0.0% 196059.8565 287838.4317	865 670 768 086 97 583 2.2% 0.0% 0.0% 14.9% (33.2%) (1.6%) 0.0% 269949.3812 269293.4722	858 421 1 025 080 (166 659) (0.8%) 0.0% 0.0% (8.1%) 3.5% 5.5% 0.0% 539284.6227	858 421 1 025 080 (166 659) 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 50312.9683 298747.4167	770 289 667 425 102 864 (10.3%) 0.0% 0.0% (26.4%) (34.9%) (23.7%) 0.0% 134362.5379 222506.9181	815 238 767 877 47 361 110 894 (5.0%) 0.0% 0.0% 4.3% (25.1%) 11.7% 0.0% 22.3336.9167	857 163 796 522 60 641 5.1% 0.0% 0.0% 4.6% 3.7% 2.8% 0.0% 575636.7243	899 904 831 924 67 980 5.0% 0.0% 4.4% 4.4% 0.0% 539793.6657 326754.2778
Total Operating Revenue Total Operating Expenditure Operating Performance Surplus/(Deficit) Cash and Cash Equivalents (30 June 2012) Revenue % Increase in Total Operating Revenue % Increase in Property Rates Revenue % Increase in Electricky Revenue % Increase in Electricky Revenue % Increase in Property Rates & Services Charges Expenditure % Increase in Endoperating Expenditure % Increase in Employee Costs % Increase in Employee Costs % Increase in Employee Costs Average Cost Per Budgeted Employee Position (Remuneration) RAM % of PPE RASSI Renewal and R&M as a % of PPE		0.0 0.0 0.0 0.0 0.0 3.5	594 501 1363 071 268 570) 00% 00% 000 0099%	730 785 1 021 582 (290 797) 22.9% 0.0% 0.0% 5.9% 18.4% 8.6% 0.0% 106428.5046 0 4.0% 4.0%	846 773 1 150 503 (303 730) 15.9% 0.0% 0.0% 12.6% 10.1% 0.0% 196059.8565 287838.4317 4.0%	865 670 768 086 97 583 2.2% 0.0% 0.0% 14.9% (33.2%) (1.6%) 0.0% 269949.3812 262930.4722 1.8%	858 421 1 025 080 (166 659) (0.8%) 0.0% 0.0% (8.1%) 33.5% 5.5% 0.0% 539284.6227 0 3.1%	858 421 1 025 080 (166 659) 0.0% 0.0% 0.0% 0.0% 0.0% 576312 9883 298747.4167 3.1%	770 289 667 425 102 864 (10.3%) 0.0% 0.0% (26.4%) (34.9%) (23.7%) 0.0% 184362.5379 222506.9181 1.9%	815 238 767 877 47 361 110 894 (5.0%) 0.0% 0.0% 4.3% (25.1%) 11.7% 0.0% 270105.7422 323336.9167 1.9%	857 163 796 522 60 641 5.1% 0.0% 0.0% 4.6% 3.7% 2.8% 0.0% 5756 36.7243 0 2.1%	899 904 831 924 67 980 5.0% 0.0% 0.0% 4.4% 4.4% 4.4% 539793.6657 326754.2778 2.2%
Total Operating Revenue Total Operating Expenditure Operating Performance Surplus/(Deficit) Cash and Cash Equivalents (30 June 2012) Revenue % increase in Total Operating Revenue % increase in Total Operating Revenue % increase in Electricky Bulk Purchase % Increase in Electricky B		0.0 0.0 0.0 0.0	594 501 1363 071 268 570) 00% 00% 000 0099%	730 785 1 021 582 (290 797) 22.9% 0.0% 0.0% 5.9% 18.4% 8.6% 0.0% 106428.5046 0	846 773 1 150 503 (303 730) 15.9% 0.0% 0.0% 38.7% 12.6% 10.1% 0.0% 196059.8565 287838.4317 4.0%	865 670 768 086 97 583 2.2% 0.0% 14.9% (33.2%) (1.6%) 0.0% 269949.3812 262930.4722 1.8%	858 421 1 025 080 (166 659) (0.8%) 0.0% (8.1%) 33.5% 5.5% 0.0% 539284.6227 0 3.1%	858 421 1 025 080 (166 659) 0.0% 0.0% 0.0% 0.0% 0.0% 576312 9683 298747.4167	770 289 667 425 102 864 (10.3%) 0.0% (26.4%) (34.9%) (23.7%) 0.0% 184362.5379 222506.9181 1.9%	815 238 767 877 47 361 110 894 (5.0%) 0.0% 4.3% (25.1%) 11.7% 0.0% 270105.7422 323336.9167 1.9%	857 163 796 522 60 641 5.1% 0.0% 4.6% 3.7% 2.8% 0.0% 575636.7243 0 2.1%	899 904 831 924 67 980 5.0% 0.0% 4.4% 4.4% 4.4% 539793.6657 326754.2778 2.2%
Total Operating Revenue Total Operating Expenditure Operating Performance Surplus/(Deficit) Cash and Cash Equivalents (30 June 2012) Revenue % Increase in Total Operating Revenue % Increase in Total Operating Revenue % Increase in Electricky Bulk Purchases % Increase in Electrick		0.0 0.0 0.0 0.0 0.0 0.0 3.9 3.9	594 501 1363 071 268 570) 00% 00% 000 0099%	730 785 1 021 582 (290 797) 22.9% 0.0% 5.9% 18.4% 8.6% 0.0% 106428.5046 0 4.0% 4.0% 49.5%	846 773 1 150 503 (303 730) 15.9% 0.0% 0.0% 12.6% 10.1% 0.0% 196059.8565 287838.4317 4.0%	865 670 768 086 97 583 2.2% 0.0% 0.0% 14.9% (33.2%) (1.6%) 0.0% 269949.3812 262930.4722 1.8%	858 421 1 025 080 (166 659) (0.8%) 0.0% 0.0% (8.1%) 33.5% 5.5% 0.0% 539284.6227 0 3.1% 3.1% 7.6%	858 421 1 025 080 (166 659) 0.0% 0.0% 0.0% 0.0% 0.0% 576312.9883 298747.4167 3.1% 7.5%	770 289 667 425 102 864 (10.3%) 0.0% 0.0% (26.4%) (34.9%) (23.7%) 0.0% 184362.5379 222506 9181 1.9% 0.0%	815 238 767 877 47 361 110 894 (5.0%) 0.0% 0.0% 4.3% (25.1%) 11.7% 0.0% 270105.7422 323336.9167 1.9%	857 163 796 522 60 641 5.1% 0.0% 0.0% 4.6% 3.7% 2.8% 0.0% 5756 36.7243 0 2.1%	899 904 831 924 67 980 5.0% 0.0% 0.0% 4.4% 4.4% 4.4% 539793.6657 326754.2778 2.2%
Total Operating Revenue Total Operating Expenditure Operating Performance Surplus/(Deficit) Cash and Cash Equivalents (30 June 2012) Revenue % Increase in Total Operating Revenue % Increase in Property Rates Revenue % Increase in Electricky Revenue % Increase in Property Rates & Services Charges Expenditure % Increase in Total Operating Expenditure % Increase in Employee Costs % Increase in Employee Costs % Increase in Employee Costs Average Cost Per Budgeted Employee Position (Remuneration) R&M % of PPE Det Impairment % of Total Billiable Revenue Capital Revenue Internally Funded & Other (R*000) Borrowing (R*000)		0.0 0.0 0.0 0.0 0.0 1 3.9 3.8	594 501 363 071 268 570) 0% 0% 0 0 0 0 0 0 0 6%	730 785 1 021 582 (290 797) 22.9% 0.0% 0.0% 5.9% 18.4% 8.6% 0.0% 106428.5046 4.0% 49.5%	846 773 1 150 503 (303 730) 15.9% 0.0% 0.0% 38.7% 12.6% 10.1% 0.0% 196059.8565 287838.4317 4.0% 4.0% 41.1%	865 670 768 086 97 583 2.2% 0.0% 14.9% (33.2%) (1.6%) 0.0% 269949.3812 262930.4722 1.8% 7.0% 4 348 4 496 247	858 421 1 025 080 (166 659) (0.8%) 0.0% (8.1%) 33.5% 5.5% 0.0% 539284.6227 0 3.1% 7.6%	858 421 1 025 080 (166 659) 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 50312.9683 298747.4167 3.1% 7.6%	770 289 667 425 102 864 (10.3%) 0.0% 0.0% (26.4%) (23.7%) 0.0% 184362.5379 222506.9181 1.9% 0.0%	815 238 767 877 47 361 110 894 (5.0%) 0.0% 0.0% 4.3% (25.1%) 11.7% 0.0% 270105.7422 323336.9167 1.9%	857 163 796 522 60 641 5.1% 0.0% 0.0% 4.6% 3.7% 2.8% 0.0% 5756 36.7243 0 2.1%	899 904 831 924 67 980 5.0% 0.0% 0.0% 4.4% 4.4% 4.4% 539793.6657 326754.2778 2.2%
Total Operating Revenue Total Operating Expenditure Operating Performance Surplus/(Deficit) Cash and Cash Equivalents (30 June 2012) Revenue % Increase in Total Operating Revenue % Increase in Property Rales Revenue % Increase in Electricky Revenue % Increase in Electricky Revenue % Increase in Property Rales & Services Charges Expenditure % Increase in Engloyee Costs % Increase in Employee Costs % Increase in Employee Costs % Increase in Employee Costs Average Cost Per Budgeted Employee Position (Remuneration) RABM % of PPE Average Cost Per Councilior (Remuneration) RABM % of PPE Debt Impairment % of Total Billiable Revenue Capital Revenue Internally Funded & Other (R*000) Borrowing (R*000) Grant Funding and Other (R*000) Internally Generated funds % of Non Grant Funding		0.0 0.0 0.0 0.0 0.0 1 1 3.9 3.8 4 100	594 501 363 071 268 570) 0% 0% 0% 0 0 0 0 0 0 13 258 - 471 595 0.0%	730 785 1 021 582 (290 797) 22.9% 0.0% 0.0% 5.9% 18.4% 0.0% 4.0% 4.0% 4.0% 4.0% 4.0% 4.0% 4	846 773 1 150 503 (303 730) 15.9% 0.0% 0.0% 10.1% 0.0% 19.605 8565 287838.4317 4.0% 41.1% 1 963 660 580	865 670 768 086 97 583 2.2% 0.0% 0.0% 14.9% (33.2%) (1.6%) 0.0% 269949.3812 262930.4722 1.8% 7.0% 4 348 4 348 4 7.0%	858 421 1 025 080 (166 659) (0.8%) 0.0% 0.0% (8.1%) 33.5% 5.5% 0.0% 539284.6227 0 3.1% 7.6% 4 348 32 174 497 432 11.9%	858 421 1 025 080 (166 659) 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 3.1% 3.1% 7.6% 4 348 32 174 497 432 11.9%	770 289 667 425 102 864 103% 0.0% 0.0% (26.4%) (34.9%) (23.7%) 0.0% 184362 2379 222506 0181 1.9% 0.0% 89 13.458 448.483 0.7%	815 238 767 877 47 361 110 894 (5.0%) 0.0% 0.0% 0.0% 4.3% (25.1%) 11.7% 0.0% 270105.742 323336.9167 1.9% 4.9%	857 163 796 522 60 641 5.1% 0.0% 0.0% 4.6% 3.7% 2.8% 0.0% 575636.7243 0.2.1% 4.9%	899 904 831 924 67 980 5.0% 0.0% 0.0% 4.4% 4.4% 4.4% 4.4% 2.2% 2.2% 4.9%
Total Operating Revenue Total Operating Expenditure Operating Performance Surplus/(Deficit) Cash and Cash Equivalents (30 June 2012) Revenue % Increase in Total Operating Revenue % Increase in Property Rates Revenue % Increase in Property Rates Revenue % Increase in Property Rates & Services Charges Expenditure % Increase in Property Rates & Services Charges Expenditure % Increase in Employee Costs % Increase in Employee Costs % Increase in Eedricky Bulk Purchases Average Cost Per Budgeted Employee Position (Remuneration) R&M % of PPE Average Cost Per Councilior (Remuneration) R&M % of PPE Debt Impairment % of Total Billiable Revenue Internally Funded & Other (R'000) Borrowing (R'0000) Grant Funding and Other (R'000) Borrowing (R'0000) Grant Funding Borrowing % of Non Grant Funding Borrowing % of Non Grant Funding Grant Funding of Total Funding		0.0 0.0 0.0 0.0 0.0 0.0 0.0 3.5 3.8.	594 501 1863 071 268 570) 0 0 0 0 0 0 0 0 0 0 0 0 13 258 - 471 595 1.0%	730 785 1 021 582 (290 797) 22.9% 0.0% 0.0% 5.9% 18.4% 8.6% 0.0% 106422.5046 0 4.0% 4.0% 4.0% 4.0% 5.203 191 49.5%	846 773 1 150 503 (303 730) 15.9% 0.0% 38.7% 12.6% 10.1% 0.0% 196059 3565 287838 4317 4.0% 4.0% 41.19%	865 670 768 086 97 583 2.2% 0.0% 14.9% (33.2%) (1.6%) 0.0% 269949.3812 262930.4722 1.8% 7.0% 4 348 4 496 247	858 421 1 025 080 (166 659) (0.8%) 0.0% (6.1%) 33.5% 5.5% 0.0% 0.0% 0.0% 3.1% 3.1% 3.1% 4.348 3.2 174 497 432	858 421 1 025 080 (166 659) 0.0% 0.0% 0.0% 0.0% 0.0% 576312-3683 298747-4167 3.1% 7.6% 4 348 32 174 497 432	770 289 667 425 102 864 (10.3%) 0.0% 0.0% (26.4%) (34.9%) (23.7%) 19% 19.5% 19	815 238 767 877 47 361 110 894 (5.0%) 0.0% 4.3% (25.1%) 11.7% 0.0% 270105.7422 323336.9167 1.9% 4.9%	857 163 796 522 60 641 5.1% 0.0% 4.6% 3.7% 2.8% 0.0% 0.0% 776536.7243 0 2.1% 4.9%	899 904 831 924 67 980 5.0% 0.0% 4.4% 4.4% 4.4% 539793.6657 326754.2778 2.2% 4.9%
Total Operating Revenue Total Operating Expenditure Operating Performance Surplus/(Deficit) Cash and Cash Equivalents (30 June 2012) Revenue % Increase in Total Operating Revenue % Increase in Property Rates Revenue % Increase in Electricky Bush Purchases % Increase in Electricky % Increase		0.0 0.0 0.0 0.0 0.0 0.0 1 4 100 0.0 97.	594 501 1863 071 268 570) 00% 00% 00 0 99% 66% 13 258 	730 785 1 021 582 (290 797) 22 9% 0.0% 5.9% 18.4% 6.6% 0.0% 4.0% 4.0% 4.9.5% 5 203 191 49.5% 5 203 191 49.5% 98.9%	846 773 1 150 503 (303 730) 15.0% 0.0% 38.7% 10.1% 0.0% 38.7% 10.1% 0.0% 4.0% 4.0% 4.0% 4.0% 4.0% 99.7%	865 670 768 086 97 583 2.2% 0.0% 14.9% (1.6%) 0.0% 1.8% 1.8% 7.0% 4.348 4.348 -4.46 247 1.00% 0.0% 99.1%	858 421 1 025 080 (166 659) 0.0% 0.0% 0.0% 0.0% 5.5% 0.0% 3.5% 5.5% 0.0% 4.348 3.1% 7.6% 4.348 32 174 497 432 11.9% 88.1% 93.2%	859 421 1 025 080 (166 559) 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 3.1% 3.1% 7.6% 4 348 32 174 497 432 11.9% 88.1% 93.2%	770 289 667 425 102 864 (10.3%) 0.0% (26.4%) (23.7%) 0.0% (27.4%) 194362 5379 222506 9181 1.9% 0.0% 1.9% 1.9% 0.0% 1.9% 1.9% 1.9% 0.0% 1.9% 1.9% 1.9% 1.9% 1.9% 1.9% 1.9% 1.9	815 238 767 877 47 361 110 894 (5.0%) 0.0% 4.3% (25.1%) 11.7% 0.0% 11.7% 1.9% 4.9% 1.9% 4.9%	857 163 796 522 60 641 5.1% 0.0% 4.6% 3.7% 2.8% 0.0% 575636.7243 0 2.1% 4.9% 	899 904 831 924 67 980 5.0% 0.0% 4.4% 4.4% 5.3979 6657 3.26754.2778 2.2% 4.9%
Total Operating Revenue Total Operating Expenditure Operating Performance Surplus/(Deficit) Cash and Cash Equivalents (30 June 2012) Revenue % Increase in Total Operating Revenue % Increase in Poperty Rates Revenue % Increase in Electricity Bulk Purchases Average Cost Per Dudgebed Employee Position (Remuneration) Average Cost Per Councilior (Remuneration) Average Cost Per Councilior (Remuneration) Average Cost Per Councilior (Remuneration) Debt Impairment's of Total Billable Revenue Debt Impairment's of Total Billable Revenue Debt Impairment's of Total Billable Revenue Inbranily Funded & Other (R'000) Borrowing (R'000) Grant Funding and Other (R'000) Internally Generated funds % of Non Grant Funding Borrowing % of Non Grant Funding Grant Funding % of Total Funding Grant Funding % of Total Funding Grant Funding % of Total Funding Grant Funding Programme (R'000) Application September 1		0.0 0.0 0.0 0.0 0.0 0.0 0.0 1 3.5 3.9 3.8 4 1000 0.0 97.	594 501 1863 071 268 570) 0% 0% 00 0 0 99% 66% 13 258 	730 785 1 021 582 (290 797) 22 9% 0 0% 5.9% 18.4% 6.6% 0.0% 4.0% 4.0% 4.0% 49.5% 5 203 191 49.5% 3.5% 98.9%	846 773 1 150 503 (303 730) 15.0% 0.0% 38.7% 10.1% 0.0% 38.7% 10.1% 0.0% 4.0% 4.0% 4.0% 4.0% 4.0% 4.0% 660 580 100.0% 0.0% 99.7%	865 670 768 086 97 583 2.2% 0.0% 14.9% (1.6%) 0.0% 14.9% 14.9% 18.9% 18.9% 18.9% 18.9% 4 348 496 247 100.0% 0.0% 99.1% 500 595	858 421 1 025 080 (166 659) 0.0% 0.0% 0.0% 0.0% 5.5% 0.0% 3.3.5% 5.5% 0.0% 3.1% 3.1% 7.6% 4 348 32 174 497 432 11.9% 88.1% 93.2%	859 421 1 025 080 (166 559) 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 3.1% 3.1% 3.1% 4 348 32 174 497 432 11.9% 88.1% 93.2%	770 289 667 425 102 864 (10.3%) 0.0% (26.4%) (23.7%) 0.0% (27.4%) 19% 0.0% 19.9% 19.	815 238 767 877 47 361 110 894 (5.0%) 0.0% 4.3% (25.1%) 11.7% 0.0% 12.70165.7422 32333-9167 1.9% 4.9% 1.9% 4.9% 1.9% 4.9% 1.00% 1.00.0%	857 163 796 522 60 641 5.1% 0.0% 4.6% 3.7% 2.8% 0.0% 575636.7243 0 2.1% 4.9% - 674 801 0.0% 10.0%	899 904 831 924 67 980 5.0% 0.0% 4.4% 4.4% 5.59793.6657 3.26764.2778 2.2% 4.9%
Total Operating Revenue Total Operating Expenditure Operating Performance Surplus/(Deficit) Cash and Cash Equivalents (30 June 2012) Revenue % Increase in Total Operating Revenue % Increase in Poperty Rates Revenue % Increase in Electricky Buk Purchases Average Cost Per Dudgebed Employee Position (Remuneration) Average Cost Per Councilior (Remuneration) Average Cost Per Councilior (Remuneration) Average Cost Per Councilior (Remuneration) East Renewal and R&M as a % of PPE Debt Impairment's of Total Billable Revenue Debt Impairment's of Total Billable Revenue Debt Impairment's of Total Billable Revenue Internally Funded & Other (R'000) Borrowing (R'000) Grant Funding and Other (R'000) Internally Generated funds % of Non Grant Funding		0.0 0.0 0.0 0.0 0.0 0.0 0.0 1 3.5 3.9 3.8 4 1000 0.0 97.	594 501 1863 071 268 570) 00% 00% 00 0 99% 66% 13 258 	730 785 1 021 582 (290 797) 22.9% 0.0% 0.0% 5.9% 18.4% 8.6% 0.0% 106428.5046 0.4.0% 4.0% 4.0% 4.9.5% 5.203 191 492 948 96.5% 3.5% 98.9%	846 773 1 150 503 (303 730) 15.0% 0.0% 38.7% 10.1% 0.0% 38.7% 10.1% 0.0% 4.0% 4.0% 4.0% 4.0% 4.0% 99.7%	865 670 768 086 97 583 2.2% 0.0% 14.9% (1.6%) 0.0% 1.8% 1.8% 7.0% 4.348 4.348 -4.46 247 1.00% 0.0% 99.1%	858 421 1 025 080 (166 659) 0.0% 0.0% 0.0% 0.0% 5.5% 0.0% 3.5% 5.5% 0.0% 4.348 3.1% 7.6% 4.348 32 174 497 432 11.9% 88.1% 93.2%	859 421 1 025 080 (166 559) 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 3.1% 3.1% 7.6% 4 348 32 174 497 432 11.9% 88.1% 93.2%	770 289 667 425 102 864 (10.3%) 0.0% (26.4%) (23.7%) 0.0% (27.4%) 194362 5379 222506 9181 1.9% 0.0% 1.9% 1.9% 0.0% 1.9% 1.9% 1.9% 0.0% 1.9% 1.9% 1.9% 1.9% 1.9% 1.9% 1.9% 1.9	815 238 767 877 47 361 110 894 (5.0%) 0.0% 4.3% (25.1%) 11.7% 0.0% 11.7% 1.9% 4.9% 1.9% 4.9%	857 163 796 522 60 641 5.1% 0.0% 4.6% 3.7% 2.8% 0.0% 575636.7243 0 2.1% 4.9% 	899 904 831 924 67 980 5.0% 0.0% 4.4% 4.4% 5.3979 6657 3.26754.2778 2.2% 4.9%
Total Operating Revenue Total Operating Expenditure Operating Performance Surplus/(Deficit) Cash and Cash Equivalents (30 June 2012) Revenue % Increase in Total Operating Revenue % Increase in Total Operating Revenue % Increase in Property Rates & Revenue % Increase in Property Rates & Services Charges Expenditure % Increase in Electricity Revenue % Increase in Electricity Revenue % Increase in Electricity Revenue % Increase in Electricity Bulk Purchases Average Cost Per Budgeted Employee Position (Remuneration) R&M % of IPPE Average Cost Per Budgeted Employee Position (Remuneration) R&M % of IPPE Debt Impairment % of Total Billiable Revenue Capital Revenue Internally Funded & Other (R'000) Borrowing (R'000) Grant Funding and Other (R'000) Internally Generated funds % of Non Grant Funding Borrowing % of Non Grant Funding Capital Expenditure Total Capital Expenditure Total Capital Expenditure Casth Receipts % of Rate Payer & Other		0.0 0.0 0.0 0.0 0.0 0.0 1 1 100 0.0 97.	594 501 1863 071 268 570) 0% 0% 0 0 0 0 99% 66% 13 258 -471 595 .0% 3% 484 853 -0%	730 785 1 021 582 (290 797) 22.9% 0.0% 0.0% 5.9% 18.4% 8.6% 0.0% 106428.5046 0.4.0% 4.0% 4.0% 4.0% 4.0% 4.0% 4.0% 4.	846 773 1 150 503 (303 730) 15.0% 0.0% 38.7% 10.1% 0.0% 38.7% 10.1% 0.0% 4.0% 4.0% 4.0% 4.0% 4.0% 4.0% 660 580 100.0% 0.0% 99.7%	865 670 768 086 97 583 2 2% 0 0% 0 0% 14.9% (1.6%) 0 0% 269949.3812 2263939.3812 2263939.3812 269390.3	858 421 1 025 080 (166 659) 0 0% 0 0% 0 0% 539:284 6227 0 3.1% 3.1% 7.6% 4 348 82 174 497 432 11.9% 88.1% 93.2%	858 421 1 025 080 (166 659) 0 0% 0 0% 0 0% 0 0% 0 0% 0 0% 576312 98747 417 983 281747 417 483 281747 417 483 1 198 4 348 8 32 174 4 497 432 11.9% 8 8.1% 9 3.2%	770 289 667 425 102 864 (10.3%) 0.0% (26.4%) (23.7%) 0.0% (27.4%) 19% 0.0% 19.9% 19.	815 238 767 877 47 361 110 894 (5.0%) 0.0% 4.3% (25.1%) 11.7% 0.0% 12.70165.7422 32333-9167 1.9% 4.9% 1.9% 4.9% 1.9% 4.9% 1.00% 1.00.0%	857 163 796 522 60 641 5.1% 0.0% 4.6% 3.7% 2.8% 0.0% 575636.7243 0 2.1% 4.9% - 674 801 0.0% 10.0%	899 904 831 924 67 980 5.0% 0.0% 4.4% 0.0% 4.4% 0.0% 2.2% 2.2% 4.9% 10.0% 0.0% 10.0% 10.0%
Total Operating Revenue Total Operating Expenditure Operating Performance Surplus/(Deficit) Cash and Cash Equivalents (30 June 2012) Revenue % Increase in Total Operating Revenue % Increase in Poperty Rates Revenue % Increase in Electricky Buk Purchases Average Cost Per Dudgebed Employee Position (Remuneration) Average Cost Per Councilior (Remuneration) Average Cost Per Councilior (Remuneration) Average Cost Per Councilior (Remuneration) East Renewal and R&M as a % of PPE Debt Impairment's of Total Billable Revenue Debt Impairment's of Total Billable Revenue Debt Impairment's of Total Billable Revenue Internally Funded & Other (R'000) Borrowing (R'000) Grant Funding and Other (R'000) Internally Generated funds % of Non Grant Funding		0.0 0.0 0.0 0.0 0.0 0.0 1 1 100 0.0 97.	594 501 363 071 268 570) 0% 0% 0 0 0 99% 99% 6% 13 258 	730 785 1 021 582 (290 797) 22 9% 0 00% 5.9% 18.4% 8.6% 0 00% 5.9% 4.0% 4.0% 4.0% 4.0% 49.5% 5.203 191 49.5% 49.8% 96.5% 3.5% 98.9%	846 773 1 150 503 (303 730) 15 9% 0.0% 0.0% 38.7% 12.6% 10.1% 0.0% 4.0% 4.0% 4.1% 1 963 660 580 100.0% 0.0% 99.7% 662 543 0.0%	865 670 768 086 97 583 2.2% 0.0% 14.9% (33.2%) (16%) 0.0% 14.9% 1.8% 1.8% 2.47 100.0% 0.99.1% 500 595 50.0%	858 421 1 025 080 (166 659) 0 0% 0 0% 0 0% 3 3.5% 5.5% 0 0% 3 3.5% 4 348 32 174 497 432 11.9% 88.1% 93.2%	859 421 1 025 080 (166 559) 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 3.1% 7.6% 4 348 32 174 497 432 11.9% 88.1% 93.2%	770 289 667 425 102 864 (10.3%) 0.0% 0.0% 0.0% (26.4%) 194362 5379 222505 9181 1.9% 0.0% 13.458 448.483 0.7% 99.3% 97.1% 462 030 0.0%	815 238 767 877 47 361 110 894 (5.0%) 0.0% 0.0% 4.3% (25.1%) 11.7% 0.0% 1.17% 1.9% 4.9% 1.9% 4.9% 1.9% 4.9%	857 163 796 522 60 641 5.1% 0.0% 4.6% 3.7% 2.8% 0.0% 575636.7243 0 2.1% 4.9% - 674 801 0.0% 10.0%	899 904 831 924 67 980 5.0% 0.0% 4.4% 0.0% 4.4% 539793 6657 326784 2778 2.2% 4.9%
Total Operating Revenue Total Operating Expenditure Operating Performance Surplus/(Deficit) Cash and Cash Equivalents (30 June 2012) Revenue % Increase in Total Operating Revenue % Increase in Total Operating Revenue % Increase in Electricky Busk Purchases Average Cost Per Budgeted Employee Position (Remuneration) R&M % Increase in Employee Costs % Increase in Employee Costs % Increase in Employee Costs % Increase in Employee Position (Remuneration) R&M % of IPPE % Increase in Employee Costs Average Cost Per Budgeted Employee Position (Remuneration) R&M % of IPPE Debt Impairment % of Total Billable Revenue Capital Revenue Internally Funded & Other (R'000) Grant Eurodrig % of Total Billable Revenue Enternally Funded & Other (R'000) Grant Eurodrig % of Total Funding Grant Funding of Other (R'000) Grant Eurodrig % of Total Funding Grant Funding % of Non Grant Funding Borrowing % of Non Grant Funding Grant Funding % of Total Capital Expenditure Total Capital Forgramme (R'000) Asset Renewal Asset Renewal Asset Renewal Sof Total Capital Expenditure Cash Coverage Rate Borrowing Most recent Credit Rating		0.0 0.0 0.0 0.0 0.0 3.3 3.8 4 1000 0.0 97.	594 501 363 071 868 570) 00% 00% 00 0 0 0 0 0 99% 639 13 258 471 559 1.0% 00% 00% 1.3 258 1.3 258 1.3 258 1.3 258	730 785 1 021 582 (290 797) 22.9% 0.0% 5.9% 10.6428.5046 0.0% 4.0% 4.0% 4.0% 4.0% 4.0% 4.0% 4.0%	846 773 1 150 503 (303 730) 15.9% 0.0% 0.0% 38.7% 10.1% 0.0% 196059 8565 2787838 4317 4.0% 4.0% 4.11% 1.963 1.9605 90 1.00% 0.0% 99.7% 625 543 0.0%	865 670 768 086 97 583 2 2% 0 0% 0 0% 14.9% 0 0% 14.9% 0 0% 14.9% 269949.3812 262930.472 18% 18% 26995 0 0.0% 0 0.	858 421 1 025 080 (166 659) (0.8%) 0.0% (8.1%) 0.0% (8.1%) 33.5% 5.39284 6227 0.31% 3.1% 3.1% 3.1% 93.28 93.	858 421 1 025 080 (166 659) 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 3.1% 3.1% 4.34 4.37 4167 4.37 432 1.19% 8.3.1% 9.3.	770 289 667 425 102 664 103% 102 664 103% 103% 103% 103% 103% 103% 103% 103%	815 238 767 877 47 361 110 894 (5.0%) 0.0% 0.0% 0.0% 4.3% (25.1%) 11.7% 0.0% 270105.7422 323336 9167 1.9% 1.9% 1.9% 1.9% 1.9% 1.9% 1.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0	857 163 796 522 60 641 5.1% 0.0% 0.0% 4.6% 3.7% 2.8% 0.0% 575636.7243 0.0% 575636.7243 0.0% 574 801 0.0% 10.0% 10.0% 10.0%	899 904 831 924 67 980 5.0% 0.0% 4.4% 0.0% 4.4% 0.0% 5.39793 6657 326754 2778 2.2% 4.9%
Total Operating Revenue Total Operating Expenditure Operating Performance Surplus/(Deficit) Cash and Cash Equivalents (30 June 2012) Revenue % Increase in Total Operating Revenue % Increase in Property Rates Revenue % Increase in Property Rates Revenue % Increase in Property Rates & Services Charges Expenditure % Increase in Total Operating Expenditure % Increase in Total Operating Expenditure % Increase in Electricky Bulk Purchases Average Cost Per Budgebed Employee Position (Remuneration) Average Cost Per Budgebed Employee Position (Remuneration) R&M % of PPE Abet Impairment % of Total Billiable Revenue Capital Revenue Internally Funded & Other (R'000) Grant Funding and Other (R'000) Grant Funding and Other (R'000) Internalty Generated funds % of Non Grant Funding Borrowing (R'000) Grant Funding Grant		0.0 0.0 0.0 0.0 0.0 0.0 0.0 10 0.0 0.0 10 0.0 0.	594 501 1863 071 268 570) 0% 0% 0 0 0 0 99% 66% 13 258 -471 595 .0% 3% 484 853 -0%	730 785 1 021 582 (290 797) 22.9% 0.0% 0.0% 5.9% 18.4% 8.6% 0.0% 106428.5046 0.4.0% 4.0% 4.0% 4.0% 4.0% 4.0% 4.0% 4.	846 773 1 150 503 (303 730) 15 9% 0.0% 0.0% 38.7% 12.6% 10.1% 0.0% 4.0% 4.0% 4.1% 1 963 660 580 100.0% 0.0% 99.7% 662 543 0.0%	865 670 768 086 97 583 2 2% 0 0% 0 0% 14.9% (1.6%) 0 0% 269949.3812 2263939.3812 2263939.3812 269390.3	858 421 1 025 080 (166 659) 0 0% 0 0% 0 0% 539:284 6227 0 3.1% 3.1% 7.6% 4 348 82 174 497 432 11.9% 88.1% 93.2%	858 421 1 025 080 (166 659) 0 0% 0 0% 0 0% 0 0% 0 0% 0 0% 576312 98747 417 983 281747 417 483 281747 417 483 1 198 4 348 8 32 174 4 497 432 11.9% 8 8.1% 9 3.2%	770 289 667 425 102 864 (10.3%) 0.0% 0.0% 0.0% (26.4%) 194362 5379 222505 9181 1.9% 0.0% 13.458 448.483 0.7% 99.3% 97.1% 462 030 0.0%	815 238 767 877 47 361 110 894 (5.0%) 0.0% 0.0% 4.3% (25.1%) 11.7% 0.0% 270105.7422 32333.9197 1.9% 1.9% 1.9% 1.9% 1.9% 1.9% 1.9% 1.9%	857 163 796 522 60 641 5.1% 0.0% 4.6% 3.7% 2.8% 0.0% 575636.7243 0 2.1% 4.9% - 674 801 0.0% 10.0%	899 904 831 924 67 980 5.0% 0.0% 4.4% 0.0% 4.4% 539793 6657 326784 2778 2.2% 4.9%
Total Operating Revenue Total Operating Expenditure Operating Performance Surplus/(Deficit) Cash and Cash Equivalents (30 June 2012) Revenue % Increase in Total Operating Revenue % Increase in Property Rates Revenue % Increase in Property Rates Revenue % Increase in Electricky Bulk Purchases Average Cost Per Budgeled Employee Position (Remuneration) Rath % of IPPE Average Cost Per Budgeled Employee Position (Remuneration) Rath % of IPPE Debt Impairment % of Total Billiable Revenue Capital Revenue Internally Funded & Other (R'000) Grant Funding and Other (R'000) Grant Funding wolf of Total Punding Borrowing (R'000) Grant Funding of Total Funding Grant Funding % of Total Funding Grant Funding % of Total Funding Capital Expenditure Total Capital Programme (R'000) Asset Renewal Asset Renewal Asset Renewal % of Total Capital Expenditure Cash Cash Receipts % of Rate Payer & Other Cash Coverage Rate Most recent Credit Rating Capital Capital Expenditure Total Capital Capital Expenditure Cash Receipts % of Capital Expenditure Reserves Borrowing Receipts % of Capital Expenditure Reserves		0.0 0.0 0.0 0.0 0.0 0.0 0.0 100 0.0 97. 4	594 501 363 074 1868 570) 00% 00% 00 00 00 00 00 00 00 00 00 00 00	730 785 1 021 582 (290 797) 22.9% 0.0% 0.0% 5.9% 18.4% 8.6% 0.0% 106428.5046 0.4.0% 4.0% 4.0% 4.9.5% 5.203 191 492.948 96.5% 3.5% 98.9% 0.0%	846 773 1 150 503 (303 730) 15.9% 0.0% 0.0% 0.0% 10.1% 0.0% 196059 827838 4317 4.0% 4.1.1% 1 963 660 580 100.0% 0.0% 99.7% 662 543 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0	865 670 768 086 97 583 2 2% 0 0% 0 0% 0 0% 14.9% 0 0% 26994 3812 218.9% 7.0% 4 348 7.0% 4 348 99.1% 500 595 0 0.0% 182.9% 0	858 421 1 025 080 (166 659) 0.0% 0.0% 0.0% 5.5% 0.0% 5.5926 6227 0.3.1% 3.1% 7.6% 4 348 32.174 497 432 11.9% 88.1% 93.2% (0.0) 237.0% (0.0)	858 421 1 025 080 (166 659) 0 0% 0 0% 0 0% 0 0% 0 0% 0 0% 576811298 3 1% 3 1.1% 3 1.1%	770 289 667 425 102 864 (10.3%) 0.0% 0.0% (26.4%) 0.0% (22.7%) 19% 19.9% 0.0% 848 484 483 0.7% 99.3% 97.1% 462 030 -0.0% 1264.0% 0	815 238 767 877 47 361 110 894 (5.0%) 0.0% 0.0% 4.3% (25.1%) 11.7% 0.0% 11.7% 1.9% 1.9% 1.9% 1.9% 1.9% 1.9% 1.9% 1.9	857 163 796 522 60 641 5.1% 0.0% 0.0% 4.6% 3.7% 2.8% 0.0% 575636.7243 0.2.1% 4.9% 	899 904 831 924 67 980 5.0% 0.0% 0.0% 4.4% 4.4% 0.0% 539793.62754.2778 2.2% 2.2% 4.9% 723 170 0.0% 0.0% 723 170 0.0% 0.0% 0.0% 0.0% 100.0%
Total Operating Revenue Total Operating Expenditure Operating Performance Surplus/(Deficit) Cash and Cash Equivalents (30 June 2012) Revenue % Increase in Total Operating Revenue % Increase in Property Rates Revenue % Increase in Property Rates Revenue % Increase in Electricky Bulk Purchases Average Cost Per Budgeted Employee Position (Remuneration) Rath % of IPPE Average Cost Per Budgeted Employee Position (Remuneration) Rath % of IPPE Debt Impairment % of Total Billiable Revenue Capital Revenue Internally Funded & Other (R'000) Grant Funding and Other (R'000) Grant Funding of Total Funding Borrowing (R'000) Grant Funding of Total Funding Grant Funding % of Total Funding Grant Funding % of Total Funding Capital Expenditure Total Capital Programme (R'000) Asset Renewal Asset Renewal Asset Renewal % of Total Capital Expenditure Cash Cash Receipts % of Rate Payer & Other Cash Coverage Rate Most recent Credit Rating Capital Expenditure Cash Coverage Rate Borrowing Receipts % of Capital Expenditure Reserves Uncommitted reserves after application of cash and investments Free Services Uncommitted reserves after application of cash and investments		0.0 0.0 0.0 0.0 0.0 0.0 0.0 100 0.0 97. 4	594 501 363 071 363 071 00% 0% 0% 0 0 0 0 0 0 9% 66% 13 258 1-0 17-0 9% 484 853 - 00% 00%	730 785 1 021 582 (290 797) 22.9% 0.0% 0.0% 5.9% 18.4% 8.6% 0.0% 106428.5046 0.4.0% 4.0% 4.0% 4.9.5% 5 203 191 492 948 96.5% 3.5% 98.9% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0	846 773 1 150 503 (303 730) 15.9% 0.0% 0.0% 10.1% 0.0% 196059 827838 4317 4.0% 4.1.1% 1 963 660 580 100.0% 0.0% 99.7% 662 543 0.0% 2448.0% 0	865 670 768 086 97 583 2 2% 0 0% 0 0% 0 0% 14.9% 0 0% 26994 3812 262930 4722 1.8% 7.0% 4 348 7.0% 99.1% 500 595 0 0% 182.9% 0 3.3% 0 0%	858 421 1 025 080 (166 659) 0.0% 0.0% 0.0% 5.5% 0.0% 5.5928 6227 0.3.1% 3.1% 3.1% 3.1% 3.1% 3.1% 3.1% 3.1%	858 421 1 025 080 (166 659) 0 0% 0 0% 0 0% 0 0% 0 0% 0 0% 576811298 3 1% 3 1.1% 3 1.1%	770 289 667 425 102 864 (10.3%) 0.0% 0.0% (26.4%) 0.0% (22.7%) 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.	815 238 767 877 47 361 110 894 (5.0%) 0.0% 0.0% 4.3% (25.1%) 11.7% 0.0% 4.9% 4.9% 789 947 0.0% 0.0% 278.0% 0.0% 278.0% 0.0% 0.0% 278.0% 0.0% 278.0% 0.0%	857 163 796 522 60 641 5.1% 0.0% 0.0% 4.6% 3.7% 2.8% 0.0% 575636.7243 0.2.1% 4.9% 	899 904 831 924 67 980 5.0% 0.0% 0.0% 4.4% 4.4% 0.0% 539793 62754 2278 2.2% 2.2% 2.2% 1.00% 10.0% 0.0% 10.0% 10.0% 10.0% 10.0% 10.0% 11.543
Total Operating Revenue Total Operating Expenditure Operating Performance Surplus/(Deficit) Cash and Cash Equivalents (30 June 2012) Revenue % Increase in Total Operating Revenue % Increase in Total Operating Revenue % Increase in Electricky Bush Purchases Average Cost Per Budgeted Employee Position (Remuneration) R&M % Increase in Employee Costs % Increase in Employee Costs Average Cost Per Budgeted Employee Position (Remuneration) R&M % of PPE Debt Impairment % of Total Billable Revenue Capital Revenue Internally Funded & Other (R'000) Grant Funding and Other (R'000) Grant Funding and Other (R'000) Grant Funding and Other (R'000) Grant Funding of Total Funding Grant Funding % of Total Funding Grant Funding % of Total Funding Grant Funding % of Total Capital Expenditure Total Capital Expenditure Total Capital Programme (R'000) Asset Renewal Asset Renewal Asset Renewal Asset Renewal Most recent Credit Raing Capital Expenditure Total Capital Expenditure Total Capital Expenditure Total Capital Forgramme (R'000) Asset Renewal Asset Renewal Asset Renewal Asset Renewal Forgrams (R'000) Grant Funding Grapital Expenditure Total Capital Expend		0.0 0.0 0.0 0.0 0.0 0.0 0.0 100 0.0 97. 4	594 501 363 074 1868 570) 00% 00% 00 00 00 00 00 00 00 00 00 00 00	730 785 1 021 582 (290 797) 22.9% 0.0% 0.0% 5.9% 18.4% 8.6% 0.0% 106428.5046 0.4.0% 4.0% 4.0% 4.9.5% 5.203 191 492.948 96.5% 3.5% 98.9% 0.0%	846 773 1 150 503 (303 730) 15.9% 0.0% 0.0% 0.0% 10.1% 0.0% 196059 827838 4317 4.0% 4.1.1% 1 963 660 580 100.0% 0.0% 99.7% 662 543 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0	865 670 768 086 97 583 2 2% 0 0% 0 0% 0 0% 14.9% 0 0% 26994 3812 218.9% 7.0% 4 348 7.0% 4 348 99.1% 500 595 0 0.0% 182.9% 0	858 421 1 025 080 (166 659) 0.0% 0.0% 0.0% 5.5% 0.0% 5.5928 6227 0.3.1% 3.1% 7.6% 4 348 32.174 497 432 11.9% 88.1% 93.2% (0.0) 237.0% (0.0)	858 421 1 025 080 (166 659) 0 0% 0 0% 0 0% 0 0% 0 0% 0 0% 576811298 3 1% 3 1.1% 3 1.1%	770 289 667 425 102 864 (10.3%) 0.0% 0.0% (26.4%) 0.0% (22.7%) 19% 19.9% 0.0% 848 484 483 0.7% 99.3% 97.1% 462 030 -0.0% 1264.0% 0	815 238 767 877 47 361 110 894 (5.0%) 0.0% 0.0% 4.3% (25.1%) 11.7% 0.0% 11.7% 1.9% 1.9% 1.9% 1.9% 1.9% 1.9% 1.9% 1.9	857 163 796 522 60 641 5.1% 0.0% 0.0% 4.6% 3.7% 2.8% 0.0% 575636.7243 0.2.1% 4.9% 	899 904 831 924 67 980 5.0% 0.0% 0.0% 4.4% 4.4% 0.0% 539793.62754.2778 2.2% 2.2% 4.9% 723 170 0.0% 0.0% 723 170 0.0% 0.0% 0.0% 0.0% 100.0%
Total Operating Revenue Total Operating Expenditure Operating Performance Surplus/(Deficit) Cash and Cash Equivalents (30 June 2012) Revenue % Increase in Total Operating Revenue % Increase in Property Rates Revenue % Increase in Property Rates Revenue % Increase in Electricky Bulk Purchases Average Cost Per Budgeted Employee Position (Remuneration) Rath % of IPPE Average Cost Per Budgeted Employee Position (Remuneration) Rath % of IPPE Debt Impairment % of Total Billiable Revenue Capital Revenue Internally Funded & Other (R'000) Grant Funding and Other (R'000) Grant Funding of Total Funding Borrowing (R'000) Grant Funding of Total Funding Grant Funding % of Total Funding Grant Funding % of Total Funding Capital Expenditure Total Capital Programme (R'000) Asset Renewal Asset Renewal Asset Renewal % of Total Capital Expenditure Cash Cash Receipts % of Rate Payer & Other Cash Coverage Rate Most recent Credit Rating Capital Expenditure Cash Coverage Rate Borrowing Receipts % of Capital Expenditure Reserves Uncommitted reserves after application of cash and investments Free Services Uncommitted reserves after application of cash and investments		0.0 0.0 0.0 0.0 0.0 0.0 0.0 100 0.0 97. 4	394 501 363 071 363 071 00% 00% 00 00 00 00 00 00 00 00 00 00 0	730 785 1 021 582 (290 797) 22.9% 0.0% 0.0% 5.9% 18.4% 8.6% 0.0% 106428.5046 0.4.0% 4.0% 4.0% 4.9.5% 5 203 191 492 948 96.5% 3.5% 98.9% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0	846 773 1 150 503 (303 730) 15.9% 0.0% 0.0% 10.1% 0.0% 196059 827838 4317 4.0% 4.1.1% 1 963 660 580 100.0% 0.0% 99.7% 662 543 0.0% 2448.0% 0	865 670 768 086 97 583 2 2% 0 0% 0 0% 0 0% 14.9% 0 0% 26994 3812 262930 4722 1.8% 7.0% 4 348 7.0% 99.1% 500 595 0 0% 182.9% 0 3.3% 0 0%	858 421 1 025 080 (166 659) 0.0% 0.0% 0.0% 5.5% 0.0% 5.5928 6227 0.3.1% 3.1% 3.1% 3.1% 3.1% 3.1% 3.1% 3.1%	858 421 1 025 080 (166 659) 0 0% 0 0% 0 0% 0 0% 0 0% 0 0% 576811298 3 1% 3 1.1% 3 1.1%	770 289 667 425 102 864 (10.3%) 0.0% 0.0% (26.4%) 0.0% (22.7%) 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.	815 238 767 877 47 361 110 894 (5.0%) 0.0% 0.0% 4.3% (25.1%) 11.7% 0.0% 4.9% 4.9% 789 947 0.0% 0.0% 278.0% 0.0% 278.0% 0.0% 0.0% 278.0% 0.0% 278.0% 0.0%	857 163 796 522 60 641 5.1% 0.0% 0.0% 4.6% 3.7% 2.8% 0.0% 575636.7243 0.2.1% 4.9% 	899 904 831 924 67 980 5.0% 0.0% 0.0% 4.4% 4.4% 0.0% 539793 62754 2278 2.2% 2.2% 2.2% 1.00% 10.0% 0.0% 10.0% 10.0% 10.0% 10.0% 10.0% 11.543
Total Operating Revenue Total Operating Expenditure Operating Performance Surplus/(Deficit) Cash and Cash Equivalents (30 June 2012) Revenue % Increase in Total Operating Revenue % Increase in Total Operating Revenue % Increase in Electricky Bulk Purchases Expenditure % Increase in Employee Costs % Increase in Electricky Bulk Purchases Average Cost Per Budgeted Employee Position (Remuneration) Average Cost Per Budgeted Employee Position (Remuneration) R&M % of PPE Debt Impairment % of Total Billiable Revenue Capital Revenue Internally Funded & Other (R'000) Grant Funding and Other (R'000) Grant Funding and Other (R'000) Internally Generated funds % of Non Grant Funding Borrowing (R'000) Grant Funding Grant Funding of Total Funding Grant Fundi		0.0 0.0 0.0 0.0 0.0 0.0 0.0 100 0.0 97. 4 0.0 0.0 4	394 501 363 071 363 071 00% 00% 00 00 00 00 00 00 00 00 00 00 0	730 785 1 021 582 (290 797) 22.9% 0.0% 0.0% 0.0% 5.9% 18.4% 8.6% 0.0% 106428.5046 0.4.0% 4.0% 4.0% 4.9.5% 5 203 191 492.948 96.5% 3.5% 98.9% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0	846 773 1 150 503 (303 730) 15.9% 0.0% 0.0% 10.1% 0.0% 196059 827838 4317 4.0% 4.0% 4.1.1% 1 963 660 580 100.0% 0.0% 99.7% 662 543 -0.0% 2448.0% 0.0% 5993.9%	865 670 768 036 77 583 2 2% 0 0% 0 0% 0 0% 14.9% 0 0% 269949 3472 2183% 7.0% 4 348 7.0% 4 348 7.0% 182.9% 0 0% 182.9% 0 0%	858 421 1 025 080 (166 659) 0.0% 0.0% 0.0% 61.1%) 33.5% 5.59% 0.0% 5.5928.6227 0.3.1% 3.1% 3.1% 3.1% 3.1% 3.1% 3.1% 3.1%	858 421 1 025 080 (166 659) 0 0% 0 0% 0 0% 0 0% 0 0% 0 0% 576311298 3 1% 3 1.1% 3 1.1%	770 289 667 425 102 864 (10.3%) 0.0% 0.0% (26.4%) 0.0% (23.7%) 19% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.	815 238 767 877 47 361 110 894 (5.0%) 0.0% 0.0% 0.0% 4.3% (25.1%) 11.7% 0.0% 11.7% 0.0% 4.9% 4.9%	857 163 796 522 60 641 5.1% 0.0% 0.0% 4.6% 3.7% 2.8% 0.0% 575636.7243 0.2.1% 4.9% 	899 904 831 924 67 980 5.0% 0.0% 0.0% 4.4% 4.4% 0.0% 539793 62778 2.2% 4.9% 723 170 0.0% 0.0% 100.0% 100.0% 0.0% 244.2% 13.1% 0.0% 711 543
Total Operating Revenue Total Operating Expenditure Operating Performance Surplus/(Deficit) Cash and Cash Equivalents (30 June 2012) Revenue % Increase in Total Operating Revenue % Increase in Total Operating Revenue % Increase in Electricky Bulk Purchases Expenditure % Increase in Employee Costs % Increase in Employee Costs % Increase in Employee Costs Average Cost Per Budgeted Employee Position (Remuneration) Average Cost Per Budgeted Employee Position (Remuneration) R&M % of PPE Average Cost Per Councilior (Remuneration) R&M % of PPE Debt Impairment % of Total Billable Revenue Gapital Revenual and R&M as a % of PPE Debt Impairment % of Total Billable Revenue Internally Funded & Other (R'000) Grant Funding and Other (R'000) Grant Funding of Total Funding Grant Funding % of Total Funding Grant Funding % of Total Funding Capital Expenditure Total Capital Expenditure Total Capital Expenditure Cast Revenual % Asset Renewal % of Total Capital Expenditure Cast Cast Coverage Rato Borrowing Recopts % of Rate Payer & Other Casth Coverage Rato Borrowing Recepts % of Gapital Expenditure Reserves Uncommitted reserves after application of cast and investments Free Services as a % of Equitable Share Free Services Internating Revenue (excloperating Revenue (excloperating Revenue		0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0	594 501 509 509 509 509 509 509 509 509 509 509	730 785 1 021 582 (290 797) 22.9% 0.0% 0.0% 0.0% 5.9% 18.4% 8.6% 0.0% 106428.5046 0.4.0% 4.9% 4.95% 5 203 99.5% 492 948 96.5% 3.5% 2192.2% 0.0% 0.2% 0.0% (284 609) 0.8% 0.0%	846 773 1150 503 (303 730) 15.9% 0.0% 0.0% 0.0% 10.1% 0.0% 196059 827838.4317 4.0% 4.0% 4.1.1% 1 963 660 590 100.0% 99.7% 0.0% 2448.0% 0 0	865 670 768 086 77 583 2 2% 0 0% 0 0% 14.9% 0 0% 14.9% 18% 7.0% 4 348 7.0% 4 348 7.0% 500 595 0 0% 182.9% 0 0%	858 421 1 025 080 (166 659) (0.8%) 0.0% 0.0% (8.1%) 33.5% 5.5% 0.0% 5.59284 6227 0.3.1% 3.1% 3.2.174 497 432 11.9% 88.1% 93.2% (0.0%) 0.0% (0) 2.9% 0.0% (0) 0.0% (303 272) (0.0%) 0.0%	858 421 1 025 080 (166 659) 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0	770 289 67 425 102 864 110.3% 0.0% 0.0% 0.0% (23.7% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0	815 238 767 877 47 361 110 894 (5.0%) 0.0% 0.0% 4.3% (25.1%) 11.7% 0.0% 4.3% 11.7% 0.0% 4.9% 4.9% 789 947 0.0% 0.0% 278.0% 0.0% 278.0% 0.0% 286 576 (0.0%) 0.0%	857 163 796 522 60 641 5.1% 0.0% 0.0% 4.6% 3.7% 2.8% 0.0% 675636.7243 0 2.1% 4.9% 	899 904 831 924 67 980 5.0% 0.0% 0.0% 4.4% 4.4% 0.0% 539793 68778 2.2% 4.9% 723 170 0.0% 100.0% 723 170 0.0% 244.2% 3.1% 0.0% 711 543 (0.0%)
Total Operating Revenue Total Operating Expenditure Operating Performance Surplus/(Deficit) Cash and Cash Equivalents (30 June 2012) Revenue % Increase in Total Operating Revenue % Increase in Property Rates Revenue % Increase in Property Rates & Services Charges Expenditure % Increase in Electricky Revenue % Increase in Electricky Revenue % Increase in Electricky Revenue % Increase in Electricky Busk Purchases Average Cost Per Budgeted Employee Position (Remuneration) Rath % of IPPE Average Cost Per Budgeted Employee Position (Remuneration) Rath % of IPPE Debt Impairment % of Total Billiable Revenue Capital Revenue Internally Funded & Other (R*000) Borrowing (R*000) GrantFunding and Other (R*000) Internally Generated funds % of Non Grant Funding Borrowing % of Non Grant Funding GrantFunding of Total Funding GrantFunding of Total Funding GrantFunding of Total Funding GrantFunding Asset Renewal Asset Renewal Asset Renewal % of Total Capital Expenditure Cash Cash Receipts % of Rate Payer & Other Cash Coverage Ratio Borrowing Most recent Credit Rating Capital Expenditure Reserves Uncommitted reserves after application of cash and investments Free Basic Services as a % of Capital Expenditure Free Services Free Services as a % of Operating Revenue (excl operating Expenditure		0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 100 0.0 0.	394 501 363 071 384 501 384 501 385 071 385 071 385 071 385 071 385 501 501 501 501 501 501 501 501 501 50	730 785 1 021 582 (290 797) 22.9% 0.0% 0.0% 5.9% 18.4% 8.6% 0.0% 106428.5046 0.4.0% 4.0% 4.0% 4.0% 4.0% 4.0% 4.0% 4.	846 773 1 150 503 (303 730) 15.9% 0.0% 0.0% 0.0% 12.6% 10.1% 0.0% 196059 8565 74.0% 4.0% 4.0% 4.0% 4.0% 4.0% 4.0% 4.0%	865 670 768 086 670 768 086 670 768 086 670 768 086 670 768 086 66 768 086 670 768 086 66 768 086 768 086 66 768 086 66 768 086 768 086 66 768 086 66 768 086 66 768 086 66 768 086 768 086 66 768 086 768 086 66 768 086 768 0	858 421 1 025 080 (166 559) (0.8%) 0.0% (0.8%) 0.0% (5.1%) 1.33.5% 5.5% 0.0% 539284 6227 0.3.1% 3.1% 3.1% 497 432 11.9% 88.1% 93.2% (0.0%) 0.0% (0.0%) 0.0% (0.0%) 0.0% (0.0%) 0.0%	858 421 1 025 080 (166 659) 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 3.1% 3.1% 3.1% 3.1% 3.1% 3.1% 3.1% 3.1	770 289 667 425 102 864 133 (0.0%) 0.0%	815 238 767 877 47 361 110 894 (5.0% 0.0% 0.0% 4.3% (25.1%) 11.7% 0.0% 11.7% 0.0% 4.9% 4.9% 789 947 0.0% 0.0% 100.0% 278.0% 0.0% 0.0% 0.0% 100.0%	857 163 796 522 60 641 5.1% 0.0% 0.0% 4.6% 3.7% 2.8% 0.0% 575636.7243 0.0% 4.9% 	899 904 831 924 67 980 5.0% 0.0% 4.4% 4.4% 0.0% 539793 6277 326754 2278 2.2% 4.9%
Total Operating Revenue Total Operating Expenditure Operating Performance Surplus/(Deficit) Cash and Cash Equivalents (30 June 2012) Revenue % Increase in Total Operating Revenue % Increase in Property Rates Revenue % Increase in Property Rates Revenue % Increase in Property Rates & Services Charges Expenditure % Increase in Electricky Revenue % Increase in Electricky Revenue % Increase in Electricky Revenue % Increase in Electricky Bulk Purchases Average Cost Per Budgeted Employee Position (Remuneration) R&M % of PEP Expenditure % Increase in Employee Costs % Increase in Electricky Bulk Purchases Average Cost Per Budgeted Employee Position (Remuneration) R&M % of PEP Expenditure Determinent % of Total Billable Revenue Capital Revenue Internally Funded & Other (R'000) Granf Funding and Other (R'000) Granf Funding and Other (R'000) Granf Funding of Other (R'000) Granf Funding of Other (R'000) Asset Renewal Asset Renewal % of Total Billable Revenue Capital Expenditure Capital Expenditure Capital Expenditure Cast Receipts % of Capital Expenditure Cast Receipts % of Rate Payer & Other Cast Receipts % of Rate Payer & Other Cast Receipts % of Capital Expenditure Reserves Uncommitted Trease in Capital Expenditure Rese		0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 198-1 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.	594 501 503 503 503 503 503 503 503 503 503 503	730 785 1 021 582 (290 797) 22 9% 0 0% 0 0% 5 9% 106428.5046 0 4 0% 4 0% 4 0% 4 0% 4 0% 4 0% 4 0% 4	846 773 1 150 503 (303 730) 15.9% 0.0% 0.0% 38.7% 0.0% 19.605 8565 287838 4317 4.0% 4.11% 1 963 0.0% 99.7% 662 543 0.0% 1.5% 590 212 (0.1%) 0.0%	865 670 768 086 97 583 22% 0.0% 182.9% 0.0% 182.9% 0.0% 182.9% 0.0% 182.9% 0.0% 182.9% 0.0% 182.9% 0.0% 193.823 0.7% 0.0% 193.823 0.7% 0.0%	858 421 1 025 080 (166 659) (10.8%) 0.0% (8.1%) 0.0% (5.5%) 0.0% (858 421 1 025 080 (166 659) 0 0% 0 0% 0 0% 0 0% 0 0% 0 0% 0 0% 576312 9683 298747 4167 3 1% 43 48 43 2174 497 432 11.9% 533 953 0 0% 0 0.0% 0	770 289 67 425 102 864 0.0% (26.4%) 0.0% (26.4%) 1.9% (27.4%) 1.9% (28.4%) 1.9% (28.4%) 1.9% (28.4%) 1.9% (28.4%) 1.9% (28.4%) 1.9% (28.4%) 1.9% (28.4%) 1.9% (28.4%) 1.9% (28.4%) 1.9% (28.4%) 1.9% (28.4%) 1.9% (28.4%) 1.9% (28.4%) 1.3488 (48.4%)	815 238 767 877 74 361 110 894 (5.0%) 0.0% 0.0% 0.0% 11.7% 0.0% 11.7% 0.0% 19% 19% 19% 19% 19% 19% 19% 19% 10.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.	857 163 796 522 60 641 5.1% 0.0% 0.0% 4.6% 3.7% 2.8% 0.0% 575636.7243 0.0% 4.9% 674 801 0.0% 100.0% 235.8% - 3.2% 0.0% 374 536 (0.0%) 0.0% 857 163 796 522 60 641	899 904 831 924 67 980 5.0% 0.0% 0.0% 4.4% 4.4% 4.4% 539793.6857 22% 2.2% 4.9% 723 170 0.0% 100.0% 244.2% 3.1% 0.0% 711 543 (0.0%) 0.0% 899 904 831 924 67 980
Total Operating Revenue Total Operating Expenditure Operating Performance Surplus/(Deficit) Cash and Cash Equivalents (30 June 2012) Revenue % Increase in Total Operating Revenue % Increase in Property Rates Revenue % Increase in Electricky Bulk Purchases Expenditure % Increase in Electricky Bulk Purchases Average Cost Per Budgeted Employee Position (Remuneration) Average Cost Per Budgeted Employee Position (Remuneration) Rath % of PPE Det Impairment % of Total Billable Revenue Capital Revenue Internally Funded & Other (R'000) Grant Funding and Other (R'000) Grant Funding and Other (R'000) Grant Funding of Other (R'000) Grant Funding of Other (R'000) Asset Renewal Asset Renewal % of Non Grant Funding Grant Funding % of Total Funding Grant Funding % of Total Funding Capital Expenditure Total Capital Expenditure Total Capital Frogramme (R'000) Asset Renewal % of Total Capital Expenditure Casth Receipts % of Rate Payer & Other Casth Receipts % of Rate Payer & Other Casth Receipts % of Capital Expenditure Borrowing Receipts % of Capital Expenditure Free Services as a % of Equitable Share Free Services		0.0.0.0.0.0.0.0.0.0.0.0.0.0.0.0.0.0.0.	394 501 363 071 368 570) 369 4501 3 258 3 71 3 258 3 71 3 258 3 70 3 60 3 60 3 60 3 60 3 60 3 60 3 60	730 785 1 021 582 (290 797) 22.9% 0.0% 0.0% 0.0% 5.9% 18.4% 8.6% 0.0% 106428.5046 0.4.0% 4.9% 49.5% 5 203 99.5% 99.5% 2192.2% 0.0% (284 609) 0.8% 0.0% (284 609)	846 773 1150 503 (303 730) 15.9% 0.0% 0.0% 0.0% 0.0% 10.1% 0.0% 196059 827838.4317 4.0% 4.1.1% 1963 500 500 10.0% 662 543 0.0% 0.0% 5093.9% 590 212 (0.1%) 0.0%	865 670 768 086 97 583 2 2% 0 0% 0 0% 14.9% 0 0% 14.9% 7 0% 4 348 7 0% 4 348 7 00% 182.9% 0 0% 182.9% 0 0% 193.823 0.7% 0 0%	858 421 1 025 080 (166 659) (0.8%) 0.0% 0.0% (6.1%) 1.33.5% 5.5% 0.0% 5.59284 6227 0.3.1% 3.1% 3.2.174 497 432 11.9% 88.1% 93.2% (0.0%) 0.0% (0) 2.9% 0.0% (0) 0.0% (0) 858 421 1 0.25 080 (166 659) (0.0% (166 659) (303 272)	858 421 1 025 080 (166 659) 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0	770 289 667 425 102 884 133 10.0% 10.0% 12.6% 10.0% 12.6% 10.0% 12.6% 10.0% 13.45% 12.2556.918 12.6% 10.0% 12.6% 10.0% 12.6% 10.0% 12.6% 10.0% 12.6% 10.0% 12.6% 10.0% 12.6% 10.0% 12.6% 10.0% 12.6% 10.0% 12.6% 10.0% 12.6% 10.0% 12.6% 10.0% 12.6% 10.0% 12.6% 10.0% 12.6% 10.0% 12.6% 10.0% 12.6% 10.0% 1	815 238 767 877 74 361 110 894 (5.0%) 0.0% 0.0% 0.0% 4.3% (25.1%) 11.7% 0.0% 11.7% 0.0% 4.9% 4.9% 789 947 0.0% 0.0% 0.0% 278.0% 0.0% 0.0% 3.3% 0.0% 286 576 (0.0%) 0.0%	857 163 796 522 60 641 5.1% 0.0% 0.0% 4.6% 3.7% 2.8% 0.0% 675836.7243 0 2.1% 4.9% 	899 904 831 924 67 980 5.0% 0.0% 0.0% 4.4% 4.4% 4.4% 539793.6657 326754.2778 2.2% 4.9% 723 170 0.0% 100.0% 723 170 3.1% 0.0% 711 543
Total Operating Revenue Total Operating Expenditure Operating Performance Surplus/(Deficit) Cash and Cash Equivalents (30 June 2012) Revenue % Increase in Total Operating Revenue % Increase in Property Rates Revenue % Increase in Property Rates Revenue % Increase in Property Rates & Services Charges Expenditure % Increase in Electricky Revenue % Increase in Electricky Revenue % Increase in Electricky Revenue % Increase in Electricky Bulk Purchases Average Cost Per Budgeted Employee Position (Remuneration) R&M % of PEP Expenditure % Increase in Employee Costs % Increase in Electricky Bulk Purchases Average Cost Per Budgeted Employee Position (Remuneration) R&M % of PEP Expenditure Determinent % of Total Billable Revenue Capital Revenue Internally Funded & Other (R'000) Granf Funding and Other (R'000) Granf Funding and Other (R'000) Granf Funding of Other (R'000) Granf Funding of Other (R'000) Asset Renewal Asset Renewal % of Total Billable Revenue Capital Expenditure Capital Expenditure Capital Expenditure Cast Receipts % of Capital Expenditure Cast Receipts % of Rate Payer & Other Cast Receipts % of Rate Payer & Other Cast Receipts % of Capital Expenditure Reserves Uncommitted Trease in Capital Expenditure Rese		0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 100 0.0 0.	594 501 503 503 503 503 503 503 503 503 503 503	730 785 1 021 582 (290 797) 22 9% 0 0% 0 0% 5 9% 106428.5046 0 4 0% 4 0% 4 0% 4 0% 4 0% 4 0% 4 0% 4	846 773 1 150 503 (303 730) 15.9% 0.0% 0.0% 38.7% 0.0% 19.605 8565 287838 4317 4.0% 4.11% 1 963 0.0% 99.7% 662 543 0.0% 1.5% 590 212 (0.1%) 0.0%	865 670 768 086 97 583 22% 0.0% 182.9% 0.0% 182.9% 0.0% 182.9% 0.0% 182.9% 0.0% 182.9% 0.0% 182.9% 0.0% 193.823 0.7% 0.0% 193.823 0.7% 0.0%	858 421 1 025 080 (166 659) (10.8%) 0.0% (8.1%) 0.0% (5.5%) 0.0% (858 421 1 025 080 (166 659) 0 0% 0 0% 0 0% 0 0% 0 0% 0 0% 0 0% 576312 9683 298747 4167 3 1% 43 48 43 2174 497 432 11.9% 533 953 0 0% 0 0.0% 0	770 289 67 425 102 864 0.0% (26.4%) 0.0% (26.4%) 1.9% (27.4%) 1.9% (28.4%) 1.9% (28.4%) 1.9% (28.4%) 1.9% (28.4%) 1.9% (28.4%) 1.9% (28.4%) 1.9% (28.4%) 1.9% (28.4%) 1.9% (28.4%) 1.9% (28.4%) 1.9% (28.4%) 1.9% (28.4%) 1.9% (28.4%) 1.3488 (48.4%)	815 238 767 877 74 361 110 894 (5.0%) 0.0% 0.0% 0.0% 11.7% 0.0% 11.7% 0.0% 19% 19% 19% 19% 19% 19% 19% 19% 10.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.	857 163 796 522 60 641 5.1% 0.0% 0.0% 4.6% 3.7% 2.8% 0.0% 575636.7243 0.0% 4.9% 674 801 0.0% 100.0% 235.8% - 3.2% 0.0% 374 536 (0.0%) 0.0% 857 163 796 522 60 641	899 904 831 924 67 980 5.0% 0.0% 0.0% 4.4% 4.4% 4.4% 539793.6857 22% 2.2% 4.9% 723 170 0.0% 100.0% 244.2% 3.1% 0.0% 711 543 (0.0%) 0.0% 899 904 831 924 67 980
Total Operating Revenue Total Operating Expenditure Operating Performance Surplus/(Deficit) Cash and Cash Equivalents (30 June 2012) Revenue % Increase in Total Operating Revenue % Increase in Property Rates Revenue % Increase in Property Rates & Services Charges Expenditure % Increase in Property Rates & Services Charges Expenditure % Increase in Electricky Revenue % Increase in Electricky Revenue % Increase in Electricky Bulk Purchases Average Cost Per Budgeted Employee Position (Remuneration) R&M % of PPE Average Cost Per Budgeted Employee Position (Remuneration) R&M % of PPE Debt Impairment % of Total Billiable Revenue Capital Revenue Internally Funded & Other (R'000) Borrowing (R'000) Grant Funding and Other (R'000) Borrowing (R'000) Grant Funding Grant Funding Grant Funding of Other (R'000) Asset Renewal Asset Renewal % of Non Grant Funding Grant Funding of Other (Inding Grant Funding of Other (Inding Grant Funding of Other (Inding Grant Funding Grant Funding Asset Renewal % of Total Capital Expenditure Cash Most recent Credit Rating Capital Expenditure Cash Receipts % of Rate Payer & Other Cash Receipts % of Capital Expenditure Reserves Uncommitted reserves after application of cash and investments Free Services Free Beac Services as a % of Capital Expenditure Total Operating Revenue (excl operating Revenue (excl operating Revenue (excl operating Revenue Total Operating Revenue (auch Operating Revenue (auch Operating Expenditure Surplus/(Deficit) Budgeted Operating Statement Surplus/(Deficit) Budgeted Operating Statement MTREF Funded (1) / Unfunded (0) MTREF Funded (1) / Unfunded (0)		0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 198: 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.	394 501 363 071 384 501 394 501 363 071 1 363 071 1 363 071 1 363 571 1	730 785 1 021 582 (290 797) 22.9% 0.0% 0.0% 0.0% 5.9% 18.4% 8.6% 0.0% 106428.5046 0.4.0% 4.0% 4.0% 4.95% 5.203 3.5% 98.9% 0.8% 0.0% 0.2% 0.0% 0.2% 0.0% 0.2% 0.0% 0.2% 0.0% 0.8% 0.0%	846 773 1150 503 (303 730) 115.9% 662 543 660 580 11.5% 590 212 (0.1%) 0.0%	865 670 768 086 97 583 2 2% 0 0% 0 0% 14.9% 0 0% 14.9% 7 0% 4 348 7 0% 4 348 7 00% 182.9% 0 0% 182.9% 0 0% 193.823 0.7% 0 0%	858 421 1 025 080 (166 659) (0.8%) 0.0% (0.8%) 0.0% (5.1%) 1.33.5% 5.5% 0.0% 539284 6227 0.3.1% 3.1% 3.1% 4.97 432 11.9% 88.1% 93.2% (0.0%) (0.0%) (0.0%) (0.0%) (0.0%) (0.0%) (0.0%) (0.0%) 888 421 1 0.25 080 (166 659) (303 272) 0.0%	858 421 1 025 080 (166 659) 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 3.1% 3.1% 3.1% 3.1% 3.1% 3.1% 3.1% 3.1	770 289 667 425 102 864 649 133 1	815 238 767 877 47 361 110 894 (5.0% 0.0% 0.0% 0.0% 4.3% (25.1%) 11.7% 0.0% 11.7% 0.0% 19% 19% 19% 19% 270105.7422 32336.9167 789 947 0.0% 0.0% 100.0% 278.0% 0 0 3.3% 0.0% 286 576 (0.0%) 0.0%	857 163 796 522 60 641 5.1% 0.0% 0.0% 4.6% 3.7% 2.8% 0.0% 575636.7243 0.0% 575636.7243 0.0% 4.9% 	899 904 831 924 67 980 711 543 899 904 831 924 67 980 715 67 980 715 45 67 980 715 45 67 980 715 45 67 980 715 45 67 980 715 45 67 980 715 45 67 980 715 45 67 980 711 543

DC26 Zululand - Supporting Table SA22 Summary councillor and staff benefits

DC26 Zululand - Supporting Table SA2	z sui	nmary counc	illor allu sta	ii bellellis								
Summary of Employee and Councillor remuneration	Ref	2021/22	2022/23	2023/24	Cu	urrent Year 2024/2	25	2025/26 Medium Term Revenue & Expenditure Framework				
R thousand		Audited	Audited	Audited	Original	Adjusted	Full Year	Budget Year	Budget Year +1	Budget Year +2		
	1	Outcome A	Outcome B	Outcome C	Budget D	Budget E	Forecast F	2025/26 G	2026/27 H	2027/28		
Councillors (Political Office Bearers plus Other) Basic Salaries and Wages		_	_	_	_	_	_	_	_	_		
Pension and UIF Contributions		514	509	517	563	587	587	-	-	-		
Medical Aid Contributions Motor Vehicle Allowance		44 1 727	54 1 889	41 2 224	41 2 012	51 2 368	51 2 368	2 257	2 361	2 465		
Cellphone Allowance		649	681	859	483	784	784	778	813	849		
Housing Allowances Other benefits and allowances		- 5 682	360 5 782	180 6 542	180 6 187	180 6 785	180 6 785	- 8 605	- 8 093	- 8 449		
Sub Total - Councillors		8 616	9 276	10 362	9 465	10 755	10 755	11 640	11 267	11 763		
% increase	4		7.7%	11.7%	(8.7%)	13.6%	-	8.2%	(3.2%)	4.4%		
Senior Managers of the Municipality Basic Salaries and Wages	2	5 002	6 237	8 273	8 555	8 185	8 185	8 978	9 390	9 804		
Pension and UIF Contributions		11	176	356	444	492	492	464	485	506		
Medical Aid Contributions Overtime		48 -	59	117	123	130	130	131	137	143		
Performance Bonus		-	650	707	166	166	166	464	485	506		
Motor Vehicle Allowance Cellphone Allowance	3	1 210 191	1 640 257	2 051 296	1 997 317	2 678 317	2 678 317	2 274 317	2 378 331	2 483 346		
Housing Allowances	3	-	13	13	13	13	13	14	15	15		
Other benefits and allowances	3	203	309	442	249	249	249	249	261	272		
Payments in lieu of leave Long service awards		354 -	374 132	255 -	_	_	_	_	_	_		
Post-retirement benefit obligations	6	_		_								
Entertainment Scarcity		_	_	_	_	_	_	_	_	_		
Acting and post related allowance		118	97	41	-	-	-	-	-	-		
In kind benefits Sub Total - Senior Managers of Municipality		7 138	9 945	12 551	11 865	12 230	12 230	12 890	13 483	14 076		
% increase	4		39.3%	26.2%	(5.5%)	3.1%	-	5.4%	4.6%	4.4%		
Other Municipal Staff	1	,	,	g	g							
Basic Salaries and Wages Pension and UIF Contributions	1	171 941 22 997	184 934 24 857	201 042 27 014	221 924 24 008	216 595 30 573	216 595 30 573	249 103 34 190	253 996 35 697	265 172 37 268		
Medical Aid Contributions	1	13 624	14 860	16 898	17 029	18 301	18 301	20 249	21 181	22 112		
Overtime Performance Bonus	1	7 099 11 678	6 703 12 696	8 782 13 868	5 780 14 733	5 780 15 267	5 780 15 267	5 330 16 208	5 576 16 954	5 821 17 700		
Motor Vehicle Allowance	3	8 704	10 357	11 436	12 000	22 844	22 844	24 658	25 792	26 927		
Cellphone Allowance Housing Allowances	3	663 1 379	740 1 669	801 1 699	821 1 758	821 1 758	821 1 758	934 1 885	977 1 971	1 020 2 058		
Other benefits and allowances	3	8 505	4 065	5 465	253	3 175	3 175	277	265	276		
Payments in lieu of leave Long service awards		3 223 2 506	5 523 3 358	6 307 3 289		_	=		Ξ	_		
Post-retirement benefit obligations	6	3 775	5 393	5 352	_	_	_	_	_	_		
Entertainment		-	-	Ξ	-	-	-	-	-	-		
Scarcity Acting and post related allowance		437	1 191	- 562	_	Ξ.	_		_	_		
In kind benefits		_ 250 522	- 270 247	-	-	-	_ 245.440	-	-	-		
Sub Total - Other Municipal Staff % increase	4	256 532	276 347 7.7%	302 517 9.5%	298 307 (1.4%)	315 116 5.6%	315 116	352 834 12.0%	362 408 2.7%	378 354 4.4%		
Total Parent Municipality	1-	272 286	295 569	325 430	319 637	338 101	338 101	377 363	387 158	404 193		
			8.6%	10.1%	(1.8%)	5.8%	-	11.6%	2.6%	4.4%		
Board Members of Entities Basic Salaries and Wages												
Pension and UIF Contributions Medical Aid Contributions Overtime Performance Bonus Motor Vehicle Allowance Celliphone Allowance Housing Allowances Other benefits and allowances Board Fees Payments in lieu of leave Long service awards Post-retirement benefit obligations Entertainment Scarcily Acting and post related allowance	3 3 3 3											
In kind benefits												
Sub Total - Board Members of Entities % increase	4	-	-	-	-	-	-	-	-	-		
Senior Managers of Entities Basic Salaries and Weges Pension and UIF Contributions Medical Aid Contributions Overfime Performance Bonus Motor Vehicle Allowance Celliphone Allowance Housing Allowances Other benefits and allowances Payments in lieu of leave Long service awards Post-retirement benefit obligations Entiretainment Scarcity Acting and post related allowance In kind benefits	3 3 3 3											
Sub Total - Senior Managers of Entities	1	-	-	-	-	-	-	-	-	-		
% increase	4		-	-	-	-	-	-	-	-		
Other Staff of Entitles Basic Salaries and Wages Pension and UIF Contributions Medical Aid Contributions Overtime												
Performance Bonus Mobr Vehicle Allowance Celiphone Allowance Housing Allowances Other benefits and allowances Payments in lieu of leave Long service awards Post-retirement benefit obligations Entertainment Scarcity	3 3 3 3											
Acting and post related allowance In kind benefits	1											
Sub Total - Other Staff of Entities		-	-	-	-	-	-	-	-	-		
% increase	4		-	-	-	-	-	ı	-	1		
TOTAL SALARY, ALLOWANCES & BENEFITS	t	272 286	295 569	325 430	319 637	338 101	338 101	377 363	387 158	404 193		
% increase	4		8.6%	10.1%	(1.8%)	5.8%	-	11.6%	2.6%	4.4%		
TOTAL MANAGERS AND STAFF	5,7	263 669	286 293	315 068	310 172	327 346	327 346	365 723	375 891	392 430		

2.17 ANNUAL BUDGETS OF MUNICIPAL ENTITIES ATTACHED TO THE MUNICIPALITIES ANNUAL BUDGET

The Municipality does not have any entities

In the 19/20 financial year the council took a resolution to suspend the entity

2.18 MUNICIPAL MANAGER'S QUALITY CERTIFICATION

I, R.N. Hlongwa, Municipal Manager of Zululand District Municipality, hereby certify that the tabled Budget has been prepared in accordance with the Municipal Finance Management Act, and the regulations made under the Act.

Date: 26-03-2025

R.N. Hlongwa

Municipal Manager

Zululand District Municipality (DC26)